



ANNUAL BUDGET

FOR FISCAL YEAR

October 1, 2013 - September 30, 2014

City of Watauga
Fiscal Year 2013-2014
Budget Cover Page

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,025, which is a 0.02 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$8,243.

The members of the governing body voted on the proposal to consider the budget as follows:

FOR: Michael Steele, Place 1,	Brandon Krausse, Place 2
Jo Lynn Haussmann, Place 3	James Wright, Place 4
Melva Clark, Place 5	Patrick Shelbourne, Place 6
Robert Davis, Place 7	

AGAINST: None

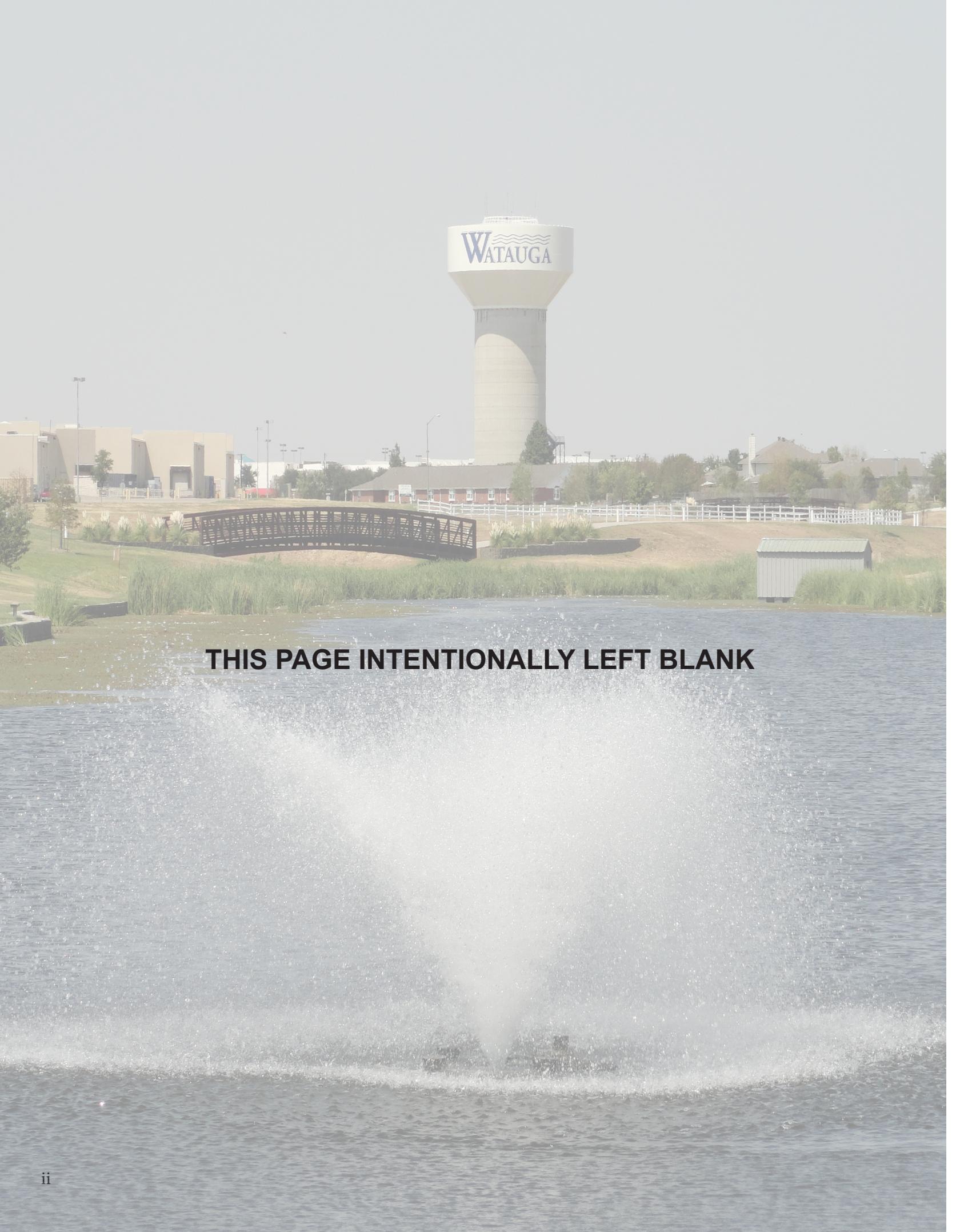
PRESENT and not voting: Hector F. Garcia, Mayor

ABSENT: None

Property Tax Rate Comparison

	2013-2014	2012-2013
Property Tax Rate:	\$0.591216/100	\$0.591216/100
Effective Tax Rate:	\$0.591152/100	\$0.591216/100
Effective Maintenance & Operations Tax Rate:	\$0.411801/100	\$0.416990/100
Rollback Tax Rate:	\$0.625442/100	\$0.629458/100
Debt Rate:	\$0.180697/100	\$0.179109/100

Total debt obligation for City of Watauga secured by property taxes: \$1,703,367



THIS PAGE INTENTIONALLY LEFT BLANK

DISTINGUISHED BUDGET PRESENTATION AWARD

Presented to the City of Watauga
For the Budget Fiscal Year Beginning October 1, 2012



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Watauga

Texas

For the Fiscal Year Beginning

October 1, 2012

Christopher P. Morill

President

Jeffrey P. Brown

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Watauga, Texas for its annual budget for the fiscal year beginning October 1, 2012. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This is the twenty-fourth consecutive year that the City has received this Award. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award. The City has received this award every year since 1989.

BUDGET

for

FISCAL YEAR ENDING SEPTEMBER 30, 2014

SUBMITTED BY:

**GREG VICK
CITY MANAGER**

AND

**SANDRA GIBSON, CGFO
DIRECTOR OF FINANCE AND ADMINISTRATION**

AS ADOPTED ON SEPTEMBER 4, 2013

THE WATAUGA CITY COUNCIL

MAYOR HECTOR F. GARCIA

MAYOR PRO TEM COUNCIL MEMBER PLACE 1:	MICHAEL STEELE
COUNCIL MEMBER PLACE 2:	BRANDON KRAUSSE
COUNCIL MEMBER PLACE 3:	JO LYNN HAUSSMANN
COUNCIL MEMBER PLACE 4:	JAMES WRIGHT
COUNCIL MEMBER PLACE 5:	MELVA CLARK
COUNCIL MEMBER PLACE 6:	PATRICK SHELBOURNE
COUNCIL MEMBER PLACE 7:	ROBERT DAVIS

WATAUGA CITY COUNCIL



Front left to right-Council Member Brandon Krausse, Mayor Hector Garcia, Council Member James Wright

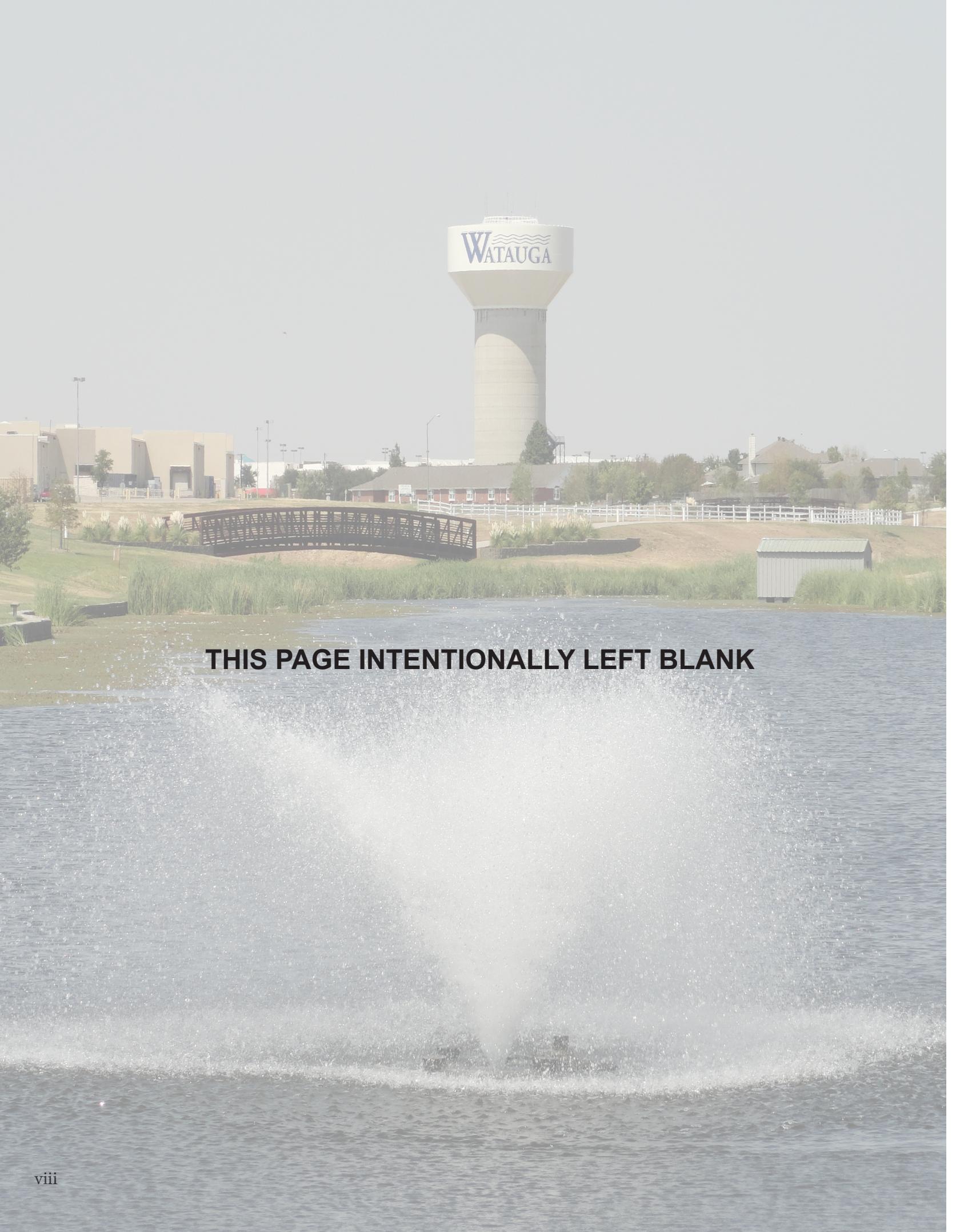
Back left to right-Council Member Robert Davis, Council Member Melva Clark, Council Member Patrick Shelbourne, Council Member Jo Lynn Hausmann, Mayor Pro Tem Michael Steele

TABLE OF CONTENTS

TITLE PAGES	i
DISTINGUISHED BUDGET PRESENTATION AWARD	iii
WATAUGA CITY COUNCIL	iv
TABLE OF CONTENTS	vi
THE PURPOSE OF THIS BUDGET DOCUMENT	ix
INTRODUCTORY SECTION	1
BUDGET MESSAGE FOR FY2013-14	1
BUDGET OVERVIEW	11
Mission Statement	11
Customer Service Statements	11
City Goals, Community Profile, and General Information	12
Government Organization and Services	13
Financial Structure	13
Revenue Sources	17
Cost of City Services	26
Expenditures/Expenses	27
Budgetary System and Process	27
Financial Policy Guidelines	28
Policy Issues, Goals, and Objectives for FY 2014	33
BUDGET CALENDAR FOR FY 2014	36
THE CITY OF WATAUGA, TEXAS	38
ORGANIZATIONAL CHART	43
PERSONNEL POSITIONS CHART	44
BUDGET FINANCIAL SUMMARY SECTION	45
Analysis of Changes in Fund Balances	45
Combined Summary of revenues and Expenditures	46
GENERAL FUND & OIL AND GAS FUND SECTION	51
INTRODUCTION	53
DEPARTMENTAL SUMMARIES	58
City Manager/City Secretary	59
Human Resources	62
Community Development	65
Non-Departmental	68
Finance and Administration	71
Information Technology	74
Library	77
Recreation & Community Services	81
Police	84

TABLE OF CONTENTS

Fire / EMS	87
Public Works	90
Fleet Services	93
Facilities Maintenance	96
LINE ITEM BUDGET DETAILS	99
OIL & GAS FUND	108
SPECIAL REVENUE FUNDS SECTION	111
WATAUGA PARKS DEVELOPMENT CORPORATION (PDC)	113
CRIME CONTROL AND PREVENTION DISTRICT FUND	120
STREET MAINTENANCE FUND	128
LIBRARY DONATIONS FUND	130
MUNICIPAL COURT SECURITY FUND	132
MUNICIPAL COURT TECHNOLOGY FUND	135
MUNICIPAL COURT JUVENILE CASE MANAGER FUND	137
TRAFFIC SAFETY FUND	140
PROPRIETARY FUNDS SECTION	143
WATER AND SEWER UTILITY OPERATING FUND	145
STORM DRAIN UTILITY ENTERPRISE FUND	168
EQUIPMENT REPLACEMENT/INTERNAL SERVICE FUND	175
WATER SEWER JOINT USE FACILITY FUND	179
CAPITAL PROJECTS SECTION	181
CAPITAL IMPROVEMENTS PROGRAM (CIP)	184
GENERAL CAPITAL FUND SUMMARY & DETAIL PROJECTS	192
WATAUGA PARKS DEVELOPMENT CAPITAL PROJECTS FUND	193
UTILITY CONSTRUCTION FUND	194
DEBT SERVICE SECTION	195
GENERAL DEBT SERVICE FUND	197
G. O. DEBT SERVICE REQUIREMENTS (ALL SERIES)	202
WATAUGA PARKS DEVELOPMENT CORPORATION DEBT SERVICE FUND	210
WATER AND SEWER DEBT SERVICE FUNDS	214
GLOSSARY OF TERMS	221
ABBREVIATIONS	231
BUDGET ORDINANCES & NOTICES	233
RESOLUTIONS AND ORDINANCES	235
PROPERTY TAX CALCULATIONS AND NOTICES	251



THIS PAGE INTENTIONALLY LEFT BLANK

THE PURPOSE OF THIS BUDGET DOCUMENT

The Document

This is the budget document for the City of Watauga, Texas for the fiscal year beginning October 1, 2013 and ending September 30, 2014. The Budget for the City of Watauga is intended to serve four purposes:

1. The Budget as a Policy Document

This document should serve as a policy document, a financial plan, and an operations guide to our City, as well as a communication device to our readers. We designed this document to be a reference for a wide variety of users. As approved by the City Council for the fiscal year, City Management may use this document as a guide for operations. The City Council may use this document as a communication medium to staff and citizens to describe objectives, goals, and mission of the City. City staff may use this document to inform City Council and citizens of accomplishments and services. Current and prospective citizens and businesses may use this document to learn about the City and its plans for the future.

As a policy document, the budget indicates what services the City will provide during the twelve-month period beginning October 1, 2013 and why. The Budget Message, in the Introductory Section, summarizes the challenges facing the City and how the budget addresses them.

2. The Budget as an Operations Guide

As an operations guide, the budget indicates how services will be delivered to the community. The Personnel Positions Schedule outlines the number of proposed authorized full-time and part-time employees. Specific budgetary information related to each department is provided for each Fund, as appropriate.

3. The Budget as a Financial Plan

As a financial plan, the budget outlines how much City services will cost and how they will be funded. The Introductory Section provides a Budget Message, an overview of the budget, including information about the City, financial structure, major revenue and expenditure categories for each Fund, financial policies, and Budget Calendar.

The next five sections of this document include the detailed financial information of the City of Watauga budget. These sections are broken down by fund type. The City uses the following funds: General Fund, Special Revenue Funds, Proprietary Funds, Capital Project Funds, and, finally, Debt Service Funds. Each fund section will provide financial summaries, general information, and management assumptions in the budget preparation. A few of the major operating funds are more detailed in showing objectives, goals, staffing, organizational structures, and accomplishments by division. Each Department has identified goals which are included in the accomplishments in their specific division, and relate back to the City's Goals detailed in the Budget Overview section. At the request of City Management, we have also included a line item

THE PURPOSE OF THIS BUDGET DOCUMENT

budget for these same major operating funds. The capital project funds detail current and future projects. The Debt Service Fund section also provides individual debt service reimbursement schedules.

More detail can be found in the separately published Comprehensive Annual Financial Report (CAFR).

4. The Budget as a Communications Device

The budget is designed to be user friendly with summary information in text, tables, and graphs. A Glossary of Budget Terms is included for your reference. Should you have any questions about the City budget that this document does not answer, please feel free to call the Finance Office at 817-541-5822. Copies of this document are available for review at the City Secretary's Office, City Hall Front Desk, and City library. It can also be accessed through the Internet at <http://www.cowtx.org/DocumentView.aspx?DID=378>.

Introductory Information

The Table of Contents should aid a user of this document as a guide to the organization of this book. The Budget Message should be read first as an introduction to the more detailed budget presentation. The Introductory Section provides a detailed description of the City of Watauga, its mission and goals, requirements during the budget process, the overall financial structure, and layout of the City, and demographic and graphical information about the City.

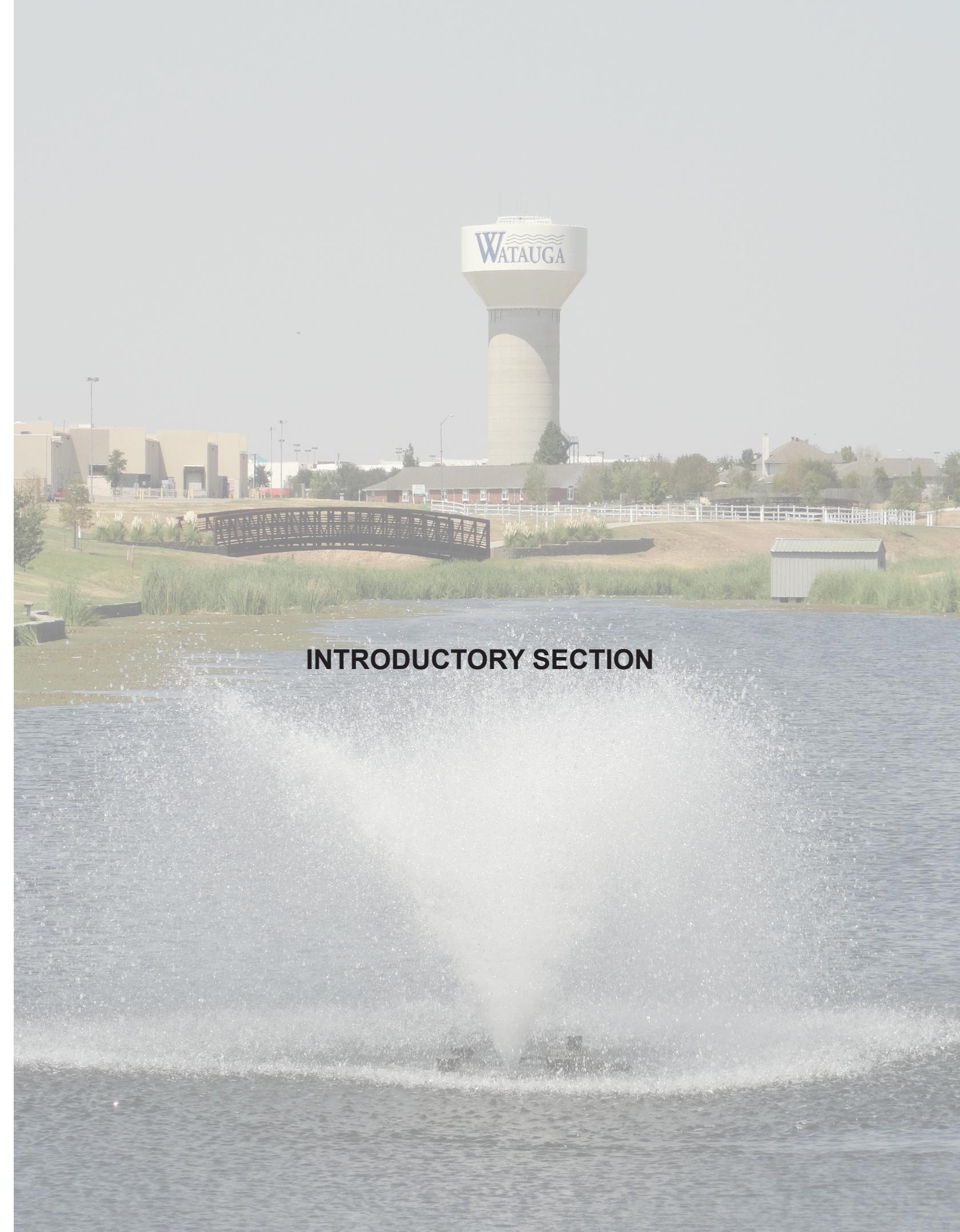
Glossary

The glossary section of the book provides both a glossary of terms and an abbreviation guide to aid users with technical terms as well as industry jargon that appear in the document.

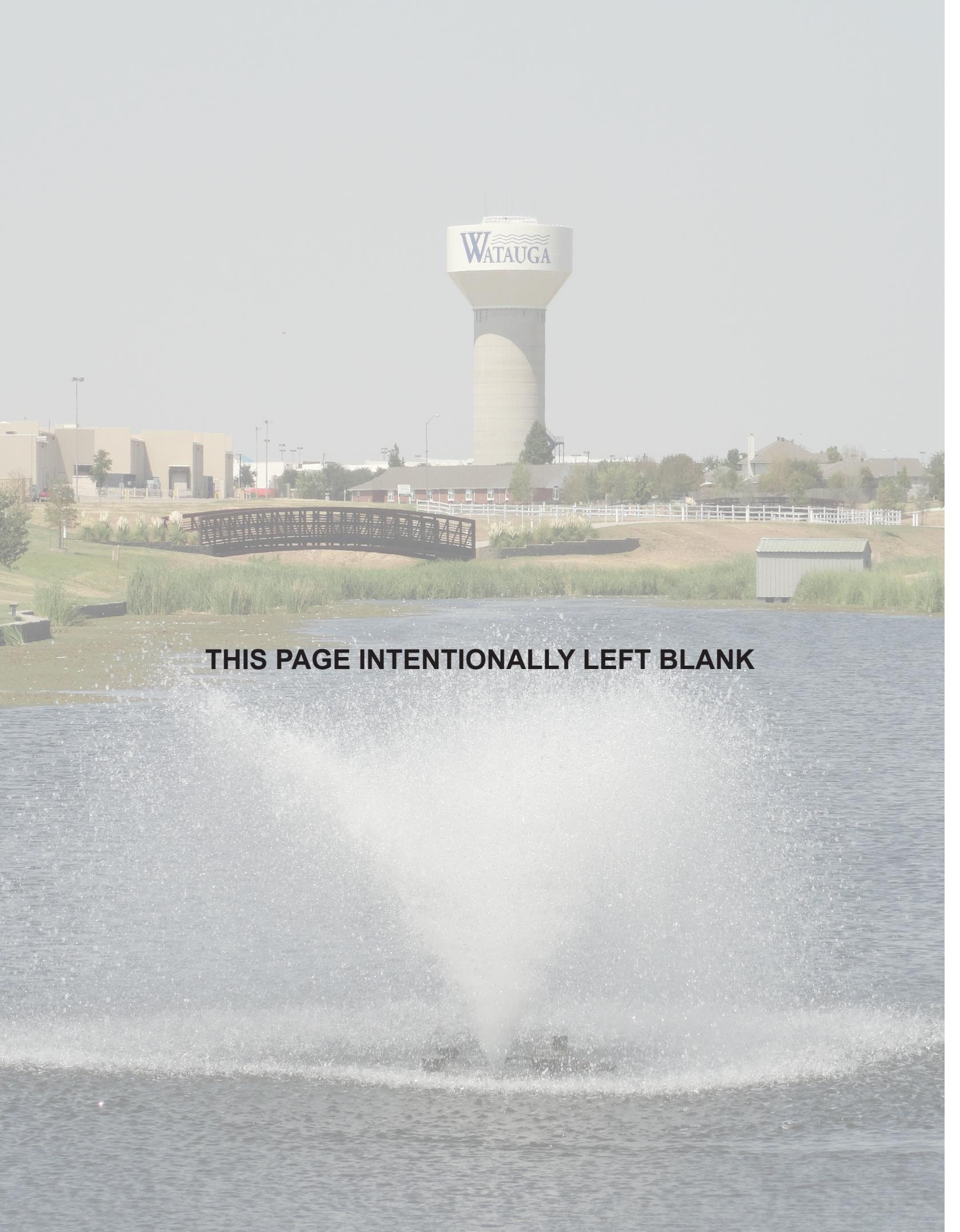
Budget Ordinances

The budget ordinance section provides the Budget Resolutions and Ordinances passed by the City Council implementing this budget, as well as some required publications.

To contact the City of Watauga, write to 7105 Whitley Road, Watauga, Texas, 76148-2024, or call (817) 514-5800. More information may be obtained by visiting the City web site at www.cowtx.org



INTRODUCTORY SECTION



THIS PAGE INTENTIONALLY LEFT BLANK



August 1, 2013

Honorable Mayor Hector F. Garcia
Members of the City Council
Citizens of Watauga

**Subject: BUDGET MESSAGE FOR FISCAL YEAR 2014 (FY 2014)
(October 1, 2013 through September 30, 2014)**

In accordance with requirements of State law and the City of Watauga's Home Rule Charter, the City of Watauga, Texas Annual Operating Budget for the fiscal year beginning October 1, 2013 and ending September 30, 2014 is presented for your review.

The FY2013-14 budget, as presented, continues to provide quality services to citizens, customers, and community partners while preserving our organization's long-term financial viability. While current economic indicators show modest improvement, they should be tempered with caution given certain uncertainties that still persist in the global market. Meager economic advances countered with the prudent use of resources will position our City to face future challenges. This budget reflects the City's mission to:

Establish and maintain an environment wherein Watauga provides the highest quality municipal services possible within established fiscal constraints.

This budget reflects the positive financial condition of the City and utilizes sound fiscal policies and a conservative approach in revenue and expenditure forecasting. For FY2013-14, the City's budget provides for continued programs and services, while maintaining the current tax rate of \$.591216 per \$100 valuation.

Several stated goals were accomplished during the FY2013-14 budget process. The achievement of these goals will serve to ensure the on-going strength of the City's budget, including:

- ❖ Enhance the use of an Equipment Replacement Fund to level and plan the purchase of equipment and capital that meets certain cost thresholds and a minimum useful life. This includes rolling stock, technology and facility needs such as roofing, flooring, HVAC, etc.

BUDGET MESSAGE FOR FY 2014

- ❖ Evaluate, and reduce expenditures when possible for discretionary budget items in all City departments.
- ❖ Establish an alternative for Health Insurance funding to address the 25% increase in health insurance premiums under our current plan. This was accomplished through the implementation of High Deductible Health Plans with an optional Health Savings Account. Due to this strategy, the City was able to maintain the same health care costs as last year.
- ❖ Address multiple compensation issues to include civil and non-civil service employees. In the Public Safety departments, it was necessary to revamp the civil service step plan to begin to address the below market starting salary and also find a viable solution to the disparity issues caused by the freezing of steps in FY2009-10.
- ❖ Evaluate staffing levels and implement a strategy to ensure that appropriate levels are maintained in future years.

This budget is a fluid document that is changing and moving on a constant basis and serves as a guide for the following twelve-month period. We utilize past history, present conditions, and expected future trends in preparing estimated revenues. Once revenues are developed, we then evaluate costs associated with the delivery of existing services, any new and expanded costs or programs, and new programs established by Council. Within the limited resources available, we adjust the costs to achieve a proposed balanced budget. The budget document, even after adoption, is still an estimated financial plan and is always subject to change by amendment. More often than not, elements within the body of the document will change throughout the year. Changes in economic conditions, new projects, project overruns, and emergencies can necessitate a budget amendment.

This budget document and financial plan for FY2013-14 has been developed and constructed in such a way as to balance revenues to expenditures with minimal use of Fund Balances. When Fund Balances are used, the remaining Fund Balances are well above the minimums approved by Council. These balances throughout the various City Fund Accounts are used to provide as much economic relief to our citizens as possible, while still providing a financially sound and strong municipal organization.

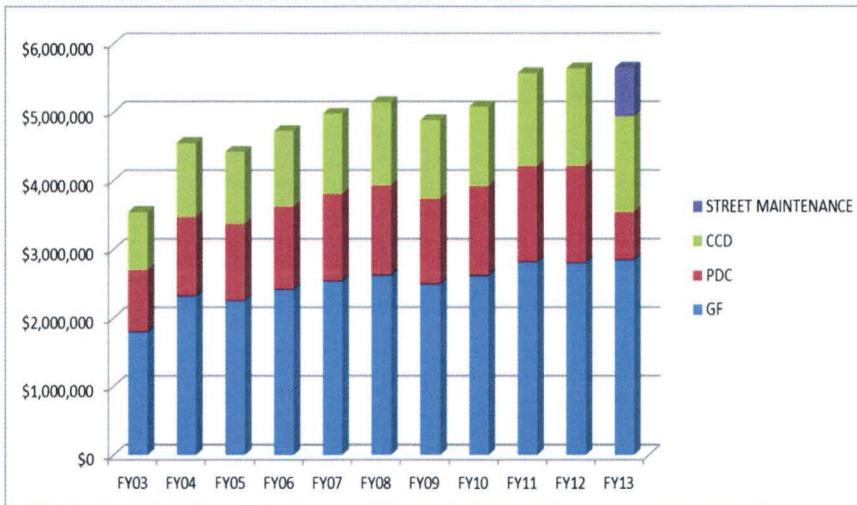
General Property Taxes and Sales Taxes

Revenue collected from property taxes is the largest component of the General Fund, comprising 37% of revenues. This revenue is projected based on information from the Certified Tax Roll received July 25th from the Tarrant Appraisal District. After the roll is received, the tax rate is set by the City Council based on both the debt rate required to pay the City's General bonded indebtedness and funds needed for maintenance and operations.

BUDGET MESSAGE FOR FY 2014

Property tax valuations in Watauga experienced a decline by 8% starting in FY2008-09 through FY2012-13. For FY2011-12 and FY2012-13, the City Council approved the Effective Tax Rate, which provided approximately the same revenues as the prior year, thus somewhat stabilizing the budget. In the FY2013-14 budget, we have proposed that we adopt the same tax rate as last year (\$.591216/\$100) which will ensure that we can maintain the same quality service levels and programs. See Table 1 for Historical Property Tax Valuations and Rates for more Information and Table 2 for Current Property Tax Collection Data.

Sales Tax Collections FY2003-FY2013



The second major financial consideration that guides the development of the budget for the upcoming year is the projection of sales tax revenues. Sales tax revenues comprise 28% of General Fund revenues. Over the past three years, the City, along with the DFW Metroplex and the State of Texas, in general,

experienced an increase in sales tax revenues, which has helped offset the decline in the property tax revenues. In FY2012-13, sales tax revenues have increased slightly, and we are forecasting a modest increase in the FY2013-14 budget of 1% over prior year.

OUTLINE OF SIGNIFICANT BUDGET ASSUMPTIONS AND POLICY DIRECTION

- The FY2013-14 proposed budget is a **balanced** budget and is designed to maintain our levels of service with the limited resources available.
- The proposed rate for FY2013-14 is **\$0.591216/\$100** of valuation. This is the same rate proposed as last year's rate. The tax rate distribution for FY2013-14 compared to FY2012-13 represents a slight increase in the debt service ratio and is as follows:

	FY2012-13	FY2013-14
Operations:	\$0.412107/\$100	\$0.410519/\$100
Interest & Sinking	\$0.179109/\$100	\$0.180697/\$100

Total property tax receipts are expected to be \$5.616M in FY2012-13 compared to anticipated receipts of \$5.620M in FY2013-14.

BUDGET MESSAGE FOR FY 2014

- Compared to last year, property values in Watauga have increased about .08%.
- The average taxable value of a home in Watauga this year is **\$88,595**, an increase of \$320 from last year's value of \$88,275. Below is the amount of annual City property tax on the average home:
 - At the proposed \$.591216/\$100 Tax Rate - **\$523.79**, up from \$521.90 last year
- The sales tax revenues for the State and the City have stabilized and are showing increases over FY2011-12 of about 1%. We are forecasting an increase of approximately 1% in total sales tax receipts for FY2013-14.
- With limited open space (we are about 96% built-out), revenues for new permits are expected to be minimal.
- Proposed franchise fees are projected to be flat from last year.
- Interest income projections remain minimal and reflect historically low investment rates. We do not expect rates to increase significantly in the next year.
- There is a \$100,000 transfer to the Capital Projects Fund from the General Fund for FY2013-14. This transfer is to fund the debt service payment to North Richland Hills for the Rufe Snow reconstruction that was completed in 2005. Projects that have historically been funded through a transfer from the General Fund to the Capital Projects Fund are now being expended through other appropriate funding sources. These include: 1) the sidewalk project is now being funded for years FY2014-FY16 by the remaining Certificates of Obligation 2011 funds, and 2) the CDBG Project for Carousel Phase II and III will be funded by a transfer from the Water and Sewer Fund to the Utility Fund Capital Projects Fund in FY2014-15 and FY2016-17.
- Compensation issues have been addressed in this budget as outlined below:
 - Civil Service Step Plan has been revamped to address critical issues:
 - Provide for a 6% wage adjustment to increase the starting pay for police and firefighter recruits in order to move our civil service compensation closer to market;
 - Provide funding for step increases this year;
 - Adjust steps to allow movement for the five years that the City's step plan was frozen.
 - 3% cost of living adjustment for non civil-service full-time employees is proposed this year.

BUDGET MESSAGE FOR FY 2014

- 9% wage adjustment for part-time personnel is proposed this year. Part-time employee salaries have not been adjusted since 2009 and were not included in previous cost of living adjustments.
- There are **four unfunded** positions this year in the General Fund:
 - Two (2) unfunded police positions
 - One (1) unfunded Recreation Assistant
 - One (1) unfunded Fleet and Building Supervisor position
- There is **one new position funded** this year in the General Fund not funded last year:

One (1) Executive Assistant to the City Manager (This position was previously funded in prior years, but not included in FY2011-12, or FY2012-13 budget). The savings from the unfunded Fleet and Building Supervisor position will be applied to fund this position.
- TMRS rate is forecast to be 12.97%, down slightly from 13.02% last Fiscal Year.
- Medical health insurance budget remained the same this fiscal year due to a different approach to funding Health Care. The City has incurred a 25% increase in medical premiums from our current medical carrier under the existing plan. To manage this increase, the City chose to offer two (2) High Deductible Health Care Plans in which the City pays 100% of the employee premium with an optional Health Savings Account and one (1) buy-up plan that mirrors the existing medical plan. The buy-up option allows City employees to keep the current plan if they desire, but employees would have to pay for the increase in the premium for that plan.
- The PDC Capital Fund Budget includes \$25,000 for capital improvements. This year only one capital project is included, which will be an irrigation project at Birdville & Foster Village parks.
- The Equipment Replacement Fund includes \$298,800 for the purchase of various equipment and capital items such as three Police vehicles, two Utility Vehicles, Meter Replacements, HVAC and building equipment, and Technology replacement. The various operating funds will repay the Equipment Replacement Fund an annual prorated amount for these purchases.
- The Oil/Gas Fund is not anticipated to see any significant new revenues this Fiscal Year. In past years, we have reported this fund in consolidation with the General Fund. However, this year we will begin to use this fund instead of the General Fund to cover the vacation sell-back program slated to end in FY2014-15. In addition, the pay-out of leave accruals will be appropriated in this fund this year and in subsequent years.

BUDGET MESSAGE FOR FY 2014

GENERAL FUND-01; DEBT SERVICE FUND-03; OIL-GAS FUND-12, CAPITAL

PROJECTS FUND - 07

General Fund

General Fund revenue estimates are primarily based on unchanged property taxes and a slight increase in sales tax. The proposed operating revenues for the General Fund are \$10,810,250, including \$546,850 in transfers. Total available resources for the General Fund are \$15,784,546. When compared to \$15,991,275 budgeted for prior year, a decrease of \$206,729 in resources available is expected.

The operating expenditures for the General Fund are proposed at \$10,787,648. In addition, the General Fund expenditures include \$25,000 of contingency funds for unseen or emergency purchases during the year. Also, approximately \$100,000 will be transferred to the Capital Projects Fund to pay for the North Richland Hills Street Project debt service. Beginning in FY2013-14, the sidewalk program will be funded by

DID YOU KNOW?

55% of the total FY2014 debt service is self-supporting. This type of debt is funded by revenue sources other than the ad valorem tax, such as the Watauga Parks Development Tax or Utility Fund Revenues.

Certificate of Obligation 2011 funds for a three-year time period and the Community Development Block Grant (CDBG) street project will be funded by the Water and Sewer Fund for FY2014-15 and FY2016-17 Budget Years. There will be no utilization of fund balance proposed for this year. Fund Balance is forecast as \$4,996,898, which is above the minimum target policy of twenty-five percent (25%) of operations or \$2,299,986. The projected fund balance equates to 46% of operating expenditures in reserves.

A combined tax rate of \$0.591216/\$100 valuation is proposed for the Fiscal Year 2013-14 budget. The proposed Operations rate is \$0.410519/\$100 of valuation, with a debt service rate of \$0.180697/\$100.

The Tarrant Appraisal District (TAD) prepares an annual evaluation of all property in Watauga. The assigned values may be higher or lower than the prior year. This may cause a change to the property owner's tax liability even with the same Ad Valorem tax rate. In addition, overlapping tax rates from local school districts and other taxing entities will have an impact on total property tax liability.

Debt Service Fund

Projections for principal and interest debt service payments for Fiscal Year 2013-14 are \$1,703,367. We have used \$75,000 of debt service fund balance to reduce the amount

BUDGET MESSAGE FOR FY 2014

of tax receipts necessary to meet debt service. Thus, the I&S tax rate is based on debt service requirements from tax payments of \$1,628,367. Ending Fund Balance is projected to be \$154,000.

Capital Projects Fund

For the General Capital Project Fund, we propose to move the next few years of CDBG projects to the Utility Fund since these are largely water and sewer projects. The ongoing street maintenance has been funded by the Street Maintenance Fund created by the reallocation of ¼ cent sales tax from the Parks Development Corporation (PDC) in October, 2012. The sidewalk program will be funded by remaining Certificate of Obligation 2011 funds for the next three years. This year the sidewalk program will be funded at \$100,000 and Phase I of the Watauga Road project will commence and is funded at \$350,000. This project will be a joint partnership with Tarrant County. Total capital expenses for this year are proposed at \$552,852. The ending Fund Balance is forecast to be \$668,690. See General Capital Projects Fund 07 for a detailed description.

Oil/Gas Fund

This fund is reported separately this year and is proposed to fund the vacation buy-back program that will be phased out beginning this year and ending in FY2014-15. The vacation buy-back program will be funded at \$64,000 this year and funds are appropriated at \$70,000 for pay-out of terminating employee leave banks. Also included this year is a \$100,000 transfer to the Equipment Replacement Fund in order to provide for funds to adequately cover equipment replacement needs City-wide.

PARKS DEVELOPMENT CORPORATION (PDC)

PDC FUND – 04; PDC CAPITAL PROJECTS FUND – 05; PDC DEBT RESERVE FUND – 06; PDC DEBT SERVICE FUND - 08

Voters elected to redistribute ¼ cent from the Parks Development Corporation Fund to Street Maintenance in May, 2012, with an effective date of October 1, 2012. Sales tax revenues are proposed to be one-percent higher than last year. The total sales tax revenue estimate for PDC is \$707,000 for FY2014.

The proposed budget for this fund includes all park items and maintenance expenditures, which are proposed at \$980,485. Ending Fund Balance is projected to be \$715,940. Established minimum fund balance requirement is fifteen-percent (15%) of expenditures or \$146,173.

Total debt requirement for the year is \$213,450, leaving an ending fund balance of \$235,787. There is a minimum required reserve of \$219,946 for this fund. The PDC Capital Fund Budget includes \$25,000 for capital improvements. This year only one capital project for irrigation is funded for \$25,000 at the Birdville and Foster Village parks. Projected ending fund balance is \$304,816.

BUDGET MESSAGE FOR FY 2014

STREET MAINTENANCE FUND - 14

This fund was established in FY2012-13 to account for ¼ cent sales tax reallocated from the Parks Development Corporation. This allocation was effective October 1, 2012. We expect sales tax revenues collected for the year to total \$707,000. Street maintenance funded for the year is \$600,000, leaving an ending fund balance of \$207,000.

STORM DRAINAGE FUND - 15

Total resources available are proposed at \$3,024,431 which includes \$1,410,000 for service charges. The proposed expenditure budget is \$2,008,600, which includes \$1,150,000 for the Watauga Heights Phase I drainage project. Proposed ending fund balance is \$1,015,831. The storm drain fee was last increased in FY2011-12 to make this fund sustainable and provide funding for storm drain capital projects. The storm drain rate and related Capital Improvement Projects will be re-evaluated in the second quarter of FY2013-14.

BUNKER HILL CAPITAL PROJECTS FUND - 16

We are projecting no revenue or expense for this Fund in Fiscal Year 2014.

CRIME CONTROL & PREVENTION DISTRICT FUND - 18

Sales tax revenues are generated from a ½ cent sales tax and are expected to be \$1,414,000. Total revenues are forecast to be \$1,415,100, generating total available resources of \$2,324,227.

The FY2013-14 budget is \$1,568,140 which includes a transfer of \$27,000 for a lease payment to the Equipment Replacement Fund for the purchase of three (3) vehicles, and \$50,000 in equipment. Ending Fund Balance is projected to be \$756,087.

LIBRARY DONATION FUND - 23

Estimated revenues for this fund are expected to be \$11,040. Revenues represent donations made by customers as part of utility bill payment. The proposed budget expenditure of \$13,235 will leave an estimated ending fund balance of \$19,254.

MUNICIPAL COURT

SECURITY FUND - 25, TECHNOLOGY FUND - 26, JUVENILE CASE MANAGER FUND -27

Revenues for the Security Fund, Technology Fund, and Juvenile Case Manager Fund come from a \$3.00, \$4.00, and \$5.00 fee, respectively, on each citation for which there is a conviction. Forecast revenues are \$63,150 for all of these funds.

BUDGET MESSAGE FOR FY 2014

Expenses are for security and technology improvements for the Court office and a portion of the Juvenile Case Manager salary and the Bailiff. The total budget for this year is \$36,800, leaving combined fund balances of \$248,857.

TRAFFIC SAFETY FUND – 28

Revenues come from a \$75 per citation civil penalty fee. Total revenues are expected to be \$800,000 of which 50%, after allowable expense, is due to the State for allocation to the Regional State Trauma Fund. Expected traffic safety expenses are \$787,160 including \$285,000 to the State Trauma Fund. This incorporates the funding of three traffic officer positions and expenses related to the Traffic Safety Program. Ending fund balance is expected to be \$55,789.

PUBLIC IMPROVEMENT DISTRICT FUND - 30

No revenues or expenditures for this fund are projected. The City's Public Works crews provide maintenance tasks and related expenses. Fund balance is \$120.00.

WATER AND SEWER FUND - 40

Total charges for services are forecast to be \$7,900,000, with total revenues of \$8,294,000. Total available resources are proposed to be \$10,513,891. Projections are based on historical averages and will fluctuate with usage and weather. No rate increases are proposed this year. The last rate increase was effective December 1, 2011 to ensure adequate fund balances are available to meet required service and debt levels. During the second quarter of FY2013-14, staff will determine if a water and wastewater pass-through rate mechanism should be put in place for the sustainability of the fund. The City purchases water from North Richland Hills and wholesale wastewater charges are paid to the City of Fort Worth.

Expenditures for water purchases and sewer treatment services also vary based on customer usage and weather. Total expenses are estimated as \$8,293,687 which includes \$140,000 transfer for maintenance of water and sewer lines. The ending Fund Balance is expected to be \$2,220,204.

WATER AND SEWER DEBT SERVICE FUNDS 42 and 44

Our debt service requirement for FY 2013-14 is \$2,019,487 and will be funded by a transfer from the Water/Sewer operating fund. Total available resources are \$2,169,776. The combined fund balance at the end of the year is expected to be \$148,889. A Debt Service Reserve is no longer required for these funds.

BUDGET MESSAGE FOR FY 2014

In summary, the proposed budget totals \$30,264,111, which represents a 24% decrease over the prior year due largely to a decrease of \$8.3M in capital expenditures this year.

Some items have not been addressed in this budget. The City of Watauga will need to expand its focus on economic development and re-development of commercial areas, and initiate neighborhood improvement plans. City Council, along with management and staff, will come together to formulate a plan that addresses these issues during a possible strategic planning session in the 2nd Quarter of FY2013-14.

The budget was prepared with cautious optimism. We have managed through the worst of the recession but the economy is still fragile. This budget underscores a commitment by all City departments to live within their means and to implement cost saving efficiencies wherever possible, while preserving those things that make Watauga ***A Great Place to Live.***

In closing, I would like to express my appreciation to Sandra Gibson, Director of Finance, along with her dedicated staff for their many hours of work in the preparation of this budget document. I would also like to express my appreciation to Department Directors for their significant efforts in helping to develop this balanced budget. I would also like to thank the members of the City Council for providing positive leadership and direction as we move forward through these challenging times. This budget preparation was very much a team effort and I wish to thank you all for your time and involvement in developing a budget that will allow us to pursue our City's goals and objectives.



Greg Vick
City Manager

BUDGET OVERVIEW

The City of Watauga Fiscal Year 2013-2014 budget document continues a focus that represents service and goals the City Council wishes to achieve for the City. The FY2013-14 budget preparation focused on services provided by the City. This presentation of those efforts is divided into groupings by funds for a clear description of services, accomplishments, objectives, assumptions, highlights, staffing levels, organization, and resources. This section will provide assistance with understanding this organization by explaining the different fund types. This year's presentation does include an upper management request for a line item budget.

MISSION STATEMENT

Our mission is to establish and maintain an environment wherein Watauga provides the highest quality municipal services possible within established fiscal constraints.

CUSTOMER SERVICE STATEMENTS (CSS)		
Health and Public Safety	CSS1	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident, and highest degree of public safety.
Transportation/Mobility	CSS2	Maximum access to transportation services is essential to ensure that all residents have adequate mobility while providing for the welfare of their household.
Parks and Recreation	CSS3	Citizens benefit from activities and facilities that maximize the availability of options when seeking entertainment outside their own home.
Education/Information	CSS4	Citizens who are informed on a timely basis about broad-based matters affecting their lives are better prepared to make decisions that determine their level of satisfaction.
Quality Service	CSS5	Citizens benefit from value and quality of service delivered in an economical manner and at a reasonable tax rate.
Civic Pride	CSS6	Increased Civic Pride results from well-planned residential, commercial, and municipal areas.

BUDGET OVERVIEW

CITY OF WATAUGA GOALS (COWs)*			
COW1	Provide a safe and secure City.	COW6	Improve both internal and external communication in the City.
COW2	Improve Watauga's infrastructure.	COW7	Provide services that enhance the ongoing educational endeavors of all citizens.
COW3	Develop a strategy to make the City more physically attractive.	COW8	Reduce the tax rate.
COW4	Provide diverse park facilities, recreational, and cultural opportunities for citizens of all ages.	COW9	Develop a strategy to be more business-friendly to current and prospective businesses.
COW5	Provide a high level of customer service with staff that is appropriately trained and compensated.	COW10	Increase volunteer participation.

*These goals will be noted in areas through this budget document as COW#.

COMMUNITY PROFILE AND GENERAL INFORMATION

The City of Watauga is located in Tarrant County, approximately 10 miles northeast of downtown Fort Worth and 25 miles northwest of downtown Dallas. The City's corporate boundary comprises approximately four square miles. Watauga's population as determined by the 2010 Census was 23,479.

The City of Watauga is part of the "Southwest Metroplex" of north-central Texas, which includes the cities of Fort Worth and Dallas and has a total estimated population of nearly 5,000,000 people. The economy of the area is based upon diversified manufacturing, service, and agricultural industries. The nine-county Dallas-Fort Worth Metroplex has been designated as one Consolidated Metropolitan Statistical Area (CMSA), and constitutes the second largest inland metro area in the world.

Economic conditions in the Metroplex continue to be influenced by the development and operation of the Dallas-Fort Worth International Airport which is located only ten miles southeast of Watauga. The airport, which celebrated its 39th anniversary in 2013, covers approximately twenty-eight square miles and represents one of the largest facilities of its kind in the world.

BUDGET OVERVIEW

GOVERNMENT ORGANIZATION AND SERVICES

The City of Watauga operates as a Texas Home Rule municipal government under a Mayor-Council-Manager form, with the City Government comprised of the Mayor and seven other Council members. All seven Council members are elected by place number and all are elected at large. The Mayor and Council members serve two-year terms, which are staggered. City Council members receive no compensation for services performed.

The City Manager is appointed by the Council and is responsible for appointing and supervising employees of the City (except those appointed by the Council), and for preparing and administering the annual budget and capital improvements program (CIP).

The City Council also appoints the City Attorney, the Municipal Court Judge, and the members of the various boards and commissions. A Court of Record was created by the City Council when it adopted Ordinance 655 on October 25, 1993, and with a Special Election held on January 14, 1994. The City Attorney and Judge of the Municipal Court are compensated with funds provided in the Non-Departmental and Finance Department budgets respectively. Under the City Manager's general direction, there are nine functional areas, each of which is supervised by a department-head level employee. These areas include City Secretary; Finance (including general financing functions, purchasing, water and sewer billing and collection, and Municipal Court); Library; Human Resources and Public Information; Information Technology; Recreation and Community Service; Public Works (including code enforcement, economic development, storm drain, water and sewer field operations, and fleet and facility maintenance); Police; and Fire and Emergency Medical Services. Services provided by the City include police and fire protection, emergency medical services, street maintenance, building inspection services, library services, recreation, parks operation and maintenance, maintenance and operation of City-owned buildings, and storm drain maintenance and construction. In Fiscal Year 1999, the City of Watauga began the water and sewer operations, but does not own treatment facilities. A franchise has been granted to a privately owned firm for solid waste collection and disposal services.

The City operates on a fiscal year basis, with October 1 as the beginning of a new year.

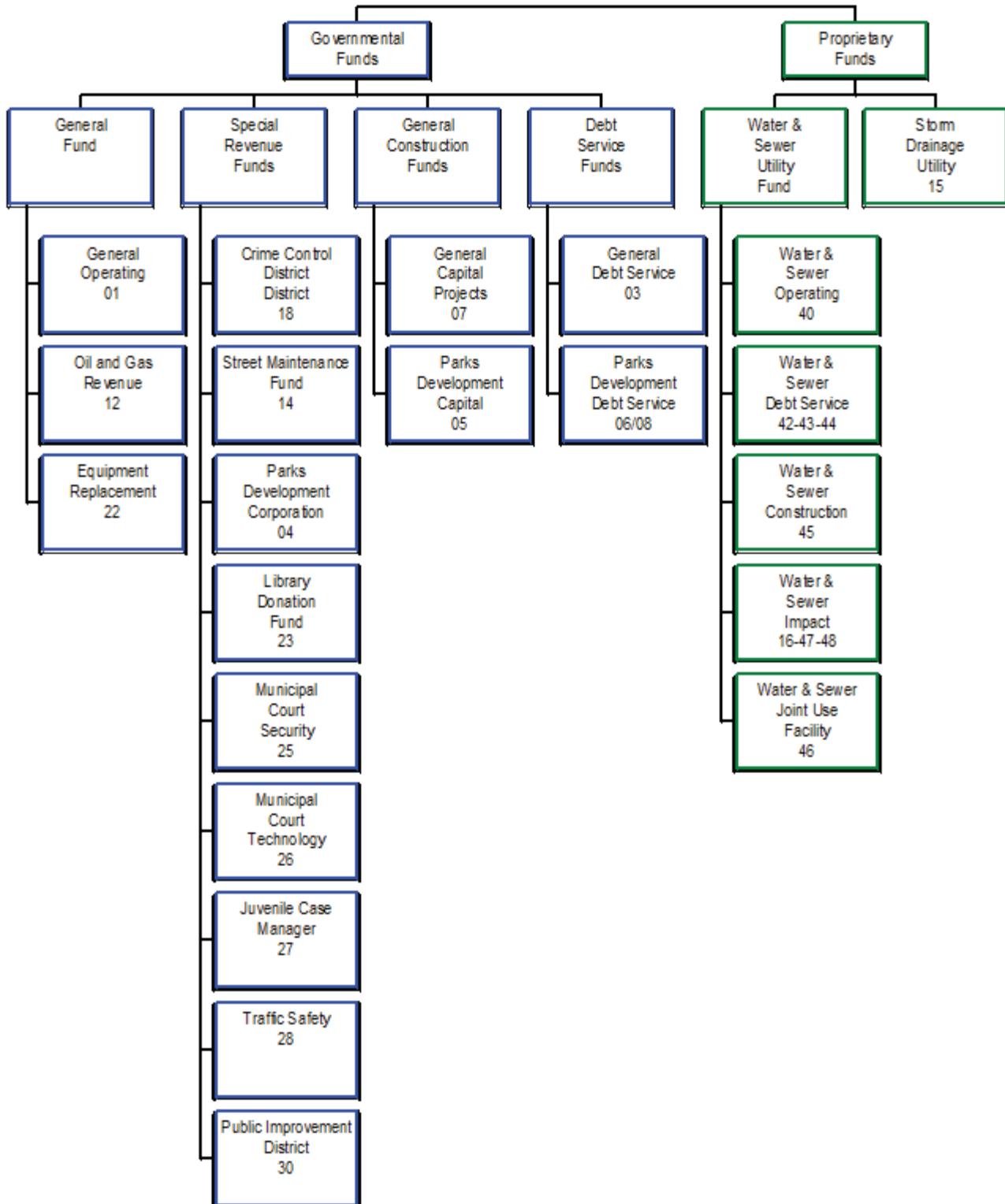
FINANCIAL STRUCTURE

Funds and Account Groups

For financial reporting purposes, the accounts of the City are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, which comprise its assets, liabilities, fund balance/retained earnings, revenues, and expenditures/expenses. The City uses and appropriates annually for the following fund types, which are shown graphically and then, defined:

BUDGET OVERVIEW

Fund Structure



BUDGET OVERVIEW

Governmental Fund Types

Governmental Funds are those that fund most governmental functions of the City. Governmental funds also account for the acquisition, use, and balances of the City's expendable financial resources and the related liabilities. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the City's governmental funds:

General Fund

The General Fund is the general operating fund of the City. All general tax revenues and other receipts that are not restricted by law or contractual agreements to some other fund are recorded in this fund. The General Fund also records the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds

There are three major Special Revenue Funds. The Parks Development Corporation Sales Tax Fund was established to account for a ½ cent sales tax increase approved by the voters in May 1994. The purpose of the increase in sales tax is to build city parks and improve existing parks under the supervision of the Watauga Parks Development Corporation. In May, 2012, voters approved a reallocation of ¼ cent sales tax to the Street Maintenance Fund to provide for the maintenance of existing city streets. The reallocation was effective October 1, 2012.

The Crime Control and Prevention District was established to account for a ½ cent sales tax increase approved by voters in March 1996. The purpose of the increase in sales tax is to enhance law enforcement in the area. In 2001, voters approved a ten-year extension of this tax. A ten-year extension was passed in November 2010.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment. Financing is provided primarily by the sale of general obligation and contractual obligation bonds.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general and contractual obligation bonds, interest, and related costs.

Proprietary Fund Type

Proprietary funds are used to account for activities that are similar to those often found in the private sector. The measurement focus is upon determination of net income and capital maintenance. The City's proprietary fund type consists of:

BUDGET OVERVIEW

Enterprise Funds

The Water and Sewer Utility Enterprise Fund is a proprietary fund used to account for revenues and expenses related to the operations and maintenance of the City's water and sewer utility system including, but not limited to, administration, operations, maintenance, billing, and collections.

The Storm Drainage Utility Enterprise Fund is a proprietary fund used to account for revenues and expenses related to the operations and maintenance of the City's drainage utility system. Costs of the system are recovered through drainage utility fees, which are levied against all developed property within the City.

Account Groups

Account groups are used to establish accounting control and accountability for the City's general fixed assets and general long-term debt. The following are the City's account groups:

General Fixed Assets Account Group - This account group is established to account for all general fixed assets of the City, other than those accounted for in the proprietary fund.

General Long-term Debt Account Group - This account group is established to account for all general long-term debt of the City, other than those accounted for in the proprietary fund.

Basis of Accounting and Budgeting

Governmental funds follow the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the fiscal period. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The obligations of the city (e.g., outstanding purchase orders) are budgeted as expenses during the fiscal year they are issued.

Proprietary funds use the accrual basis of accounting. Under this method, revenues are recorded when earned (for example, drainage utility fees are recognized as revenue when bills are produced) and expenses are recorded when a commitment is made (e.g., through a purchase order).

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). The City prepares its budget on the GAAP basis except for the treatment of depreciation expense (which is not shown in the budget, although the full purchase price of equipment is shown as a capital outlay). The modified accrual basis of accounting is used for governmental fund budgets and the accrual basis of accounting is used for proprietary fund budgets.

Balanced Budget

It is the policy of the City to prepare a balanced budget. A balanced budget is one where proposed expenses are less than or equal to estimated revenues. A balanced budget may also include situations where the Council approves the use of reserves or fund balance to

BUDGET OVERVIEW

offset revenue shortfalls. If, during the year, the revenues received or expected to be received are less than estimated, the City Manager will recommend a revised or amended expense appropriation for Council approval that will again balance the budget.

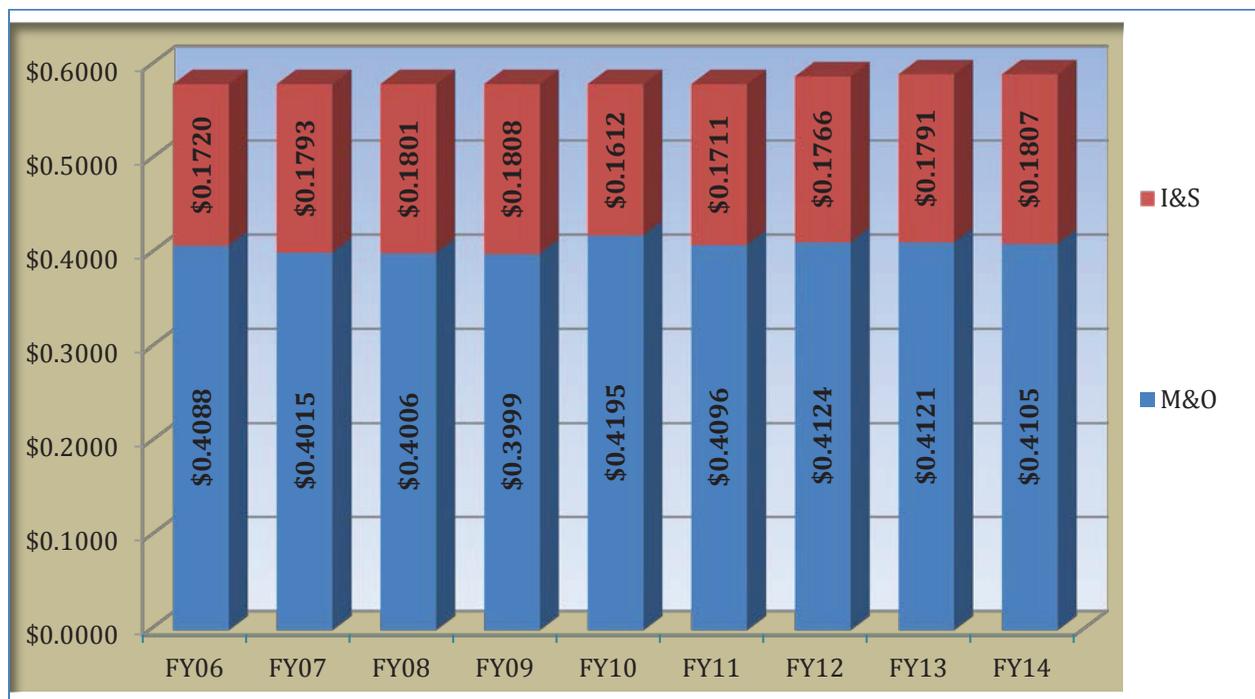
REVENUE SOURCES

The following information is a general description of the major revenue sources for the City of Watauga's major operating funds and the assumptions used to project those revenues for this budget. Most projected revenues are based on assumptions of historical data with increases and decreases associated with economic conditions and rate changes.

General Fund

Ad Valorem taxes – Ad Valorem taxes comprise about 37% of estimated General Fund revenue in FY 2014. This includes current and delinquent tax payments as well as penalties and interest. The City calculates its ad valorem tax rate based on the certified appraisal roles provided by the Tarrant Appraisal District (TAD). A combined tax rate is adopted each year by the Watauga City Council (a) for the use and support of the City's General Fund (referred to as the maintenance and operations rate) and (b) to finance the City's Debt Service Fund (referred to as interest and sinking fund) for payment of annual principal and interest due on outstanding general indebtedness.

TAX RATE DISTRIBUTION HISTORY



* Please see Budget Ordinances and Notices section for computation of tax rates.

Estimated collections for the current year have been computed at approximately 99% of net taxable value for the Interest and Sinking (I&S) portion of the tax rate. This allows for a slightly higher tax component to ensure that adequate funds are received to pay debt.

BUDGET OVERVIEW

Property valuations remain relatively flat for residential and commercial establishments within the City. There is an approximate 0.02 percent increase in ad valorem taxes this year.

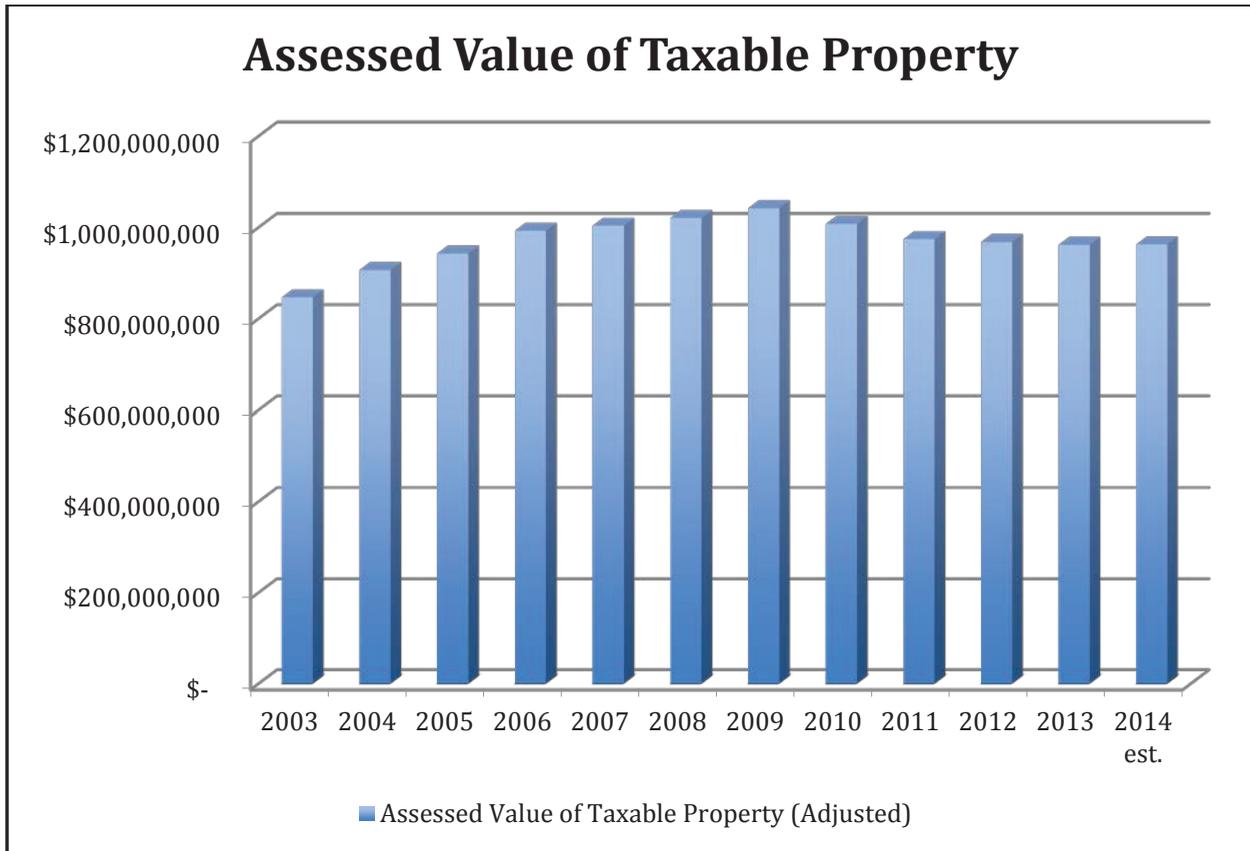
Principal taxpayers in the City include Inland Western Watauga LP, Watauga Towne Crossing, LLC, Dayton Hudson Corp, SCI Watauga Town Center Fund ETAL, Park Vista Townhomes ETAL, Southwestern Bell, ONCOR Electric Delivery Co LLC, Watauga All Storage LTD, Watauga Association, and Woodcrest Marketplace, LP. These taxpayers comprise approximately 11% of the tax base.

Below is a table of the trends in assessed values, rates, levy, and collection of this ad valorem tax. The combined ad valorem rate remained flat for eight (8) years (FY2004-FY2011). In FY2012 and FY2013, the City adopted the effective rate due to property devaluations as shown below. In FY2014, the City adopted the same tax rate as in FY2013.

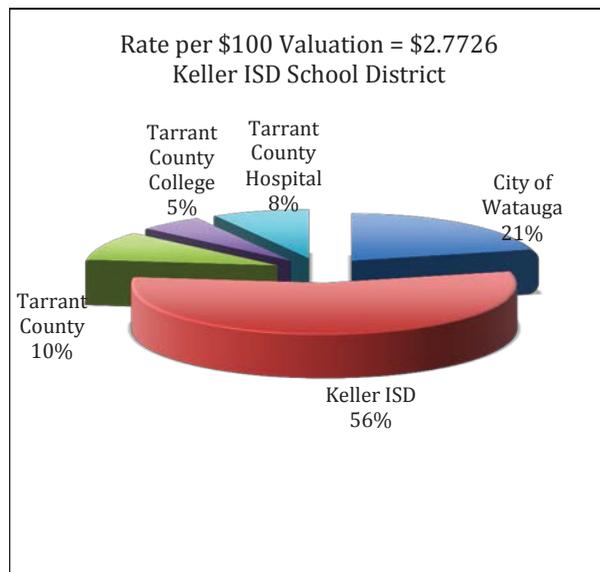
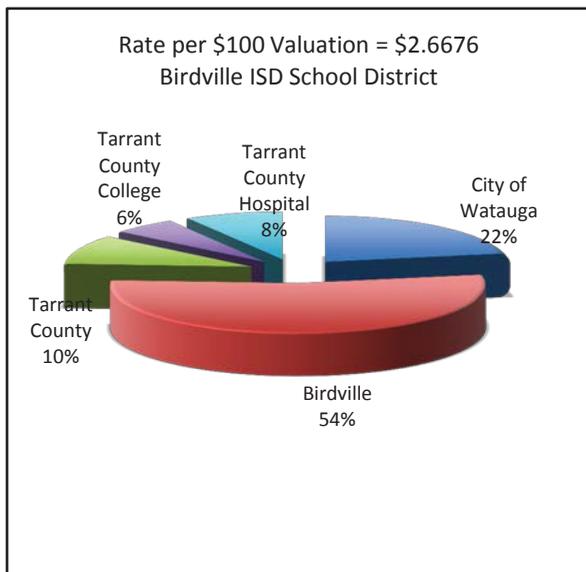
TABLE OF TRENDS IN ASSESSED VALUES, RATES AND LEVIES

Year Ending Sept. 30	Assessed Value of Taxable Property (Adjusted)	Tax Rate/\$100 of valuation	Tax Levy	Current Year's Taxes Collected	% Current Levy Collected
2003	\$ 846,585,043	0.598925	\$ 5,070,409	\$ 5,009,929	98.81%
2004	\$ 906,614,299	0.580763	\$ 5,265,280	\$ 5,184,321	98.46%
2005	\$ 942,853,767	0.580763	\$ 5,475,746	\$ 5,389,470	98.42%
2006	\$ 992,773,636	0.580763	\$ 5,743,401	\$ 5,678,457	98.49%
2007	\$ 1,003,759,355	0.580763	\$ 5,792,266	\$ 5,710,069	97.95%
2008	\$ 1,020,772,365	0.580763	\$ 5,909,897	\$ 5,846,780	98.93%
2009	\$ 1,041,983,829	0.580763	\$ 6,022,386	\$ 5,951,758	98.83%
2010	\$ 1,007,779,216	0.580763	\$ 5,979,165	\$ 5,915,418	98.93%
2011	\$ 974,282,126	0.580763	\$ 5,650,306	\$ 5,567,194	98.53%
2012	\$ 968,068,057	0.589001	\$ 5,701,931	\$ 5,630,657	98.75%
2013	\$ 962,035,602	0.591216	\$ 5,687,708	\$ 5,616,612	98.75%
2014	\$ 962,767,488	0.591216	\$ 5,692,035	\$ 5,620,885	98.75%

BUDGET OVERVIEW



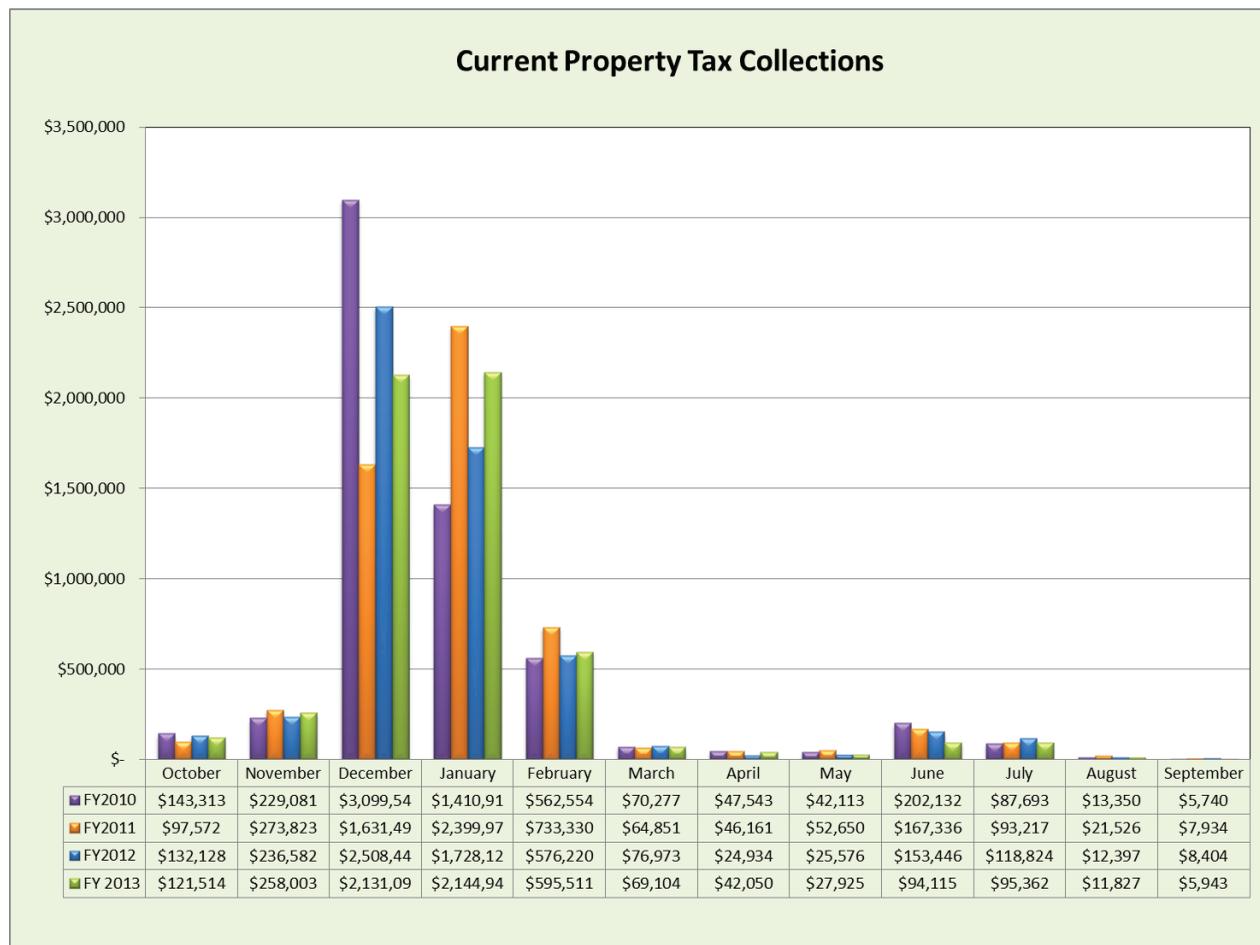
The City is located in two different independent school districts (ISDs); so overlapping property taxes vary by what section of the City in which a property is located. The City's portion has historically been less than one-fourth of the entire property tax bill for the area.



The City offers a \$40,000 senior citizen exemption from assessed values and has incorporated the over-65 and disabled citizen tax freeze. All other exemptions for disabled persons and veterans are as stipulated by State law.

BUDGET OVERVIEW

The City is landlocked and approximately 96% built out; however, there has been limited growth in both our residential and commercial property values. The following graph demonstrates the historic collection cycle of property tax for the City.



Ad valorem taxes are billed October 1 of every year and are due on or before January 31 of the next calendar year. Projections for delinquent tax revenues for those collected after January 31 are based on conservative prior years' experience, as well as interest and penalties on delinquent ad valorem taxes.

Sales tax – The City's 1% share of all local taxable sales are remitted by merchants to the State Comptroller's Office and then distributed to the City on a monthly basis. This represents approximately 28% of total revenue for the General Fund. Our economic outlook is conservative for the upcoming fiscal year. We project sales tax to increase slightly from 2013 collections due to economic development initiatives throughout the City. In FY2013, sales collections were 2% over 2012 collections. We are predicting a conservative one-percent (1%) increase from FY2013 collections due to the uncertainty in the economy. Sales Tax revenue for the City is subject to the general economic environment of the DFW Metroplex. However, Watauga does not have a large presence of malls, specialty, or up-scale businesses, which are generally more susceptible to fluctuations in sales.

Other taxes - Include receipts from the operation of bingo halls in the City.

BUDGET OVERVIEW

Utility Franchise Fees - A percentage of local gross receipts remitted to the City by each privately owned utility (electric, telephone, gas, waste and recycling collections, and cable) providing services to Watauga citizens for their use of the City's right-of-way. This can be the right-of-way used by the companies for their utility lines or the use of our streets for their vehicles. Revenues are based on terms of a franchise agreement between the City and each utility. The majority of franchise revenue is based on a percentage of gross revenues from the utilities.

Projected revenues for these fees are generally based on population estimates. Recently, weather conditions and the economy have been significant factors in a decline of revenues as citizens have been more frugal in utilization of resources, which has led to lower utility revenues. These fees total 9.35% of General Fund revenues.

Licenses and permits - This includes construction permit fees, animal licenses, electrical and plumbing licenses and other licenses and permits. Over the last few years, this revenue increased; however, as the City is approximately 96% built out, this revenue has begun to decrease as construction permits decline.

Projections are based on the established historical base of issued permits and the expectations of inspectors and economic development staff for new permits and buildings. The City has experienced a decrease in FY2013 in renovation type permits (plumbing, mechanical, etc.), but this revenue source is only estimated to bring in 2.4% of General Fund revenues for fiscal year 2014.

Intergovernmental revenue - Intergovernmental revenue consists of a payment-in-lieu-of-tax (PILOT) from the enterprise funds based on a percentage of revenues from the water and sewer utility systems. This is similar to the fee charged to other utilities for the use of City right-of-ways except for City-owned utilities. Projections are based solely on revenues projections for those revenue generators. Such funds total 4.5% of General Fund revenues.

Charges for services - These charges include recreation fees, fees paid by developers as reimbursements for City services, charges for emergency medical service (EMS), and various other service charges. Service Charges account for about 6.8% of revenues. Projections are based on historical use of City services as well as rates charged by the City on such services. EMS services have been outsourced to Intermedix, which handles all billing and initial collections.

Fines and Forfeitures - Include fines levied by the Judge for misdemeanor offenses occurring with the City and those collected on citations issued for code enforcement and on overdue books. Other fees are also included in this category for certain items relating to municipal court and library operations. These revenues have decreased slightly over the last few years but are expected to rebound this year as full staffing levels are achieved in regards to traffic enforcement personnel. This revenue source makes up approximately 6.1% of General Fund revenues for fiscal year 2014.

Miscellaneous revenue - This includes interest earned on the investment of General Fund cash, proceeds from the sale of surplus City property and other various revenues.

BUDGET OVERVIEW

Transfers In – Moneys transferred from another fund for general and administrative fees or obligations.

Special Revenue Funds

Watauga Parks Development Corporation Sales Tax Revenue – In May, 2012, Watauga voters approved a reallocation of the ½% for the Watauga Parks Development for ¼% to go towards Street Maintenance and Repair of City streets. This reallocation was effective October 2012.

The remaining ¼% share of all local taxable sales are remitted by merchants to the State Comptroller's Office and then distributed to the City on a monthly basis. This represents approximately 99.8% of total revenue for the Parks Development Corporation Fund. Sales tax revenue increases are due to the addition of commercial establishments within the City.

Our economic outlook is conservative for the upcoming fiscal year. We project a one-percent increase over 2013 projections due to uncertainty in the economy. We do not expect major changes in this revenue source since we have a lack of commercial property available.

Voters approved this tax under Section 4B of Article 5190.6, Vernon's Texas Civil Statutes with an effective date of October 10, 1994. Funds can only be used to build parks and improve existing parks and are administered under the supervision of the Watauga Parks Development Corporation Board of Directors.

Street Maintenance Fund Revenue – A ¼% share of local taxable sales are remitted by merchants to the State Comptroller's Office and then distributed to the City on a monthly basis. This represents 100% of total revenues for the Street Maintenance Fund.

At a special election on May 12, 2012, the voters in the City of Watauga approved this tax under Section Chapter 327 of the Tax Code with an effective date of October 1, 2012. Funds can only be used to maintain and repair streets that were existing on the date of the election to adopt the tax. This tax expires in three (3) years unless reapproved by the voters at a special election.

Watauga Crime Control and Prevention District Sales Tax Revenue - A ½% share of local taxable sales are remitted by merchants to the State Comptroller's Office and then distributed to the City on a monthly basis. This represents approximately 99% of total revenue for the Watauga Crime Control and Prevention District Fund.

For FY2013, we project a 1.5% percent increase from prior-year actuals. In FY2014, we are projecting a conservative 1% increase over FY2013 budget projections.

Under Local Government Code Chapter 363, voters approved this tax for a five-year period, with an effective date of July 1, 1996. The District was again approved in 2001 for a ten-year period. An extension for another ten-year period was approved

BUDGET OVERVIEW

by voters in November 2010. Such funds can only be used to add officers and purchase additional supplies and equipment for law enforcement purposes. This Fund is administered by a Board of Directors, which is currently made up of the Mayor and all Council Members.

Library Donations – Each month, citizens are given the opportunity to donate \$1 when paying their utility bill to the City. Funds are used to purchase additional library supplies such as books, audio and videotapes, periodicals, and other types of supplies. Projections are based on historical trend of donations. Donated revenues make up approximately 99.6% of the Library Donation Fund's total revenues.

Municipal Court Security Fee – This fee was adopted on April 26, 1999 under the provisions of the Code of Criminal Procedures, Section 102.017, by Ordinance 910. The Ordinance provides for the collection of \$3 from defendants convicted of a misdemeanor offense. Funds can only be used for purposes that provide security for the operations of the municipal court. Projections are based on traffic citation projections. This revenue source is 100% of the Municipal Court Security revenue stream.

Municipal Court Technology Fee – This fee was adopted on September 27, 1999 under the provisions of the Code of Criminal Procedures, Section 102.0172, by Ordinance 945. The Ordinance provides for collection of \$4 from defendants convicted of a misdemeanor offense. Funds can only be used for purposes that provide or maintain technological enhancements for the operations of the municipal court. Projections are based on traffic citation forecasts. This revenue source is 99.3% of the Municipal Court Security revenue stream.

Juvenile Case Manager Fee – This fee was established in September 2008 under the provisions of the Code of Criminal Procedures, Section 45.056, by Ordinance 1352. Under this provision, the fee was authorized by vote of the City Council to employ a Juvenile Case Manager to handle cases involving juveniles. The City collects \$5.00 for each violation, except parking, to support the Juvenile Case Manager.

Traffic Safety Fund – This fund was established to account for funds received from the City's Red Light Traffic Control Program. In 2010, the City Council approved the installation of Red Light Cameras on certain City intersections. The City collects \$75.00 for each violation. At the end of the fiscal year, the City retains 50% of the net revenue (after deduction of certain allowable expenses). The other 50% is sent to the State Comptroller's Office to be distributed to the Regional Trauma Account.

Miscellaneous revenue - Includes interest earned on the investment of each fund's cash, proceeds from the sale of surplus property from that fund, and other various revenues.

BUDGET OVERVIEW

Capital Projects Funds

Transfers In – Moneys transferred from another fund for specific projects or obligations.

Miscellaneous revenue - Includes interest earned on the investment of each fund's cash, proceeds from the sale of surplus property from that fund and other various revenues.

Debt Service Funds

Ad Valorem taxes – As discussed in the General Fund section above, this property tax on real and personal property is assessed since a great number of City services are for the public good and are not reasonably allocated among individuals. The City bases its ad valorem tax rate on the certified appraisal roles provided by the Tarrant Appraisal District (TAD).

A combined tax rate is adopted each year by the Watauga City Council (a) for the use and support of the City's General Fund (referred to as the Maintenance and Operations (M&O) rate) and (b) to finance the City's Debt Service Fund (referred to as Interest and Sinking (I&S) rate) for payment of annual principal and interest due on outstanding general indebtedness. This is the portion obligated for debt service payments and is projected on payments as specified in debt obligations.

Transfers In – Moneys transferred from another fund for obligations.

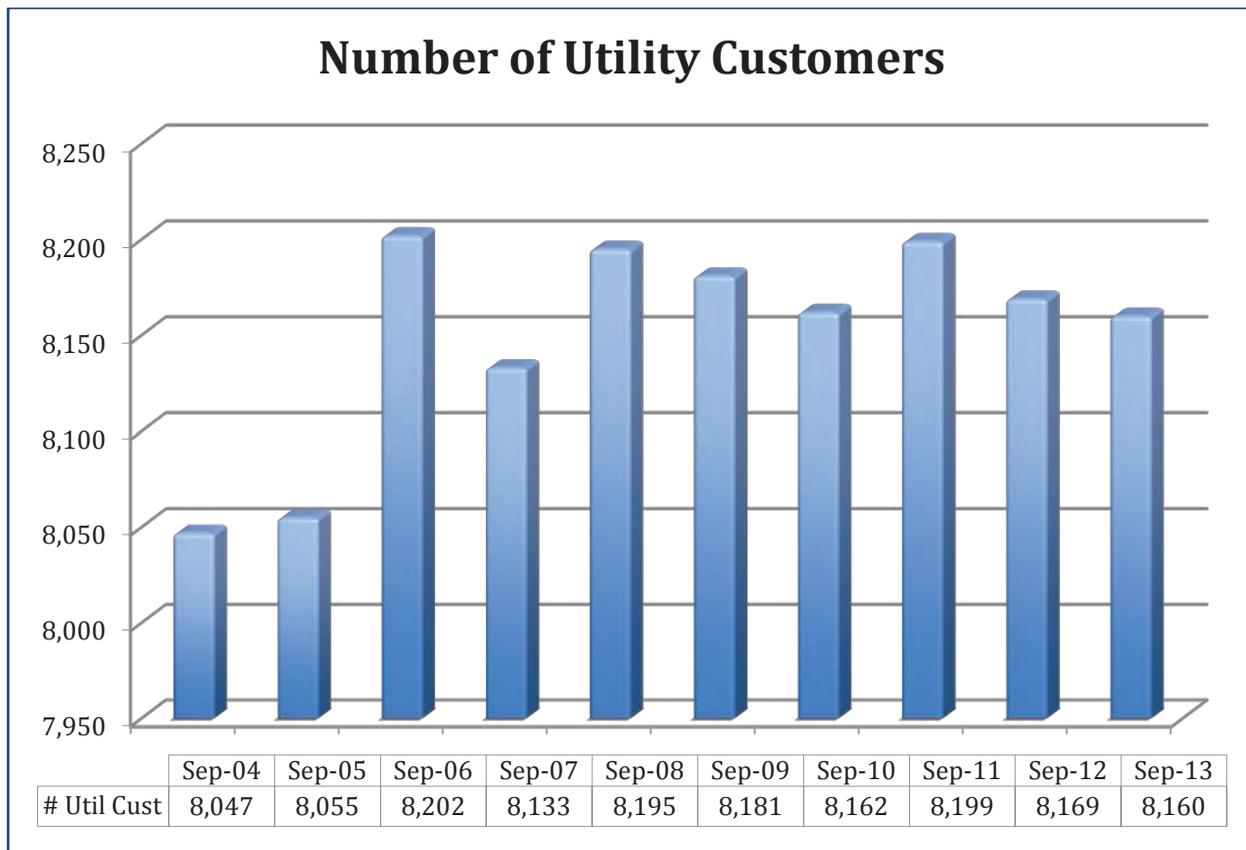
Miscellaneous revenue - Includes interest earned on the investment of each fund's cash and other various revenues.

Proprietary Funds

Water and Sewer Sales Revenues – The Utility Billing Office bills and collects revenues from the sale of potable water and the disposal of sewage discharge for single and multifamily residential buildings and commercial facilities inside the City. Projected revenues for these fees are generally based on population estimates, although weather conditions play a significant factor in revenues actually received. These revenue sources constitute 95.2% of the Water and Sewer Utility Fund revenues.

The following chart shows the City historical trend for utility accounts on which many of the proprietary revenue fees are based or calculated.

BUDGET OVERVIEW



EPA Revenue - Adopted by Ordinance 1026 on August 28, 2000 (amending Ordinance 829) to establish an Environmental Protection Agency (EPA) sewer surcharge of \$1.61 per month for each wastewater connection. Projections are based on the number of active accounts and rate changes. This revenue source is 1.9% of the Water and Sewer Fund revenue stream.

Storm Drain Utility Fee - A \$12 fee per month per residential utility account was adopted through Code of Ordinances, Appendix A, Section 10.1100, to enhance drainage of properties within the City. Commercial accounts are charged a uniform rate, but the amount charged is based on impervious area. This fee is billed and collected through the Utility Billing Office and is 99.8% of the Storm Drain Utility Fund revenues. Projections are based on the number of active accounts and rate changes.

Miscellaneous revenue - Includes interest earned on the investment of each fund's cash, proceeds from the sale of surplus property from that fund, tap and inspection fees, service fees, impact fees, and other various revenues.

Transfers In - Moneys transferred from another fund for specific projects or obligations.

BUDGET OVERVIEW

The Cost of City Services

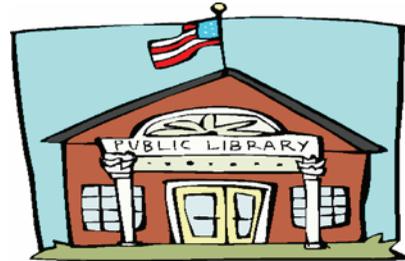
Based on average home value of \$88,595 each household will pay \$523.79 in city taxes for the year, or \$43.65 per month, to support these city services:



24 hour Police protection
24 hour Fire protection
24 hour Ambulance service



Library facility



Animal Control services



Recreational Facilities
Parks & Athletic Fields
Sports Leagues
Fitness Programs



Building Inspection and Permit services



Maintenance of all public streets, street lighting & sidewalks



BUDGET OVERVIEW

EXPENDITURES / EXPENSES

The following information is a general description of the major expenditure / expense types for all of the City's major operating funds.

Personnel Services – Consists of personnel salaries and benefits.

Supplies – Those items necessary for operations including office and janitorial supplies, postage, publications, wearing apparel, vehicle parts and fuel, tools, and living plants.

Maintenance – Those services required to maintain assets of the City – may be paid to outside vendors. This can include vehicle or equipment maintenance, hardware and software maintenance, street striping, plumbing and electrical services, and radio and book repairs.

Contractual/Sundry – Consists primarily of services provided to the City, and other miscellaneous items. Services include bank services, audit and attorney fees, printing and binding, laboratory testing, public utilities, rental of equipment, ambulance billing services, collection agency fees, engineering services, appraisal district expenses, and insurance fees. Miscellaneous expenses include dues and subscriptions, travel, and training. This also includes transfers between funds and debt service payments.

Capital Outlay – The purchase or investment in items that are more than \$5,000 each, that have a life of more than two years, and that will be capitalized or considered a long-term asset of the City. Examples include buildings, furniture, equipment, and vehicles.

BUDGETARY SYSTEM AND PROCESS

The City Charter requires the City Manager to submit a proposed budget for the fiscal year, which begins October 1, to the City Council by August 1 each year, and provides for Council adoption of the budget by September 15; Article IX Section 9.02 F states "The budget shall be finally adopted not later than the last regular Council meeting of the last month of the fiscal year." Prior to August 1, the Finance department prepares a forecast of expected revenues from property taxes, sales taxes, and other fees and transfers. The City Manager and City department heads prepare expenditure estimates for the remainder of the current fiscal year and for the ensuing fiscal year, and these are compared to estimates of revenue for the same periods. Adjustments are made to the departmental expenditure estimates as necessary to ensure that the proposed budget is balanced within total estimated income as required by the City Charter. A **balanced budget** can include a planned drawdown of fund balance within guidelines discussed below.

BUDGET OVERVIEW

As part of the general government budget preparation, there is also a simultaneous preparation of a budget for both the Crime Control District and the Parks Development Corporation. Due to their separate legal status, the respective boards must approve their budget, which is then sent to the City Council for final approval and appropriation.

Following adoption of the budget by the City Council, the City Manager and department heads, supported by the Finance department, monitor expenditures and revenues throughout the year to ensure that the integrity of the budget is maintained.

The Charter allows the City Manager to transfer appropriation balances among programs within a department, and provides for transfer of appropriation balances from one department to another upon approval by the City Council by ordinance. If a departmental appropriation is exceeded at any time during the year, the budget must be amended and a supplemental or transfer appropriation ordinance approved by the City Council.

The City Manager is required to make monthly reports to the Council concerning the financial condition of the City.

The City's calendar for preparing and adopting the FY2013-2014 budget follows this Budget Overview section.

FINANCIAL POLICY GUIDELINES

These policy statements were prepared to provide a framework for fiscal decision-making to ensure that financial resources are available to meet the present and future needs of the citizens of Watauga.

The benefits of a financial policy are:

- Improve and expedite the decision-making process by allowing elected officials and staff to consider approaches to financial management from a long-term perspective.
- Enhanced credibility with the public, investors, and bond-rating agencies.
- Provide a sense of continuity as changes occur among elected officials and staff.
- Provide a means for dealing with fiscal emergencies.

Financial policies should be reviewed periodically (at least annually) by the City Council and revised and updated as necessary.

The following are the fiscal objectives of this policy:

- **Revenues:** Design, maintain, and administer revenues that will ensure reliable, equitable, and sufficient amounts to support desired services.
- **Balance and Diversify Revenue Sources:** Maintain a balanced and diversified revenue system to avoid adverse fluctuations in any one source due to changes in economic conditions.

BUDGET OVERVIEW

- Property Tax Revenues: Strive to reduce reliance on property tax revenues by implementation of user fees, economic development, and revenue diversification.
- User fees: Establish and collect fees to recover the costs for services that benefit specific users. When feasible, the City shall recover full direct and indirect costs. These fees should be reviewed on a regular basis to calculate full-cost recovery levels, compare them with current structures, and recommend adjustments when necessary.
- Utility/Enterprise Fund Service Fees: Utility rates shall be set at sufficient levels to recover operating expenditures, meet debt obligations, provide funding for capital improvements, and provide an adequate level of working capital. The City should seek to eliminate all forms of subsidization to utility funds from the General Fund.
- Administrative Service Charges: A method should be established to determine the annual administrative service charges due the General Fund from enterprise funds for overhead and staff support. The enterprise fund shall pay the General Fund for direct services rendered when appropriate.
- Revenue Estimates for Budgeting: A conservative, objective, and analytical approach shall be used when preparing revenue estimates. This should include an analysis of probable economic changes, historical collection rates, and trends in revenues. This should maintain a stable level of services and reduce the probability of actual revenues being short of budget estimates.
- Revenue Collection: The revenue system should be as simple as possible in order to expedite payments. Since revenue should exceed the cost of producing it, administrative costs should be controlled and reduced as much as possible. The City shall pursue, to the full extent allowed by law, all delinquent taxpayers, and others overdue in their payments to the City.
- **Expenditures:** Prioritize services, establish appropriate levels of service, and administer the resources to ensure that fiscal stability is attained and maintained, and that services are delivered in an effective, efficient manner.
 - Current Funding Basis: Expenditures shall be budgeted and controlled to not exceed current revenues plus the planned use of fund balance accumulated through prior year saving. (Use of fund balance is discussed in another section).
 - Operating Deficits: Take immediate corrective action if expenditures are projected to be greater than projected revenues at year-end. Corrective actions could include, but are not limited to, expenditure reductions, fee increases, or use of fund balances. Short-term loans, use of one-time revenue sources, or expenditure deferral to the following fiscal year should be avoided.
 - Capital Asset Maintenance: As resources are available each year, capital assets and infrastructure should be maintained at sufficient levels to minimize future replacement and repair costs, to continue prescribed service levels, and to protect the City's investment in the assets.

BUDGET OVERVIEW

- Program Reviews: Make periodic staff and third-party reviews of programs to ensure efficiency and effectiveness. Consider privatization and contracting with other governmental agencies as alternative approaches for service delivery. Eliminate programs that are determined to be inefficient or ineffective. Use of performance management and performance measurement techniques is encouraged.
- Purchasing: Every effort should be made to maximize discounts offered by vendors. Competitive bidding should be used to receive the most advantageous prices on good and services.
- **Fund Balances:** Maintain fund balances in the various funds at sufficient levels to protect the creditworthiness of the City and protect the financial position from emergencies.
 - General Fund Undesignated Fund Balance: The undesignated fund balance should be maintained at or above 25% of expenditures.
 - Retained Earnings of Other Operating Funds: Positive retained earnings shall be maintained in enterprise operating funds in order to ensure that sufficient reserves are available for emergencies and revenue shortfalls. In the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at or above 20% of the current year's budget. The reserve is calculated as total budget less debt service and capital project expenditures. Special revenue funds such as Watauga Parks Development Corporation and Crime Control and Prevention District Fund should maintain positive fund balances and each respective Board should approve the amount to be retained each year.
 - Use of Fund Balance/Retained Earnings: Fund Balance/Retained Earnings should be used only for emergencies, major capital purchases, or non-recurring expenditures that cannot be provided by savings in the current year. Should the use reduce the balance below the appropriate level, recommendations will be made by management on how to restore the balance to its designated level.
- **Capital Expenditures and Improvements:** Review and monitor the condition of capital equipment and infrastructure, establish priorities for replacement and repair based on needs and availability of resources.
 - Capital Improvement Program (CIP): An annual review of the need for capital improvements and equipment should be conducted. This review should evaluate the status of infrastructure, its replacement and repair, and any potential new projects. Prioritize all projects, both on-going and proposed, based on an analysis of current needs and resource availability. All operations, maintenance, and replacement costs should be listed for every capital project.
 - Scheduled Replacement of Capital Assets: An annual schedule shall be prepared for the replacement of non-infrastructure capital assets. As resources are available, these assets shall be replaced according to the schedule.

BUDGET OVERVIEW

- Capital Expenditure Financing: There are three methods of financing capital requirements:
 - Current revenues.
 - Fund balance/retained earnings, as allowed.
 - Debt.

Debt financing includes general obligations bonds, revenue bonds, certificates of obligation, and lease/purchase agreements. Guidelines for assuming debt are described in the Debt section, below.
- Capital Projects Reserve Fund: A fund may be established and maintained to accumulate proceeds from the sale of real property, and transfers from the General Fund undesignated fund balance. This fund should be used to pay for capital improvements and equipment with an expected life of greater than 10 years.
- **Debt:** Establish guidelines for debt financing that will provide capital equipment and infrastructure improvements while minimizing the impact of principal and interest payments on current revenues.
- Use of Debt Financing: Debt financing, including general obligation bonds, revenue bonds, certificates of obligation, and lease/purchase agreements shall be used only when capital assets cannot be financed from current revenues or when the useful life of the asset or project exceeds the payout schedule of any debt.
- Assumption of Additional Debt: Additional tax supported debt should not be assumed without conducting an analysis to determine the community's ability and desire to support additional debt service payments.
- Affordability Targets: An objective analytical approach should be used to determine whether new general-purpose debt could be assumed beyond what is retired each year. Generally Accepted Standards of affordability should be used in the analysis. These include debt per capita, debt as a percent of taxable value, debt service payments as a percent of current revenues and current expenditures, and the level of overlapping net debt of all local taxing jurisdictions. The direct costs and benefits of the proposed expenditures should be examined. The decision to assume new debt should be based on the costs and benefits, plus the ability to assume the new debt without detriment to the City or its citizens.
- Debt Structure: Debt payments should be structured to ensure level repayment. Level payment schedules improve budget planning and financial management.

BUDGET OVERVIEW

- **Debt Limits:** Article XI, Section 5, of the State of Texas Constitution does not provide for a statutory debt limit for cities. However, it does state: “Cities may levy, assess and collect such taxes as may be authorized by law or by their charters; but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half per cent. [sic] of the taxable property of such city, and no debt shall ever be created by any city, unless at the same time provision be made to assess and collect annually a sufficient sum to pay the interest thereon and creating a sinking fund of at least two per cent. [sic] thereon.” See also the Texas Tax Code Section 302.001(c).

City Charter Article X - Taxation, Section 10.02 - Power to Tax states: “The City shall have the power to tax property in accordance with the statutory provision of the Texas Property Tax Code, as now or hereafter amended by the state legislature.”

Thus, the maximum rate of tax for the City is \$2.50/\$100 of value of the taxable property in the municipality. The City Tax rate is \$0.591216/\$100 of valuation and thus well below the state and charter statutory maximum.

- **Investments:** Invest the City’s operating cash to ensure its safety, provide for necessary liquidity, and optimize yield in accordance with the City of Watauga Investment Policy. Interest earned from investments shall be distributed to the fund from which the money was provided.
- **Fiscal Monitoring:** Prepare and present regular reports that analyze, evaluate, and forecast the City’s financial performance and economic condition.
 - **Financial Status and Performance Reports:** Monthly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City’s financial position shall be prepared for review by the City Manager and the City Council.
 - **Three-year Forecast of Revenues and Expenditures:** A three-year forecast of revenues and expenditures should be prepared in anticipation of the annual budget process. The forecast should include critical issues facing the City, economic conditions, and the outlook for the upcoming budget year.
 - **Quarterly Status Report on Capital Projects:** A summary report on the contracts awarded, capital projects completed, and the status of the various capital programs should be prepared quarterly and presented to the City Manager and the City Council.
- **Financial Consultants:** Within available resources, employ the assistance of qualified financial advisors and consultants, as needed, in the management and administration of the City’s financial functions.

BUDGET OVERVIEW

These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluations, and financial impact modeling. Advisors should be selected on a competitive basis using objective questionnaires and requests for proposals based on the scope of the work to be performed.

- **Accounting, Auditing and Financial Reporting:** Comply with prevailing federal, state, and local regulations. Conform to Generally Accepted Accounting Principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

POLICY ISSUES, GOALS AND OBJECTIVES FOR FY 2014

The FY2013-14 budget is designed to continue the City's programs to (a) provide efficient operations, (b) maintain basic and essential service levels, and (c) achieve Customer Service Statements (CSS#) and City Council Goals (COW#). Specifically, the following policies are to be observed:

- Essential government services are to be provided at a level equal to or better than the level previously provided.
- All services are to be constantly examined to ensure that they are provided in an efficient and effective manner and that unnecessary services are eliminated.

As a means to ensure that Customer Service Statements (CSS#) and City Council Goals (COW#) are achieved, performance-based programs were implemented in FY 1999. Under this program, each City department head is required to identify several performance objectives consistent with City goals and maintain performance indicators, which will measure progress toward the achievement of stated objectives.

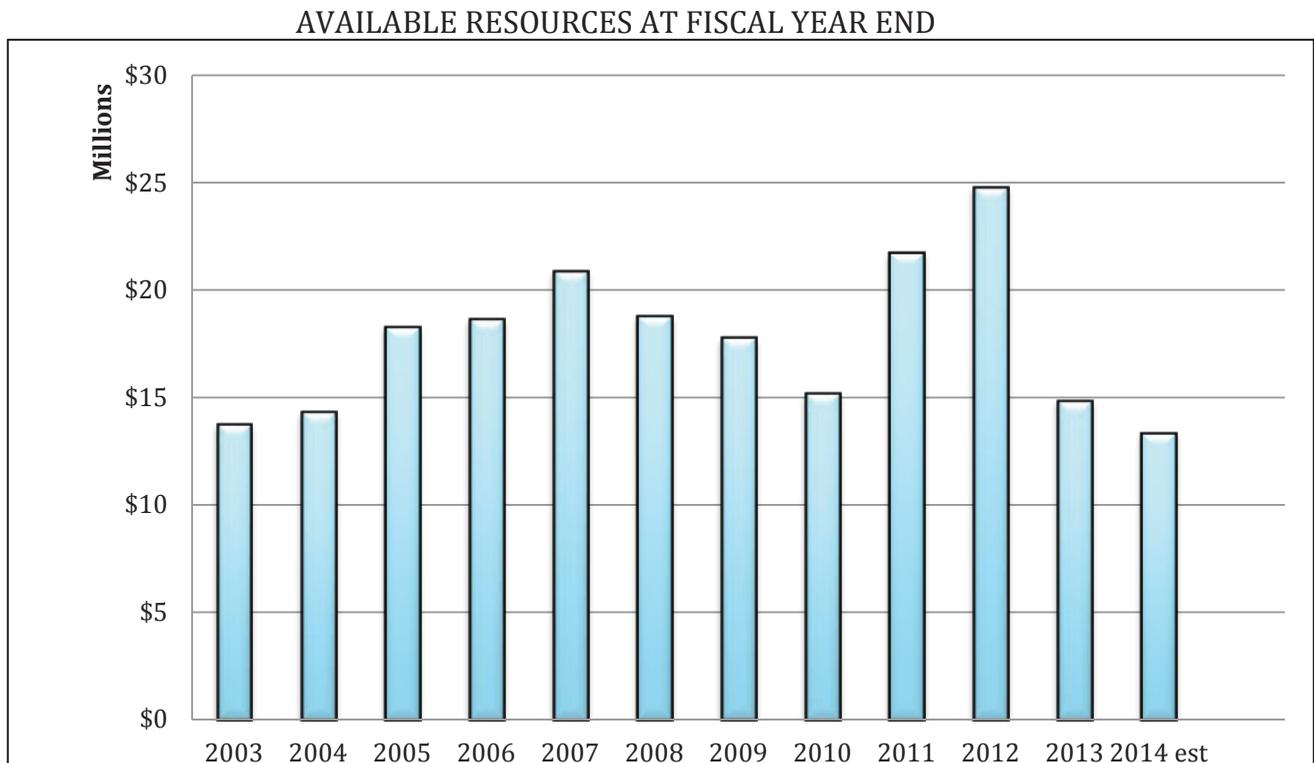
Each department's progress in measuring their goals is reviewed and monitored throughout the budget year.

The FY2013-2014 proposed balanced budget does have some planned draw down of fund balance within the guidelines of the financial policy. All funds are planned to carry sufficient levels to protect the creditworthiness of the City and financial position from emergencies.

The General Fund has an imposed target of 25% of operating expenses. For fiscal year 2013, the General Fund ending balance is projected to be at 47% of operating expenses. The Water and Sewer Fund has a required 20% level of reserves. In the General Fund we expect to end fiscal year 2014 with a balance of 46% of operating expenses. Given the economic uncertainty of the next few years, these fund balances provide a level of stability for City operations.

BUDGET OVERVIEW

The following graph shows the available resources for all City funds at fiscal year-end for the last ten years and estimates for FY 2013 and FY 2014. Fiscal years 2005, 2007, 2011, and 2012 depict increases due to bond sales followed by decreases as those funds were spent for needed projects.



The table below depicts the major enhancements to this year's budget adoption and how they relate to the long-term plans and objectives for the City of Watauga:

BUDGET OVERVIEW

Enhancement in FY 2014 Budget		
Operating Supplemental	One-Time Capital	Policy Direction (CSS# and COW#)
Maintain Tax Rate		Citizens benefit from value and quality of service delivered in an economic manner and at a reasonable tax rate (CSS#5). Reduce Tax Rate (COW#8).
Enhanced Use of Equipment Replacement Fund (ERF)		Citizens benefit from value and quality of service delivered in an economic manner and at a reasonable tax rate (CSS#5).
	Three Police Vehicles	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident and highest degree of public safety (CSS#1). Provide a safe and secure City (COW#1).
	Mapping Station	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident and highest degree of public safety (CSS#1). Provide a safe and secure City (COW#1).
	New Printers for Ticket Writers for Police Dept.	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident and highest degree of public safety (CSS#1). Provide a safe and secure City (COW#1).
	Crime Victim Liaison Multiple City Program	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident and highest degree of public safety (CSS#1). Provide a safe and secure City (COW#1).
	Bleachers at Recreation Center	Citizens benefit from activities and facilities that maximize the availability of options when seeking entertainment outside their own home. (CSS#3) Provide diverse park facilities, recreational, and cultural opportunities for citizens of all ages. (COW#4)
	Watauga Road Street Overlay Project	Improve Watauga's Infrastructure. (COW#2)
	Parks Irrigation Project	Provide diverse park facilities, recreational, and cultural opportunities for citizens of all ages. (COW#4)
	Storm Drain Project – Watauga Heights	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident and highest degree of public safety (CSS#1). Improve Watauga's Infrastructure. (COW#2)
	Water/Sewer Projects (Various) & Repair/Replacements	Citizens of Watauga are entitled to an environment in which they can reside with minimal risk to health, minimal potential for accident and highest degree of public safety (CSS#1). Improve Watauga's Infrastructure. (COW#2)

BUDGET CALENDAR

Date	Activity	Group Affected
City Wide Budget		
	Pre-Budget Workshop - City Council directs City Manager on Budget Objectives for FY 2014	City Council/Executive Team
Mon, Apr 15, 2013	Budget Kick-Off	Directors/Finance Department/City Manager
Mon, May 13, 2013	Preliminary TAD Taxable Values are received. Finance Department begins Effective and Rollback Tax Rate Analysis.	TAD/FD
Fri, May 17, 2013	Baseline Budgets & End of Year Projections Due	Directors/FD
Wed, May 22, 2013	New & Expanded Requests Due	Directors/FD
Wed, May 29, 2013	Preliminary Revenue Estimates	Finance Department
Mon, Jun 3, 2013	Finance Department submits consolidated budget to CMO	FD/CMO
6/3/2013-6/7/2013	Budget Review	City Manager
6/10/2013-6/14/2013	Budget Request Discussions	Directors/FD/CM
Fri, Jul 26, 2013	Finance Department prepares Budget Book for CMO. Certified TAD Taxable Values are received on this day.	Finance Department
Fri, Jul 26, 2013	Revenue estimates updated and revisions to the Budget Book are made as necessary.	TAD/FD
Mon, Jul 29, 2013	Final Decisions & Budget Message Prepared	City Manager
Wed, Jul 31, 2013	Submit Preliminary Budget to Council	FD/CM
Wed, Jul 31, 2013	Publish Notice of Availability of the proposed budget document for public inspection, as well as the time and place of public hearing for the proposed budget.	City Secretary
Mon, Aug 5, 2013	Meeting of City Council to discuss tax rate; if proposed tax will exceed the rollback rate or the effective tax rate (whichever is lower), take record vote and schedule public hearing.	City Council
Mon, Aug 5, 2013	Budget Presentation - Budget Highlights	CC/Directors/CM
Wed, Aug 7, 2013	Publish Effective and Rollback Tax Rates, statement and schedules; submission to governing body.	City Secretary
Wed, Aug 7, 2013	Publish "Notice of Public Hearing on Tax Increase" (1st quarter page notice in newspaper and on TV and Website, if available, published at least seven (7) days before public hearing.	City Secretary
Wed, Aug 14, 2013	1st Public Hearing on Budget & CIP Workshop	City Council
Fri, Aug 16, 2013	Publish "Notice of Vote on Tax Rate"	City Secretary
Wed, Aug 21, 2013	2nd Public Hearing Schedule and announce meeting to adopt tax rate 3-14 days from this date.	City Council
Sat, Aug 24, 2013	"Notice of Vote on Tax Rate"- Published before meeting to adopt tax rate is the 2nd quarter-page notice in newspaper before meeting and published on TV and Website (if available, at least seven days before meeting).	City Secretary
Wed, Sep 4, 2013	Reading of Ordinance to Adopt Budget. Meeting to adopt tax rate. Meeting is 3-14 days after public hearing. Taxing unit must adopt tax rate by the later of September 29, or the 60th day after receiving certified appraisal roll.	City Council
Tue, Oct 1, 2013	Budget Implementation	ALL

BUDGET CALENDAR

Date	Activity	Group Affected
Crime Control District		
Fri, May 17, 2013	Baseline Budgets and New & Expanded Requests Submitted	Directors/FD
Wed, May 22, 2013	Finance Dept. submits budget requests to CMO	Finance Department
Wed, Jun 5, 2013	Crime Board Workshop Meeting (Set the date for Public Hearings on proposed WCCPD Budget)	CCD Board
Fri, Jun 14, 2013	Publish Notice of Public Hearing	City Secretary
Mon, Jun 17, 2013	Public Hearing	CCD Board
Mon, Jun 24, 2013	Budget Adoption	CCD Board
Mon, Jun 24, 2013	Budget Acceptance	City Council
Mon, Aug 5, 2013	Publish Notice of Public Hearing	City Secretary
Wed, Aug 14, 2013	Public Hearing	City Council
Mon, Aug 19, 2013	Budget Adoption	City Council
Parks Development Corporation		
Fri, May 17, 2013	Baseline Budgets and New & Expanded Requests Submitted	Directors/FD
Tue, May 21, 2013	Finance Dept. submits budget requests to CMO	FD/CM
Fri, May 24, 2013	Discussion of Budget	CM/Director
Fri, Jun 21, 2013	Publish Notice of Public Hearing	City Secretary
Tue, Jul 16, 2013	Public Hearing	PDC Board
Tue, Jul 16, 2013	Budget Adoption	PDC Board
Mon, Jul 22, 2013	Budget Acceptance	City Council
Sat, Aug 10, 2013	Publish Notice of Public Hearing	City Secretary
Tue, Aug 20, 2013	Public Hearing	City Council
Wed, Sep 4, 2013	Budget Adoption	ALL

THE CITY OF WATAUGA, TEXAS

Brief History of Watauga

The Cherokee Indians were the first settlers in Watauga. Watauga comes from the Cherokee word whose meaning has been lost, but has been variously interpreted as "Village of Many Springs," "River of Plenty," and "Beautiful Water." They were in search of bountiful game, fertile fields, and clear spring waters.

Around 1843, hardy settlers from Tennessee first arrived in the village. Among some of the first settlers were: W.A., Margaret and James Walker, Jane Weir, Willie Potts, William Samual, Martha and Nancy Evans, William, Julia and Mary Carlton, Syrena Stowel, and Sarah Henderson.

On December 14, 1867, Willow Springs Presbyterian Church was the first church organized in Watauga. In 1972, a state historical marker was presented to designate the Church's historical recognition for over one hundred years of service.

In 1876, the railroad came to Texas, linking the two coasts for transporting people and cattle to the Fort Worth area. However, in 1930, the Watauga Depot was moved to Hodge, causing growth to come to a standstill. At this time, Watauga's population was 50. Thirty-four years later, in 1964, the population was 300. However, Watauga grew rapidly in the late 70's and early 1980's, and currently has a population of 23,497.

Tarrant Utility Company deeded Lot 9, Block 1 (5633 Linda Drive) in April 1958, to the City for constructing a fire station and City Hall. The first City Hall and fire station cost \$1,200 in materials and was built entirely by volunteers. On December 6, 1958, a chili pie supper was held to raise funds for a volunteer fire department, and the first volunteer fire department was organized on June 10, 1959.

Eleven mayors have served the City. These are John Ransburger, Farris Jones, John Smith, Mack N. Burke, Jr., Mildred Morris, Noel Meadows, Mrs. Noel Meadows, Virgil R. Anthony, Sr., Anthony W. Girtman, Hector F. Garcia, Henry J. Jeffries. Hector F. Garcia is presently serving for a second time.

Watauga was incorporated on September 24, 1958. The Home Rule Charter was adopted by the citizens of Watauga, Texas at an election held on January 19, 1980 and amended at elections held on January 19, 1985, August 8, 1987, August 11, 1990, January 15, 1994, August 10, 1996, August 8, 1998, September 14, 2002, May 7, 2005, November 6, 2007 and May 11, 2013. In June 1980, a new Municipal Complex was opened. The complex was dedicated to the memory of Merle Caudle, Fire Chief, who

DID YOU KNOW?
The City of Watauga
was incorporated in
1958.

was killed in the line of duty. On September 10, 1988, the citizens of Watauga passed a bond election for the construction of a Library. In 2003, the City opened a Community and Recreation Center on Indian Springs. During the winter of 2005-2006, the City opened its new City Hall and, in October of 2006, the City opened its first Animal Service Center. The Library received a 5,000 square foot expansion during the summer of 2007. In February 2009, the City opened the renovated police facility, which provided new jail, office, training, and dispatch facilities. The City completed construction of its new Fire/EMS station, which was dedicated in June 2011. On September 11, 2011, on the tenth anniversary of 9/11, the City dedicated a memorial at the new Fire/EMS station, commemorating the sacrifice and service of our Nation's military, police, fire,

THE CITY OF WATAUGA, TEXAS

and first responders, which incorporated a piece of steel from the fallen Twin Towers in New York City.

Education

The Birdville and Keller Independent School Districts (BISD and KISD) provide elementary and secondary educational services within the City. There are four campuses located within the City, with over 2,500 students enrolled and over 250 classroom teachers and staff. Six elementary, six middle, and three high schools serve Watauga. One private college preparatory school is located in Watauga.

Adult and higher education is available locally through the Tarrant County College System's Northeast Campus. Additionally, located within a 35-mile radius of the City are: Texas Christian University and Texas Wesleyan College in Fort Worth; Southern Methodist University, the University of Texas at Dallas, the Dallas County Community College System, and the University of Dallas in Dallas; the University of Texas at Arlington, and the University of North Texas, and Texas Woman's University in Denton.

Medical

North Hills Medical Center, an affiliate of HCA, is a modern, private 176-bed hospital. Over 250 active medical doctors serve the cities in the area with a full range of medical, surgical, and diagnostic services, together with 24-hour emergency room services. In addition, three other main health systems serve the area, Texas Health Resources, Baylor Healthcare, and county-funded John Peter Smith (JPS) Hospital, the only Level-1 Trauma facility in Tarrant County.

Culture and Entertainment

Within a 30-minute drive of the city are the Kimbell Art Museum, Modern Art Museum of Fort Worth, Amon Carter Museum, Fort Worth Museum of Science and History. In addition, the Bass Performance Hall, the Fort Worth Opera and the Texas Ballet Theater are available for arts enthusiasts.

The Fort Worth Cultural District has Casa Manana, Cowtown Segway Tours, Equestrian Center Omni Theater, Sanders Theater, Scott Theater, and the Will Rogers Center, and the famous Stockyards area. See <http://www.fwculture.com/entertainment.htm>

For the avid sports enthusiast, amateur and professional sporting activities are available year-round. Professional sports teams, including the Dallas Cowboys, Texas Rangers, Dallas Mavericks and Dallas Stars play all of their home games within a 35 mile radius from the City of Watauga. For the racing fans, the fastest and loudest sporting facility in the DFW Metroplex is Texas Motor Speedway where top names in both NASCAR and Indy Car racing compete. For golf enthusiasts, the PGA Colonial National Golf Tournament and Byron Nelson Classic are based in the Metroplex area. In addition, the City of Grand Prairie established the area's first horseracing facility, Lone Star Park.

THE CITY OF WATAUGA, TEXAS

Watauga is within a 30-mile driving distance to Six Flags Over Texas' amusement park and water park, Hurricane Harbor. Within 5 miles from Watauga, the City of North Richland Hills established the State of Texas' first municipally owned water park, NRH20. Hawaiian Falls Waterpark is within a 20-minute driving distance.

Churches

The 15 churches located in Watauga represent a variety of denominations.

Watauga Statistics

Population (2010 Census)	23,497
Area (Square Miles)	4
Percent Developed/Undeveloped (Estimated 2013)	96%/4%

Unemployment Rate (July 2013)

Tarrant County	7.3%
State	7.2%

Median Age (2010 Census)	32.5
Average Household Size (2010 Census)	3.05
Mean Household Income (2010 Census)	\$62,131

Educational Level (%) (2010 Census)

No High School Diploma	12.60%
High School Diploma	87.30%
Post High School Degree	18.90%

Housing

Number of Housing Units – (2010 Census)	8,209
Estimated Housing Units (Jan 2011)	8,175
Average Household Size (2010 Census)	3.05
Average Parcel Market Value (Tarrant Appraisal District Jul 2013)	\$94,420
Average Parcel Taxable Value (Tarrant Appraisal District Jul 2013)	\$88,534
City Property Tax Rate (Per \$100)	\$0.591216
Percent Owner Occupied (2010 Census)	79.60%
Percent Renter Occupied (2010 Census)	20.40%

Industry Employment Profile (%) (2010 Census)

Tech, Sales, Admin. Support	31.40%
Service Occupations/Agriculture	18.50%
Manager and Professional	27.70%
All others	22.40%

Sales Tax Revenue Projection General Fund for FY 2014	\$2,941,000
--	-------------

THE CITY OF WATAUGA, TEXAS

Operating Budget (2013-2014)

\$30,264,111

<i>Land Use Data</i>	<i>2005</i>
Total Acres	2,618
Single Family	1,426
Multi-Family	13
Mobile Homes and Group Quarters	8
Industrial	10
Commercial	198
Institutional	106
Infrastructure	577
Parks and Flood Plain	98
Water	3
Under Construction	11
Vacant	168

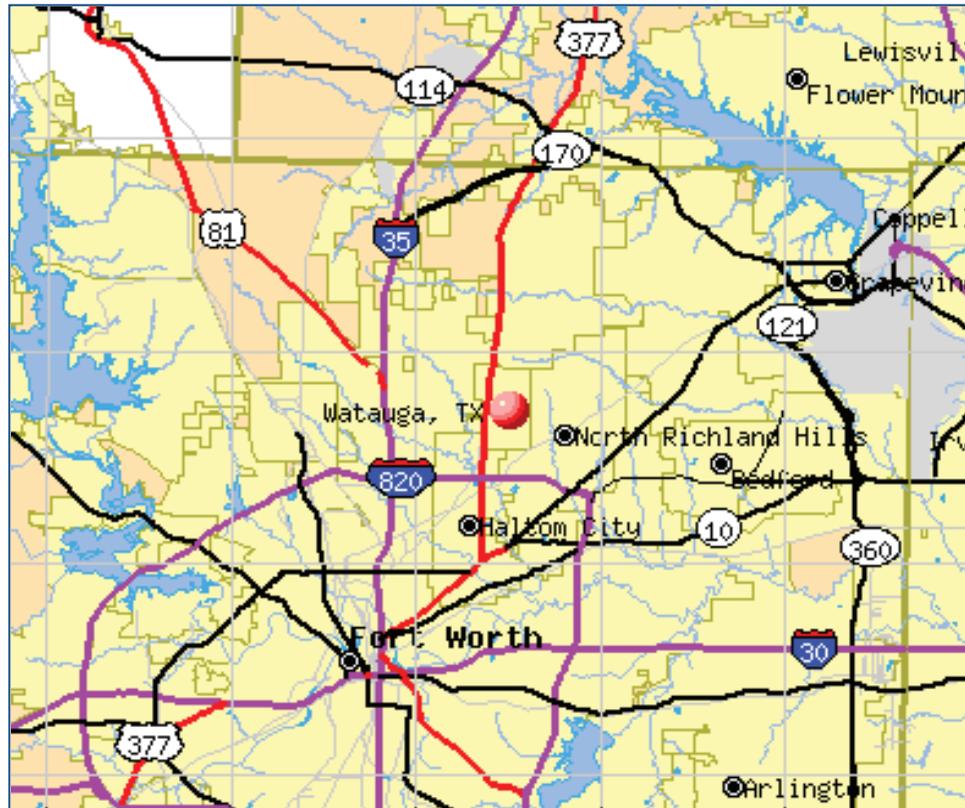
Source: NCTCOG

Top Ten Employers in 16-County NCTCOG Region

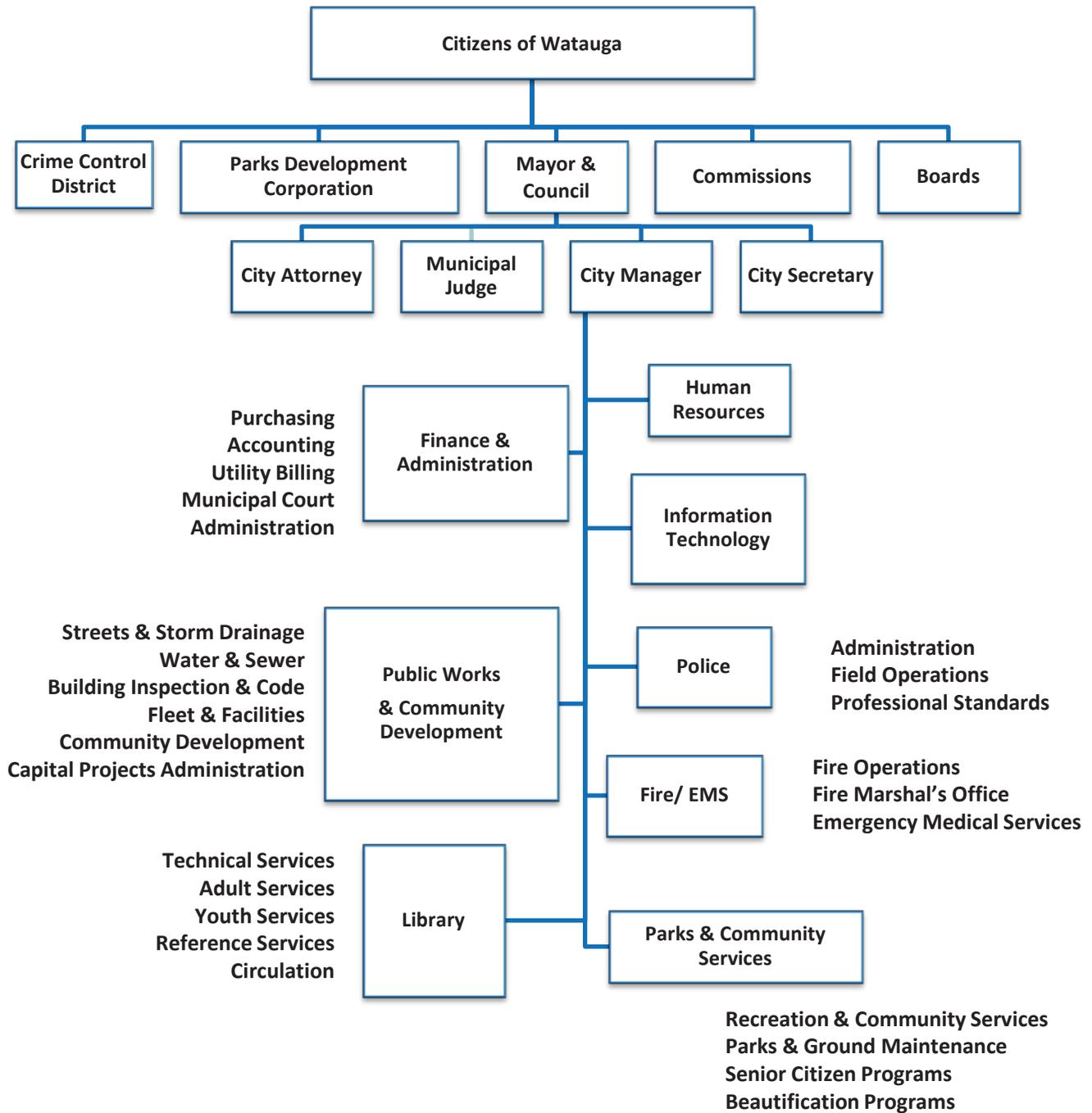
Name	Employees*
Texas Health Resources	18,866
Lockheed Martin Aeronautics Company, Fort Worth	14,988
American Airlines/AMR, DFW Airport	11,709
NAS Fort Worth Joint Reserve Base, Fort Worth	11,350
Parkland Health & Hospital System, Dallas	9,178
UT Southwestern Medical Center, Dallas	8,545
University of North Texas, Denton	7,762
American Airlines/AMR, Fort Worth	6,500
Baylor University Medical Center At Dallas, Dallas	5,500
University of Texas At Arlington, Arlington	6,200

* Site Employment - NCTCOG's Major Employers inventory identifies employment establishments in the 16-county North Central Texas region with a minimum of 250 full-time and part-time workers. Given that this employment inventory is based on location rather than company-wide totals, several firms may have multiple listings, one for each site with 250 or more employees. However, large firms that do not have a single location with this minimum employment size are not included in the inventory. An employment establishment may consist of a single building or a collection of adjacent buildings occupied by one employer, such as a college campus or business park.

THE CITY OF WATAUGA, TEXAS



City of Watauga

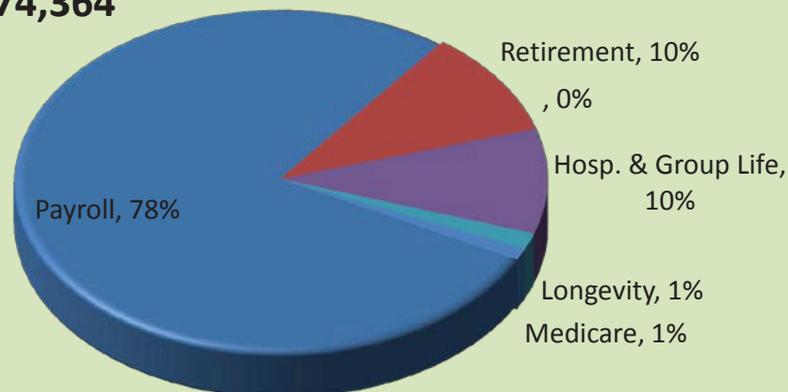


PERSONNEL POSITIONS (Budgeted)

	<u>FY 2011 BUDGET</u>		<u>FY 2012 BUDGET</u>		<u>FY2013 BUDGET</u>		<u>FY2014 BUDGET</u>	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
GENERAL FUND								
Admin - City Manager/Secretary	4.50		4.50		2.50		3.50	
Human Resources	1.50		1.50		1.50		1.50	
Community Dev./Code Enforcement							4.75	
Finance and Administration	7.50	0.75	7.50	0.75	9.50		9.50	
Information Technology	1.50		2.50		2.50		2.50	
Library	8.00	4.75	8.00	4.75	8.00	5.00	8.00	5.00
Recreation and Community Services	5.50	5.00	5.50	5.00	6.50	3.75	5.50	3.75
Police Division	46.00	3.75	44.50	4.25	33.50	3.25	31.50	3.25
Fire / EMS Division	21.00	0.14	21.00	0.25	21.00	0.25	21.00	
Public Works	14.50		15.50		13.75		9.00	
Fleet Services	5.00		3.00		3.00		3.00	
Buildings	8.00		8.00		8.00		7.00	
Total General Fund	123.00	14.39	121.50	15.00	109.75	12.25	106.75	12.00
ENTERPRISE FUNDS								
Drainage Utility	8.50	1.00	8.50	1.00	9.25	1.00	9.25	1.00
Water/Sewer Fund								
Administration	1.75		1.75		1.75		1.75	
Billing and Collections	7.50		7.50		7.50		7.50	
Information Technology	0.50		0.50		0.50		0.50	
Water Distribution	7.75		7.75		7.50		7.50	
Sewer Collections	8.00		8.00		8.50		8.50	
Total Water/Sewer Fund	25.50		25.50		25.75		25.75	
Total Enterprise Funds	34.00	1.00	34.00	1.00	35.00	1.00	35.00	1.00
REVENUE FUNDS								
Parks Development Corp	11.50		11.50		11.50	0.50	11.50	0.50
Crime Control District	9.00		10.00		12.00		12.00	
Traffic Safety			3.00		3.00		3.00	
Municipal Court Security				0.25		0.25		0.25
Municipal Court Juvenile Case Mgr	0.25		0.25		0.25		0.25	
Total Revenue Funds	20.75		24.75		26.75	0.75	26.75	0.75
GRAND TOTAL	177.75	15.39	180.25	16.00	171.50	14.00	168.50	13.75
Est. Population	24,350		24,500		23,497		24,000	
Personnel Per Capita	0.0079		0.0080		0.0079		0.0076	

Personnel Budget Breakdown

\$11,374,364



COMBINED SUMMARY OF REVENUES AND EXPENDITURES

ANALYSIS OF CHANGES IN FUND BALANCES

The following table briefly describes the impacts of the projected changes in fund balances for the year, a total decrease of \$1,506,257:

Fund	Beginning Fund Balance	Ending Fund Balance	Difference	Comments
General Fund	\$4,974,296	\$4,996,898	\$22,602	Ending fund balance exceeds financial policy minimum target.
Oil & Gas (Personnel Fund)	\$451,058	\$217,058	(\$234,000)	Drawdown primarily for GF personnel terminations. No minimum target fund balance policy.
PDC Sales Tax Fund	\$987,925	\$715,940	(\$271,985)	Drawdown for operational expenses. Ending fund balance exceeds financial policy minimum target.
CCD Sales Tax Fund	\$909,127	\$756,087	(\$153,040)	Drawdown for operational expenses. Ending fund balance exceeds financial policy minimum target.
Storm Drain Utility Fund	\$1,611,431	\$1,015,831	(\$595,600)	Drawdown for drainage improvements. Ending fund balance exceeds financial policy minimum target.
Street Maintenance Fund	\$100,000	\$207,000	\$107,000	No minimum target fund balance policy.
Internal Service Fund	\$182,309	\$236,369	\$54,060	Expansion of the Equipment Replacement Fund in FY2014. No minimum target fund balance policy.
Library Donation Fund	\$21,449	\$19,254	(\$2,195)	No minimum target fund balance policy.
Municipal Court Funds	\$222,507	\$248,857	\$26,350	No minimum target fund balance policy.
Traffic Safety	\$42,949	\$55,789	\$12,840	No minimum target fund balance policy.
G.O. Debt Service	\$229,762	\$154,762	(\$75,000)	Slight drawdown of fund balance for debt service in FY2014. No minimum target fund balance policy.

**COMBINED SUMMARY OF REVENUES AND EXPENDITURES
ALL CITY FUNDS
BUDGET FOR FISCAL YEAR 2014**

	GENERAL FUND	OIL & GAS 12 - PERSONNEL FUND	W/S Utility Fund - 40	PDC Sales Tax Fund 04	Crime Control District Sales Tax Fund 18	Storm Drain Utility Fund 15	Street Maintenance Fund 14	Park Vista PID 30	Capital Projects Fund 07	W/S Const Fund 45	Internal Service Fund 22
Estimated Beginning Resources	\$4,974,296	\$451,058	\$2,219,891	\$987,925	\$909,127	\$1,611,431	\$100,000	\$120	\$1,117,542	\$85,302	\$182,309
Estimated Revenues											
Taxes / Assessments	3,999,000							-			
Sales Tax	2,941,000			707,000	1,414,000		707,000				
Licenses and Permits	259,000										
Franchise Fees	1,011,000										
Intergovt Revenue	483,500				-						-
Charges for Service	734,100		7,900,000			1,410,000					152,360
Fines & Forfeitures	656,400										
Interest on Investments	11,000		5,000	1,500	1,100	3,000	-	-	4,000	-	500
Oil Lease/Royalty Revenue											
Miscellaneous	168,400		389,000		-		-			-	
Operating Transfer In	546,850		-	-			-	-	100,000	140,000	200,000
Total Current Year Revenues	10,810,250	-	8,294,000	708,500	1,415,100	1,413,000	707,000	-	104,000	140,000	352,860
Total Available Resources	15,784,546	451,058	10,513,891	1,696,425	2,324,227	3,024,431	807,000	120	1,221,542	225,302	535,169
Estimated Expenditures											
City Manager/City Secretary	293,700		219,600								10,000
Building	746,550						-		-		
Human Resources	142,850										
Comm, Development/Code	299,650										
Finance	722,800							-			
Library	858,187										
Rec & Comm Svc	602,000										15,000
Parks				714,185							
Police	2,965,150				1,440,140		-		-		140,300
Fire / EMS	2,069,262						-		-		
Public Works	566,489					617,000	-		102,852		24,500
Fleet Services	162,110						-		-		
Non-Departmental	887,800	134,000	539,000	18,000		171,100			-		30,000
Information Technology	371,100		64,600				-		-		5,000
Billing & Collection			457,450								74,000
Water Operations			2,412,850								
Sewer Operations			1,952,700								
Operating Transfer Out	100,000	100,000	2,647,487	248,300	128,000	70,500	-		-	-	
Sub Total Operating	10,787,648	234,000	8,293,687	980,485	1,568,140	858,600	-	-	102,852	-	298,800
Capital Projects/Equip						1,150,000	600,000		450,000	140,000	-
Debt Service											
Principal Payments											
Interest Payments											
Fiscal Agent Fees											
Sub Total Debt Service	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	10,787,648	234,000	8,293,687	980,485	1,568,140	2,008,600	600,000	-	552,852	140,000	298,800
Revenue Over (Under) Expenditures	22,602	(234,000)	313	(271,985)	(153,040)	(595,600)	107,000	-	(448,852)	-	54,060
Est. Ending Resources	\$4,996,898	217,058	\$2,220,204	\$715,940	\$756,087	\$1,015,831	\$207,000	\$120	\$668,690	\$85,302	\$236,369

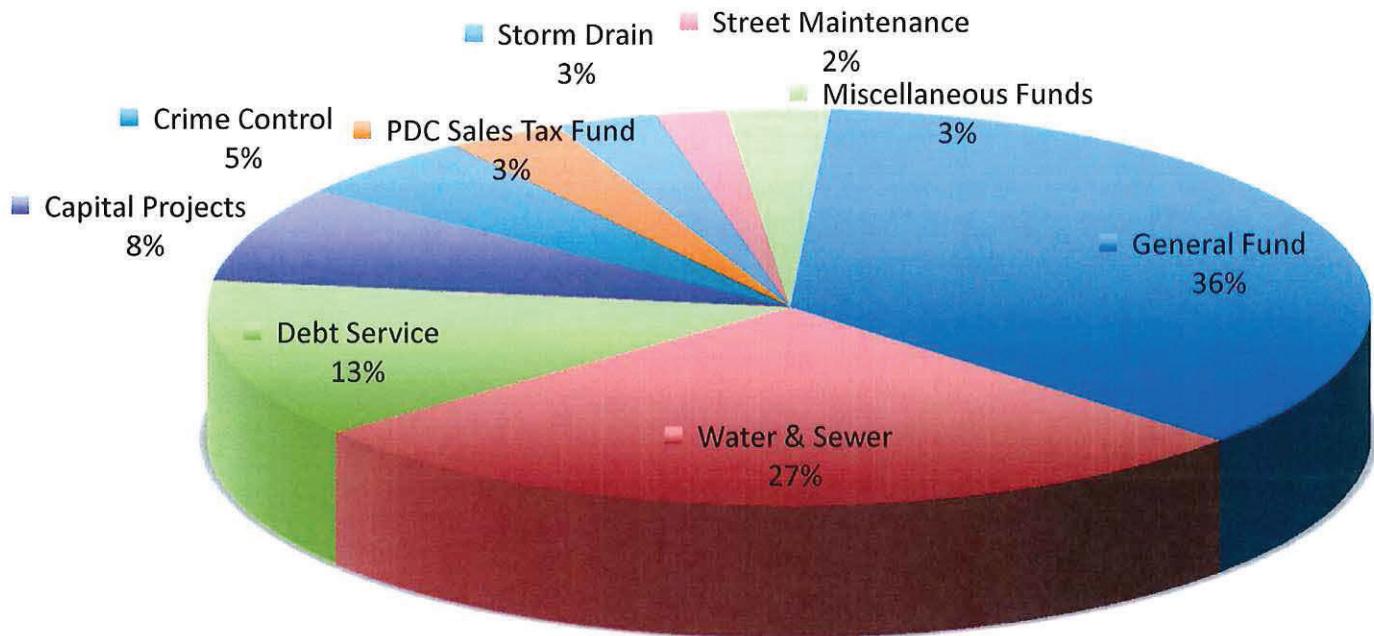
**COMBINED SUMMARY OF REVENUES AND EXPENDITURES
ALL CITY FUNDS
BUDGET FOR FISCAL YEAR 2014**

	W/S Joint Use Facility Fund 46	PDC Capital Projects 05	Bunker Hill Drainage Fund 16	Library Donation Fund 23	W/S Impact Fee Funds 47/48	Municipal Court Funds 25/26/27	Traffic Safety Fund 28	GO Debt Service Fund 03	PDC Sales Tax Revenue Bond Debt Service 06/08	W/S Sewer Debt Service 42/44	Combined Total All Funds
Estimated Beginning Resources	\$965,794	\$329,316	\$2	\$21,449	\$3,958	\$222,507	\$42,949	\$229,762	\$235,817	\$149,109	\$14,839,664
Estimated Revenues											
Taxes / Assessments								1,627,567			5,626,567
Sales Tax											5,769,000
Licenses and Permits											259,000
Franchise Fees											1,011,000
Intergovt Revenue											483,500
Charges for Service			-								10,196,460
Fines & Forfeitures						62,900	800,000				1,519,300
Interest on Investments	1,000	500	-	40	-	250	-	800	470	1,180	30,340
Oil Lease/Royalty Revenue											-
Miscellaneous				11,000							568,400
Operating Transfer In	75,000	-	-					-	212,950	2,019,487	3,294,287
Total Current Year Revenues	76,000	500	-	11,040	-	63,150	800,000	1,628,367	213,420	2,020,667	28,757,854
Total Available Resources	1,041,794	329,816	2	32,489	3,958	285,657	842,949	1,858,129	449,237	2,169,776	43,597,518
Estimated Expenditures											
City Manager/City Secretary											523,300
Building											746,550
Human Resources											142,850
Comm, Development/Code											299,650
Finance						36,800	-				759,600
Library				13,235							871,422
Rec & Comm Svc											617,000
Parks											714,185
Police							272,160				4,817,750
Fire / EMS											2,069,262
Public Works											1,310,841
Fleet Services											162,110
Non-Departmental		-						515,000			2,294,900
Information Technology											440,700
Billing & Collection											531,450
Water Operations											2,412,850
Sewer Operations											1,952,700
Operating Transfer Out	-	-	-	-	-	-	-	-	-	-	3,294,287
Sub Total Operating	-	-	-	13,235	-	36,800	787,160	-	-	-	23,961,407
Capital Projects/Equip	-	25,000	-	-	-	-	-	-	-	-	2,365,000
Debt Service											
Principal Payments								1,315,000	195,000	1,595,000	3,105,000
Interest Payments								385,351	17,950	424,487	827,788
Fiscal Agent Fees								3,016	500	1,400	4,916
Sub Total Debt Service	-	-	-	-	-	-	-	1,703,367	213,450	2,020,887	3,937,704
Total Expenditures	-	25,000	-	13,235	-	36,800	787,160	1,703,367	213,450	2,020,887	30,264,111
Revenue Over (Under) Expenditures	76,000	(24,500)	-	(2,195)	-	26,350	12,840	(75,000)	(30)	(220)	(1,506,257)
Est. Ending Resources	\$1,041,794	\$304,816	\$2	\$19,254	\$3,958	\$248,857	\$55,789	\$154,762	\$235,787	\$148,889	\$13,333,407

COMBINED SUMMARY OF REVENUES AND EXPENDITURES

	Governmental Funds			Proprietary Funds			Combined Funds					
	2011 Actual	2012 Actual	2013 Budget	2014 Budget	2011 Actual	2012 Actual	2013 Budget	2014 Budget	2011 Actual	2012 Actual	2013 Budget	2014 Budget
REVENUES												
Taxes	11,337,508	11,311,968	11,421,804	11,395,567	0	0	0	0	11,337,508	11,311,968	11,421,804	11,395,567
Permits & Licenses	262,776	270,716	247,000	259,000	0	0	0	0	262,776	270,716	247,000	259,000
Fines & Forfeitures	1,429,004	1,513,250	1,492,700	1,519,300	0	0	0	0	1,429,004	1,513,250	1,492,700	1,519,300
Charges for Services	744,497	771,414	700,600	734,100	7,769,817	9,496,155	9,539,079	9,462,360	8,514,314	10,267,569	10,239,679	10,196,460
Franchise Fees	1,185,786	1,067,021	1,021,000	1,011,000	0	0	0	0	1,185,786	1,067,021	1,021,000	1,011,000
Intergov Revenue	5,824,684	495,497	493,688	483,500	0	118,000	0	0	5,824,684	613,497	493,688	483,500
Miscellaneous	1,532,159	2,212,734	663,240	201,240	60,955	76,877	0	397,500	1,593,114	2,289,611	663,240	598,740
Transfers	3,712,000	4,102,797	4,570,713	3,094,287	45,542	135,500	135,500	200,000	3,757,542	4,238,297	4,706,213	3,294,287
Total Revenues	26,028,414	21,745,397	20,610,745	18,697,994	7,876,314	9,826,532	9,674,579	10,059,860	33,904,728	31,571,929	30,285,324	28,757,854
EXPENDITURES												
Administration	314,069	237,952	472,580	293,700	215,039	223,376	0	229,600	529,108	461,328	472,580	523,300
Non-Departmental	1,799,279	4,096,639	1,724,870	1,554,800	1,172,105	750,336	669,348	741,100	2,971,384	4,846,975	2,394,218	2,295,900
Human Resources	121,974	138,390	138,718	142,850	0	0	0	0	121,974	138,390	138,718	142,850
Finance	626,456	695,940	761,563	759,600	0	0	0	0	626,456	695,940	761,563	759,600
Billing & Collections	0	0	0	0	454,248	449,578	488,134	531,450	454,248	449,578	488,134	531,450
MIS	229,335	284,670	345,563	371,100	58,337	61,817	62,744	69,600	287,672	346,487	408,307	440,700
Library	798,501	857,003	857,440	871,422	0	0	0	0	798,501	857,003	857,440	871,422
Rec/Comm Services	582,317	643,094	631,200	602,000	0	0	0	15,000	582,317	643,094	631,200	617,000
Comm. Dev./Code	0	0	0	299,650	0	0	0	0	0	0	0	299,650
Parks	724,805	929,499	681,398	714,185	0	0	0	0	724,805	929,499	681,398	714,185
Police	4,390,597	5,093,320	4,852,157	4,677,450	0	0	0	140,300	4,390,597	5,093,320	4,852,157	4,817,750
Fire / EMS	2,412,585	1,867,420	1,902,777	2,069,262	0	0	0	0	2,412,585	1,867,420	1,902,777	2,069,262
Public Works	3,120,276	988,644	833,363	669,341	844,912	880,889	636,954	641,500	3,965,188	1,869,533	1,470,317	1,310,841
Water Distribution	0	0	0	0	2,451,971	2,333,149	2,477,579	2,411,850	2,451,971	2,333,149	2,477,579	2,411,850
Sewer Collection	0	0	0	0	1,663,426	1,780,553	1,912,402	1,952,700	1,663,426	1,780,553	1,912,402	1,952,700
Fleet Maintenance	195,810	181,307	165,714	162,110	0	0	0	0	195,810	181,307	165,714	162,110
Building	797,164	823,855	828,327	746,550	0	0	0	0	797,164	823,855	828,327	746,550
Transfers	742,004	2,733,392	1,398,836	576,300	3,729,920	2,295,608	2,971,189	2,717,987	4,471,924	5,029,000	4,370,025	3,294,287
Capital	1,000	4,162,535	10,928,147	2,365,000	264,299	0	0	0	265,299	4,162,535	10,928,147	2,365,000
Debt	2,011,938	1,895,788	1,918,519	1,916,817	1,549,189	1,479,097	2,045,901	2,020,887	3,561,127	3,374,885	3,964,420	3,937,704
Total Expenditures	18,868,110	25,629,448	28,441,172	18,792,137	12,403,446	10,254,403	11,264,251	11,471,974	31,271,556	35,883,851	39,705,423	30,264,111

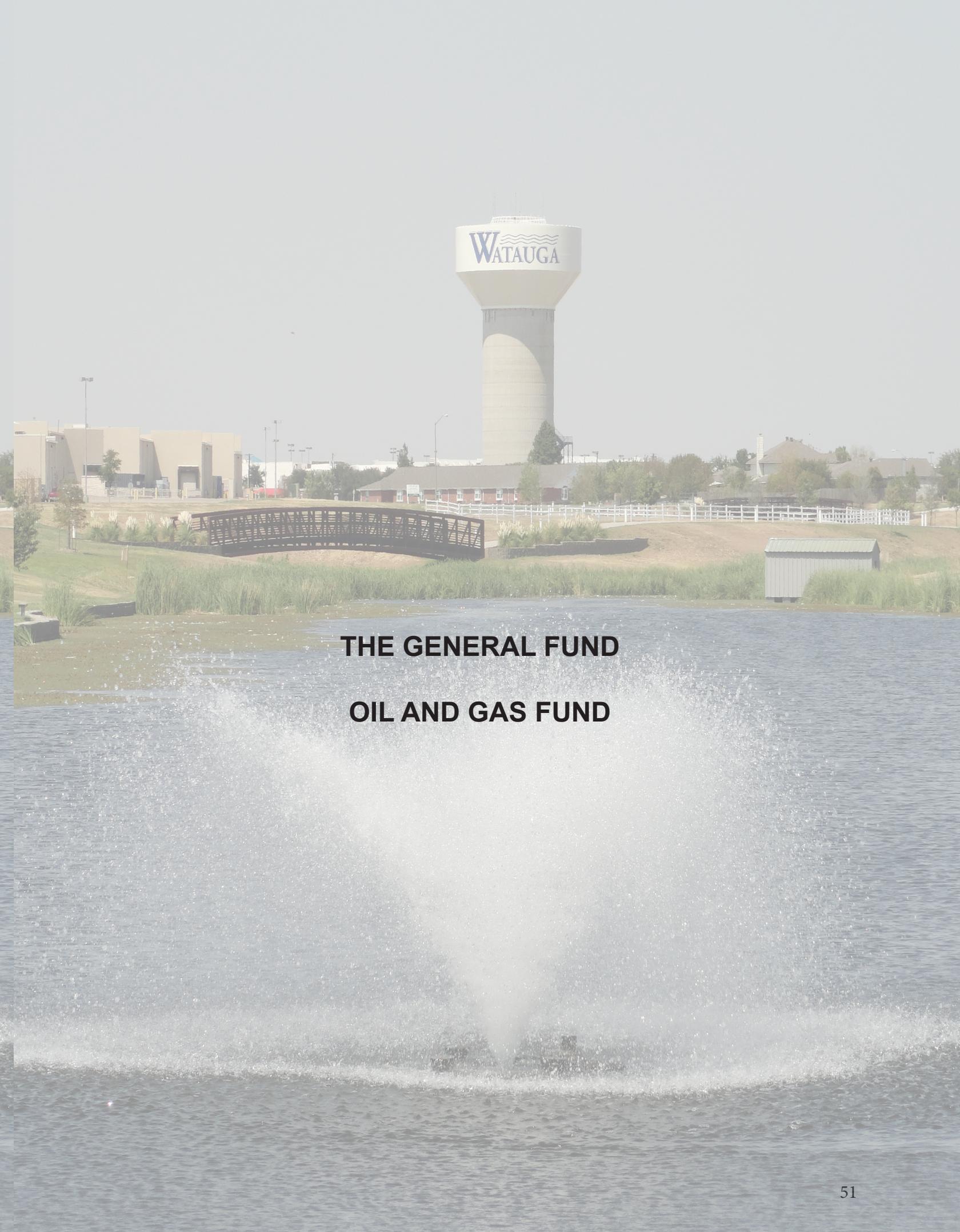
**TOTAL PROPOSED
EXPENDITURE BUDGET - \$30,264,111**



Capital Projects includes General Fund, Water/Sewer, and PDC Construction. Enterprise Funds of Water & Sewer and Storm Drain are 31% of total budget. 1/4 cent sales tax funds of PDC Sales Tax Fund, Street Maintenance Fund and 1/2 cent sales tax fund of Crime Control represent 10% of overall budget.

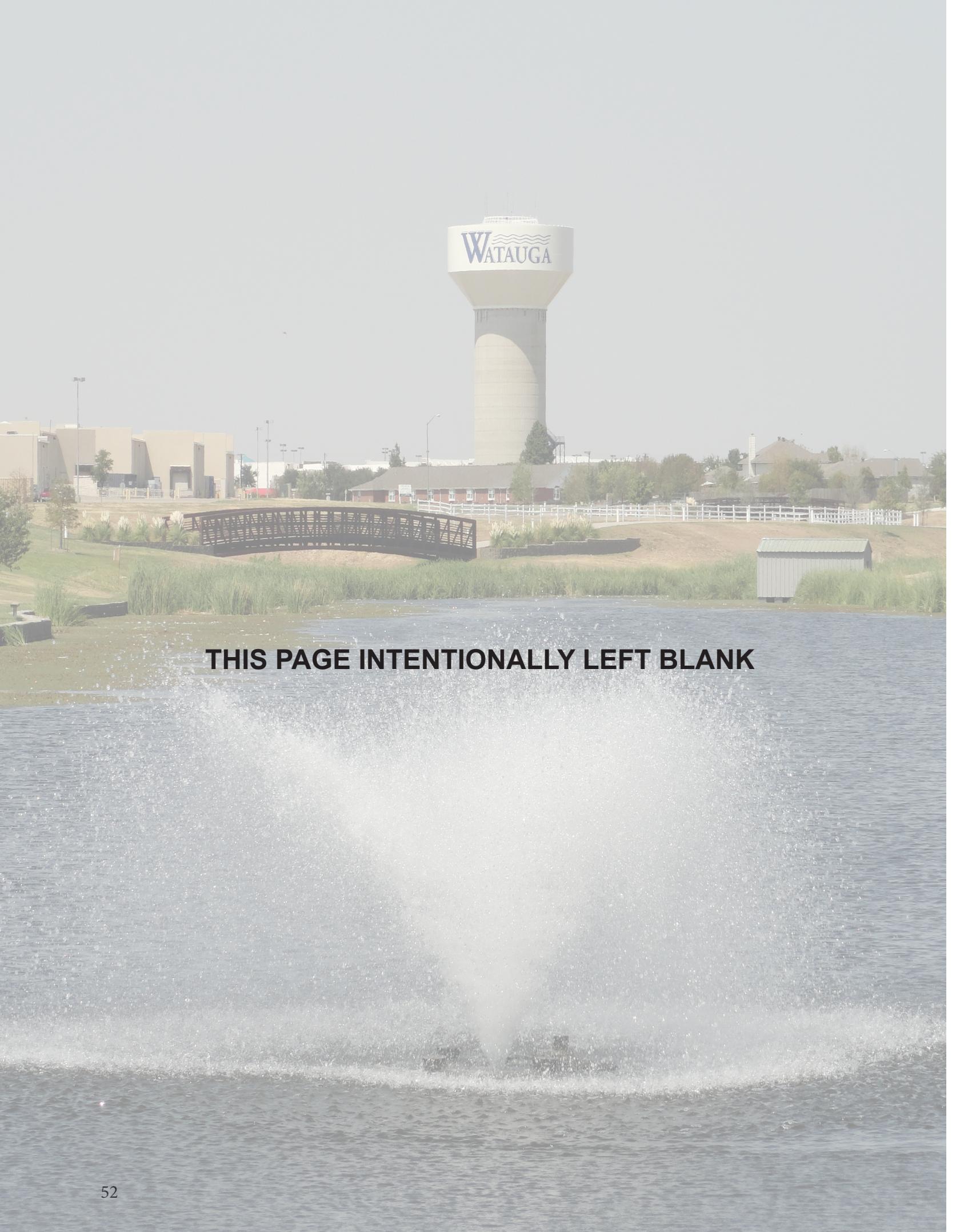


THIS PAGE INTENTIONALLY LEFT BLANK



THE GENERAL FUND

OIL AND GAS FUND



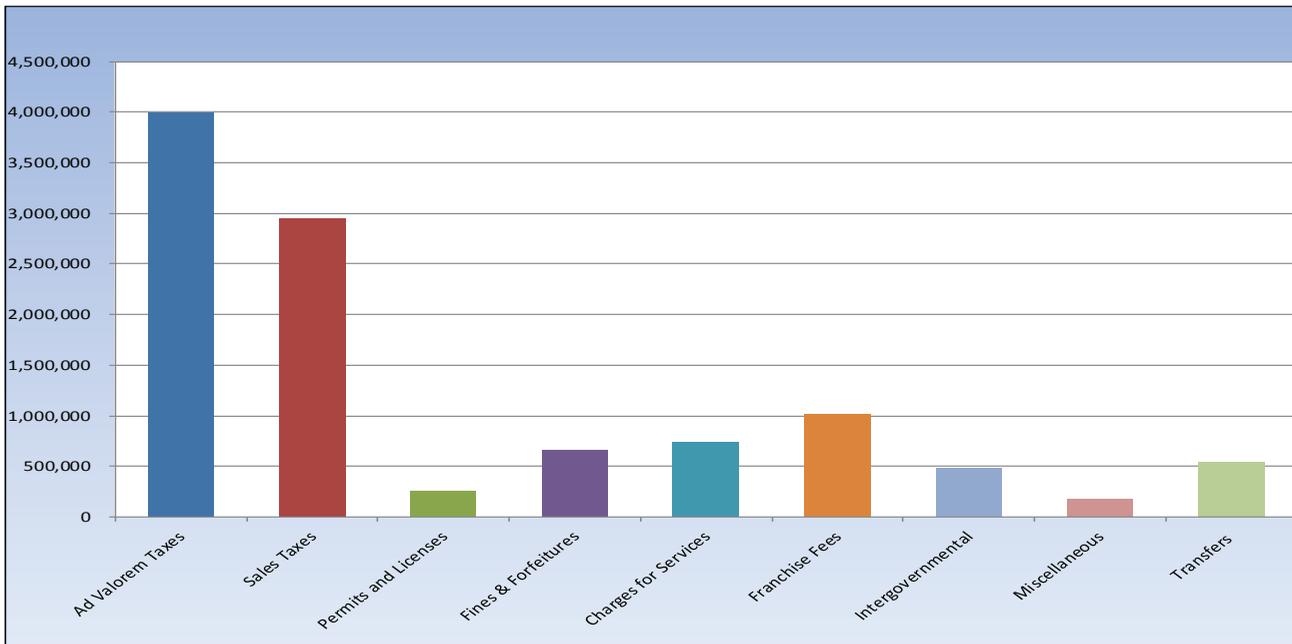
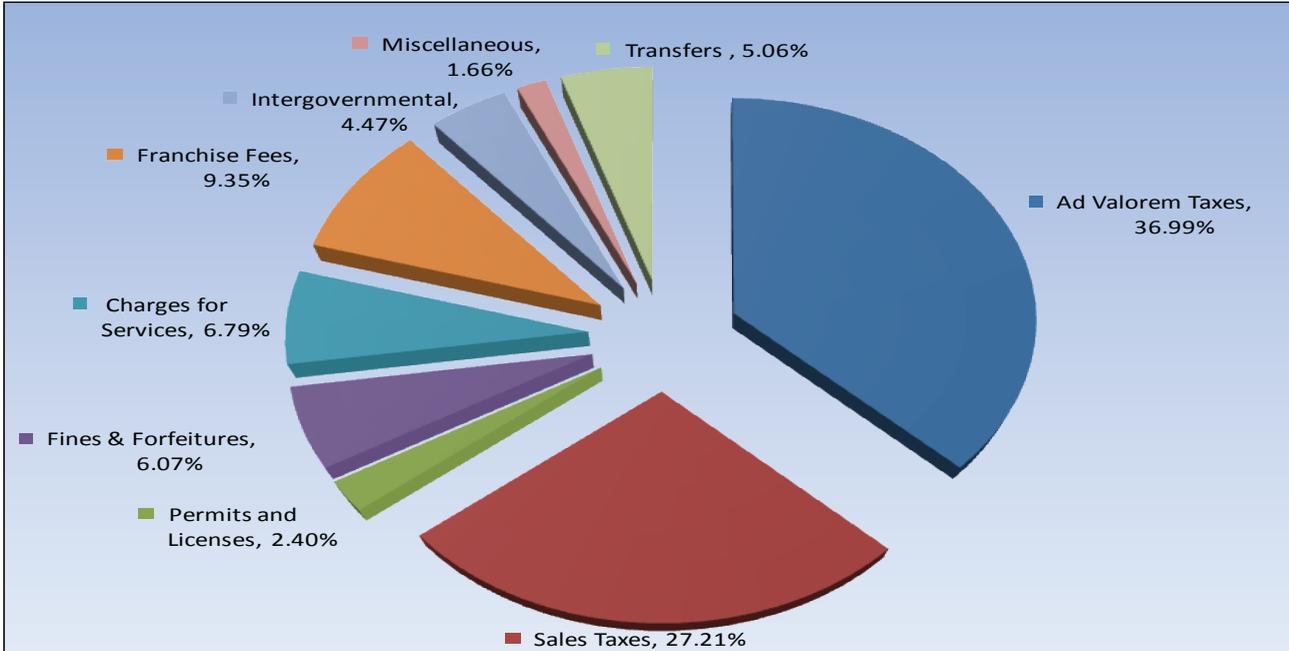
THIS PAGE INTENTIONALLY LEFT BLANK

GENERAL FUND

The General Fund is a Governmental Fund, which means that it is used to account for tax-supported activities that benefit all citizens. The General Fund is used to account for all revenues and expenditures not accounted for in other funds. It receives a greater variety and amount of taxes and other revenues and finances a wider range of governmental activities than other funds. The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

FY 2014 - Where Does the Money Come From?

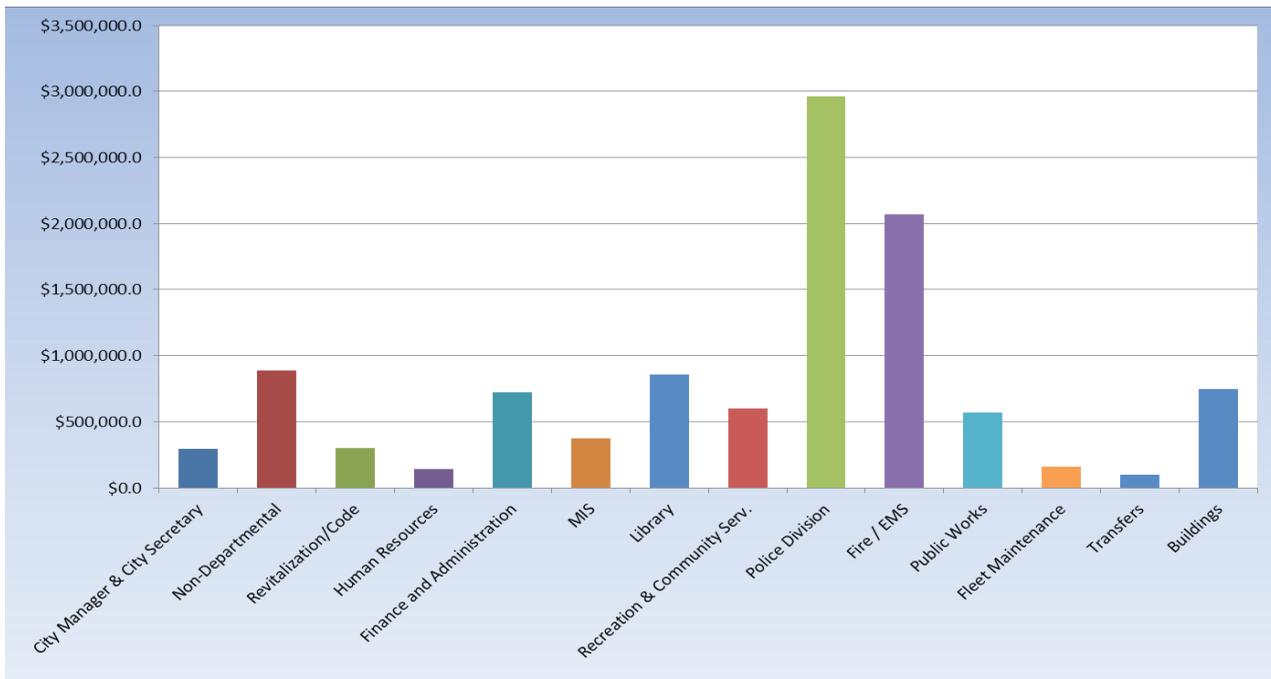
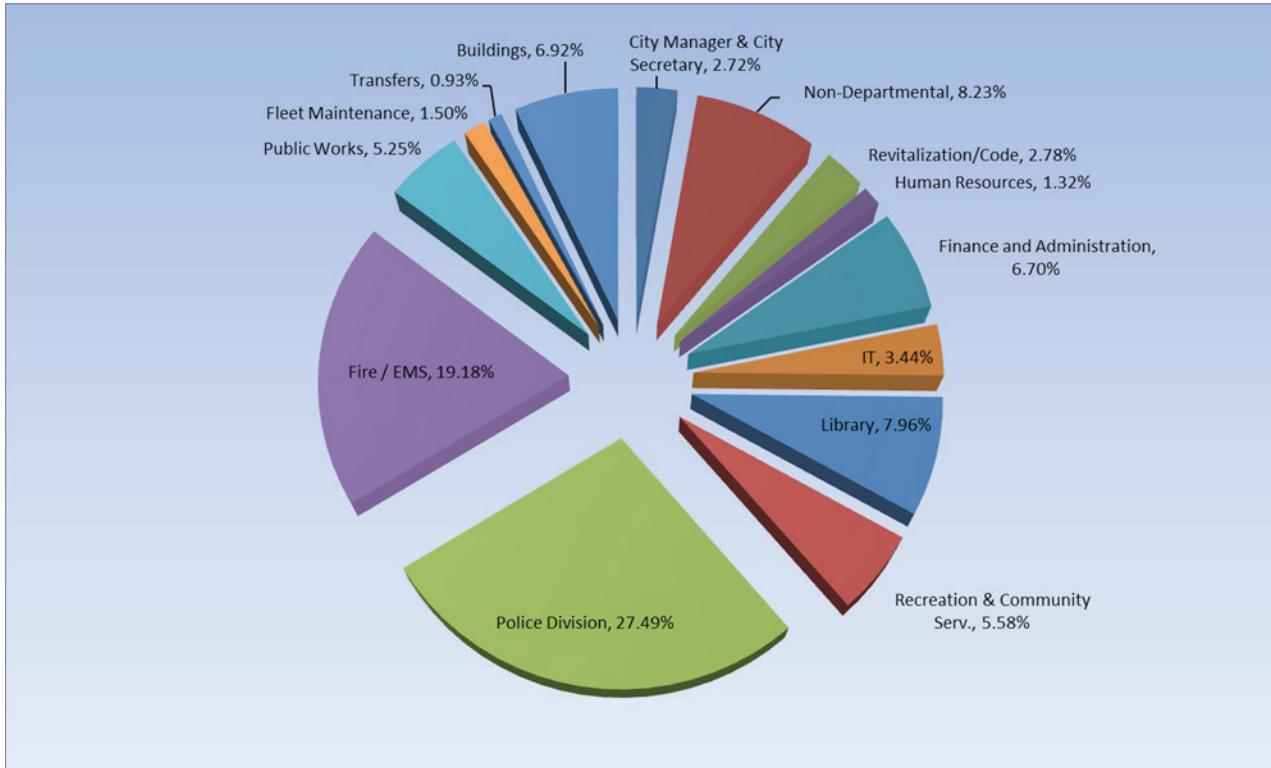
GENERAL FUND REVENUES = \$10,810,250



GENERAL FUND

Where Does the Money Go?

General Fund Expenditures = \$10,787,648



GENERAL FUND

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget	Budget % CHANGE
Fund Balance, October 1	\$6,627,966	\$6,201,690	\$5,769,204	\$5,225,745	\$5,220,328	\$4,974,296	-4.8%
<u>Revenues:</u>							
Taxes	7,019,390	6,914,834	6,862,685	6,941,804	6,893,400	6,940,000	0.0%
Permits and Licenses	218,013	262,778	270,716	247,000	254,200	259,000	4.6%
Fines & Forfeitures	884,038	680,563	664,506	651,900	630,815	656,400	0.7%
Charges for Services	699,238	744,497	771,414	700,600	692,600	734,100	4.5%
Franchise Fees	1,019,740	1,185,786	1,067,021	1,021,000	980,000	1,011,000	-0.8%
Intergovernmental Revenue	360,928	370,856	461,211	493,688	475,000	483,500	-2.7%
Lease Revenue(Now Fund 12)						0	0.0%
Miscellaneous	296,550	191,278	193,500	153,350	198,950	179,400	13.6%
Operating Revenues	10,497,897	10,350,592	10,291,053	10,209,342	10,124,965	10,263,400	0.5%
<u>Operating Transfers-In:</u>							
From PDC Operating Tax Fund	64,000	64,640	67,000	34,500	34,500	35,350	1.3%
From CCD	11,500	22,485	25,700	28,000	28,000	28,000	0.0%
From Storm Drain Utility Fund	34,700	34,700	64,801	69,400	69,400	70,500	3.2%
From W/S Operating Fund	326,228	335,375	395,736	424,288	413,000	413,000	-3.4%
Transfers	436,428	457,200	553,237	556,188	544,900	546,850	-2.0%
Total Available Resources	17,562,291	17,009,482	16,613,494	15,991,275	15,890,193	15,784,546	-1.2%
<u>Expenditures:</u>							
City Manager & City Secretary	301,078	314,069	237,952	251,154	204,680	293,700	13.5%
Non-Departmental	971,860	1,576,592	1,683,224	1,191,870	1,291,800	887,800	-19.3%
Human Resources	106,531	121,974	138,390	138,718	134,414	142,850	3.4%
Comm. Development&Code	0	0	0	0	0	299,650	100.0%
Finance and Administration	611,796	623,095	659,608	709,055	708,063	722,800	2.2%
Information Technology	225,573	229,335	284,670	345,563	337,491	371,100	11.1%
Library	772,337	786,042	855,551	844,210	808,982	858,187	1.8%
Recreation & Community Serv.	570,832	582,317	643,094	631,200	625,747	602,000	-5.0%
Police Division	3,032,489	3,127,665	3,017,101	2,994,818	2,889,813	2,965,150	-0.9%
Fire / EMS	1,728,303	1,794,533	1,867,420	1,902,777	1,894,790	2,069,262	9.3%
Public Works	741,395	776,906	865,686	833,363	808,440	566,489	-34.4%
Fleet Maintenance	215,997	195,811	167,615	165,714	141,904	162,110	-1.8%
Buildings	661,010	673,678	762,855	828,327	757,573	746,550	-12.1%
Operating Expenditures	9,939,201	10,802,017	11,183,166	10,836,769	10,603,697	10,687,648	-1.4%
<u>Operating Transfers-Out</u>							
To Public Improvement District	1,400	260	0	0	0	0	0.0%
To Capital Projects Fund	1,420,000	438,000	210,000	312,200	312,200	100,000	-48.4%
	1,421,400	438,260	210,000	312,200	312,200	100,000	-14.9%
TOTAL OPERATING & TRANSFERS	11,360,601	11,240,277	11,393,166	11,148,969	10,915,897	10,787,648	
Fund Balance, September 30	\$6,201,690	\$5,769,204	\$5,220,328	\$4,842,306	\$4,974,296	\$4,996,898	2.7%
CHANGE IN FUND BALANCE	(\$426,276)	(\$432,485)	(\$548,876)	(\$383,439)	(\$246,032)	\$22,602	
% OF FUND BALANCE TO EXPENDITURES						46%	
Fund Balance Min @ 25% of Budgeted Operating Expenditures						\$2,696,912	
OVER/(UNDER) TARGET						\$2,299,986	

GENERAL FUND

		LINE ITEM BUDGET DETAILS			FY2013	FY2013	FY2014
Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	Current Budget	Projected Year End	Budget
REVENUE							
TAXES							
01-000-30011	AD VALOREM TAXES - M & O	4,273,265	3,942,584	3,922,135	3,951,564	3,922,000	3,937,000
01-000-30021	DELINQUENT TAXES - M & O	28,571	34,276	29,396	30,000	30,000	30,000
01-000-30031	PENELTY & INTEREST	31,911	28,618	27,608	32,000	30,000	30,000
01-000-30050	OVERPAYMENT OF TAXES	527	657	886	-	-	-
01-000-30070	SECTION 25.25 PENALTY	269	590	177	-	400	-
01-000-30080	CHPT 22.28 RENDITION PENALTY	2,067	1,594	3,443	2,000	-	2,000
01-000-30500	SALES TAX	2,616,467	2,816,890	2,806,106	2,842,240	2,840,000	2,870,000
01-000-30501	SALES TAX - MIX BEVERAGE	66,313	58,783	49,303	60,000	48,000	48,000
01-000-30520	BINGO ALLOCATION	20,104	30,842	23,629	24,000	23,000	23,000
Total TAXES		7,039,494	6,914,834	6,862,685	6,941,804	6,893,400	6,940,000
PERMITS & LICENSES							
01-000-31500	BUILDING PERMITS	94,934	56,548	59,539	65,000	60,000	65,000
01-000-31510	ALARM PERMITS	13,922	13,912	15,756	20,000	18,000	20,000
01-000-31520	ELECTRICAL PERMIT	6,927	7,221	9,647	7,000	9,000	8,000
01-000-31530	PLUMBING PERMITS	11,761	11,917	20,685	14,000	17,000	18,000
01-000-31540	MECHANICAL PERMITS	10,444	13,707	15,743	12,000	12,000	12,000
01-000-31550	OTHER PERMIT FEES	37,944	68,138	75,343	65,000	60,000	65,000
01-000-31560	ANIMAL LICENSES	4,095	2,778	2,043	4,000	3,000	3,000
01-000-31580	ZONING PERMITS	1,900	820	1,875	1,000	1,200	1,000
01-000-31590	SUBDIVISION PLATT FEES	245	-	-	-	-	-
01-000-31610	LICENSES FEES	11,946	29,492	26,625	22,000	20,000	22,000
01-000-31620	RENTAL PROPERTY PERMIT	23,895	58,245	43,460	37,000	45,000	45,000
Total PERMITS & LICENSES		218,012	262,776	270,716	247,000	245,200	259,000
FINES & FORFEITURES							
01-000-32000	FINES AND FORFEITS	675,644	514,103	508,666	500,000	480,000	500,000
01-000-32050	TEEN COURT ADMINISTRATIVE FEE	760	700	1,290	-	700	-
01-000-32100	10% COLLECTION FEE	38,361	24,943	17,835	25,000	23,000	22,000
01-000-32500	ARREST & TRAFFIC FUND FEE	38,825	30,462	31,277	30,000	25,000	30,000
01-000-32520	JUDICIAL FEE - CITY \$.60 -JFCI	3,367	2,680	2,694	2,400	2,600	2,400
01-000-32540	LOCAL CHILD SAFETY FND CRT CST	13,120	12,103	13,712	12,000	13,500	13,000
01-000-32550	WARRANT FEES	70,019	62,523	56,581	45,000	50,000	55,000
01-000-32560	OMNI WARRANT REVENU	924	(220)	1,656	1,000	1,500	1,500
01-000-32570	CIVIL JUSTICE FEE - \$.01	13	21	23	-	15	-
01-000-32650	LIBRARY	30,456	22,799	21,668	25,000	25,000	23,000
01-000-32700	LIBRARY LOST/DAMAGED MATERIALS	1,557	464	457	1,500	1,500	1,500
01-000-32750	TIME PAYMENT FEE	10,992	9,986	8,648	10,000	8,000	8,000
Total FINES & FORFEITURES		884,038	680,563	664,506	651,900	630,815	656,400
CHARGES FOR SERVICES							
01-000-33120	GARBAGE COLLECTION	172,907	179,801	186,089	175,000	185,000	180,000
01-000-33500	AMBULANCE SERVICE	359,208	386,823	414,413	350,000	330,000	375,000
01-000-33550	FALSE ALARM FEES	300	40	4,090	500	7,000	4,000
01-000-33640	NON-RESIDENT LIBRARY FEE	-	-	320	-	100	-
01-000-33660	LIBRARY COPIER REVENUE	9,794	9,268	9,092	8,000	9,000	8,000
01-000-33730	PROGRAM FEES	2,181	675	828	1,000	3,000	1,000
01-000-33750	CLASS ENROLLMENT FEES	32,207	40,355	33,998	34,000	34,000	34,000
01-000-33761	MEMBERSHIP FEES	44,539	49,367	40,834	45,000	41,000	45,000
01-000-33770	REC. WALK-IN USE FEES	5,290	4,079	6,010	5,000	5,000	5,000
01-000-33780	PRE-SCHOOL FEES	10,470	11,800	11,012	9,500	9,000	9,500
01-000-33790	LEAGUE FEES	42,160	45,406	39,243	45,000	43,000	45,000
01-000-33810	ANIMAL SURRENDER FEE	2,193	1,669	2,158	2,500	2,500	2,500
01-000-33820	ANIMAL BOARDING FEE	7,907	5,764	6,584	8,000	7,000	8,000
01-000-33830	ANIMAL ADOPTION FEE	10,022	9,520	16,645	17,000	17,000	17,000
01-000-33850	NOTARY FEES	60	(70)	97	100	-	100
Total CHARGES FOR SERVICES		699,238	744,497	771,414	700,600	692,600	734,100

GENERAL FUND

		LINE ITEM BUDGET DETAILS			FY2013	FY2013	FY2014
Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	Current Budget	Projected Year End	Budget
FRANCHISE FEES							
01-000-34010	ELECTRICAL	568,997	669,159	649,595	635,000	612,000	625,000
01-000-34020	TELEPHONE	90,233	140,659	136,855	90,000	95,000	90,000
01-000-34040	GAS	63,295	66,338	65,281	66,000	58,000	66,000
01-000-34050	SOLID WASTE	69,128	71,716	56,129	-	-	-
01-000-34060	CABLE TV	228,087	237,914	159,161	230,000	215,000	230,000
	Total FRANCHISE FEES	1,019,740	1,185,786	1,067,021	1,021,000	980,000	1,011,000
INTERGOVERNMENTAL							
01-000-35050	PAYMENT IN LIEU OF TAXES	360,928	370,075	460,537	493,688	475,000	483,500
01-000-35200	GRANTS/OTHER REVENUE	83,565	781	674	-	-	-
	Total INTERGOVERNMENTAL	444,493	370,856	461,211	493,688	475,000	483,500
MISCELLANEOUS							
01-000-36100	CONTRIBUTIONS/DONATIONS	16,876	7,525	5,110	-	-	-
01-000-36150	LIBRARY DONATIONS	3	1	13	-	-	-
01-000-36200	SUMMER REC. PROGRAM	29,457	30,859	32,804	30,000	36,000	33,000
01-000-36220	PARK & RECREATION CONTRIBUTION	8,377	11,452	8,122	6,000	3,400	6,000
01-000-36240	HALLOWEEN BASH CONTRIBUTIONS	2,326	-	-	-	-	-
01-000-36250	WATAUGAFEST REVENUE	2,828	5,596	12,155	12,000	18,500	15,000
01-000-36600	INTEREST EARNINGS	35,144	17,409	16,495	15,000	9,000	11,000
01-000-36603	INT EARNINGS NARC FORFEITURES	(71)	229	153	350	100	100
01-000-36620	UNREALIZED GAIN/LOSS MRKT VAL.	-	-	-	-	-	-
01-000-36700	OTHER REVENUE	46,592	61,252	71,539	60,000	93,000	90,000
01-000-36710	CASH OVER/UNDER	(96)	(102)	4	-	(50)	-
01-000-36720	CONVENIENCE FEE REVENUE	35,329	2,511	14,695	13,000	11,000	4,300
01-000-36750	RENTAL OF REC. FACILITIES	12,526	12,115	16,580	12,000	15,000	15,000
01-000-36800	PROCEEDS FROM SALE OF ASSETS	3,585	42,431	15,828	5,000	13,000	5,000
01-000-36850	REIMBURSE W/S ACQUISITION COST	6	-	-	-	-	-
	Total MISCELLANEOUS	192,882	191,278	193,500	153,350	198,950	179,400
TRANSFERS							
01-000-39040	TRANSFER FROM PDC SALES TAX FD	64,000	64,640	67,000	34,500	34,500	35,350
01-000-39060	TRANSFER FROM CRIME PREVENTION	11,500	22,485	25,700	28,000	28,000	28,000
01-000-39090	TRANSFER FROM STORM DRAINAGE	34,700	34,700	64,801	69,400	69,400	70,500
01-000-39110	TRANSFER FROM W/S OPERATING	326,228	335,375	395,736	424,288	413,000	413,000
	Total TRANSFERS	436,428	457,200	553,237	556,188	544,900	546,850
Total REVENUE		10,934,325	10,807,790	10,844,291	10,765,530	10,660,865	10,810,250

GENERAL FUND



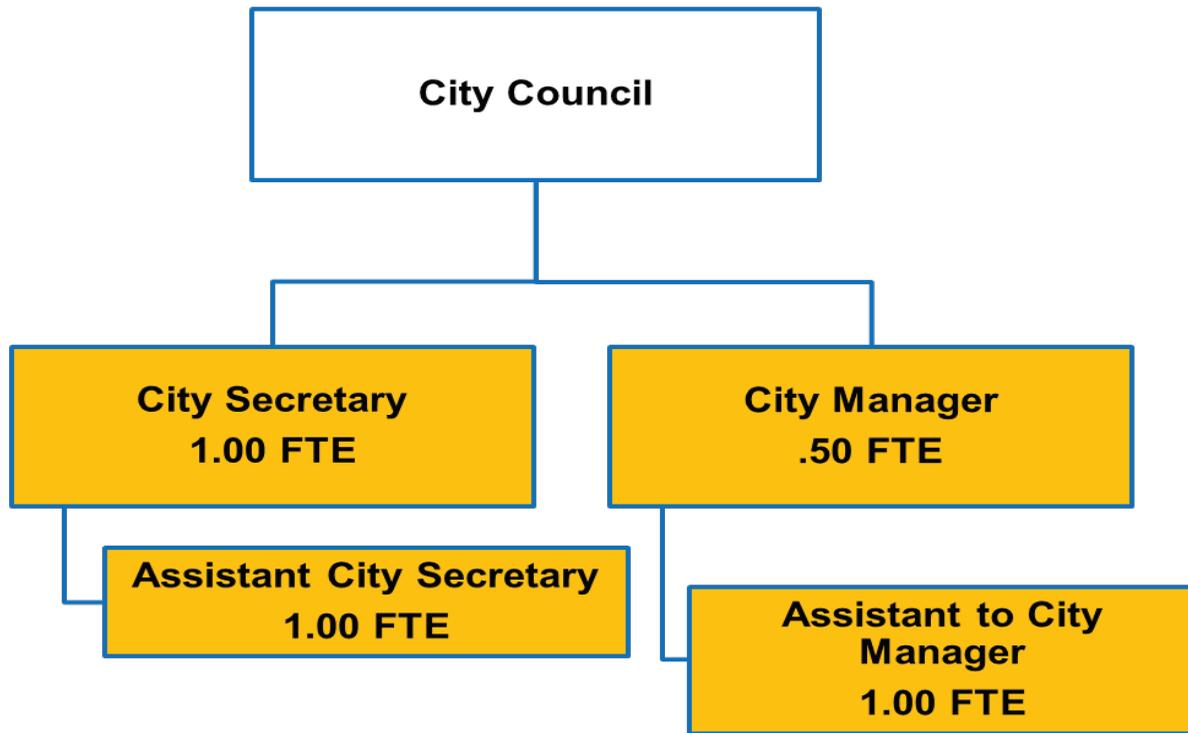
DEPARTMENTAL ORGANIZATIONAL CHARTS

DEPARTMENTAL EXPENDITURE COMPARISONS

DEPARTMENTAL BUDGET LINE ITEM DETAIL

GENERAL FUND

**City Manager/City Secretary
Fund 01-010**



GENERAL FUND

DEPARTMENT: ADMINISTRATION	
DIVISION / ACTIVITY: CITY MANAGER / CITY SECRETARY – FUND 01-010	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5800	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M. *Extended hours for meetings and elections*
MISSION / PROGRAMS / SERVICES: The Mission of the Watauga City Secretary’s Office is to ensure continuity in the municipal legislative process through the guardianship of City Council, Boards, Commissions, and Committees agendas, minutes, ordinances, resolutions, board appointments and elections, as well as to promote quality service to all customers in a cost effective and efficient manner. <ul style="list-style-type: none"> • The City Secretary serves at the discretion of the City Council, and is responsible for the City Council minutes and other official records such as: <ul style="list-style-type: none"> ▪ Ordinances ▪ Resolutions ▪ Contracts ▪ Liens ▪ Mixed Beverage Licenses ▪ Insurance Coverage and Claims • The City Secretary serves as the Chief Election Officer and Records Management Officer. 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none"> • Conducted General and Special Elections • Implemented laser fiche as a tool for Records Management • Digitized all Ordinances (1-1522) • Initiated process for legal review of current City Code and re-codification • Ensured record retention schedules were kept and supervised the destruction of appropriate records • Responded to Public Information Requests in a timely manner in accordance with the Texas Public Information Act • Implemented and managed “Contact Us-Citizen Concern Line” • Provided daily administrative support to Mayor, Council, City Manager, and other City Departments as needed 	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none"> • Digitize all resolutions, agendas, minutes, contracts, and legal opinions • Conduct General and Special Election as required • Process all public information requests according to State statutes • Maintain the Code of Ordinances up to date • Monitor status of retention schedule revisions by the Texas Library Archives Commission and update as needed • Monitor and implement legislative changes which require updating the Code of Ordinances • Encourage professional and individual growth through staff training opportunities • Continue coursework towards completion of the Texas Municipal Clerks Certification Program 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none"> • Cost of legal review and re-codification of the Code of Ordinances (currently underway) 	

GENERAL FUND

DEPARTMENT: ADMINISTRATION						
DIVISION / ACTIVITY: CITY MANAGER / CITY SECRETARY (FUND 01-010)						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$286,510	\$298,182	\$223,216	\$228,654	\$190,280	\$275,800
Supplies	\$1,225	\$1,338	\$2,080	\$2,500	\$2,300	\$1,500
Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Contractual/Sundry	\$13,342	\$14,548	\$12,655	\$20,000	\$12,100	\$16,400
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$301,077	\$314,068	\$237,951	\$251,154	\$204,680	\$293,700
PERSONNEL						
City Manager	0.50	0.50	0.50	0.50	0.50	0.50
Executive Assistant/Intern	1.00	1.00	1.00	0.00	0.00	1.00
City Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Front Desk Receptionist	1.00	1.00	1.00	0.00	0.00	0.00
TOTAL	4.50	4.50	4.50	2.50	2.50	3.50
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
City Council meetings held				35	38	38
Board/Commission/Committee meetings held				53	55	55
<i>Output/Workload</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of City Council Agenda Packets prepared				35	38	38
Number of City Council Minutes prepared				35	38	38
Number of Boards & Commission agenda packets prepared				53	55	55
Number of Resolutions processed				18	18	20
Number of Ordinances processed				34	35	35
Number of "Contact Us" requests processed				263	300	350
Number of Public Information Requests processed				224	250	270
Number of Property Claims processed				10	10	12
Number of Liability Claims processed				4	5	8
Number of Alcohol Beverage Permits processed				36	36	36
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M&O budget per Capita				\$9.71	\$8.71	\$12.24
M&O budget percentage of City budget				0.65%	0.52%	0.97%
<i>Effectiveness Measures / Outcomes</i>			<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Agenda packets completed 3 days prior to meeting			6,7	100%	100%	100%
Open records requests processed within 10 days			6,7	100%	100%	100%

GENERAL FUND

**Human Resources
Fund 01-011**



GENERAL FUND

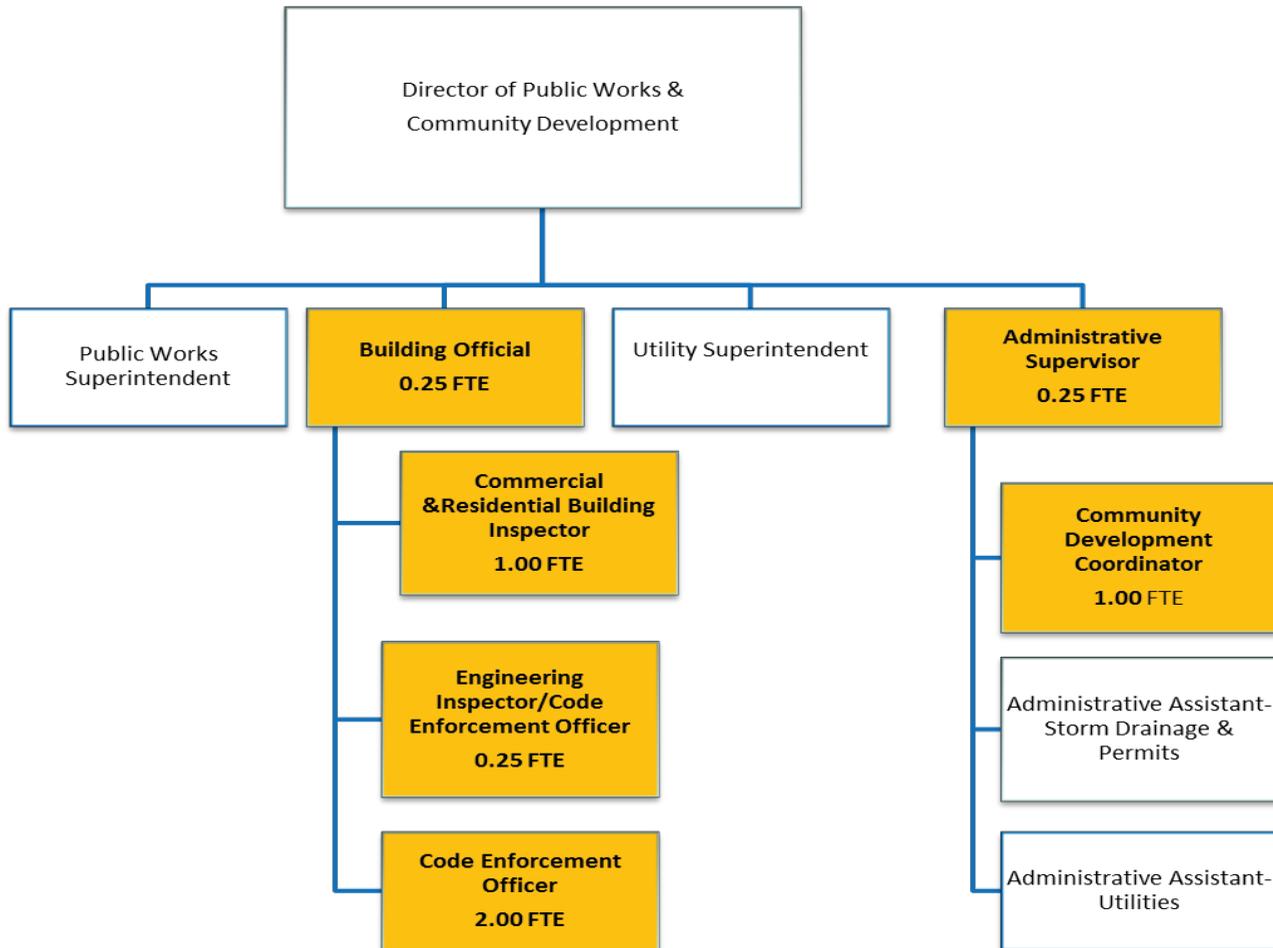
DEPARTMENT: ADMINISTRATION	
DIVISION / ACTIVITY: HUMAN RESOURCES – FUND 01-011	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5819	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M. As needed for accidents, Worker’s Compensation, and all other employee assistance as requested.
MISSION / PROGRAMS / SERVICES: The Human Resources Department is responsible for the following areas: Equal Opportunity Program, Employee Orientation, Employee Relations, Recruitment, Classification, Compensation, Verification of Employment, Workers’ Compensation, Unemployment Claims, Job Descriptions, Benefits Administration, ADA, COBRA, FMLA, Performance Evaluations, Risk Management and Safety program, Compliance with Local Government Code Chapter 143 for Firefighters and Police Officers, Personnel Records Management and Recommending action on complex personnel issues including disciplinary issues and termination. It also serves as the Public Information Office responding to media inquiries and issuing Press Releases. <ul style="list-style-type: none"> • The Human Resources Department is committed to delivering the highest quality of service to all departments, employees, applicants and citizens • It supports the City of Watauga through recruitment, training and retention of a diverse and high performing workforce and management of employee benefits and compensation 	
FY2013 HIGHLIGHTS/ACCOMPLISHMENTS: <ul style="list-style-type: none"> • In-house executive recruitment campaigns for City Manager and Public Works & Community Development Director positions • Revisions to new employee orientation process to include Watauga 101 presentation • Organized 2nd Annual Employee Holiday Dinner • Completion of Watauga’s first Succession Planning Program • Customer Service and New Supervisor Training for selected employees • Additional Pay Ordinance for Civil Service Employees • Audits on employee healthcare deductions and Police and Fire certification pay • Adoption of Classification Plan and Establishment of Benchmark Cities 	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none"> • Update Personnel, Administration and Financial Policies and Procedures Manual • Implementing a Safety Reward and Recognition Program • Reduce employee turnover by assessing exit interview recommendations and conducting employee surveys • Bi-annual City-wide compliance training • Retention and destruction of personnel files using laser fiche capabilities 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: Affordable Healthcare Act and claims in FY 2012-2013 may result in increases in healthcare premium cost.	

GENERAL FUND

DEPARTMENT: ADMINISTRATION						
DIVISION / ACTIVITY: HUMAN RESOURCES - FUND 01-011						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$86,813	\$92,933	\$102,110	\$102,468	\$102,464	\$105,700
Supplies	\$1,566	\$915	\$1,217	\$2,050	\$1,650	\$2,050
Maintenance	\$553	\$2,995	\$0	\$500	\$0	\$500
Contractual/Sundry	\$17,600	\$25,131	\$35,063	\$33,700	\$30,300	\$34,600
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$106,532	\$121,974	\$138,390	\$138,718	\$134,414	\$142,850
PERSONNEL						
HR & CS Director / PIO	0.50	0.50	0.50	0.50	0.50	0.50
HR Specialist	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL	1.50	1.50	1.50	1.50	1.50	1.50
PERFORMANCE MEASURES / SERVICE LEVELS						
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14
Number of Human Resources employees				2	2	2
Number of City Employees budgeted (FTEs)				193.25	194.50	182.75
Output / Workload				Actual 11-12	Estimated 12-13	Budget 13-14
Number of internal promotions and transfers processed				22	23	23
Job vacancies filled (includes seasonal)				65	40	40
Employment applications processed				1,927	1,800	1,800
Number of worker's compensation claims processed				21	15	15
Number of equipment and vehicle accidents processed				16	15	12
Number of family medical leave requests processed				23	20	20
Payroll / Benefit transactions performed				648	600	600
Number of Press Releases				21	13	15
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14
M & O budget per Capita				\$5.65	\$5.72	\$5.95
M & O budget percentage of City budget				0.38%	0.34%	0.47%
Effectiveness Measures / Outcomes			Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Percentage of employees participating in training			1, 5, 6	100%	100%	100%
Employee turnover rate (Full Time Positions)			5	15%	12%	12%
Number of employee complaints			1, 5, 6	3	2	2
Number of citizen complaints			6, 7	4	2	2

GENERAL FUND

Community Development Fund 01-013



GENERAL FUND

DEPARTMENT: PUBLIC WORKS DIVISION / ACTIVITY: COMMUNITY DEVELOPMENT / CODE ENFORCEMENT– FUND 01-013	
LOCATION: 7800 Virgil Anthony Sr. Blvd. Watauga, Texas 76148 Phone Number: 817-514-5806	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M.
MISSION / PROGRAMS / SERVICES: <ul style="list-style-type: none"> • To plan for future community development and to attract new businesses. • Community Development consists of several different sections, which includes economic development, planning and zoning, code enforcement, engineering and inspections. • Code Enforcement personnel will ensure property owners comply with the Code of Ordinances. • Engineering will ensure that all plans and projects submitted meet our city specification through plan review and field inspections. • Economic Development will promote the City of Watauga to all potential businesses enhancing sales and property tax revenues. 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none"> • Code Enforcement – Completed installation and implementation of the MyGov Software System allowing easier tracking and inter-departmental functioning with the use of up to date technology. Completed approximately 4,000 field inspections to insure compliance with the adopted City Code of Ordinances. • Engineering Inspection – Completed the installation of approximately 12,000 LF. of waterline within two projects. Installed Traffic Signals at the intersections of Whitley Road & Hightower Drive and Whitley Road & Bursey Road. Completed Street Overlay Project for 6 residential streets. • Economic Development – Attended the International Conference of Shopping Centers Seminar to meet one on one with businesses looking to expand to this area. Partnered with area economic developers and the Northeast Tarrant Chamber of Commerce to provide two of the four scheduled business Quarterly Training Programs for local businesses. Initiated Business Retention Program to recognize milestone anniversaries of businesses within Watauga. Initiated the Powering Our Economy (Star Telegram Newspaper Article) promoting business retention and site attraction to the City of Watauga. • Planning & Zoning – Assisted developers and citizens with procedures for bringing businesses to the City of Watauga and presenting cases to the P&Z Commission. Processed cases for the Planning & Zoning Commission consisting of Residential Day Care Businesses, Specific Use Permits, Zoning Changes and Plat Filings. 	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none"> • Code Enforcement – Continue field inspections insuring compliance with the City of Watauga Code of Ordinances. • Engineering Inspection – Inspect all engineering construction projects to insure compliance with the City of Watauga construction specification standards. • Economic Development – Continue efforts to increase site attraction and new businesses within the City of Watauga. Initiate an on its own Taste of Watauga Community Event highlighting local restaurants. Hold a Food Truck Festival Community Event to verify citizen interest for this type of business within the City of Watauga. • Planning & Zoning – Continue processing cases as needed for presentation to the P&Z Commission. 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none"> • Increase in funds utilized for Economic Development to promote business growth which in turn will increase sales tax revenues. 	

GENERAL FUND

DEPARTMENT: PUBLIC WORKS 01-013						
DIVISION / ACTIVITY: COMMUNITY DEVELOPMENT/CODE ENFORCEMENT						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel						\$260,000
Supplies						\$3,400
Maintenance						\$3,700
Contractual/Sundry						\$32,550
Capital Outlay						\$0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$299,650
PERSONNEL						
Building Official						0.25
Inspection Foreman						0.00
Building Inspector						1.00
Code Enforcement Officer/Engineer						0.25
Code Enforcement Officer						2.00
Administrative Supervisor						0.25
Comm. Development Coordinator						1.00
TOTAL	0.00	0.00	0.00	0.00	0.00	4.75
PERFORMANCE MEASURES / SERVICE LEVELS						
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14
Number of Full Time Employees Equivalents:						
Building Official						0.25
Administrative Supervisor						0.25
Economic Development Coordinator						1.00
Output/ Workload				Actual 11-12	Estimated 12-13	Budget 13-14
Number of Planning & Zoning Meetings						12
Number of Zoning Board Adjustment Requests						2
Number of Zoning Board of Adjustment Meetings						2
Number of Final Plats Processed						3
Number of Zoning/Site Plans/Specific Use Permits Requests						8
Number of Ordinance Revisions						6
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14
Average Number of Weeks for Zoning/Replats/Final Plats/Review:						
Total Time						2 weeks
Staff Review						1 week
Applicant Response Time						1 week
Average Number of Weeks for Commercial Site Plan Review:						3 weeks
M & O percentage of city budget				0%	0%	0.99%
M & O budget per capita				\$0.00	\$0.00	\$12.49
Effectiveness Measures / Outcomes			Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
% of Zoning/Plats/Reviews Completed Within 2 Weeks			1, 2, 3			95%
% -Commercial Site Plan Reviews Completed Within 2 Weeks			1, 2, 3			95%

GENERAL FUND

**Non-Departmental
Fund 01-020**



GENERAL FUND

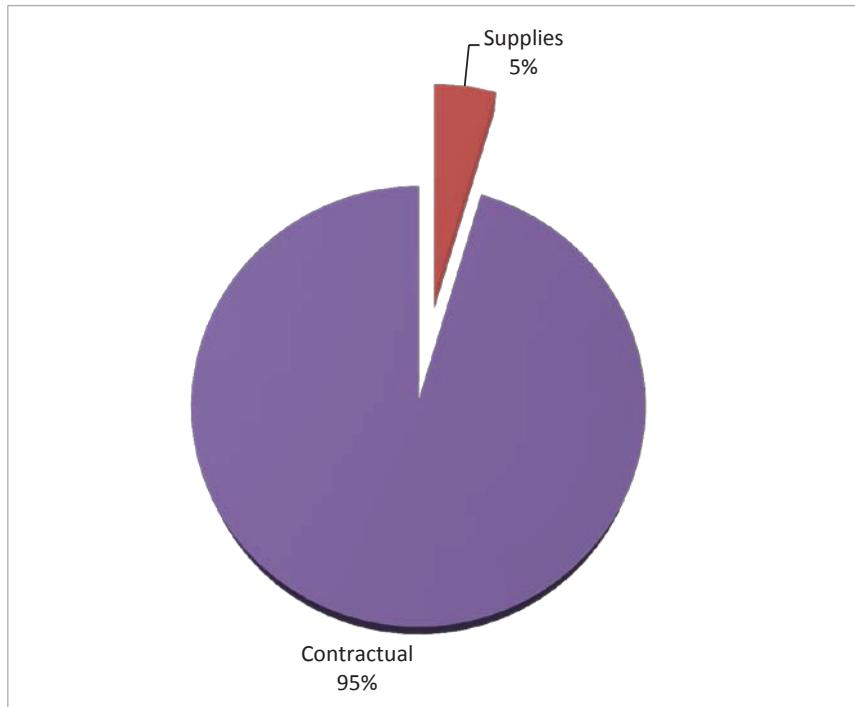
DEPARTMENT: ADMINISTRATION	
DIVISION / ACTIVITY: NON-DEPARTMENTAL – FUND 01-020	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5800	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M. Extended hours for meetings and elections.
MISSION / PROGRAMS / SERVICES: Management has initiated programs to define the costs in this budget that may not be specifically identifiable to any operational budget. Examples of costs here include: <ul style="list-style-type: none">• General liability insurance• Attorney fees• City-wide computer leases• Copier costs• Contingency• Worker's compensation• Retirement costs	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none">• Funded the Northeast Tarrant Leadership Program with six participants.• Funded the Northeast Tarrant 4th of July Celebration.	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none">• Provide funding for the Northeast Tarrant 4th of July Celebration.• Provide funding for the Succession Planning Program.	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none">• It has been more difficult to control costs in this department as costs increases are realized annually for many line items such as City Attorney fees (due to increase of hours), unemployment, and worker's compensation costs. The City will continue to look for ways to control costs.	

GENERAL FUND

DEPARTMENT: ADMINISTRATION
DIVISION / ACTIVITY: NON-DEPARTMENTAL - FUND 01-020

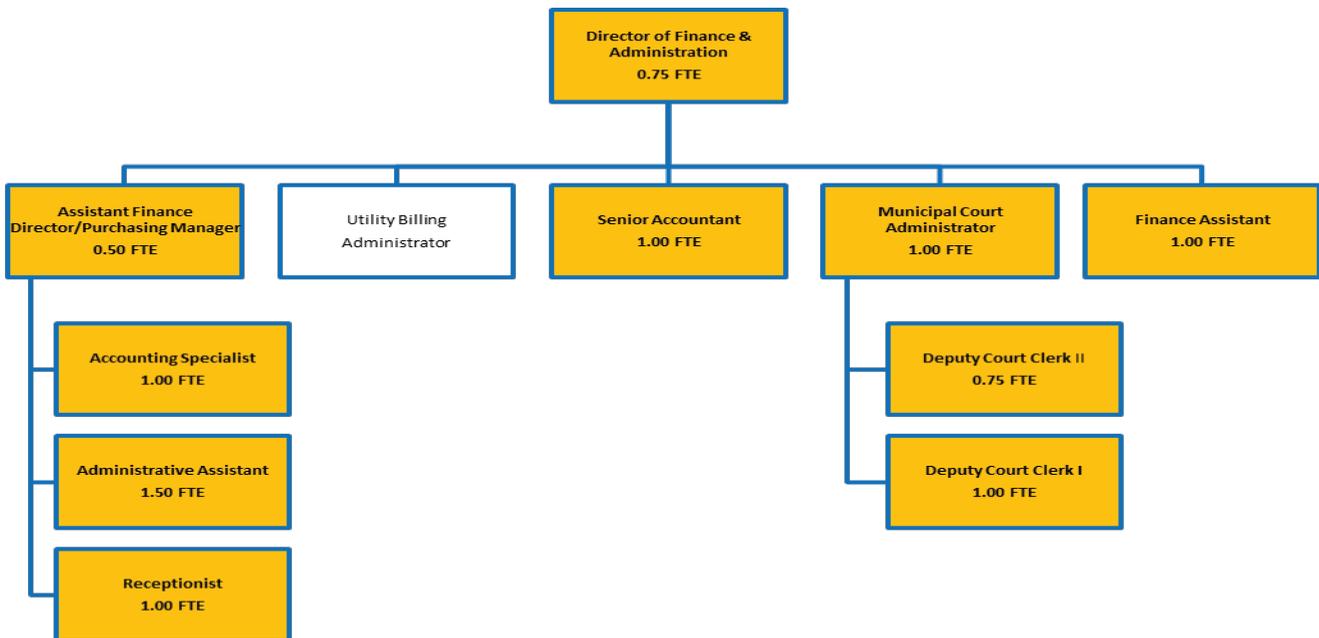
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$77,512	\$677,667	\$526,436	\$179,270	\$280,500	\$0
Supplies	\$28,332	\$30,149	\$36,750	\$38,600	\$35,300	\$40,500
Maintenance	\$3,993	\$0	\$0	\$0	\$0	\$0
Contractual/Sundry	\$862,024	\$868,776	\$920,118	\$974,000	\$976,000	\$847,300
Capital Outlay	\$0	\$0	\$199,921	\$0	\$0	\$0
TOTAL	\$971,861	\$1,576,592	\$1,683,225	\$1,191,870	\$1,291,800	\$887,800
PERSONNEL						
TOTAL	0	0	0	0	0	0

**GENERAL FUND Non-Departmental
2013-14 Budget**



GENERAL FUND

Finance and Administration Fund 01-040



GENERAL FUND

DEPARTMENT: FINANCE AND ADMINISTRATION	
DIVISION / ACTIVITY: FINANCE / ACCOUNTING / COURT SERVICES / PURCHASING / ADMINISTRATION - FUND 01-040	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5800	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M.
MISSION / PROGRAMS / SERVICES:	
<ul style="list-style-type: none"> • Finance and Administration is responsible for providing accurate and timely financial data to management and council to facilitate the financial decision making process. • This division is accountable for establishing, monitoring and updating the City’s fiscal policies to ensure they are both responsive in the current environment and fiscally responsible. • Our department is responsible for planning, collecting, recording, summarizing and reporting the results of all financial transactions of the City in a timely manner and in accordance with generally accepted accounting principles, ensuring compliance with applicable state and federal statutes, bond covenants, grant contracts, and management policies. • In the purchasing area, we ensure that all purchases are in accordance with state laws. We are responsible for obtaining the lowest possible price and best value consistent with delivery terms. We strive to foster an understanding and appreciation of sound purchasing policy and procedures throughout all departments of the City. • The City of Watauga Municipal Court shall serve as the administrative arm of the City as an unbiased entity for the adjudication of cases filed. It is our goal to serve the citizens who appear in Court with a courteous and assuring attitude. The Court will process complaints in an accurate and timely manner, courteously responding to requests for information from the public, efficiently docket cases for adjudication, and responsibly collect assessed fines and fees. 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:	
<ul style="list-style-type: none"> • Received the Distinguished Budget Award and Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) • Met all continuing education requirements for all Staff • Received no management comments for Fiscal Year 2011-12 from external auditors • Continued cross-training of finance, court and utilities staff • Expansion of the Purchasing Card Program • Successful renewal of photocopier contract and transition to new Depository Bank • Implement new Employee Hotline program 	
FY2014 GOALS/ OBJECTIVES:	
<ul style="list-style-type: none"> • Apply for Texas Comptroller Leadership Circle to increase Governmental transparency • Produce Popular Annual Financial Report and post on website for increased communication to citizens • Increase Customer service training opportunities for our Staff 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:	
<ul style="list-style-type: none"> • Decreasing available funds due to fewer citations. 	

GENERAL FUND

DEPARTMENT: FINANCE AND ADMINISTRATION
DIVISION / ACTIVITY: FINANCE / ACCOUNTING / COURT SERVICES / PURCHASING / ADMINISTRATION - FUND 01-040

EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$444,035	\$461,409	\$500,168	\$535,755	\$536,203	\$550,200
Supplies	\$5,439	\$4,534	\$4,868	\$5,900	\$5,100	\$5,700
Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Contractual/Sundry	\$162,322	\$157,152	\$154,572	\$167,400	\$166,760	\$166,900
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$611,796	\$623,095	\$659,608	\$709,055	\$708,063	\$722,800

PERSONNEL						
Director of Finance / Admin	0.75	0.75	0.75	0.75	0.75	0.75
Asst. Finance Director / Purch.	0.50	0.50	0.50	0.50	0.50	0.50
Purchasing Agent	1.00	1.00	1.00	0.00	0.00	0.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Municipal Court Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Court Clerk I	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Court Clerk II / JCM	1.00	1.00	0.75	0.75	0.75	0.75
Receptionist	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	1.50	1.50	1.50
Finance Assistant	0.75	0.75	0.75	1.00	1.00	1.00
TOTAL	8.00	8.00	7.75	9.50	9.50	9.50

PERFORMANCE MEASURES / SERVICE LEVELS

<i>Input / Demand</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of citations entered annually	8,537	6,800	7,000
Number of contested cases set for trial	722	480	500
Number of warrants issued	3,027	3,200	3,350
Number of manual journal entries processed	852	1,040	1,045

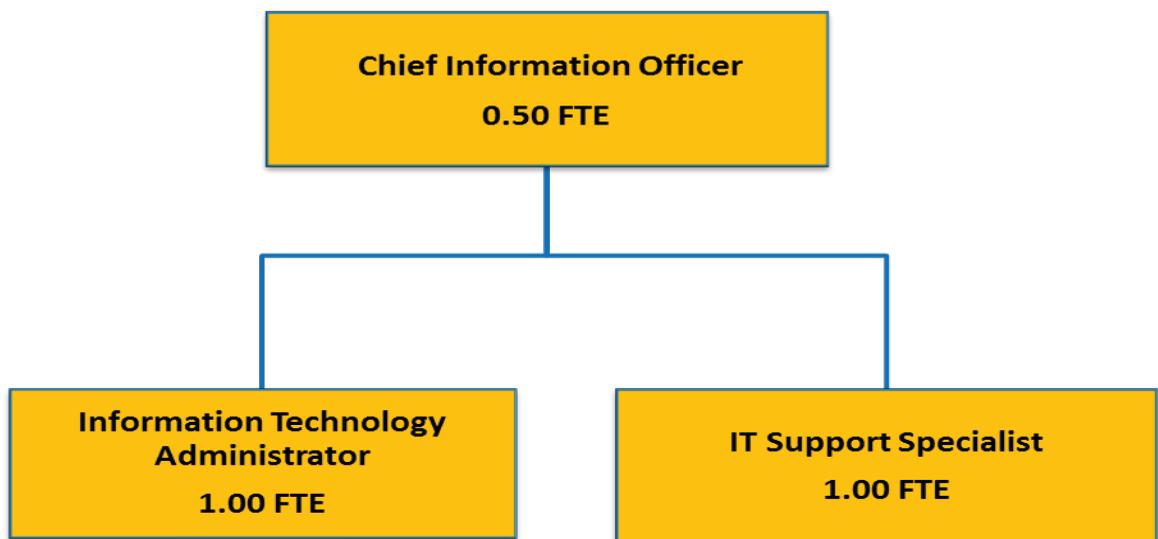
<i>Output/Workload</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Cases disposed	8,409	6,732	7,500
Warrants cleared	3,599	3,470	3,500
Number of quotes, bids, qualifications prepared	53	55	60
Number of purchase orders issued	2,933	3,000	3,200
Number of newcomer packets compiled	730	780	800
Number of accounts payable checks issued	3,835	5,008	5,000
Number of employee direct deposits processed	7,056	7,200	7,200

<i>Efficiency Measures / Impact</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M & O budget per capita	\$26.92	\$30.13	\$30.12
M & O budget percentage of City budget	1.81%	1.78%	2.39%
Percentage of funds invested	99%	99%	99%
Court payments processed	5,651	5,144	5,400
Citations processed per court clerk FTE	2,844	2,112	3,685
Number of audit adjustments	9	5	5

<i>Effectiveness Measures / Outcomes</i>	<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Percent of citations entered within 24 hours of court filing	5	100%	100%	100%
Percent of newcomer packets updated within 3 days of changes	6, 7	100%	100%	100%
Percent of contested hearings set for trial within 60 days of request	5	95%	95%	95%
Percent of case notifications to parties at least 3 wks prior to trial	6	100%	100%	100%
Ratio of correcting journal entries to total entries made annually	5	1%	1%	1%
Percent of disbursement checks voided due to processing errors	5	9%	5%	5%
Percent of G/L reconciliations completed by 7 days monthly close	6	95%	95%	95%
Receive Certificate of Achievement-Excellence Financial Reporting	6	yes	yes	yes
Receive GFOA Budget Award	6	yes	yes	yes

GENERAL FUND

Information Technology Fund 01-050



GENERAL FUND

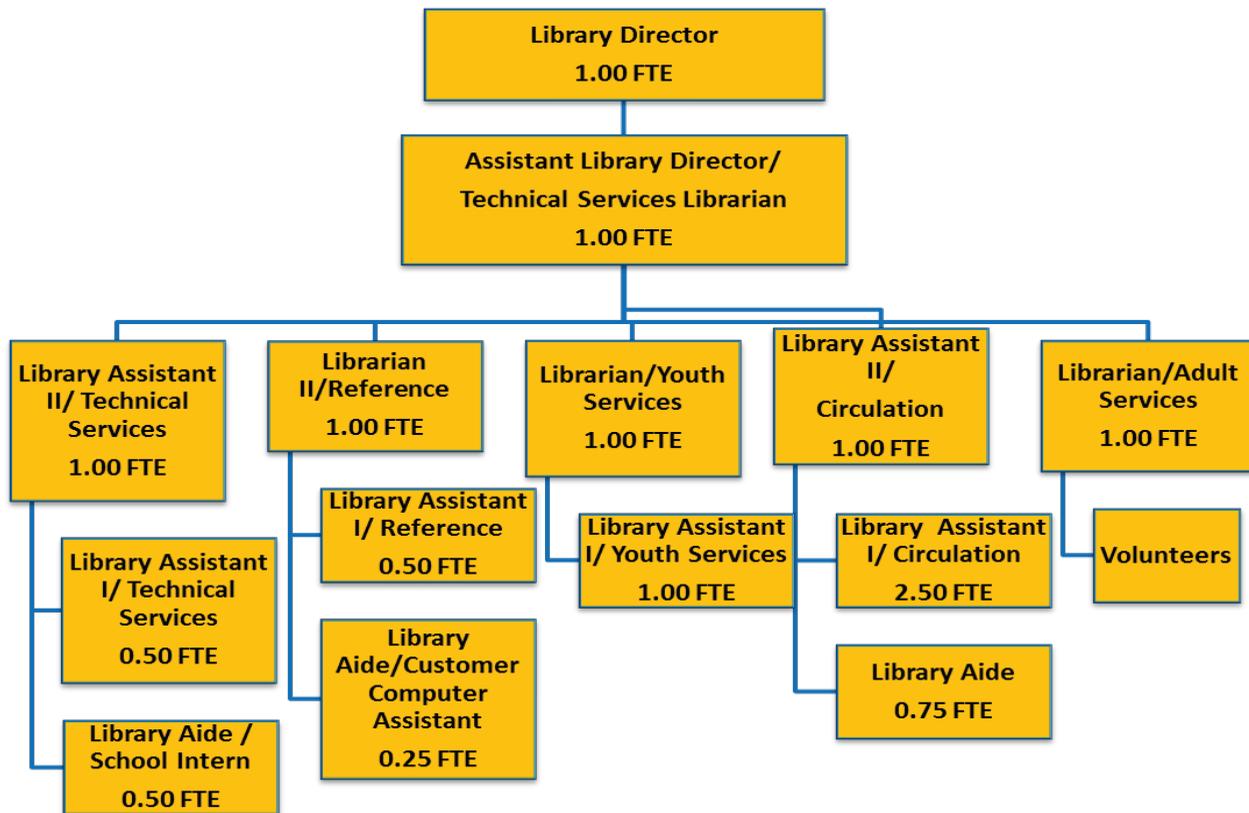
DEPARTMENT: ADMINISTRATION	
DIVISION / ACTIVITY: INFORMATION TECHNOLOGY – FUND 01-050	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5800	HOURS OF OPERATION: Monday – Friday 7:00 A.M. – 5:00 P.M. Continuous on-call service.
MISSION / PROGRAMS / SERVICES: Mission: To provide for the operations and development of the City through the implementation and support of cost effective technologies which enhance the efficiencies of City staff while facilitating effective information flow between the City and its citizens. Programs and Services: <ul style="list-style-type: none">• Networking, Hardware and Software, Telecommunications, Web Site, Cable Channel, Audio/Video, Building Security and Technical Support	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none">• Installation of new IP based phone system with integrated voicemail• Implementation of new MyGov Public Works Software• Implementation of new Recreation software• Implementation of new I.T. Help Desk software• Implementation of Advanced Authentication and CJIS security compliance for PD• Implementation of TxDot Crash interface• Web Site Content Development• Filmed and streamed all Council and Board meetings• Implemented new internal controls• Provided daily support	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none">• Improve internal work-flow• Provide staff training• Produce monthly news program and other Departmental content for Web Site and Cable Channel• Develop comprehensive Disaster Recovery Plan• Complete internal audit and update all documentation	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none">• Printing costs continue to increase as printer fleet ages• Maintenance increases for implemented software• Replacement of Touch Panel interface in Council A/V• Vehicle Maintenance• Communications increase for mobile work-flow	

GENERAL FUND

DEPARTMENT: ADMINISTRATION							
DIVISION / ACTIVITY: INFORMATION TECHNOLOGY - FUND 01-050							
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET	
Personnel	\$107,243	\$111,481	\$161,379	\$173,763	\$173,466	\$179,100	
Supplies	\$33,829	\$36,201	\$34,586	\$42,500	\$42,250	\$42,500	
Maintenance	\$67,739	\$63,972	\$62,266	\$92,250	\$86,700	\$122,250	
Contractual/Sundry	\$6,588	\$7,270	\$26,439	\$33,550	\$32,075	\$27,250	
Capital Outlay	\$10,174	\$10,412	\$0	\$3,500	\$3,000	\$0	
TOTAL	\$225,573	\$229,336	\$284,670	\$345,563	\$337,491	\$371,100	
PERSONNEL							
Chief Information Officer	0.50	0.50	0.50	0.50	0.50	0.50	
IT Administrator	1.00	1.00	1.00	1.00	1.00	1.00	
IT Support Specialist	0.00	0.00	0.00	1.00	1.00	1.00	
TOTAL	1.50	1.50	1.50	2.50	2.50	2.50	
PERFORMANCE MEASURES / SERVICE LEVELS							
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14	
PC workstations				163	163	165	
LAN servers				22	24	24	
Printers				75	79	80	
Laptops				52	52	52	
Digital signage or conference displays				9	9	10	
Audio / video systems				3	3	3	
Smart boards				2	3	3	
PBX switches				4	1	1	
Telephones				110	120	122	
Output / Workload				Actual 11-12	Estimated 12-13	Budget 13-14	
Number of help desk calls				728	732	850	
Number of other service calls				1,530	1,188	1,200	
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14	
M & O budget per Capita				\$11.62	\$14.36	\$15.46	
M & O budget percentage of city budget				0.78%	0.85%	1.23%	
Effectiveness Measures / Outcomes				Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Survey satisfaction rate				5, 6	90%	90%	95%
Problem resolution / repair of systems:							
Percent completed within 1 business day				5, 6	90%	90%	95%
Percent completed in greater than 1 business day				5, 6	10%	10%	5%
Percent of priority service calls closed within 4 hours				5, 6	98%	98%	98%
Public safety dispatch system up time				1, 5, 6	99%	99%	99%
Computer systems & networks up time				1, 5, 6	99%	99%	99%

GENERAL FUND

Library Fund 01-060



GENERAL FUND

DEPARTMENT: LIBRARY	
DIVISION / ACTIVITY: LIBRARY SERVICES – FUND 01-060	
LOCATION: 7109 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5855	HOURS OF OPERATION: Monday & Thursday 12:00 P.M. – 8:00 P.M. Tuesday, Wednesday & Friday 10:00 A.M. – 6:00 P.M. Saturday 12:00 P.M. – 4:00 P.M.
MISSION / PROGRAMS / SERVICES: The Watauga Public Library is committed to enriching the community through full access to informational, educational, cultural, recreational, and lifelong learning materials in a variety of formats. The Library anticipates and responds to the library needs of the community and offers a variety of programs and services in a professional, efficient, caring, and friendly manner. The four core purposes of public libraries are: 1) Learning, 2) Literacy, 3) Community Spaces, and 4) Information.	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none"> • Added Adult Chess Club at request of citizens • Added Atomic Training (Computer software video training) database • Added OneClickdigital digital services database (downloadable audio books) • Added the EBSCO English Language Learner (ELL) Reference Center Database • Added Scrapbooking and Card Making class • Approval of City Council and Library Board for Watauga Public Library Filming and Photography Policy • Approval of City Council and Library Board for Watauga Public Library Social Media Policy • Assisted 33 local families via Annual Holiday Food Drive, cosponsored by the Friends of the Watauga Public Library • Awarded Target W.H.A.T! (Watauga Has A Target) Grant (\$2,000), which has provided funds for a series of family oriented cultural events and workshops • Awarded the 2012 “Achievement of Excellence Award” from the Texas Municipal Library Directors Association • Began Library Focus Groups for the 2014-2018 Long Range Plan • Celebrated third year of GED classes in cooperation with FWISD • Concluded major RFID tagging of the entire collection • Concluded major weeding project of the entire collection • Conducted three off site Library Card Sign-Up events • Held 2nd Watauga Winter Read Program • Hosted various Arts Council Northeast MasterWorks Programs • Hosted the 2nd National Pokémon Tournament • Participated in World Book Night Event • Presented a monthly series of financial literacy programs via Woodforest National Bank • Presented the 5th Annual Art Show by the Watauga Middle School • Presented the 6th Annual Costume Creation Workshop • Presented the 11th Annual “Wake Up The Walls!” Community Art Show and Contest • Presented Bi-lingual (Spanish/English) Story time for children once a month • Provided a community wide holiday event in December to an overflow crowd • Provided space for the monthly WizArt class • Provided Pokémon League with meeting space for the 4th year • Provided Quilting class to the public • Provided volunteer staffed Citizenship Class 	

GENERAL FUND

DEPARTMENT: LIBRARY

DIVISION / ACTIVITY: LIBRARY SERVICES – FUND 01-060

- Provided volunteer staffed Computer Classes (Basic skills, Excel, Word and Power Point)
- Provided volunteer staffed English as a Second Language (ESL) classes and tutors
- Provided volunteer staffed Homework Help Center (HHC)
- Reopened on Saturdays from noon to 4 PM
- Successful Adult Volunteer Program
- Successful Teen Volunteer Program and Teen Advisory Board
- Supported established adult groups (Quilting, Thursday Night Book Club)
- Supported established youth groups (Chess Club, Yu-Gi-Oh, Story times, Pokémon)
- Supported outreach efforts to Park Vista Townhomes after School Program

FY2014 GOALS/ OBJECTIVES:

- Select the best materials to meet the informational and recreational needs of users
- Expand and adapt to information diversity
- Catalog and make these materials available quickly
- Reshelve them promptly to maximize their use
- Continually weed the collection to keep it up-to-date
- Provide a variety of quality programs for children, adults, and families
- Publicize these programs and other services through visits to local schools, and also via Library and City newsletters, the City and Library website, appropriate social media, as well as other web sites, and in-house publications, brochures, and signage

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

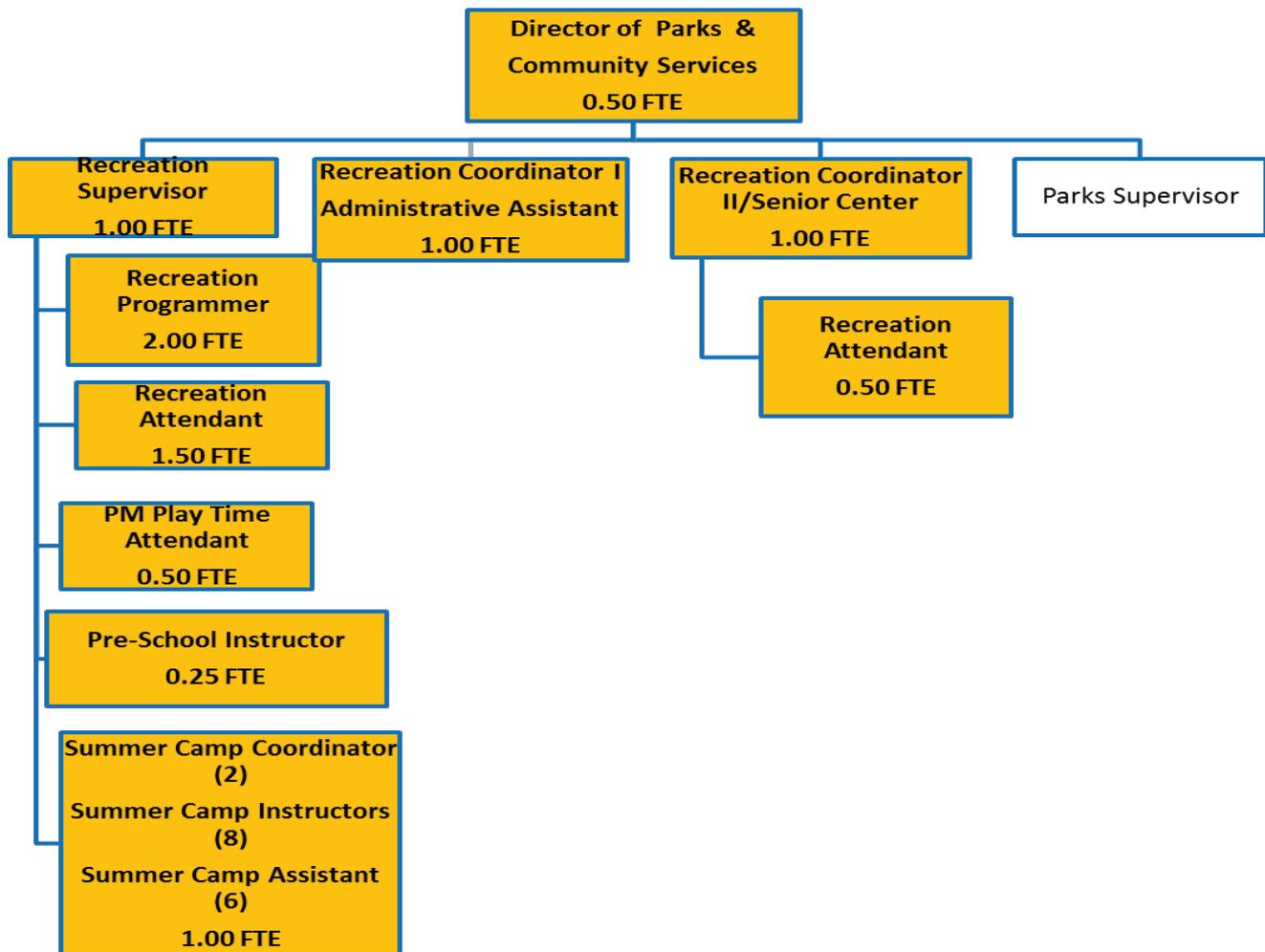
- Keeping up with the increasing Library usage demand with limited resources.
- Possible state funding elimination of the Texshare databases that we utilize for Patron use.

GENERAL FUND

DEPARTMENT: LIBRARY							
DIVISION / ACTIVITY: LIBRARY SERVICES - FUND 01-060							
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET	
Personnel	\$579,103	\$589,416	\$581,596	\$603,570	\$574,922	\$607,300	
Supplies	\$125,234	\$125,492	\$123,962	\$132,935	\$130,610	\$137,675	
Maintenance	\$9,628	\$9,256	\$9,550	\$16,592	\$15,900	\$19,092	
Contractual/Sundry	\$58,372	\$58,708	\$69,306	\$91,113	\$87,550	\$94,120	
Capital Outlay	\$0	\$3,170	\$71,137	\$0	\$0	\$0	
TOTAL	\$772,337	\$786,042	\$855,551	\$844,210	\$808,982	\$858,187	
PERSONNEL							
Library Director	1.00	1.00	1.00	1.00	1.00	1.00	
Asst. Director / Tech. Services	0.00	0.00	0.00	1.00	1.00	1.00	
Librarian / Tech. Services	1.00	1.00	1.00	0.00	0.00	0.00	
Librarian - Adult Services	1.00	1.00	1.00	1.00	1.00	1.00	
Librarian - Youth Services	1.00	1.00	1.00	1.00	1.00	1.00	
Librarian II - Reference	1.00	1.00	1.00	1.00	1.00	1.00	
Library Asst. I - Youth Services	1.00	1.00	1.00	1.00	1.00	1.00	
Library Asst. II - Circulation	1.00	1.00	1.00	1.00	1.00	1.00	
Library Asst. II - Tech. Services	1.00	1.00	1.00	1.00	1.00	1.00	
Library Asst. I (7 perm. part-time)	3.50	3.50	3.50	3.50	3.50	3.50	
Temp. Help /Library Aide (4)	1.00	1.00	1.00	1.00	1.00	1.00	
Part Time School Intern	0.25	0.25	0.25	0.50	0.50	0.50	
TOTAL	12.75	12.75	12.75	13.00	13.00	13.00	
PERFORMANCE MEASURES / SERVICE LEVELS							
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14	
Registered borrowers				17,590	17,509	17,549	
Current holdings				92,609	96,235	99,861	
Total library visits				134,485	136,000	142,000	
ESL students enrolled				36	40	41	
GED students enrolled				53	57	70	
Summer Reading Club participants				3,804	4,000	4,100	
Volunteer hours				4,832	5,111	5,200	
Output/Workload				Actual 11-12	Estimated 12-13	Budget 13-14	
Items circulated				422,135	422,381	425,800	
Items added				9,141	10,038	9,500	
Items withdrawn from circulation				11,105	7,533	4,890	
Effectiveness Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14	
M & O percentage of city budget				2.35%	2.04%	2.84%	
M & O budget per capita				\$34.92	\$34.64	\$35.56	
Circ per capita				17.97	17.98	18.12	
Collection turnover rate				4.56	4.39	4.26	
Materials expenditure per capita				6.00	6.04	6.05	
Reference transactions per capita				1.31	1.38	1.45	
Program attendance per capita				1.04	1.10	1.15	
Library visits per capita				5.72	5.79	6.04	
Effectiveness Measures / Outcomes				Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Annual library visits per capita				4, 6, 7	6	6	6
Annual library visits per registered borrower				4, 6, 7	8	8	8
Percentage of population who are registered borrower				4, 6, 7	75	75	75

GENERAL FUND

Recreation & Community Services Fund 01-070



GENERAL FUND

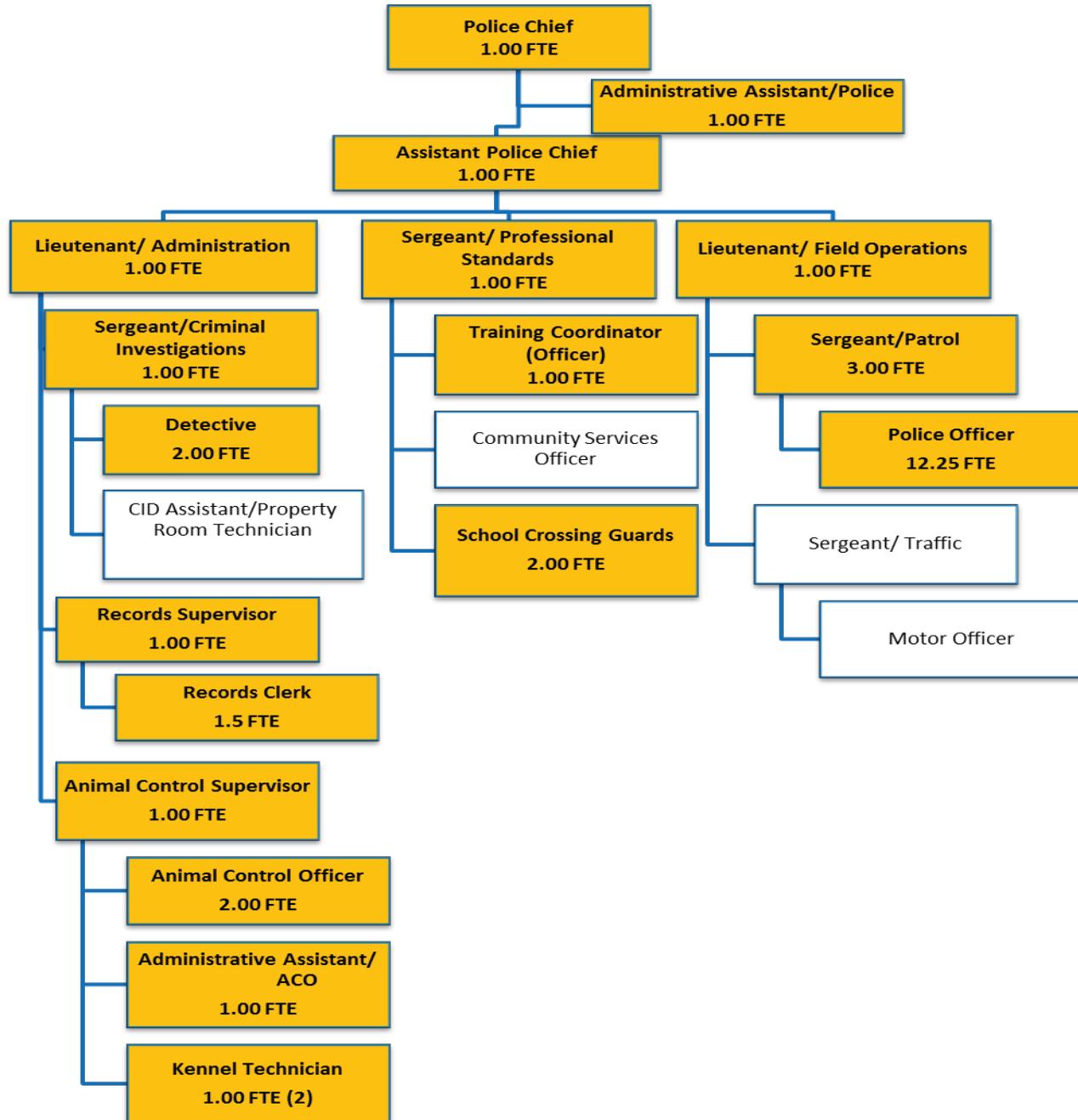
DEPARTMENT: RECREATION & COMMUNITY SERVICES DIVISION / ACTIVITY: RECREATION & COMMUNITY SERVICES – FUND 01-070	
LOCATION: 7901 Indian Springs Road Watauga, Texas 76148 Phone Number: 817-514-5803	HOURS OF OPERATION: Monday – Thursday 6:00 A.M. – 9:00 P.M. Friday- 6:00 A.M. - 5:00 P.M. Saturday 8:00 A.M. – 5:00 P.M.
MISSION / PROGRAMS / SERVICES: To enrich the lives of Watauga citizens through the responsible administration of our resources with the goal of quality customer service, recreational opportunities and community interaction. Our vision is to enhance the quality of life, awareness of services and the public perception as it relates to our residents from a recreational and community services standpoint.	
<ul style="list-style-type: none"> • Health and Fitness programs for Senior Adults, Youth and Adults • Daily Meals provided for Senior Adults • Youth and adult athletic programs • Fine Art programs • Summer Camps • Special events 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none"> • City received the TAAF Bronze Member City Award 2013 • Received the Athlete of the Year Award in Track and Field • Watauga Fest Participation all time high of 20 thousand • Implemented a Spin Cycle class to our Fit Pass program • Increased the number of Households in our Summer Yard of the Month program by 5 • Continue in our efforts to create relations with our surrounding business community 	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none"> • Create a family membership package • Increase member retention by 5% • Prepare for NRPA GOLD MEMBER CITY AWARD • Offer adults more opportunities to participate in athletic programs 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none"> • Optimize funding for Watauga Fest/additional overtime for other departments • Funding for Bleachers for the community center 	

GENERAL FUND

DEPARTMENT: RECREATION & COMMUNITY SERVICES DIVISION / ACTIVITY: RECREATION & COMMUNITY SERVICES - FUND 01-070						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$430,730	\$438,066	\$471,337	\$469,536	\$469,347	\$452,200
Supplies	\$31,185	\$46,408	\$31,211	\$41,625	\$39,900	\$37,050
Maintenance	\$3,830	\$3,216	\$4,502	\$4,750	\$3,200	\$4,250
Contractual/Sundry	\$104,973	\$94,627	\$90,298	\$107,180	\$105,200	\$108,500
Capital Outlay	\$0	\$0	\$45,747	\$8,109	\$8,100	\$0
TOTAL	\$570,718	\$582,317	\$643,095	\$631,200	\$625,747	\$602,000
PERSONNEL						
Rec & Comm Service Director	0.50	0.50	0.50	0.50	0.50	0.50
Recreation Programmer	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator II	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator III	1.00	1.00	1.00	0.00	0.00	0.00
Recreation Supervisor	0.00	0.00	0.00	1.00	1.00	1.00
Recreation Specialist	0.00	0.00	0.00	1.00	1.00	0.00
Perm. Part-time Rec Attendant (6)	3.00	3.00	3.00	2.00	2.00	2.00
Pre-school Instructors (2 Temp.)	1.00	1.00	1.00	0.75	0.75	0.75
Summer Rec Coordinator (2-T/S)	0.25	0.25	0.25	0.25	0.25	0.25
Summer Rec Instructors (8-T/S)	0.50	0.50	0.50	0.50	0.50	0.50
Summer Rec Assts. (6-T/S)	0.25	0.25	0.25	0.25	0.25	0.25
TOTAL	10.50	10.50	10.50	10.25	10.25	9.25
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of health and fitness programs				15	18	21
Number of fine arts programs				31	35	35
Number of athletic teams				95	110	118
<i>Output / Workload</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of new memberships processed				547	600	600
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M & O budget per capita				\$26.25	\$26.63	\$25.08
M & O budget percentage of city budget				1.76%	1.58%	1.99%
<i>Effectiveness Measures / Outcomes</i>			<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Percentage attendance increase in classes, programs, leagues			1, 4	2%	5%	5%
Number of active members			1, 4	1,213	1,200	1,200

GENERAL FUND

Police Department Fund 01-080



GENERAL FUND

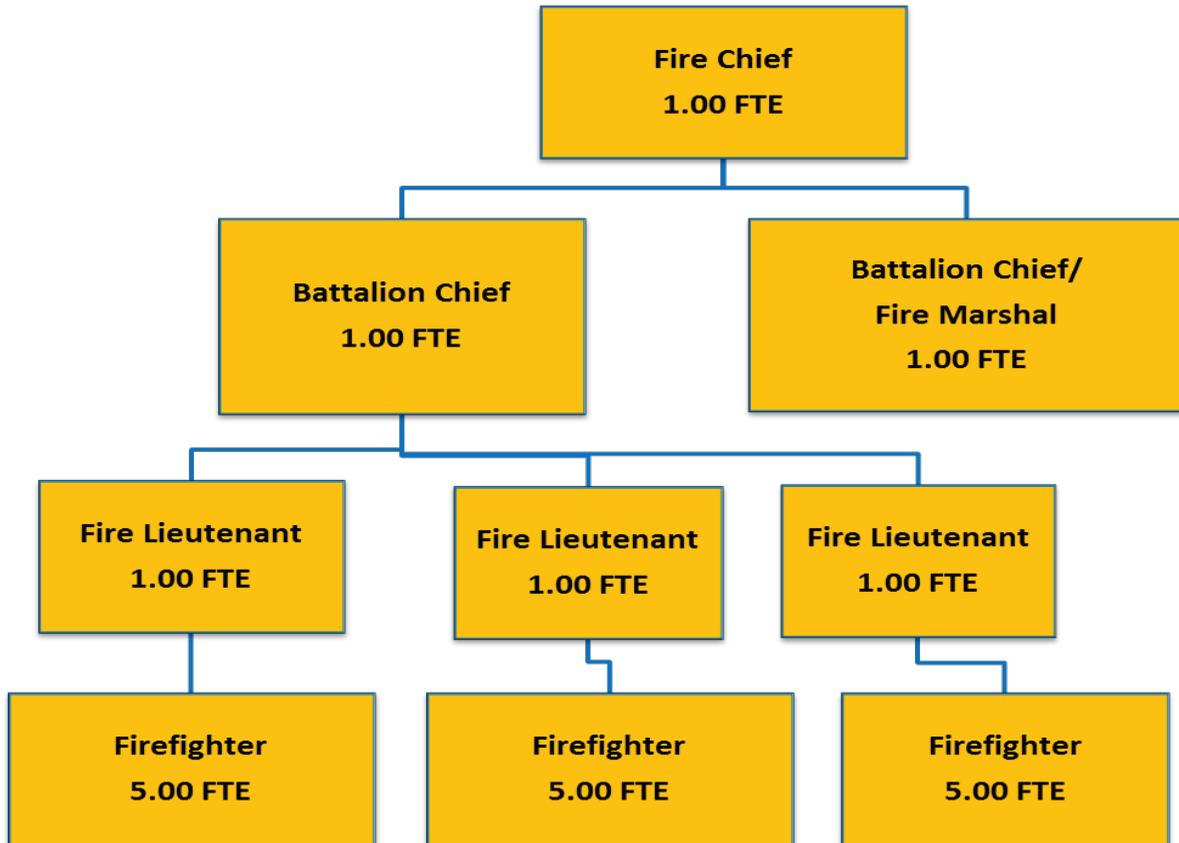
DEPARTMENT: POLICE	
DIVISION / ACTIVITY: POLICE DIVISION – FUND 01-080	
LOCATION: 7101 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5870	HOURS OF OPERATION: 24 hours / 365 days
MISSION / PROGRAMS / SERVICES: The mission of the Watauga Police Department is to provide the highest quality police services while safeguarding individual liberties and building impartial community relationships. Our mandate is to reduce both crime and the fear of crime through training, technology and the implementation of the most modern and progressive resources available.	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:	
<ul style="list-style-type: none"> • Lexipol policy manual came online April, 2012. Departmental Strategic Plan developed and implemented on April 15, 2012 and completed the first update. • Second Police /Community Town Hall was held with a great public response. • Leadership training has begun with Sergeants Supervision and Management courses for half of the Sergeants and the second half and new Sergeants in the fall. • Bike Patrol Officers have completed training and have successfully deployed in crime enforcement and prevention efforts and for special events such as Watauga Fest. Our newest crime fighting addition, Watauga K-9, has proven to be very successful in both crime management and community relations. • Started the Texas Police Chiefs Recognition Program. • We have successfully partnered with North Richland Hills, Richland Hills and Haltom City in a shared Service Agreement for Jail and Dispatch operations. • Assigned an officer to the Community Services position to manage programs and implement new programs for the community outreach and volunteer programs. • Created a COPS (citizens on Patrol program with over 100 volunteer hours per month. • Citizens Police Academy under way with the potential to have another class in the fall. 	
FY2014 GOALS/ OBJECTIVES:	
<ul style="list-style-type: none"> • Obtain full staffing to insure sufficient personnel to quickly and effectively respond to community needs. • Continue to be good stewards of citizen's tax dollars by constantly examining and implementing new service delivery processes and technology advancements. • Enhance and continue our community outreach through citizen recognition programs, volunteer opportunities and Police/Community Town Hall meetings. • Implement a Career Development/Secession Planning Program for personnel to identify and support employee's goals. Career paths will be identified and training programs designed with both the department's and the employee's future in mind. • Create a Crime Management Plan that will identify Crime and Traffic trends and assign detailed plans of action, affixing responsibility for community issues and corresponding accountability for successfully dealing with those issues. 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:	
The Operational and Budgetary Trends in the Watauga Police Department are Accountability and Stewardship. We must address the issue of crime in our city and accept the responsibility for developing and implementing strategies to deal with it. We must also accept our role in financial issues. We must find new ways to exercise stewardship with the taxpayer's dollar.	

GENERAL FUND

DEPARTMENT: POLICE						
DIVISION / ACTIVITY: POLICE DIVISION - FUND 01-080						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$3,002,364	\$3,101,215	\$2,976,225	\$2,540,968	\$2,436,963	\$2,499,700
Supplies	\$28,443	\$23,919	\$29,398	\$37,400	\$37,400	\$37,500
Maintenance	\$0	\$0	\$375	\$1,300	\$1,300	\$4,300
Contractual/Sundry	\$1,682	\$2,530	\$3,615	\$410,150	\$410,150	\$423,650
Capital Outlay	\$0	\$0	\$7,488	\$5,000	\$4,000	\$0
TOTAL	\$3,032,489	\$3,127,665	\$3,017,101	\$2,994,818	\$2,889,813	\$2,965,150
PERSONNEL						
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Chief	0.00	0.00	0.00	1.00	1.00	1.00
Lieutenant	2.00	2.00	2.00	2.00	2.00	2.00
Lieutenant / Warrant Officer	0.00	0.00	1.00	0.00	0.00	0.00
Warrant Officer	1.00	1.00	0.00	1.00	1.00	1.00
Sergeant	5.00	5.00	4.00	5.00	5.00	5.00
Records Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Communications Supervisor	1.00	1.00	1.00	0.00	0.00	0.00
Training Coordinator - Officer	1.00	1.00	1.00	1.00	1.00	1.00
Police Officer	12.00	12.00	11.00	11.00	11.00	11.00
Detective	5.00	5.00	5.00	4.00	4.00	2.00
Jailer	4.00	4.00	5.00	0.00	0.00	0.00
Animal Control Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Animal Control Officer	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Asst. Animal Control	1.50	1.50	1.00	1.00	1.00	1.00
Records Data Entry Clerk	1.50	1.50	1.50	1.50	1.50	1.50
Communications/Dispatcher	6.00	6.00	6.00	0.00	0.00	0.00
School Crossing Guards (14)	2.00	2.00	2.00	2.00	2.00	2.00
Dispatcher (PT/Temporary)	0.75	0.75	0.75	0.00	0.00	0.00
Kennel Technician (2 Part-time)	1.00	1.00	1.00	1.00	1.00	1.00
Evidence Clerk (Part-time)	0.00	0.00	0.00	0.00	0.00	0.00
Police Officer (PT/Temporary)	0.00	0.00	0.50	0.25	0.25	0.25
TOTAL	49.75	49.75	48.75	36.75	36.75	34.75
PERFORMANCE MEASURES / SERVICE LEVELS						
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14
Total calls for service - priority one				2542	506	700
Total calls for service - priority two				1650	2478	2500
Total calls for service - priority three				5783	2894	2300
Uniform crime reporting incidents - violent				62	28	45
Uniform crime reporting incidents - property				533	600	567
Traffic collisions - non injury				92	70	81
Traffic collisions - injury				61	90	77
Traffic collisions - fatality				1	0	1
Number of Sworn Officers				25.50	26.25	24.25
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14
M & O budget per capita				\$123.15	\$122.99	\$123.55
M & O budget percentage of city budget				8.28%	7.28%	9.80%
Number of sworn officers per 1000				1.04	1.12	1.09
Effectiveness Measures / Outcomes			Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Response time - calls for service - priority one (minutes)			1, 5, 6	5.75	6	6
Response time - calls for service - priority two (minutes)			1, 5, 6	7.75	7	7
Response time - calls for service - priority three (minutes)			1, 5, 6	16	15	15
Municipal citations issued			1, 5, 6	8537	8500	8700
DWI enforcement arrests			1, 5, 6	38	42	40
Animal Control - animals confined			1, 5, 6	918	1220	1069
Animal Control - animal licenses issued			1, 5, 6	368	402	385

GENERAL FUND

Fire Department Fund 01-085



GENERAL FUND

DEPARTMENT: FIRE / EMS

DIVISION / ACTIVITY: FIRE / EMS – FUND 01-085

LOCATION:

5909 Hightower
Watauga, Texas 76148
Phone Number: 817-514-5897

HOURS OF OPERATION:

24 hours

MISSION / PROGRAMS / SERVICES:

The mission of the Watauga Fire Department is to safeguard the lives and property and to enhance the quality of life of any person that resides in, works in, or visits the City of Watauga through a commitment to service with Pride, Respect, Teamwork and Safety.

- Offers a juvenile fire starter intervention program, numerous fire prevention programs, emergency management programs and information.
- Provides fire suppression and emergency medical response, vehicle unlock assistance, assistance with the installation and maintenance of smoke detectors, home fire safety inspections, CPR training, fire extinguisher training, and other community education and support of community sponsored events.
- Provides a variety of specialized response personnel through a corporative agreement with other Northeast Tarrant County Cities.

FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:

- Reduced the City's ISO Rating from a 5 to a 3 resulting in insurance savings for residential and commercial customers
- Certified 5 personnel as Fire Inspectors through the Texas Fire Commission
- Certified 8 personnel as CPR/AED Instructors
- Reached approximately 300 citizens with fire extinguisher and "hands-only" CPR training

FY2014 GOALS/ OBJECTIVES:

- Increase the number and frequency of building inspections
- Certify all city employees in CPR/AED
- Offer quarterly CPR/AED Training to the general public
- Increase training opportunities for personnel

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

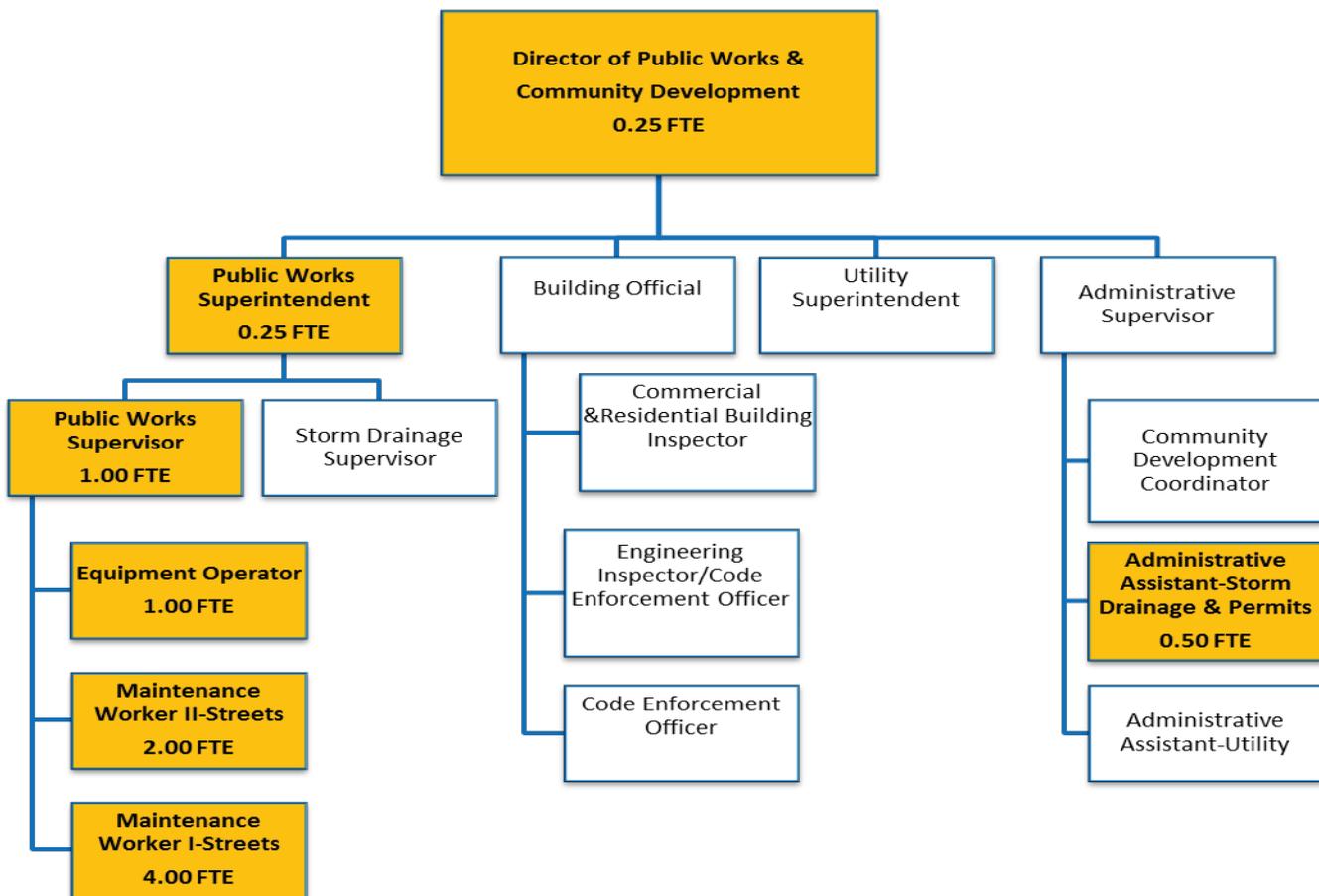
Significant increase in Northeast Fire Department Association Dues. Identify alternative funding sources to support organizational changes that would improve the command/control capabilities of the department and expand the career path for personnel. Additions and changes in State and Federal Mandates. The continued issue in obtaining EMS medications and increasing cost of same.

GENERAL FUND

DEPARTMENT: FIRE / EMS						
DIVISION / ACTIVITY: FIRE / EMS - FUND 01-085						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$1,573,079	\$1,630,973	\$1,648,901	\$1,677,692	\$1,676,636	\$1,829,100
Supplies	\$76,036	\$85,785	\$97,043	\$96,350	\$94,300	\$99,350
Maintenance	\$24,583	\$20,892	\$36,580	\$36,371	\$35,615	\$37,900
Contractual/Sundry	\$54,605	\$56,884	\$74,309	\$92,364	\$88,239	\$102,912
Capital Outlay	\$0	\$0	\$10,587	\$0	\$0	\$0
TOTAL	\$1,728,303	\$1,794,533	\$1,867,420	\$1,902,777	\$1,894,790	\$2,069,262
PERSONNEL						
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Captain	1.00	1.00	1.00	0.00	0.00	0.00
Fire Marshal	1.00	1.00	1.00	0.00	0.00	0.00
Battalion Chief	0.00	0.00	0.00	1.00	1.00	1.00
Battalion Chief/Fire Marshal	0.00	0.00	0.00	1.00	1.00	1.00
Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00
Paramedic / Firefighter	12.00	12.00	12.00	14.00	14.00	14.00
EMT / Firefighter	3.00	3.00	3.00	1.00	1.00	1.00
Fire Recruit	0.00	0.00	0.00	0.00	0.00	0.00
Paramedic (Part-time)	1.00	1.00	1.00	0.25	0.25	0.00
TOTAL	22.00	22.00	22.00	21.25	21.25	21.00
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Full-time personnel				21	21	21
Part-time personnel				1	1	1
Volunteer personnel				1	0	0
Total calls for service:				1770	1612	1691
--Fire calls				727	622	675
--Emergency medical service calls				1043	495	769
<i>Output/Workload</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Ambulance transports				850	848	846
Mutual aid given				53	53	53
Mutual aid received				143	64	103
Fire inspections				133	294	460
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M & O budget per capita				\$76.22	\$80.64	\$86.22
M & O budget percentage of city budget				5.12%	4.77%	6.84%
<i>Effectiveness Measures / Outcomes</i>			<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Fire emergency average response time (minutes)			1, 5, 6	4	5.6	4.8
EMS emergency average response time (minutes)			1, 5, 6	3.4	3	3.2
Insurance Service Organization Rating			1, 8	5	3	3

GENERAL FUND

Public Works Fund 01-090



GENERAL FUND

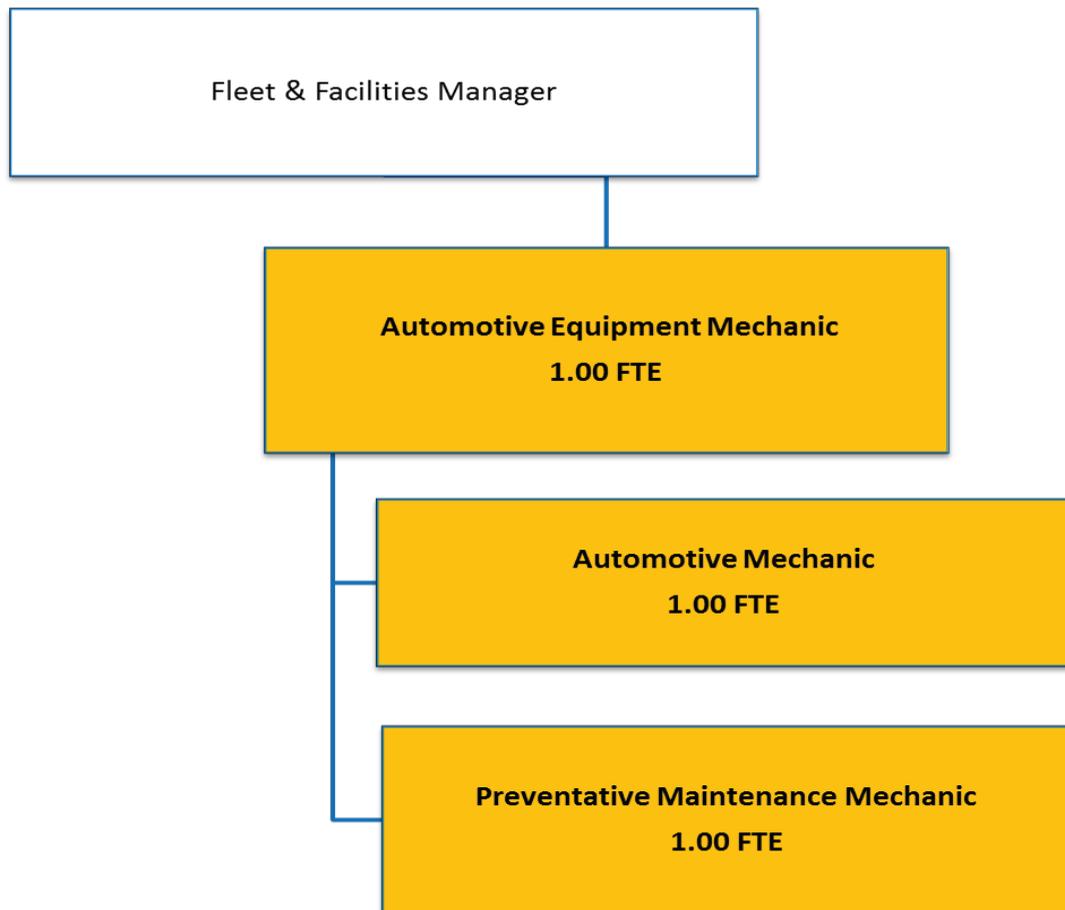
DEPARTMENT: PUBLIC WORKS	
DIVISION / ACTIVITY: PUBLIC WORKS – FUND 01-090	
LOCATION: 7800 Virgil Anthony Sr. Blvd. Watauga, Texas 76148 Phone Number: 817-514-5806	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M.
MISSION / PROGRAMS / SERVICES: The Public Works Department provides excellent quality service and oversees the daily operations and maintenance activities of Watauga’s streets, storm drains. This is done in addition to maintaining a safe and efficient working environment. The Public Works Department strives to: <ul style="list-style-type: none">• Promote ease of mobility throughout the City by maintaining our streets in a timely, efficient, and cost effective manner.• Provide a high degree of customer service and satisfaction.• Maintain the traffic signals and signs to assist in the flow of the City.	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none">• Public Works has maintained 88 miles of roads, the city sidewalks, signs and traffic signals to an acceptable manner.• We will complete the overlay of 6 city streets along with 4,813 linear feet of curb and gutter, nine driveway approaches also 735’ of 5’ sidewalk.• The sign department has replaced 325 stop signs to meet Federal Retro Reflectivity compliance requirements.	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none">• The Public Works department will strive to maintain a high level of service to all of our citizens and continue to maintain the 88 miles of roads and signage to a cost effective manner.• The sign department will replace approximately 200 street name signs for Retro Reflectivity Compliance.	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none">• All required work will be performed while remaining within the approved budget.• We will continue to work as efficient and safe as possible to reduce unnecessary expenses and expedite all scheduled work projects.	

GENERAL FUND

DEPARTMENT: PUBLIC WORKS						
DIVISION / ACTIVITY: PUBLIC WORKS - FUND 01-090						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$664,017	\$694,519	\$749,991	\$681,959	\$665,760	\$434,564
Supplies	\$39,803	\$41,928	\$61,915	\$71,425	\$70,800	\$68,225
Maintenance	\$22,186	\$20,995	\$31,654	\$39,780	\$39,680	\$38,000
Contractual/Sundry	\$15,389	\$19,464	\$22,126	\$40,200	\$32,200	\$25,700
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$741,395	\$776,906	\$865,686	\$833,364	\$808,440	\$566,489
PERSONNEL						
PW & Comm. Dev. Director	0.25	0.25	0.25	0.25	0.25	0.25
Building Official	0.00	0.00	0.00	0.25	0.25	0.00
Inspection Foreman	0.25	0.25	0.25	0.00	0.00	0.00
PW Superintendent	0.50	0.50	0.50	0.25	0.25	0.25
PW Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00	1.00	0.00
Code Enforcement Officer/Engineer	0.00	0.00	0.00	0.25	0.25	0.00
Code Enforcement Officer	3.00	3.00	3.00	2.00	2.00	0.00
Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I / Streets	4.00	4.00	4.00	4.00	4.00	4.00
Maintenance Worker II / Streets	2.00	2.00	2.00	2.00	2.00	2.00
Plan / Zoning Admin. Asst.	1.00	1.00	1.00	0.00	0.00	0.00
Administrative Supervisor	0.00	0.00	1.00	0.25	0.25	0.00
Administrative Assistant/Permits	0.50	0.50	0.50	0.50	0.50	0.50
Comm. Development Coordinator	0.00	0.00	0.00	1.00	1.00	0.00
TOTAL	14.50	14.50	15.50	13.75	13.75	9.00
PERFORMANCE MEASURES / SERVICE LEVELS						
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14
Capital Improvement Street Overlays				7-streets	6-streets	within budget
Linear feet of curb and gutter replacement or repair				7,000	4,813 L.F.	within budget
Output/ Workload				Actual 11-12	Estimated 12-13	Budget 13-14
Miles of right-of-ways maintained				19	19	19
Number of lane miles maintained				88	88	88
Miles of curb and gutter maintained				176	176	176
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14
M & O percentage of city budget				2.37%	2.04%	1.87%
M & O budget per capita				\$35.33	\$34.41	\$23.60
Effectiveness Measures / Outcomes			Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Percent of right-of-ways maintained city-wide			1, 2, 3	100%	100%	100%
Percent of sidewalks repaired within 7 days of complaint			1, 2, 3	98%	98%	98%
Percent of sidewalks repaired within 30 days of annual inspection			1, 2, 3	100%	100%	100%
Percent of potholes repaired within 3 days of complaint			1, 2, 3	100%	100%	100%
Number of miles of roads in GOOD condition			1, 2, 3	updating	updating	updating
Number of miles of roads in AVERAGE condition			1, 2, 3	updating	updating	updating
Number of miles of roads in POOR condition			1, 2, 3	updating	updating	updating

GENERAL FUND

**Fleet Department
Fund 01-097**



GENERAL FUND

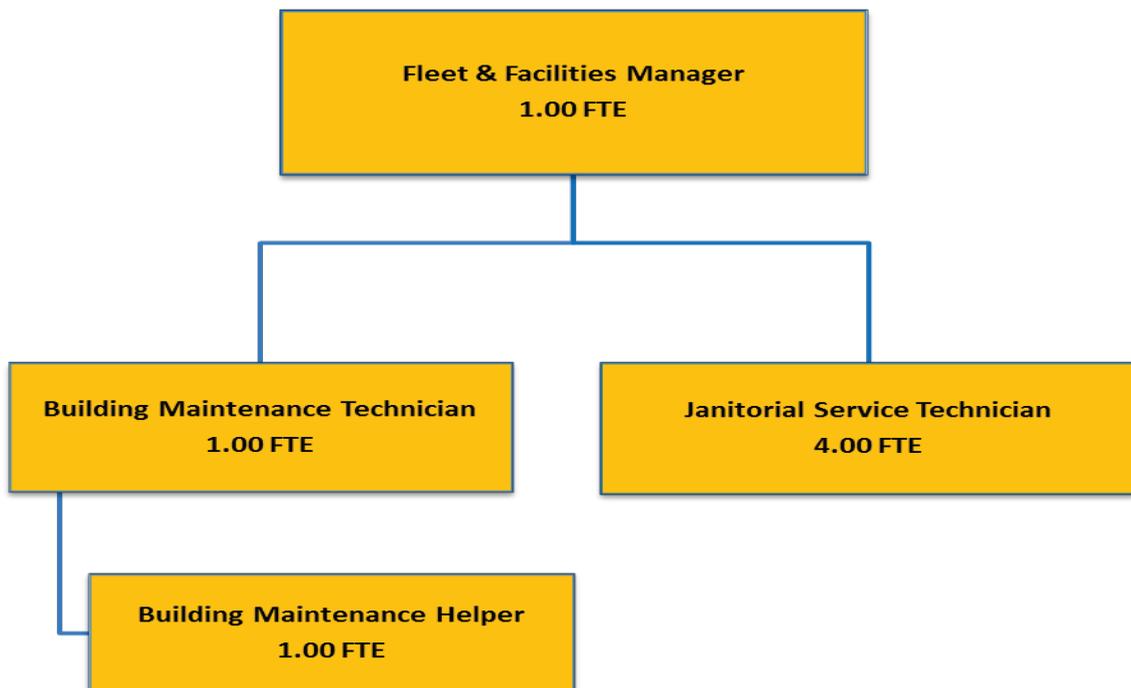
DEPARTMENT: PUBLIC WORKS	
DIVISION / ACTIVITY: FLEET SERVICES – FUND 01-097	
LOCATION: 7800 Virgil Anthony Sr. Blvd. Watauga, Texas 76148 Phone Number: 817-514-5844	HOURS OF OPERATION: Monday – Friday 7:00 A.M. – 4:00 P.M.
MISSION / PROGRAMS / SERVICES: <ul style="list-style-type: none">• To properly maintain and ensure the correct usage of the city’s investment in vehicles and equipment• To provide corrective maintenance, facilitate needed repairs, train city personnel on equipment safety, and coordinate vehicle damage claims• Fleet Services strives to provide excellent service and maintenance to all vehicles and equipment. This includes over 240 pieces of equipment	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none">• Processed in service new Police Tahoe’s• Maintained all City owned pieces of equipment	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none">• Continuing Certifications and Education for the Fleet Mechanics• Keep up with growing demand of technology for Fleet Services• Streamline the in process of new vehicles• Integrate the Fuel Master program with the RTA program to more efficiently monitor and service the fleet	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none">• Expand Fleet Services shop to accommodate the trending pattern of larger equipment• Continuous increase of fuel prices• Gauging fuel and lubricant usage	

GENERAL FUND

DEPARTMENT: PUBLIC WORKS						
DIVISION / ACTIVITY: FLEET SERVICES - FUND 01-097						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$185,348	\$166,221	\$118,941	\$127,654	\$117,544	\$126,200
Supplies	\$22,239	\$20,477	\$26,056	\$22,500	\$14,200	\$21,000
Maintenance	\$1,664	\$3,459	\$3,136	\$3,500	\$3,000	\$3,100
Contractual/Sundry	\$6,746	\$5,653	\$4,049	\$12,060	\$7,160	\$11,810
Capital Outlay	\$0	\$0	\$15,434	\$0	\$0	\$0
TOTAL	\$215,997	\$195,811	\$167,616	\$165,714	\$141,904	\$162,110
PERSONNEL						
Auto & Equipment Mechanic	0.00	0.00	1.00	1.00	1.00	1.00
Building Tech	0.00	0.00	0.00	0.00	0.00	0.00
General Maintenance Mechanic	0.00	0.00	0.00	1.00	1.00	1.00
Auto Mechanic	4.00	5.00	2.00	1.00	1.00	1.00
TOTAL	4.00	5.00	3.00	3.00	3.00	3.00
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Work orders completed				709	800	800
Gallons of fuel dispensed				82,280	90,000	90,000
<i>Output / Workload</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of preventative maintenance inspections per month				14	23	25
Number of vehicles and equipment maintained				241	241	241
Recycling oil & filters program				800	800	800
Training classes attended				2	5	5
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M & O percentage of city budget				0.46%	0.36%	0.54%
M & O budget per capita				\$6.84	\$6.04	\$6.75
<i>Effectiveness Measures / Outcomes</i>			<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Automotive Service Excellence (ASE) certifications			1, 5	11	20	25
Emergency Vehicle Technician (EVT) certifications			1, 5	6	6	7
DOT certifications			1, 5	3	1	3
Percent of auto repairs performed by in-house staff			5	98%	99%	99%
Percent of auto repairs outsourced			5	2%	1%	1%
Average fleet availability			1, 5	98%	99%	99%
Average fleet down-time waiting for parts delivery			1, 5	2%	1%	1%

GENERAL FUND

Facilities Department Fund 01-098



GENERAL FUND

DEPARTMENT: PUBLIC WORKS

DIVISION / ACTIVITY: FACILITIES MAINTENANCE – FUND 01-098

LOCATION:

7800 Virgil Anthony Sr. Blvd.
Watauga, Texas 76148
Phone Number: 817-514-5844

HOURS OF OPERATION:

Monday – Friday 7:00 A.M. – 4:00 P.M.

MISSION / PROGRAMS / SERVICES:

To provide citizens and staff with safe and accessible facilities. To maintain the city's investment in facility structures both interior and exterior and building equipment. Facilities Maintenance is a section of the Fleet & Facilities Department. It provides the maintenance and operation of all city owned facilities, buildings, and structures which totals over 115,000 square feet.

- This includes minor and major remodeling and construction when necessary.
- Provides an efficient and effective preventative maintenance program to maintain and upgrade city owned buildings to an acceptable condition compatible with city codes.
- Provides and maintains a pleasant and secure environment for all visitors and city employees in the buildings under city jurisdiction.

FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:

- Began upgrading offices with energy efficient motion light switches
- Replaced the flooring in Foster Village
- Replaced the flooring in the Recreation Center
- Replaced one A/C unit at the Recreation Center
- Replaced the flooring in the Water Tower first floor

FY2014 GOALS/ OBJECTIVES:

- Install more energy efficient motion light switches throughout the city
- Upgrade one older A/C unit at the Library and replace the City Hall backup generator
- Create and implement equipment replacement plan for all City facilities
- Create and implement energy savings strategy throughout City facilities

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

- Increase in energy costs
- Increase in maintenance costs

GENERAL FUND

DEPARTMENT: PUBLIC WORKS						
DIVISION / ACTIVITY: FACILITIES MAINTENANCE - FUND 01-098						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$281,726	\$310,870	\$352,369	\$376,376	\$323,900	\$308,800
Supplies	\$26,648	\$22,040	\$24,448	\$28,250	\$26,950	\$26,450
Maintenance	\$51,494	\$46,401	\$78,139	\$100,300	\$97,823	\$98,800
Contractual/Sundry	\$301,142	\$294,367	\$307,898	\$323,400	\$308,900	\$312,500
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$661,010	\$673,678	\$762,854	\$828,326	\$757,573	\$746,550
PERSONNEL						
Fleet / Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00
Fleet / Facilities Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Janitor	4.00	4.00	4.00	0.00	0.00	0.00
Bldg. Maintenance Helper	0.00	0.00	0.00	1.00	1.00	1.00
Janitorial Service Technician	1.00	1.00	1.00	4.00	4.00	4.00
Bldg. Maintenance Technician	0.00	1.00	1.00	1.00	1.00	1.00
TOTAL	8.00	8.00	8.00	8.00	8.00	7.00
PERFORMANCE MEASURES / SERVICE LEVELS						
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14
Number of facilities maintained				11	11	11
Pounds of refrigeration				32	35	35
Output / Workload				Actual 11-12	Estimated 12-13	Budget 13-14
Square feet of facilities maintained				115,000	115,000	115,000
Work orders processed				565	550	550
Special projects				2	2	2
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14
M & O percentage of city budget				2.09%	1.91%	2.47%
M & O budget per capita				\$31.14	\$32.24	\$31.11
Effectiveness Measures / Outcomes			Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Percent of repairs done by in-house staff			5	99%	99%	99%
Percent of repairs done by contractors			5	1%	1%	1%
Percent of repairs completed within 24 hours of request			1, 2	99%	99%	99%
Maintenance and janitorial cost per square foot			8	\$3.44	\$3.44	\$3.44

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
ADMINISTRATION							
<u>PERSONNEL SERVICES</u>							
01-010-40010	SUPERVISION	53,401	58,032	121,508	124,780	101,796	124,700
01-010-40020	CLERICAL	54,088	60,142	35,612	38,896	38,000	76,300
01-010-40030	OPERATIONS	-	(3,286)	-	-	-	-
01-010-40100	OVERTIME	74	424	2,408	500	1,000	500
01-010-40200	TEMPORARY/PT TIME HELP	-	(125)	-	-	-	-
01-010-40300	LONGEVITY	3,456	4,032	1,944	2,304	1,584	1,600
01-010-40350	CAR ALLOWANCE	-	(81)	3,969	4,200	3,000	4,200
01-010-41000	RETIREMENT	14,190	16,753	27,348	26,769	22,000	31,600
01-010-41010	DEFERRED COMPENSATION	13	(93)	5,506	4,844	3,500	4,400
01-010-41020	HOSPITAL & GROUP LIFE	17,041	18,158	22,343	23,818	17,300	29,400
01-010-41030	MEDICARE	1,586	1,717	2,578	2,543	2,100	3,100
01-010-41050	VACATION/COMP TIME/RET/LONG	-	(0)	-	-	-	-
Total PERSONNEL SERVICES		143,849	155,673	223,216	228,654	190,280	275,800
<u>SUPPLIES</u>							
01-010-52010	OFFICE SUPPLIES	1,018	881	1,570	1,300	1,300	1,000
01-010-52030	PUBLICATIONS	189	35	511	1,200	1,000	500
Total SUPPLIES		1,206	916	2,080	2,500	2,300	1,500
<u>CONTRACTUAL/SUNDRY</u>							
01-010-74010	COMMUNICATIONS	(2)	-	-	-	800	1,500
01-010-74040	SPECIAL SERVICES	30	65	86	800	500	500
01-010-74060	TRAVEL EXPENSE	417	1,860	3,045	5,000	3,100	5,000
01-010-74070	DUES & SUBSCRIPTIONS	170	682	3,329	3,200	3,200	3,700
01-010-74100	TRAINING	887	300	3,635	5,500	3,500	5,000
01-010-74190	PRINTING & BINDING	6,055	5,172	2,560	5,500	1,000	700
01-010-74400	EMPLOYEE RELATIONS	1,085	-	-	-	-	-
Total CONTRACTUAL/SUNDRY		8,641	8,078	12,655	20,000	12,100	16,400
Total ADMINISTRATION		153,697	164,668	237,952	251,154	204,680	293,700
HUMAN RESOURCES							
<u>PERSONNEL SERVICES</u>							
01-011-40010	SUPERVISION	38,356	39,292	42,505	42,505	42,500	43,800
01-011-40020	CLERICAL	32,158	35,400	37,440	37,440	37,400	38,600
01-011-40300	LONGEVITY	216	(2,395)	648	864	864	1,100
01-011-41000	RETIREMENT	9,184	10,156	10,388	10,505	10,500	10,900
01-011-41020	HOSPITAL & GROUP LIFE	5,838	9,429	9,973	9,982	10,000	10,000
01-011-41030	MEDICARE	1,060	1,052	1,157	1,172	1,200	1,300
Total PERSONNEL SERVICES		86,813	92,933	102,110	102,468	102,464	105,700
<u>SUPPLIES</u>							
01-011-52010	OFFICE SUPPLIES	535	412	628	550	550	550
01-011-52030	PUBLICATIONS	553	263	389	1,000	800	1,000
01-011-52040	WEARING APPAREL	155	-	-	200	-	200
01-011-52260	MISC. EQUIPMENT/FURNITURE	323	240	200	300	300	300
Total SUPPLIES		1,566	915	1,217	2,050	1,650	2,050
<u>MAINTENANCE</u>							
01-011-63010	FURNITURE & FIXTURES	553	-	-	-	-	-
01-011-63020	OFFICE EQUIPMENT	-	2,995	-	500	-	500
Total MAINTENANCE		553	2,995	-	500	-	500
<u>CONTRACTUAL/SUNDRY</u>							
01-011-74010	COMMUNICATIONS	350	67	-	-	-	900
01-011-74050	ADVERTISING	1,970	343	3,694	5,000	5,500	8,000
01-011-74060	TRAVEL EXPENSE	66	204	60	100	100	1,000
01-011-74070	DUES & SUBSCRIPTIONS	830	500	1,145	800	800	800
01-011-74100	TRAINING	1,272	440	5,708	4,600	6,500	6,500
01-011-74190	PRINTING & BINDING	82	59	121	400	400	400
01-011-74400	EMPLOYEE RELATIONS	-	800	353	-	-	-
01-011-74410	DOT DRUG TESTING / PHYSICALS	1,833	2,031	2,210	1,900	1,000	1,000
01-011-74450	INVESTIGATION EXPENSE	1,257	6,642	10,004	7,900	6,000	6,000
01-011-74820	PRE-EMPLOYMENT EXPENSE	9,940	14,045	11,768	13,000	10,000	10,000
Total CONTRACTUAL/SUNDRY		17,600	25,131	35,063	33,700	30,300	34,600
Total HUMAN RESOURCES		106,531	121,974	138,390	138,718	134,414	142,850

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
COMMUNITY DEVELOPMENT/CODE ENFORCEMENT							
<u>PERSONNEL SERVICES</u>							
01-013-40010	SUPERVISION	-	-	-	-	-	26,300
01-013-40020	CLERICAL	-	-	-	-	-	36,800
01-013-40030	OPERATIONS	-	-	-	-	-	133,000
01-013-40100	OVERTIME	-	-	-	-	-	300
01-013-40300	LONGEVITY	-	-	-	-	-	3,400
01-013-41000	RETIREMENT	-	-	-	-	-	26,000
01-013-41020	HOSPITAL & GROUP LIFE	-	-	-	-	-	31,300
01-013-41030	MEDICARE	-	-	-	-	-	2,900
Total PERSONNEL SERVICES		-	-	-	-	-	260,000
<u>SUPPLIES</u>							
01-013-52010	OFFICE SUPPLIES	-	-	-	-	-	800
01-013-52040	WEARING APPAREL	-	-	-	-	-	2,100
01-013-52070	MINOR TOOLS & APPARATUS	-	-	-	-	-	500
Total SUPPLIES		-	-	-	-	-	3,400
<u>MAINTENANCE</u>							
01-013-63050	RADIO MAINTENANCE	-	-	-	-	-	500
01-013-63070	MINOR TOOLS & APPARATUS	-	-	-	-	-	200
01-013-63500	HARDWARE MAINTENANCE	-	-	-	-	-	3,000
Total MAINTENANCE		-	-	-	-	-	3,700
<u>CONTRACTUAL/SUNDRY</u>							
01-013-74010	COMMUNICATIONS	-	-	-	-	-	3,700
01-013-74050	ADVERTISING	-	-	-	-	-	2,000
01-013-74060	TRAVEL EXPENSE	-	-	-	-	-	3,000
01-013-74070	DUES & SUBSCRIPTIONS	-	-	-	-	-	350
01-013-74100	TRAINING	-	-	-	-	-	4,500
01-013-74190	PRINTING & BINDING	-	-	-	-	-	2,500
01-013-74881	DEBRIS DISPOSAL	-	-	-	-	-	3,000
01-013-74940	ECONOMIC DEVELOPMENT	-	-	-	-	-	6,000
01-013-74981	YARD MOWING/CLEAN UP EXPENSES	-	-	-	-	-	7,500
Total CONTRACTUAL/SUNDRY		-	-	-	-	-	32,550
Total COMMUNITY DEV./CODE ENFORCEMENT		-	-	-	-	-	299,650
CITY MANAGER							
(NOW UNDER CITY ADMINISTRATION (01-010))							
<u>PERSONNEL SERVICES</u>							
01-015-40010	SUPERVISION	70,985	67,999	-	-	-	-
01-015-40020	CLERICAL	30,658	35,989	-	-	-	-
01-015-40030	OPERATIONS	-	(1,290)	-	-	-	-
01-015-40100	OVERTIME	100	207	-	-	-	-
01-015-40300	LONGEVITY	504	1,758	-	-	-	-
01-015-40350	CAR ALLOWANCE	5,000	4,742	-	-	-	-
01-015-41000	RETIREMENT	15,532	16,884	-	-	-	-
01-015-41010	DEFERRED COMPENSATION	5,230	3,597	-	-	-	-
01-015-41020	HOSPITAL & GROUP LIFE	12,956	10,919	-	-	-	-
01-015-41030	MEDICARE	1,695	1,704	-	-	-	-
Total PERSONNEL SERVICES		142,661	142,509	-	-	-	-
<u>SUPPLIES</u>							
01-015-52010	OFFICE SUPPLIES	19	203	-	-	-	-
01-015-52030	PUBLICATIONS	-	219	-	-	-	-
Total SUPPLIES		19	422	-	-	-	-
<u>CONTRACTUAL/SUNDRY</u>							
01-015-74010	COMMUNICATIONS	1,131	455	-	-	-	-
01-015-74040	SPECIAL SERVICES	108	-	-	-	-	-
01-015-74060	TRAVEL EXPENSE	1,048	2,756	-	-	-	-
01-015-74070	DUES & SUBSCRIPTIONS	1,594	1,593	-	-	-	-
01-015-74100	TRAINING	821	1,666	-	-	-	-
Total CONTRACTUAL/SUNDRY		4,701	6,470	-	-	-	-
Total CITY MANAGER		147,381	149,401	-	-	-	-
NON-DEPARTMENTAL							

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
PERSONNEL SERVICES							
01-020-41000	RETIREMENT	8,158	28,987	47,749	8,400	29,000	-
01-020-41010	DEFERRED COMPENSATION	165	7,907	-	-	-	-
01-020-41030	MEDICARE	961	4,771	4,064	870	3,500	-
01-020-41050	VACATION/COMP TIME/RET/LONG	68,229	412,877	474,622	170,000	248,000	-
01-020-41070	SALARY ADJUSTMENTS	-	223,125	-	-	-	-
Total PERSONNEL SERVICES		77,512	677,667	526,436	179,270	280,500	-
SUPPLIES							
01-020-52010	OFFICE SUPPLIES	5,139	7,040	6,152	6,000	6,000	6,000
01-020-52020	POSTAGE	18,390	17,774	17,351	19,000	17,000	19,000
01-020-52030	PUBLICATIONS	-	-	180	600	300	500
01-020-52100	COPY MACHINE SUPPLIES	848	1,734	1,349	3,000	2,000	3,000
01-020-52320	AWARDS/ RECOG./ATHLETIC SUPP.	3,954	3,600	11,718	10,000	10,000	12,000
Total SUPPLIES		28,332	30,149	36,750	38,600	35,300	40,500
MAINTENANCE							
01-020-63020	OFFICE EQUIPMENT	3,993	-	-	-	-	-
Total MAINTENANCE		3,993	-	-	-	-	-
CONTRACTUAL/SUNDRY							
01-020-74010	COMMUNICATIONS	47,635	48,684	51,911	47,000	47,000	48,000
01-020-74020	RENTAL OF EQUIPMENT	43,061	95,719	82,221	98,000	95,000	53,000
01-020-74040	SPECIAL SERVICES	16,468	81,342	65,152	45,000	60,000	85,000
01-020-74050	ADVERTISING	5,969	7,815	7,765	9,000	5,000	8,000
01-020-74060	TRAVEL EXPENSE	1,012	8,187	9,910	11,000	9,000	11,000
01-020-74070	DUES & SUBSCRIPTIONS	12,490	14,089	13,488	15,500	14,000	15,000
01-020-74100	TRAINING	2,523	4,431	7,637	11,000	8,000	11,000
01-020-74103	SUCCESSION PLANNING	-	-	-	5,000	1,000	5,000
01-020-74160	BANK CHARGES	25,816	21,537	18,787	20,000	20,000	20,000
01-020-74180	ELECTION EXPENSE	3,757	7,187	7,069	5,000	5,000	5,000
01-020-74190	PRINTING & BINDING	8,127	4,660	8,721	5,000	5,000	5,000
01-020-74220	ATTORNEY FEES	114,216	139,327	107,125	95,000	160,000	100,000
01-020-74230	AUDIT	56,250	53,250	78,405	65,000	65,000	60,000
01-020-74340	LITIGATION EXPENSE	4,478	450	-	4,500	28,000	4,500
01-020-74430	EMPLOYEE TUITION REIMBURSEMENT	-	1,630	5,303	8,000	6,000	8,000
01-020-74440	PYMT TO INTERNAL SERVICE FUND	-	-	-	-	-	11,300
01-020-74560	WORKERS COMPENSATION	110,768	56,273	70,736	90,000	95,000	95,000
01-020-74620	PUBLIC LIABILITY	22,213	15,665	13,678	20,000	14,000	20,000
01-020-74630	EQUIPMENT/ROLLING STOCK INS.	55,820	48,393	54,741	65,000	55,000	65,000
01-020-74640	UNEMPLOYMENT INSURANCE	41,352	18,637	52,132	70,000	40,000	20,000
01-020-74650	BUILDING/CONTENTS	32,939	41,228	36,696	50,000	48,000	50,000
01-020-74660	SURETY BONDS	507	575	1,806	2,000	2,000	2,000
01-020-74670	PUBL OFFICIAL LIABILITY	30,622	20,433	24,128	28,000	25,000	28,000
01-020-74680	POLICE LIABILITY	16,826	13,577	19,859	20,000	20,000	20,000
01-020-74690	AMBULANCE SERVICES	44,137	37,523	44,247	35,000	40,000	40,000
01-020-74720	ARTS PROGRAM	12,625	13,000	13,000	13,000	13,000	13,000
01-020-74940	ECONOMIC DEVELOPMENT	1,485	1,051	3,071	10,000	10,000	-
01-020-74950	NEWSLETTER	15,224	15,224	13,724	15,500	15,500	15,500
01-020-74960	CONTINGENCY	110,628	84,734	92,922	100,000	60,000	25,000
01-020-74981	YARD MOWING/CLEAN UP	-	-	4,160	7,500	7,500	-
01-020-75020	BAD DEBT EXPENSE	3,500	3,574	3,654	-	-	-
01-020-75210	HAZARDOUS WASTE CONTRACT	4,700	3,055	2,961	4,000	3,000	4,000
01-020-75251	CONTRIBUTION EXPENSES	16,876	7,525	5,110	-	-	-
Total CONTRACTUAL/SUNDRY		862,024	868,776	920,118	974,000	976,000	847,300
CAPITAL OUTLAY							
01-020-85170	OTHER EQUIPMENT	-	-	199,921	-	-	-
Total CAPITAL OUTLAY		-	-	199,921	-	-	-
Total NON-DEPARTMENTAL		971,860	1,576,592	1,683,224	1,191,870	1,291,800	887,800
FINANCE							
PERSONNEL SERVICES							
01-040-40010	SUPERVISION	147,595	131,533	159,432	160,009	160,000	164,900
01-040-40020	CLERICAL	186,026	201,143	192,961	242,198	244,600	247,300
01-040-40030	OPERATIONS	-	1,330	-	-	-	-
01-040-40100	OVERTIME	1,744	2,471	2,483	3,500	1,000	1,500
01-040-40200	TEMPORARY/PT TIME HELP	15,147	19,783	28,092	-	289	4,100
01-040-40300	LONGEVITY	2,903	3,924	5,472	7,596	6,414	8,600
01-040-41000	RETIREMENT	45,904	49,764	50,051	53,729	53,700	55,200
01-040-41020	HOSPITAL & GROUP LIFE	39,573	46,312	56,095	62,730	64,000	62,400
01-040-41030	MEDICARE	5,144	5,149	5,583	5,993	6,200	6,200
Total PERSONNEL SERVICES		444,035	461,409	500,168	535,755	536,203	550,200

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
SUPPLIES							
01-040-52010	OFFICE SUPPLIES	4,215	3,598	4,356	4,500	4,500	4,500
01-040-52030	PUBLICATIONS	750	857	417	800	-	800
01-040-52040	WEARING APPAREL	297	44	96	200	200	200
01-040-52260	MISC. EQUIPMENT/FURNITURE	177	35	-	400	400	200
Total SUPPLIES		5,439	4,534	4,868	5,900	5,100	5,700
CONTRACTUAL/SUNDRY							
01-040-74020	RENTAL OF EQUIPMENT	-	153	-	-	-	-
01-040-74040	SPECIAL SERVICES	886	887	728	900	900	900
01-040-74060	TRAVEL EXPENSE	4,530	6,107	3,983	6,500	6,000	6,000
01-040-74070	DUES & SUBSCRIPTIONS	4,117	4,539	2,678	3,200	3,200	3,000
01-040-74100	TRAINING	6,629	6,112	7,001	7,000	7,000	7,000
01-040-74160	BANK CHARGES	-	-	-	-	260	-
01-040-74190	PRINTING & BINDING	5,436	5,698	4,681	6,300	5,500	5,500
01-040-74240	APPRAISAL SERVICES	34,592	35,271	34,809	38,000	38,000	38,000
01-040-74252	TAX COLLECTION	5,778	5,788	5,767	9,000	9,000	9,500
01-040-74270	MUNICIPAL COURT JUDGE	70,558	64,425	68,606	71,000	71,000	71,000
01-040-74320	COURT REPORTING SERVICES	1,241	400	150	500	900	1,000
01-040-74810	COURT COST	28,556	27,771	26,170	25,000	25,000	25,000
Total CONTRACTUAL/SUNDRY		162,322	157,152	154,572	167,400	166,760	166,900
Total FINANCE		611,796	623,095	659,608	709,055	708,063	722,800
INFORMATION TECHNOLOGY							
PERSONNEL SERVICES							
01-050-40010	SUPERVISION	40,801	41,787	45,500	45,500	45,500	46,900
01-050-40030	OPERATIONS	43,743	44,304	81,848	88,150	88,150	90,800
01-050-40100	OVERTIME	-	-	-	1,620	1,000	1,700
01-050-40300	LONGEVITY	1,368	1,584	1,800	2,016	2,016	2,400
01-050-41000	RETIREMENT	11,143	12,275	16,582	17,847	17,800	18,500
01-050-41020	HOSPITAL & GROUP LIFE	8,895	9,493	13,778	16,639	17,000	16,700
01-050-41030	MEDICARE	1,293	1,270	1,871	1,991	2,000	2,100
01-050-41050	VACATION/COMP TIME/RET/LONG	-	768	-	-	-	-
Total PERSONNEL SERVICES		107,243	111,481	161,379	173,763	173,466	179,100
SUPPLIES							
01-050-52010	OFFICE SUPPLIES	-	85	433	500	250	500
01-050-52200	COMPUTER SUPPLIES	27,913	29,963	29,794	36,000	38,000	36,000
01-050-52210	EQUIPMENT PARTS & SUPPLIES	5,916	6,152	4,359	6,000	4,000	6,000
Total SUPPLIES		33,829	36,201	34,586	42,500	42,250	42,500
MAINTENANCE							
01-050-63020	OFFICE EQUIPMENT	883	943	543	2,500	2,000	2,500
01-050-63040	VEHICLE MAINTENANCE	-	-	-	-	-	3,000
01-050-63500	HARDWARE MAINTENANCE	10,279	9,672	8,297	14,000	13,200	14,000
01-050-63510	SOFTWARE MAINTENANCE	56,576	53,357	53,426	75,750	71,500	102,750
Total MAINTENANCE		67,739	63,972	62,266	92,250	86,700	122,250
CONTRACTUAL/SUNDRY							
01-050-74010	COMMUNICATIONS	539	285	245	900	900	2,700
01-050-74040	SPECIAL SERVICES	6,049	6,417	26,122	31,000	30,675	23,200
01-050-74060	TRAVEL EXPENSE	-	-	73	700	250	400
01-050-74070	DUES & SUBSCRIPTIONS	-	214	-	250	250	250
01-050-74100	TRAINING	-	353	-	700	-	700
Total CONTRACTUAL/SUNDRY		6,588	7,270	26,439	33,550	32,075	27,250
CAPITAL OUTLAY							
01-050-85040	COMPUTER HARDWARE	-	-	-	3,500	3,000	-
01-050-85050	COMPUTER SOFTWARE	10,174	10,412	-	-	-	-
Total CAPITAL OUTLAY		10,174	10,412	-	3,500	3,000	-
Total INFORMATION TECHNOLOGY		225,573	229,335	284,670	345,563	337,491	371,100
LIBRARY							
PERSONNEL SERVICES							
01-060-40010	SUPERVISION	108,584	109,907	116,210	116,210	116,210	119,700
01-060-40020	CLERICAL	243,512	244,755	242,258	242,259	230,600	238,400
01-060-40100	OVERTIME	85	26	-	-	-	1,000
01-060-40200	TEMPORARY/PT TIME HELP	108,221	106,496	105,898	111,774	104,500	114,700
01-060-40300	LONGEVITY	11,376	16,752	11,088	13,104	10,512	11,900
01-060-41000	RETIREMENT	57,768	61,995	58,519	60,013	57,900	61,600

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
01-060-41020	HOSPITAL & GROUP LIFE	40,979	41,184	40,176	52,919	47,800	52,800
01-060-41030	MEDICARE	8,578	8,300	7,447	7,291	7,400	7,200
Total PERSONNEL SERVICES		579,103	589,416	581,596	603,570	574,922	607,300
SUPPLIES							
01-060-52010	OFFICE SUPPLIES	2,177	2,334	1,821	2,500	2,500	3,000
01-060-52030	PUBLICATIONS	105,717	107,578	108,259	114,000	112,000	117,000
01-060-52070	MINOR TOOLS & APPARATUS	2,814	2,678	3,024	3,025	3,025	3,025
01-060-52100	COPY MACHINE SUPPLIES	1,708	1,388	1,602	1,800	1,600	1,800
01-060-52130	EVENT REFRESHMENTS / MEALS	361	296	246	550	425	550
01-060-52160	EDUCATIONAL SUPPLIES	3,981	3,883	4,392	4,400	4,400	4,400
01-060-52170	LOST/DAMAGE	2,197	1,951	1,250	1,400	1,400	1,400
01-060-52200	COMPUTER SUPPLIES	6,280	5,385	3,368	5,260	5,260	6,500
Total SUPPLIES		125,234	125,492	123,962	132,935	130,610	137,675
MAINTENANCE							
01-060-63010	FURNITURE & FIXTURES	1,347	1,409	2,630	1,500	1,500	2,500
01-060-63020	OFFICE EQUIPMENT	1,165	951	1,925	5,642	5,400	7,142
01-060-63100	BOOK REPAIR & PROCESSING	7,116	6,896	4,995	9,450	9,000	9,450
Total MAINTENANCE		9,628	9,256	9,550	16,592	15,900	19,092
CONTRACTUAL/SUNDRY							
01-060-74031	FORT WORTH CONTRACT	20,975	21,839	23,303	26,243	26,000	29,000
01-060-74040	SPECIAL SERVICES	6,932	7,866	8,329	8,700	8,000	8,700
01-060-74050	ADVERTISING	-	-	-	1,300	1,100	1,300
01-060-74060	TRAVEL EXPENSE	699	503	1,043	1,500	1,200	1,500
01-060-74070	DUES & SUBSCRIPTIONS	28,810	26,377	34,720	50,080	48,000	50,080
01-060-74100	TRAINING	956	1,399	1,206	2,540	2,500	2,540
01-060-74190	PRINTING & BINDING	-	725	705	750	750	1,000
Total CONTRACTUAL/SUNDRY		58,372	58,708	69,306	91,113	87,550	94,120
CAPITAL OUTLAY							
01-060-85040	COMPUTER HARDWARE	-	-	22,780	-	-	-
01-060-85080	DOLLAR GENERAL (FRIENDS) GRANT	-	3,170	-	-	-	-
01-060-85170	OTHER EQUIPMENT	-	-	48,358	-	-	-
Total CAPITAL OUTLAY		-	3,170	71,137	-	-	-
Total LIBRARY		772,337	786,042	855,551	844,210	808,982	858,187
RECREATION							
PERSONNEL SERVICES							
01-070-40010	SUPERVISION	38,401	39,270	40,446	40,446	40,446	41,700
01-070-40020	CLERICAL	180,283	172,715	188,163	184,914	196,500	186,700
01-070-40030	OPERATIONS	2,157	-	-	-	-	-
01-070-40100	OVERTIME	3,189	2,152	1,279	3,520	9,000	9,000
01-070-40110	ADDITIONAL OVERTIME	1,963	3,363	7,054	11,480	11,500	6,000
01-070-40200	TEMPORARY/PT TIME HELP	92,955	101,823	109,333	108,420	86,000	89,500
01-070-40210	SUMMER REC TEMP/PT	30,266	28,991	30,859	27,000	27,000	27,000
01-070-40300	LONGEVITY	5,238	5,652	6,687	7,128	7,101	7,800
01-070-41000	RETIREMENT	39,506	43,666	44,561	44,240	45,000	42,200
01-070-41020	HOSPITAL & GROUP LIFE	30,116	34,415	36,116	36,282	41,000	36,300
01-070-41030	MEDICARE	6,657	6,019	6,840	6,106	5,800	6,000
Total PERSONNEL SERVICES		430,730	438,066	471,337	469,536	469,347	452,200
SUPPLIES							
01-070-52010	OFFICE SUPPLIES	1,318	971	851	1,000	1,000	1,000
01-070-52020	POSTAGE	-	-	-	75	-	-
01-070-52030	PUBLICATIONS	35	310	-	300	150	300
01-070-52040	WEARING APPAREL	2,047	672	627	1,600	1,600	1,600
01-070-52050	VEHICLES PARTS & SUPPLIES	4	-	-	500	500	500
01-070-52060	VEHICLES FUEL & LUBRICANTS	2,322	10,637	1,580	7,500	7,500	3,000
01-070-52070	MINOR TOOLS & APPARATUS	-	-	-	100	100	100
01-070-52080	JANITORIAL SUPPLIES	103	218	434	800	800	800
01-070-52100	COPY MACHINE SUPPLIES	347	402	326	500	500	500
01-070-52110	RECREATION SUPPLIES	3,150	10,905	5,701	6,000	5,000	6,000
01-070-52130	EVENT REFRESHMENTS / MEALS	7,015	7,709	7,989	8,000	8,000	8,000
01-070-52200	COMPUTER SUPPLIES	1,302	1,018	-	1,000	500	1,000
01-070-52210	EQUIPMENT PARTS & SUPPLIES	805	566	1,033	1,250	1,250	1,250
01-070-52320	AWARDS/ RECOGNITION/ATHLETIC SUPP	12,737	13,000	12,669	13,000	13,000	13,000
Total SUPPLIES		31,185	46,408	31,211	41,625	39,900	37,050

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
MAINTENANCE							
01-070-63010	FURNITURE & FIXTURES	678	951	910	1,000	500	500
01-070-63230	SIGN MAINTENANCE	-	-	21	-	-	-
01-070-63300	COMMUNITY CENTER MAINTENANCE	1,950	1,910	2,324	2,500	1,500	2,500
01-070-63310	RECREATION CENTER	1,202	356	1,246	1,250	1,200	1,250
Total MAINTENANCE		3,830	3,216	4,502	4,750	3,200	4,250
CONTRACTUAL/SUNDRY							
01-070-74010	COMMUNICATIONS	132	601	620	700	700	2,300
01-070-74020	RENTAL OF EQUIPMENT	550	110	-	600	600	600
01-070-74040	SPECIAL SERVICES	5,573	5,881	6,387	14,600	14,000	14,600
01-070-74050	ADVERTISING	695	1,131	970	1,000	1,000	1,000
01-070-74060	TRAVEL EXPENSE	1,765	1,619	1,388	1,800	1,000	1,800
01-070-74070	DUES & SUBSCRIPTIONS	1,095	683	697	700	700	700
01-070-74100	TRAINING	1,299	1,600	1,158	2,580	2,500	2,600
01-070-74190	PRINTING & BINDING	4,500	4,557	4,530	5,000	5,000	5,000
01-070-74210	CONTRACT INSTRUCTORS/SERVICES	22,702	19,990	7,970	12,000	12,000	12,000
01-070-74700	WATAUGAFEST	13,718	12,386	13,589	14,000	14,000	14,000
01-070-74710	HALLOWEEN BASH	3,471	3,112	3,572	3,800	3,800	3,800
01-070-74750	ATHLETIC CONTRACTOR SERVICES	28,833	24,780	27,923	28,000	28,000	28,000
01-070-74760	SUMMER DAY CAMP	9,508	9,088	10,979	10,000	10,000	10,000
01-070-74770	PRE-SCHOOL PROGRAMS	2,737	2,371	2,634	2,800	2,800	2,800
01-070-74780	NATURE PROGRAMS	3,400	3,511	3,000	4,100	4,100	3,800
01-070-74790	CONTRACTUAL SERVICES	4,996	3,208	4,882	5,500	5,000	5,500
Total CONTRACTUAL/SUNDRY		104,973	94,627	90,298	107,180	105,200	108,500
CAPITAL OUTLAY							
01-070-85100	FURNITURE & FIXTURES	-	-	-	5,109	5,100	-
01-070-85170	OTHER EQUIPMENT	-	-	45,747	3,000	3,000	-
Total CAPITAL OUTLAY		-	-	45,747	8,109	8,100	-
Total RECREATION		570,717	582,317	643,094	631,200	625,747	602,000
PARK DEPARTMENT							
PERSONNEL SERVICES							
01-075-41000	RETIREMENT	115	-	-	-	-	-
Total PERSONNEL SERVICES		115	-	-	-	-	-
Total PARK DEPARTMENT		115	-	-	-	-	-
POLICE							
PERSONNEL SERVICES							
01-080-40010	SUPERVISION	704,800	772,671	779,956	768,223	754,000	797,100
01-080-40020	CLERICAL	257,139	228,952	185,303	103,938	103,900	107,100
01-080-40030	OPERATIONS	1,188,832	1,185,993	945,109	929,038	870,500	878,400
01-080-40100	OVERTIME	63,676	80,551	76,645	75,000	75,000	75,000
01-080-40200	TEMPORARY/PT TIME HELP	119,987	122,284	104,216	95,680	114,400	96,300
01-080-40250	CERTIFICATION PAY	16,614	17,866	16,412	17,000	16,300	17,000
01-080-40300	LONGEVITY	52,107	58,368	48,330	49,752	37,833	41,400
01-080-41000	RETIREMENT	305,189	331,585	280,096	255,038	246,400	251,000
01-080-41020	HOSPITAL & GROUP LIFE	257,677	269,790	218,599	219,811	188,230	206,500
01-080-41030	MEDICARE	36,344	33,157	33,048	27,488	30,400	29,900
01-080-41050	VACATION/COMP TIME/RET/LONG	-	-	288,511	-	-	-
Total PERSONNEL SERVICES		3,002,364	3,101,215	2,976,225	2,540,968	2,436,963	2,499,700
SUPPLIES							
01-080-52010	OFFICE SUPPLIES	27	-	66	-	-	-
01-080-52030	PUBLICATIONS	-	-	-	-	-	2,000
01-080-52040	WEARING APPAREL	1,961	2,771	2,316	3,000	3,000	3,000
01-080-52050	VEHICLES PARTS & SUPPLIES	1,272	2,616	454	3,000	3,000	3,000
01-080-52060	VEHICLES FUEL & LUBRICANTS	3,221	2,530	2,571	5,400	5,400	5,500
01-080-52070	MINOR TOOLS & APPARATUS	-	-	-	-	-	1,000
01-080-52150	ANIMAL CONTROL SUPPLIES	21,962	16,003	23,992	26,000	26,000	23,000
Total SUPPLIES		28,443	23,919	29,398	37,400	37,400	37,500
MAINTENANCE							
01-080-63040	VEHICLE MAINTENANCE	-	-	-	-	-	3,000
01-080-63050	RADIO MAINTENANCE	-	-	375	1,300	1,300	1,300
Total MAINTENANCE		-	-	375	1,300	1,300	4,300

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
CONTRACTUAL/SUNDRY							
01-080-74010	COMMUNICATIONS	569	1,582	1,519	2,000	2,000	2,500
01-080-74021	CONTRACTUAL PAYMENTS	-	-	-	405,000	405,000	418,000
01-080-74040	SPECIAL SERVICES	564	407	416	650	650	650
01-080-74060	TRAVEL EXPENSE	-	-	118	-	-	-
01-080-74070	DUES & SUBSCRIPTIONS	50	100	-	500	500	500
01-080-74100	TRAINING	499	441	1,562	2,000	2,000	2,000
Total CONTRACTUAL/SUNDRY		1,682	2,530	3,615	410,150	410,150	423,650
CAPITAL OUTLAY							
01-080-85170	OTHER EQUIPMENT	-	-	7,488	5,000	4,000	-
Total CAPITAL OUTLAY		-	-	7,488	5,000	4,000	-
Total POLICE		3,032,489	3,127,665	3,017,101	2,994,818	2,889,813	2,965,150
FIRE/EMS							
PERSONNEL SERVICES							
01-085-40010	SUPERVISION	422,161	426,454	449,988	438,928	439,000	474,900
01-085-40020	CLERICAL	36,472	40,148	-	-	-	-
01-085-40030	OPERATIONS	701,162	685,000	730,890	732,687	735,000	828,800
01-085-40100	OVERTIME	80,840	110,719	99,726	130,000	130,000	130,000
01-085-40200	TEMPORARY/PT TIME HELP	1,440	2,543	1,253	3,900	1,000	-
01-085-40250	CERTIFICATION PAY	10,048	11,809	13,713	14,000	14,000	14,500
01-085-40300	LONGEVITY	20,736	25,056	25,200	27,504	27,936	30,400
01-085-41000	RETIREMENT	160,126	183,668	171,167	172,785	174,000	190,400
01-085-41020	HOSPITAL & GROUP LIFE	123,570	128,230	139,821	140,000	138,000	140,400
01-085-41030	MEDICARE	16,524	17,347	17,145	17,888	17,700	19,700
Total PERSONNEL SERVICES		1,573,079	1,630,973	1,648,901	1,677,692	1,676,636	1,829,100
SUPPLIES							
01-085-52010	OFFICE SUPPLIES	299	428	253	500	450	500
01-085-52030	PUBLICATIONS	52	127	187	200	200	200
01-085-52040	WEARING APPAREL	5,685	9,575	11,624	7,000	7,000	7,000
01-085-52050	VEHICLES PARTS & SUPPLIES	3,168	4,029	4,675	4,000	3,500	4,000
01-085-52060	VEHICLES FUEL & LUBRICANTS	18,404	23,423	29,952	22,500	22,500	23,000
01-085-52070	MINOR TOOLS & APPARATUS	4,468	5,702	2,607	6,000	5,700	7,000
01-085-52080	JANITORIAL SUPPLIES	374	958	954	1,200	1,000	1,200
01-085-52081	MEDICAL SUPPLIES	21,139	23,769	26,060	26,000	26,000	26,000
01-085-52090	CHEMICALS	226	501	605	3,000	2,000	3,000
01-085-52160	EDUCATIONAL SUPPLIES	1,766	626	1,798	2,000	2,000	3,000
01-085-52240	BUNKER GEAR	8,455	6,546	6,923	12,000	12,000	12,500
01-085-52250	UNIFORM CLEANING SUPPLIES	-	-	-	250	250	250
01-085-52260	MISC. EQUIPMENT/FURNITURE	1,907	1,982	1,920	2,000	2,000	2,000
01-085-52280	MEDICATIONS	10,095	8,119	9,485	9,700	9,700	9,700
Total SUPPLIES		76,036	85,785	97,043	96,350	94,300	99,350
MAINTENANCE							
01-085-63040	VEHICLE MAINTENANCE	7,869	5,581	10,545	10,600	10,000	10,600
01-085-63050	RADIO MAINTENANCE	747	1,942	10,982	12,500	12,500	12,500
01-085-63060	ELECTRICAL EQUIPMENT MAINT	2,000	2,045	2,160	2,626	2,500	2,500
01-085-63070	MINOR TOOLS & APPARATUS	12,258	8,470	9,623	6,000	6,000	6,000
01-085-63130	UNIFORM CLEANING	-	-	8	-	-	-
01-085-63240	BUILDING MAINTENANCE	974	2,120	2,526	2,600	2,600	3,000
01-085-63510	SOFTWARE MAINTENANCE	735	735	735	2,045	2,015	3,300
Total MAINTENANCE		24,583	20,892	36,580	36,371	35,615	37,900
CONTRACTUAL/SUNDRY							
01-085-74010	COMMUNICATIONS	1,266	783	672	2,900	2,900	2,900
01-085-74040	SPECIAL SERVICES	-	67	9,489	20,000	20,000	20,000
01-085-74060	TRAVEL EXPENSE	169	-	-	-	-	-
01-085-74070	DUES & SUBSCRIPTIONS	7,496	6,978	6,654	7,800	7,800	17,612
01-085-74100	TRAINING	11,837	13,809	17,073	17,000	20,000	21,000
01-085-74111	EMERGENCY MANAGEMENT	9,862	9,398	14,629	7,900	7,000	7,900
01-085-74140	FIRE PERSONNEL STIPEND	240	-	-	-	-	-
01-085-74190	PRINTING & BINDING	178	24	95	400	400	400
01-085-74280	LABORATORY TESTING	933	912	980	1,000	500	-
01-085-74450	INVESTIGATION EXPENSE	-	-	-	-	-	1,000
01-085-74900	PERMIT FEES	-	870	-	-	-	-
01-085-74910	PHYSICAL EXAMS-MEDICAL CONTROL	6,755	8,825	5,055	10,000	8,500	10,000
01-085-75100	STATE CERTIFICATION	866	423	2,199	3,000	3,000	3,000
01-085-75213	HAZARDOUS WASTE DISPOSAL	280	196	180	500	275	500
01-085-75250	COMPLIANCE TESTING	3,448	2,617	4,042	4,300	4,300	5,000
01-085-75500	MEDICAL CONTROL	11,276	11,982	13,240	13,564	13,564	13,600
Total CONTRACTUAL/SUNDRY		54,605	56,884	74,309	88,364	88,239	102,912

**GENERAL FUND
LINE ITEM BUDGET DETAILS**

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
CAPITAL OUTLAY							
01-085-85170	OTHER EQUIPMENT	-	-	10,587	4,000	-	-
Total CAPITAL OUTLAY		-	-	10,587	4,000	-	-
Total FIRE/EMS		1,728,303	1,794,533	1,867,420	1,902,777	1,894,790	2,069,262
PUBLIC WORKS							
PERSONNEL SERVICES							
01-090-40010	SUPERVISION	106,499	108,121	150,976	116,903	104,000	85,264
01-090-40020	CLERICAL	58,298	58,454	66,347	50,722	50,800	16,300
01-090-40030	OPERATIONS	325,159	337,940	340,572	328,804	325,000	209,400
01-090-40100	OVERTIME	9,278	5,257	6,445	10,000	10,000	10,000
01-090-40300	LONGEVITY	11,268	12,636	13,356	10,512	10,260	7,100
01-090-41000	RETIREMENT	66,449	75,240	75,094	67,203	71,000	42,700
01-090-41020	HOSPITAL & GROUP LIFE	79,636	89,131	89,076	90,318	87,000	59,000
01-090-41030	MEDICARE	7,431	7,741	8,127	7,497	7,700	4,800
Total PERSONNEL SERVICES		664,017	694,519	749,991	681,959	665,760	434,564
SUPPLIES							
01-090-52010	OFFICE SUPPLIES	978	1,826	2,761	2,800	2,800	2,100
01-090-52040	WEARING APPAREL	3,852	3,470	5,088	7,100	7,000	5,000
01-090-52050	VEHICLES PARTS & SUPPLIES	4,855	6,000	5,841	6,000	6,000	6,000
01-090-52060	VEHICLES FUEL & LUBRICANTS	25,865	25,487	43,589	50,400	50,000	50,000
01-090-52070	MINOR TOOLS & APPARATUS	1,341	2,145	1,715	2,125	2,000	2,125
01-090-52210	EQUIPMENT PARTS & SUPPLIES	2,911	3,000	2,921	3,000	3,000	3,000
Total SUPPLIES		39,803	41,928	61,915	71,425	70,800	68,225
MAINTENANCE							
01-090-63040	VEHICLE MAINTENANCE	11,339	12,100	13,358	12,100	12,000	12,000
01-090-63050	RADIO MAINTENANCE	414	-	-	400	400	400
01-090-63070	MINOR TOOLS & APPARATUS	478	525	329	600	600	600
01-090-63230	SIGN MAINTENANCE	4,632	4,465	6,618	10,000	10,000	10,000
01-090-63410	BARRICADE MAINTENANCE	1,997	1,429	1,960	2,000	2,000	2,000
01-090-63460	TRAFFIC SIGNAL MAINTENANCE	698	507	6,537	15,100	10,000	10,000
01-090-63480	STREET STRIPING	2,627	1,968	2,851	3,000	3,000	3,000
01-090-63510	SOFTWARE MAINTENANCE	-	-	-	680	1,680	-
Total MAINTENANCE		22,186	20,995	31,654	43,880	39,680	38,000
CONTRACTUAL/SUNDRY							
01-090-74010	COMMUNICATIONS	1,171	1,445	1,940	2,600	1,600	2,000
01-090-74020	RENTAL OF EQUIPMENT	-	-	-	500	500	500
01-090-74060	TRAVEL EXPENSE	-	46	-	400	400	1,000
01-090-74070	DUES & SUBSCRIPTIONS	247	125	586	700	700	700
01-090-74100	TRAINING	1,092	1,752	2,722	5,000	5,000	5,000
01-090-74190	PRINTING & BINDING	1,578	6,931	5,638	7,000	7,000	4,500
01-090-74250	ENGINEERING FEES / SERVICES	260	-	-	4,900	5,000	-
01-090-74881	DEBRIS DISPOSAL	12,000	12,000	12,000	15,000	12,000	12,000
01-090-74981	YARD MOWING	(958)	(2,835)	(760)	-	-	-
Total CONTRACTUAL/SUNDRY		15,389	19,464	22,126	36,100	32,200	25,700
Total PUBLIC WORKS		741,395	776,906	865,686	833,364	808,440	566,489
FLEET MAINTENANCE							
PERSONNEL SERVICES							
01-097-40030	OPERATIONS	143,012	121,495	85,971	91,520	80,700	91,100
01-097-40100	OVERTIME	1,142	1,359	174	1,500	3,500	1,500
01-097-40300	LONGEVITY	888	1,746	144	576	144	500
01-097-41000	RETIREMENT	18,902	17,648	11,295	12,167	11,000	12,100
01-097-41020	HOSPITAL & GROUP LIFE	19,315	22,270	20,139	20,534	21,000	19,600
01-097-41030	MEDICARE	2,089	1,704	1,217	1,357	1,200	1,400
Total PERSONNEL SERVICES		185,348	166,221	118,941	127,654	117,544	126,200
SUPPLIES							
01-097-52010	OFFICE SUPPLIES	137	166	63	500	500	300
01-097-52030	PUBLICATIONS	-	-	247	200	200	200
01-097-52040	WEARING APPAREL	3,769	3,736	1,731	4,800	4,000	2,500
01-097-52050	VEHICLES PARTS & SUPPLIES	-	825	822	1,000	500	1,000
01-097-52060	VEHICLES FUEL & LUBRICANTS	6,902	4,712	8,237	6,000	3,000	7,000
01-097-52070	MINOR TOOLS & APPARATUS	1,624	4,109	7,393	5,000	3,000	5,000
01-097-52210	EQUIPMENT PARTS & SUPPLIES	9,807	6,930	7,564	5,000	3,000	5,000
Total SUPPLIES		22,239	20,477	26,056	22,500	14,200	21,000

GENERAL FUND
LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
MAINTENANCE							
01-097-63040	VEHICLE MAINTENANCE	340	1,959	2,298	2,000	1,500	1,600
01-097-63070	MINOR TOOLS & APPARATUS	1,324	1,500	838	1,500	1,500	1,500
Total MAINTENANCE		1,664	3,459	3,136	3,500	3,000	3,100
CONTRACTUAL/SUNDRY							
01-097-74010	COMMUNICATIONS	885	1,103	831	950	950	950
01-097-74020	RENTAL OF EQUIPMENT	167	-	-	160	160	160
01-097-74060	TRAVEL EXPENSE	-	-	-	250	250	1,000
01-097-74070	DUES & SUBSCRIPTIONS	1,672	1,500	1,535	3,500	1,600	3,500
01-097-74100	TRAINING	3,448	1,897	1,632	6,000	3,000	5,000
01-097-74991	WASTE DISPOSAL	574	1,153	51	1,200	1,200	1,200
Total CONTRACTUAL/SUNDRY		6,746	5,653	4,049	12,060	7,160	11,810
CAPITAL OUTLAY							
01-097-85170	OTHER EQUIPMENT	-	-	15,434	-	-	-
Total CAPITAL OUTLAY		-	-	15,434	-	-	-
Total FLEET MAINTENANCE		215,997	195,811	167,615	165,714	141,904	162,110
BUILDING MAINTENANCE							
PERSONNEL SERVICES							
01-098-40010	SUPERVISION	107,700	113,242	114,620	112,445	70,000	54,700
01-098-40030	OPERATIONS	99,076	119,497	151,639	164,946	171,600	169,900
01-098-40100	OVERTIME	1,489	3,667	2,992	2,000	2,000	2,000
01-098-40300	LONGEVITY	3,336	2,376	3,120	3,600	3,600	3,100
01-098-41000	RETIREMENT	27,536	32,802	36,002	36,789	32,000	29,900
01-098-41020	HOSPITAL & GROUP LIFE	39,315	35,818	39,947	52,492	41,000	45,800
01-098-41030	MEDICARE	3,273	3,469	4,049	4,104	3,700	3,400
Total PERSONNEL SERVICES		281,726	310,870	352,369	376,376	323,900	308,800
SUPPLIES							
01-098-52040	WEARING APPAREL	3,331	1,710	2,698	4,000	3,500	2,500
01-098-52070	MINOR TOOLS & APPARATUS	3,705	1,815	3,607	3,500	3,000	3,500
01-098-52080	JANITORIAL SUPPLIES	19,452	18,356	18,019	20,000	20,000	20,000
01-098-52090	CHEMICALS	-	68	-	250	250	250
01-098-52210	EQUIPMENT PARTS & SUPPLIES	160	92	124	500	200	200
Total SUPPLIES		26,648	22,040	24,448	28,250	26,950	26,450
MAINTENANCE							
01-098-63060	ELECTRICAL EQUIPMENT MAINT	1,653	415	660	3,500	2,500	3,500
01-098-63070	MINOR TOOLS & APPARATUS	58	-	42	300	323	300
01-098-63240	BUILDING MAINTENANCE	46,837	43,389	74,692	90,000	90,000	90,000
01-098-63340	HVAC EQUIPMENT	1,882	1,725	1,213	3,000	3,000	2,000
01-098-63350	PLUMBING EQUIPMENT	1,065	872	87	300	1,000	500
01-098-63430	PARKING LOTS	-	-	1,445	2,000	1,000	2,500
Total MAINTENANCE		51,494	46,401	78,139	99,100	97,823	98,800
CONTRACTUAL/SUNDRY							
01-098-74010	COMMUNICATIONS	224	241	271	900	900	1,000
01-098-74020	RENTAL OF EQUIPMENT	200	-	191	1,000	500	500
01-098-74040	SPECIAL SERVICES	1,128	1,084	1,043	2,500	1,500	1,500
01-098-74060	TRAVEL EXPENSE	-	-	-	-	-	500
01-098-74081	JANITORIAL SERVICE	2,573	1,445	1,640	2,000	2,000	2,000
01-098-74100	TRAINING	-	-	-	2,200	1,000	2,000
01-098-74110	ELECTRICITY	244,859	243,192	262,963	240,000	250,000	250,000
01-098-74120	GAS	13,708	11,590	11,120	16,000	15,000	15,000
01-098-74150	STREET LIGHTING	38,452	36,816	30,670	60,000	38,000	40,000
Total CONTRACTUAL/SUNDRY		301,142	294,367	307,898	324,600	308,900	312,500
Total BUILDING MAINTENANCE		661,010	673,678	762,855	828,326	757,573	746,550
TRANSFERS							
TRANSFERS							
01-999-77070	TRANSFER TO CAPITAL PROJECTS	1,420,000	438,000	210,000	312,200	312,200	100,000
01-999-77190	TRANSFER TO PUBLIC IMPROV DIST	1,400	260	-	-	-	-
Total TRANSFERS		1,421,400	438,260	210,000	312,200	312,200	100,000
Total TRANSFERS		1,421,400	438,260	210,000	312,200	312,200	100,000
Total EXPENSE		11,360,603	11,240,278	11,393,165	11,148,969	10,915,897	10,787,648
Revenues Over/Under		(426,278)	(432,488)	(548,875)	(383,439)	(255,032)	22,602

OIL&GAS FUND

OIL & GAS FUND – FUND 12

The Oil and Gas Fund was established to provide separate accounting for oil and gas lease and royalties. This fund has been combined with the General Fund in previous budget documents. In Fiscal Year 2013-14, this fund is reported separately and a planned draw-down of fund balance is proposed. This will fund the vacation buy-back program that will be phased out beginning this year and will end in FY2014-15. Also appropriated this year is the pay-out of terminating employee compensated time. Finally, a \$100,000 transfer to the Equipment Replacement Fund is funded to adequately cover equipment replacement needs. No revenues are projected due to the uncertainty of this revenue stream.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

BUDGET SUMMARY

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1	\$62,684	\$166,036	\$424,752	\$424,000	\$425,058	\$451,058
<u>Revenues:</u>						
Royalty & Lease Revenue	103,352	258,717	306		26,000	0
Miscellaneous	0	0	0	0	0	0
Operating Revenues	103,352	258,717	306	0	26,000	0
<u>Operating Transfers-In:</u>						
From PDC Operating Tax Fund						
From CCD						
From Storm Drain Utility Fund						
From W/S Operating Fund						
Transfers	0	0	0	0	0	0
Total Available Resources	166,036	424,753	425,058	424,000	451,058	451,058
<u>Expenditures:</u>						
Non-Departmental	0	0	0	0	0	134,000
Operating Expenditures	0	0	0	0	0	134,000
<u>Operating Transfers-Out</u>						
To Internal Service Fund	0	0	0	0	0	100,000
TOTAL OPERATING & TRANSFERS	0	0	0	0	0	234,000
Fund Balance, September 30	\$166,036	\$424,752	\$425,058	\$424,000	\$451,058	\$217,058
CHANGE IN FUND BALANCE	\$103,352	\$258,717	\$306	\$0	\$26,000	(\$234,000)

OIL AND GAS FUND

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Current Budget	FY2013 Projected year end	FY2014 Budget
12 - OIL AND GAS REVENUE FUND							
REVENUE							
MISCELLANEOUS							
12-000-36010	LEASE REVENUE O&G	102,988	257,329	-	-	-	-
12-000-36020	ROYALTIES REVENUE	-	-	-	-	25,765	-
12-000-36600	INTEREST EARNINGS	364	1,388	306	-	235	-
Total MISCELLANEOUS		103,352	258,717	306	-	26,000	-
Total REVENUE		103,352	258,717	306	-	26,000	-
EXPENSE							
NON-DEPARTMENTAL							
PERSONNEL SERVICES							
12-020-41050	VACATION/COMP TIME/RET/LONG	-	-	-	-	-	134,000
Total PERSONNEL SERVICES		-	-	-	-	-	134,000
Total NON-DEPARTMENTAL		-	-	-	-	-	134,000
TRANSFERS							
CONTRACTUAL/SUNDRY							
12-999-74440	PYMT TO INTERNAL SERVICE	-	-	-	-	-	100,000
Total CONTRACTUAL/SUNDRY		-	-	-	-	-	100,000
Total TRANSFERS		-	-	-	-	-	100,000
Total EXPENSE		-	-	-	-	-	234,000
Revenues Over/Under		103,352	258,717	306	-	26,000	(234,000)



THIS PAGE INTENTIONALLY LEFT BLANK

SPECIAL REVENUE FUNDS

Watauga Parks Development Corporation (WPDC)

Fund 04

Watauga Crime Control and Prevention District (WCCPD)

Fund 18

Street Maintenance Fund

Fund 14

Library Donation Fund

Fund 23

Municipal Court Building Fund

Fund 25

Municipal Court Technology Fee Fund

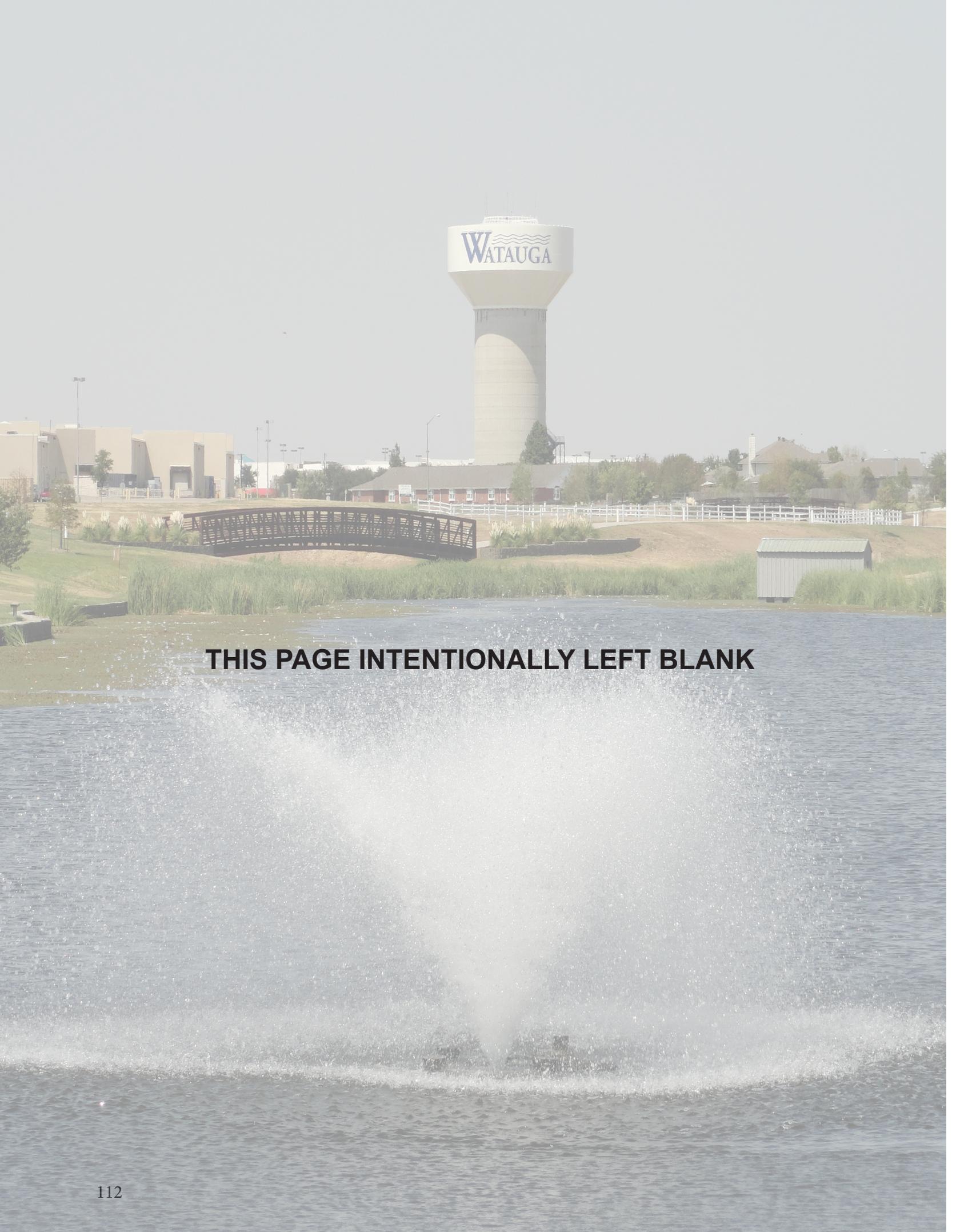
Fund 26

Juvenile Case Manager Fund

Fund 27

Traffic Safety Fund

Fund 28



THIS PAGE INTENTIONALLY LEFT BLANK

SPECIAL REVENUE FUNDS

WATAUGA PARKS DEVELOPMENT CORPORATION – FUND 04

Voters established the Watauga Parks Development Corporation Sales Tax Fund to account for a one-half cent sales tax increase in May 1994 under the 4b Economic Development legislation. The purpose of the increase in sales tax is to build city parks and improve existing parks under the supervision of the Watauga Parks Development Corporation. In May 2012, voters approved a reduction of the sales and use tax for the Watauga Parks Development Corporation to one-fourth of one percent and reallocate one-fourth of one percent for maintenance and repair of municipal streets. This reduction took place on October 1, 2012. Sales tax revenue for FY 2014 is expected to be \$707,000.

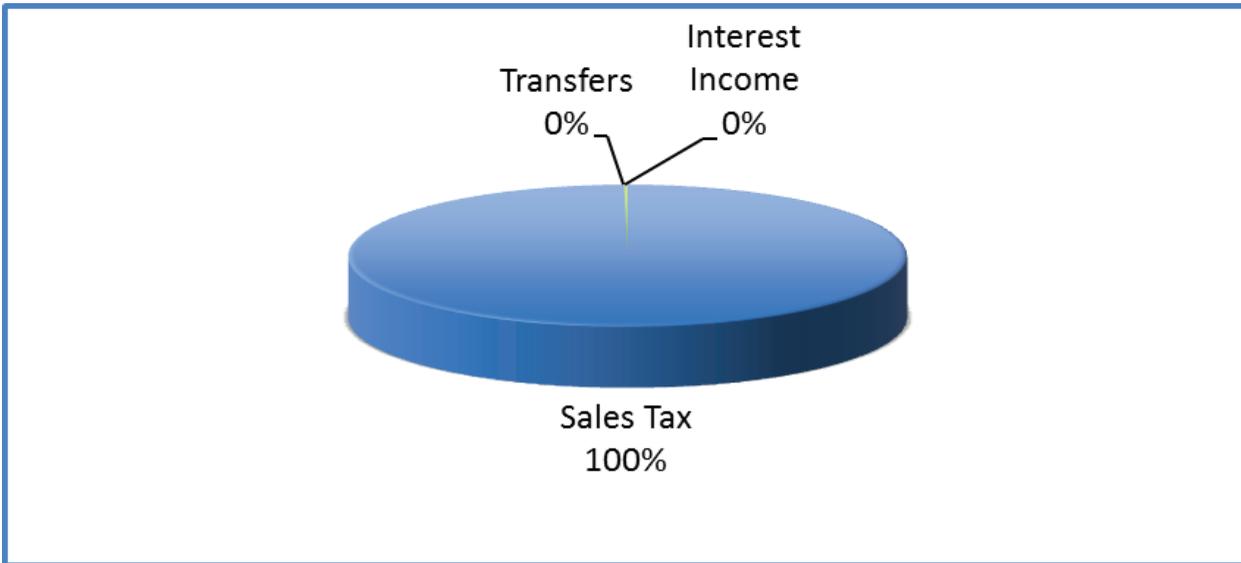
This Special Revenue Fund and is used to account for specific revenues that are legally restricted to expenditures for particular purposes. The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

BUDGET SUMMARY

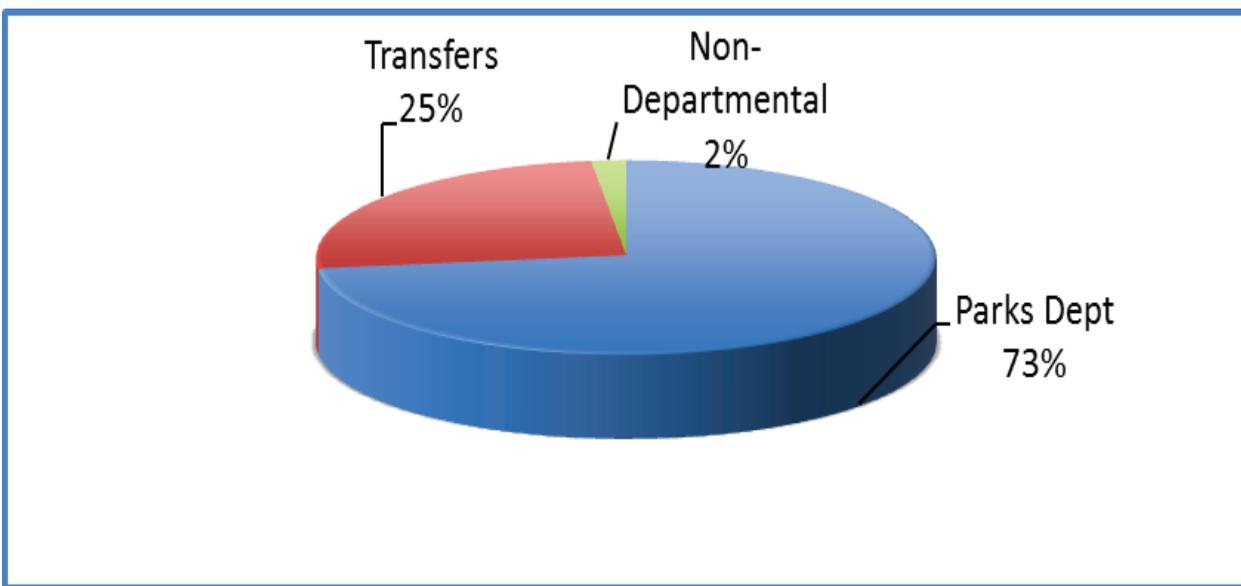
	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Fund Balance, October 1	\$ 1,418,356	\$ 1,518,984	\$ 1,974,288	\$ 1,794,070	\$ 1,919,108	\$ 987,925
Revenues						
Sales Tax Revenue	1,308,212	1,399,989	1,416,708	700,000	700,000	707,000
Other/Transfers in	-	30,100	-	-	95,000	-
Interest Earnings	5,917	4,455	2,271	1,500	2,000	1,500
Total Revenues	\$ 1,314,129	\$ 1,434,544	\$ 1,418,979	\$ 701,500	\$ 797,000	\$ 708,500
Total Available Resources	\$ 2,732,485	\$ 2,953,528	\$ 3,393,267	\$ 2,495,570	\$ 2,716,108	\$ 1,696,425
Expenditures:						
Non-Departmental	2,200	32,845	12,780	18,000	2,000	18,000
Parks Department	629,839	666,400	929,499	681,398	667,047	714,185
Total Expenditures	\$ 632,039	\$ 699,245	\$ 942,279	\$ 699,398	\$ 669,047	\$ 732,185
Transfers Out						
Transfer Out - General Fund	64,000	64,640	67,000	34,500	35,000	35,350
Transfer Out - PDC Construction	302,000	-	250,000	810,000	810,000	-
Transfer Out - Debt Service	215,462	215,355	214,880	214,136	214,136	212,950
Total Transfers	581,462	279,995	531,880	1,058,636	1,059,136	248,300
Revenues Over(Under) Expenses	100,628	455,304	(55,180)	(1,056,534)	(931,183)	(271,985)
Fund Balance, September 30	\$ 1,518,984	\$ 1,974,288	\$ 1,919,108	\$ 737,536	\$ 987,925	\$ 715,940
Target Balance@15% of Budgeted Operating Expenditures					\$ 146,173	

SPECIAL REVENUE FUNDS

Where Does the Money Come From?

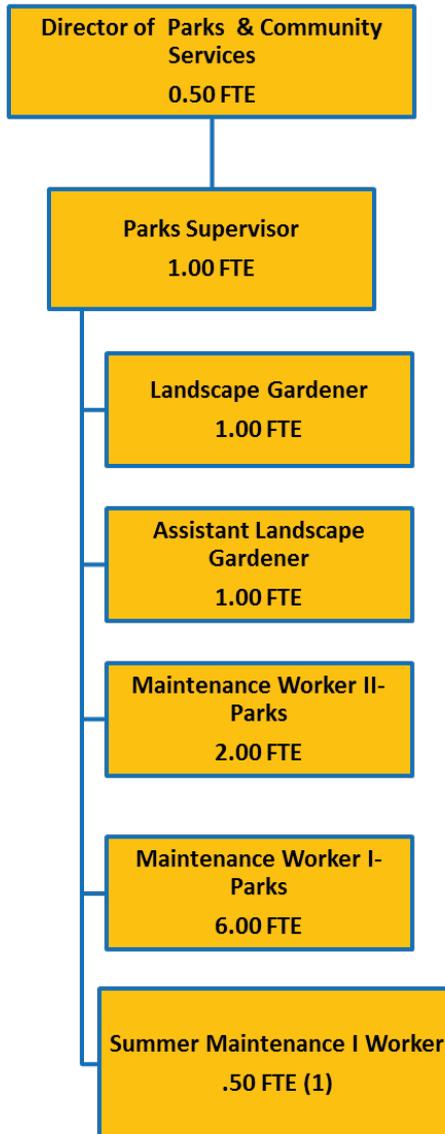


Where Does the Money Go?



SPECIAL REVENUE FUNDS

Parks Development Corporation Fund 04-075



SPECIAL REVENUE FUNDS

DEPARTMENT: RECREATION AND COMMUNITY SERVICES	
DIVISION / ACTIVITY: PARKS DEVELOPMENT CORPORATION (FUND 04-075)	
LOCATION: 7901 Indian Springs Road Watauga, Texas 76148 Phone Number: 817-514-5890	HOURS OF OPERATION: Monday – Friday 7:00 A.M. – 4:00 P.M.
MISSION / PROGRAMS / SERVICES: To provide a commitment to excellence in leisure opportunities, giving government support by enhancing the quality, safety and diversity for the citizens of Watauga’s way of life and to preserve them for future generations. <ul style="list-style-type: none"> • Maintain quality athletic fields for 220 youth and adult teams • Maintain nine park properties totaling 119 acres • Assist the recreation division with five special events annually • Provide assistance to other City Departments as needed 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: The Department completed several projects that were approved by council and funded through the Parks Development Corporation which included the following: <ul style="list-style-type: none"> • Completion of Restroom/Parking Lot facility at Capp Smith Park • Completion of Whites Branch Trail system with Haltom City • Replacement of irrigation system at Virgil Anthony Park • Replacement of amphitheater seating/ shade structure at Capp Smith Park • Refurbishing of Concession Facility at Foster Village Park • Replacement of playground equipment at Capp Smith Park • Replacement of Skate Park at Indian Springs Park • Continuation of tree planting program throughout the City • Installation of Veterans Memorial at Capp Smith Park 	
FY2014 GOALS/ OBJECTIVES: The Department would like to perform the following tasks in 2013/14: <ul style="list-style-type: none"> • Change the irrigation system out at Foster Village ball fields • Change the irrigation system out at BISD Park • Qualify for the National Recreation Parks Association Gold Standard Award • Continue with the tree planting program 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none"> • Funding for the irrigation projects and Foster Village and BISD Parks • Funding for maintenance trailer 	

SPECIAL REVENUE FUNDS

DEPARTMENT: RECREATION AND COMMUNITY SERVICES						
DIVISION / ACTIVITY: PARKS DEVELOPMENT CORPORATION - FUND 04						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Non-Departmental	\$2,200	\$32,845	\$12,780	\$18,000	\$2,000	\$18,000
Personnel	\$443,827	\$486,175	\$488,904	\$523,508	\$518,727	\$552,115
Supplies	\$58,342	\$48,451	\$58,277	\$62,900	\$57,900	\$61,900
Maintenance	\$47,188	\$53,081	\$54,130	\$55,550	\$53,700	\$52,800
Contractual/Sundry	\$80,482	\$78,693	\$75,576	\$39,440	\$36,720	\$41,370
Transfers	\$581,462	\$279,995	\$531,880	\$1,058,636	\$1,059,136	\$248,300
Capital Outlay	\$0	\$0	\$252,613	\$0	\$0	\$6,000
TOTAL	\$1,213,501	\$979,240	\$1,474,160	\$1,758,034	\$1,728,183	\$980,485
PERSONNEL						
Rec & Comm. Services Director	0.50	0.50	0.50	0.50	0.50	0.50
Parks Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I / Parks	7.00	7.00	7.00	6.00	6.00	6.00
Maint. Worker II /Crew Leader Parks	2.00	2.00	2.00	2.00	2.00	2.00
Landscape Gardener	1.00	1.00	1.00	1.00	1.00	1.00
Temp/PT Maint Worker I Summer (1)	0.00	0.00	0.00	0.50	0.50	0.50
Asst. Landscape Gardener	0.00	0.00	0.00	1.00	1.00	1.00
TOTAL	11.50	11.50	11.50	12.00	12.00	12.00
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Athletic Fields maintained				10	10	10
Park Acres maintained				119	119	119
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M&O Budget per Capita				\$60.17	\$73.55	\$40.85
M&O Percentage of City Budget				4.04%	4.35%	3.24%
Acres per FTE				10	10	10
<i>Effectiveness Measures / Outcomes</i>			<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Mow and maintain developed facilities weekly			1, 2, 3, 4	90%	92%	100%
Mow and maintain undeveloped facilities monthly			1, 3	95%	100%	100%
Hours of personnel training			5	60	64	60
Number of trees planted			3	54	30	30

SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
04 - PDC SALES TAX FUND							
REVENUE							
TAXES							
04-000-30510	1/2 CENT SALES TAX	1,308,212	1,399,989	1,416,708	700,000	700,000	707,000
Total TAXES		1,308,212	1,399,989	1,416,708	700,000	700,000	707,000
MISCELLANEOUS							
04-000-36600	INTEREST EARNINGS	5,917	4,455	2,270	1,500	2,000	1,500
04-000-36800	PROCEEDS FROM SALE OF ASSETS	-	5,500	-	-	-	-
04-000-36910	GRANT REVENUE	-	-	-	-	95,000	-
Total MISCELLANEOUS		5,917	9,955	2,270	1,500	97,000	1,500
TRANSFERS							
04-000-39050	TRANSFER FROM PDC DEBT RES.	-	24,600	-	-	-	-
Total TRANSFERS		-	24,600	-	-	-	-
Total REVENUE		1,314,130	1,434,544	1,418,978	701,500	797,000	708,500
EXPENSE							
NON-DEPARTMENTAL							
CONTRACTUAL/SUNDRY							
04-020-74960	CONTINGENCY	2,200	32,845	12,780	18,000	2,000	18,000
Total CONTRACTUAL/SUNDRY		2,200	32,845	12,780	18,000	2,000	18,000
Total NON-DEPARTMENTAL		2,200	32,845	12,780	18,000	2,000	18,000
PARK DEPARTMENT							
PERSONNEL SERVICES							
04-075-40010	SUPERVISION	78,763	82,189	81,775	81,776	81,776	84,300
04-075-40030	OPERATIONS	244,984	268,006	271,086	273,171	273,000	303,215
04-075-40100	OVERTIME	1,946	1,306	608	2,000	2,000	2,000
04-075-40210	SUMMER PARKS TEMP/PT	-	-	-	8,580	8,580	8,600
04-075-40300	LONGEVITY	9,237	8,424	9,936	11,880	10,870	12,900
04-075-41000	RETIREMENT	43,681	49,833	47,630	48,051	51,000	52,100
04-075-41010	VAC BUYBACK/RETIREMENT	-	3,408	3,455	2,000	7,000	7,000
04-075-41020	HOSPITAL & GROUP LIFE	60,317	67,893	68,462	78,352	66,266	75,900
04-075-41030	MEDICARE	4,900	5,117	5,157	5,463	6,000	6,100
04-075-41070	SALARY ADJUSTMENTS	-	-	795	12,235	12,235	-
Total PERSONNEL SERVICES		443,827	486,175	488,904	523,508	518,727	552,115
SUPPLIES							
04-075-52010	OFFICE SUPPLIES	153	179	188	200	200	200
04-075-52040	WEARING APPAREL	3,136	4,188	3,370	4,500	4,500	4,500
04-075-52050	VEHICLES PARTS & SUPPLIES	2,941	3,883	3,880	5,000	4,000	4,000
04-075-52060	VEHICLES FUEL & LUBRICANTS	13,198	5,516	15,722	16,200	16,200	16,200
04-075-52070	MINOR TOOLS & APPARATUS	6,506	3,274	3,446	3,500	3,500	3,500
04-075-52080	JANITORIAL SUPPLIES	926	1,305	1,471	2,000	2,000	2,000
04-075-52090	CHEMICALS	8,383	7,967	7,818	8,000	5,000	8,000
04-075-52210	EQUIPMENT PARTS & SUPPLIES	4,052	2,299	3,376	3,500	2,500	3,500
04-075-52300	LIVING PLANT SUPPLIES	19,046	19,841	19,005	20,000	20,000	20,000
Total SUPPLIES		58,342	48,451	58,277	62,900	57,900	61,900

SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
MAINTENANCE							
04-075-63040	VEHICLE MAINTENANCE	1,095	2,323	1,483	2,050	2,000	2,000
04-075-63050	RADIO MAINTENANCE	22	-	-	-	-	-
04-075-63070	MINOR TOOLS & APPARATUS	608	1,335	1,189	1,200	1,200	1,200
04-075-63230	SIGN MAINTENANCE	3,193	1,032	3,585	4,000	4,000	3,000
04-075-63390	PARK MAINTENANCE	36,833	40,919	43,806	40,000	40,000	40,000
04-075-63470	FENCING	1,067	3,102	2,773	3,500	2,000	2,000
04-075-63510	SOFTWARE MAINTENANCE	4,370	4,370	1,295	4,800	4,500	4,600
Total MAINTENANCE		47,188	53,081	54,130	55,550	53,700	52,800
CONTRACTUAL/SUNDRY							
04-075-74010	COMMUNICATIONS	842	1,235	1,263	1,030	670	1,570
04-075-74020	RENTAL OF EQUIPMENT	550	52	2,675	4,000	3,000	4,000
04-075-74040	SPECIAL SERVICES	2,240	4,014	1,864	3,180	3,000	3,000
04-075-74050	ADVERTISING	-	-	-	100	-	-
04-075-74060	TRAVEL EXPENSE	456	666	731	1,000	1,000	1,000
04-075-74070	DUES & SUBSCRIPTIONS	150	223	250	250	250	300
04-075-74100	TRAINING	1,699	1,443	2,005	1,880	1,800	2,500
04-075-74110	ELECTRICITY	61,045	59,613	49,275	9,000	9,000	10,000
04-075-74260	CONSULTING/AGENT FEES	500	-	1,000	1,000	-	1,000
04-075-74560	WORKERS COMPENSATION	13,000	11,447	16,513	18,000	18,000	18,000
Total CONTRACTUAL/SUNDRY		80,482	78,693	75,576	39,440	36,720	41,370
CAPITAL OUTLAY							
04-075-85130	MOTOR VEHICLES	-	-	69,740	-	-	-
04-075-85170	OTHER EQUIPMENT	-	-	-	-	-	6,000
04-075-85210	PLAYGROUND & PARK EQUIPMENT	-	-	182,873	-	-	-
Total CAPITAL OUTLAY		-	-	252,613	-	-	6,000
Total PARK DEPARTMENT		629,839	666,400	929,499	681,398	667,047	714,185
TRANSFERS							
TRANSFERS							
04-999-77010	TRANSFER TO GENERAL FUND	64,000	64,640	67,000	34,500	35,000	35,350
04-999-77030	TRANSFER TO PDC CONSTRUCTION	302,000	-	250,000	810,000	810,000	-
04-999-77100	TRANSFER TO PDC DEBT SERVICE	215,462	215,355	214,880	214,136	214,136	212,950
Total TRANSFERS		581,462	279,995	531,880	1,058,636	1,059,136	248,300
Total TRANSFERS		581,462	279,995	531,880	1,058,636	1,059,136	248,300
Total EXPENSE		1,213,501	979,240	1,474,159	1,758,034	1,728,183	980,485
Revenues Over/Under		100,629	455,304	(55,181)	(1,056,534)	(931,183)	(271,985)

SPECIAL REVENUE FUNDS

CRIME CONTROL DISTRICT – FUND 18

The Crime Control and Prevention District was established to account for a one-half cent sales tax increase approved by voters on March 23, 1996, for an initial five years. On May 5, 2001, voters extended the sales tax collection for ten more years. The purpose of the increase in sales tax is to enhance law enforcement in Watauga. The additional funding is used to add officers and purchase additional equipment and supplies for law enforcement purposes. A ten-year extension of the sales tax was passed during the November 2010 election. Legal restrictions regarding the taxability for some items within the District were lifted effective April, 2011.

This is a Special Revenue Fund and is used to account for specific revenues that are legally restricted to expenditures for particular purposes. The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

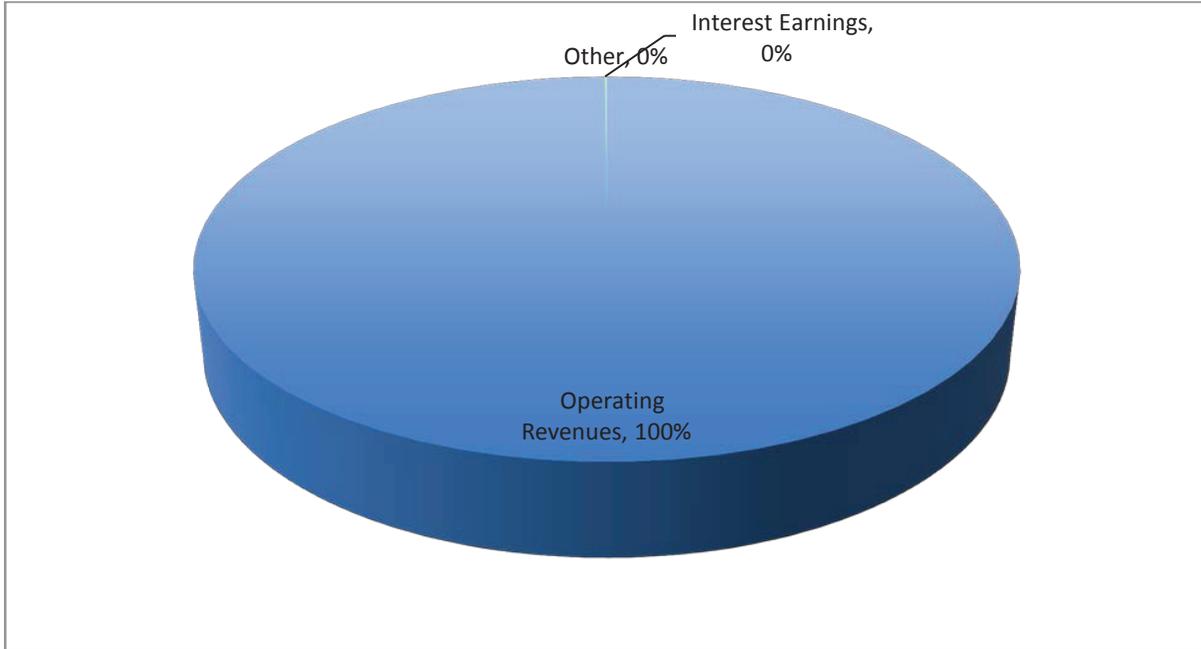
Sales tax revenue for FY2014 is expected to be \$1,414,000. Revenues are projected to be higher this year by approximately 1% over the FY2013 estimate.

BUDGET SUMMARY

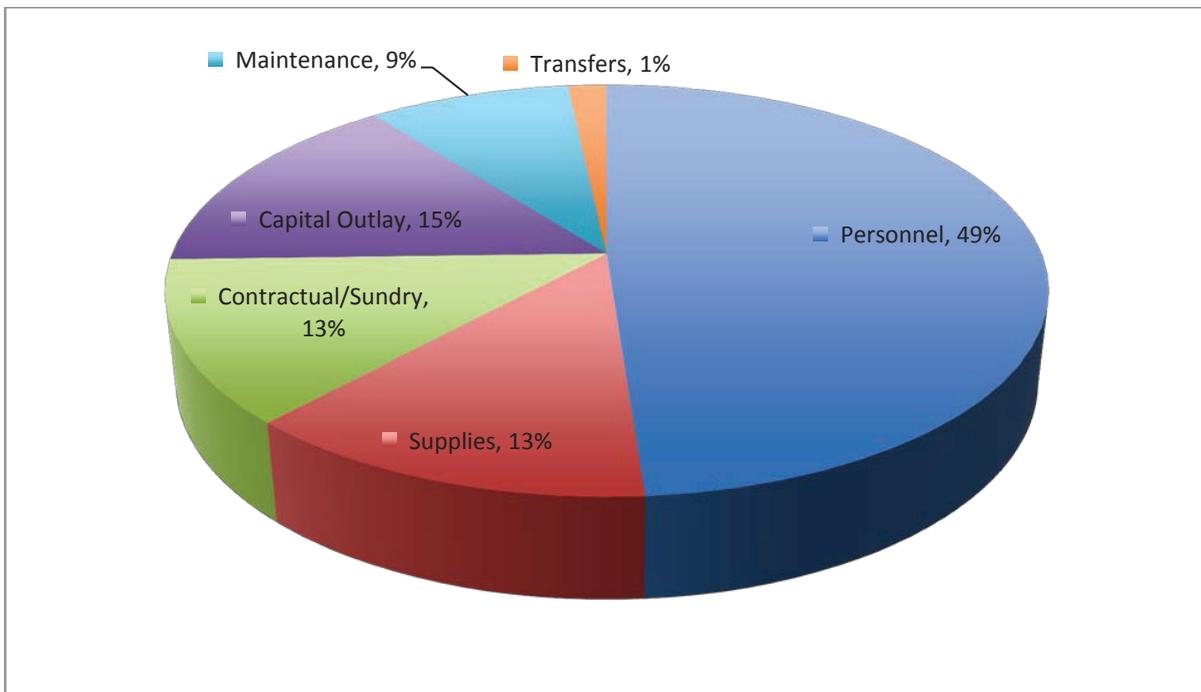
	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Fund Balance, October 1	\$ 1,102,617	\$ 1,247,765	\$ 1,602,318	\$ 700,686	\$ 990,244	\$ 909,127
Revenues						
Operating Revenues	1,153,971	1,350,598	1,413,831	1,400,000	1,400,000	1,414,000
Grant Proceeds						
Excrow Interest						
Other	42,016	24,305	36,907	-	-	-
Interest Earnings	2,051	1,552	1,552	1,200	1,200	1,100
Total Revenues	1,198,038	1,376,455	1,452,290	1,401,200	1,401,200	1,415,100
Total Available Resources	\$ 2,300,655	\$ 2,624,220	\$ 3,054,608	\$ 2,101,886	\$ 2,391,444	\$ 2,324,227
Expenditures:						
Expenditures	926,740	883,179	1,107,213	1,343,939	1,189,232	1,390,140
Capital Outlay	114,650	116,238	446,551	273,085	265,085	50,000
Transfer Out	11,500	22,485	510,600	28,000	28,000	128,000
Total Expenditures	\$ 1,052,890	\$ 1,021,902	\$ 2,064,364	\$ 1,645,024	\$ 1,482,317	\$ 1,568,140
Revenues Over(Under) Expenses	145,148	354,553	(612,074)	(243,824)	(81,117)	(153,040)
Fund Balance, September	\$ 1,247,765	\$ 1,602,318	\$ 990,244	\$ 456,862	\$ 909,127	\$ 756,087
Target Balance @ 15% of Budgeted Operating Expenses						\$ 227,721

SPECIAL REVENUE FUNDS

Where Does the Money Come From?

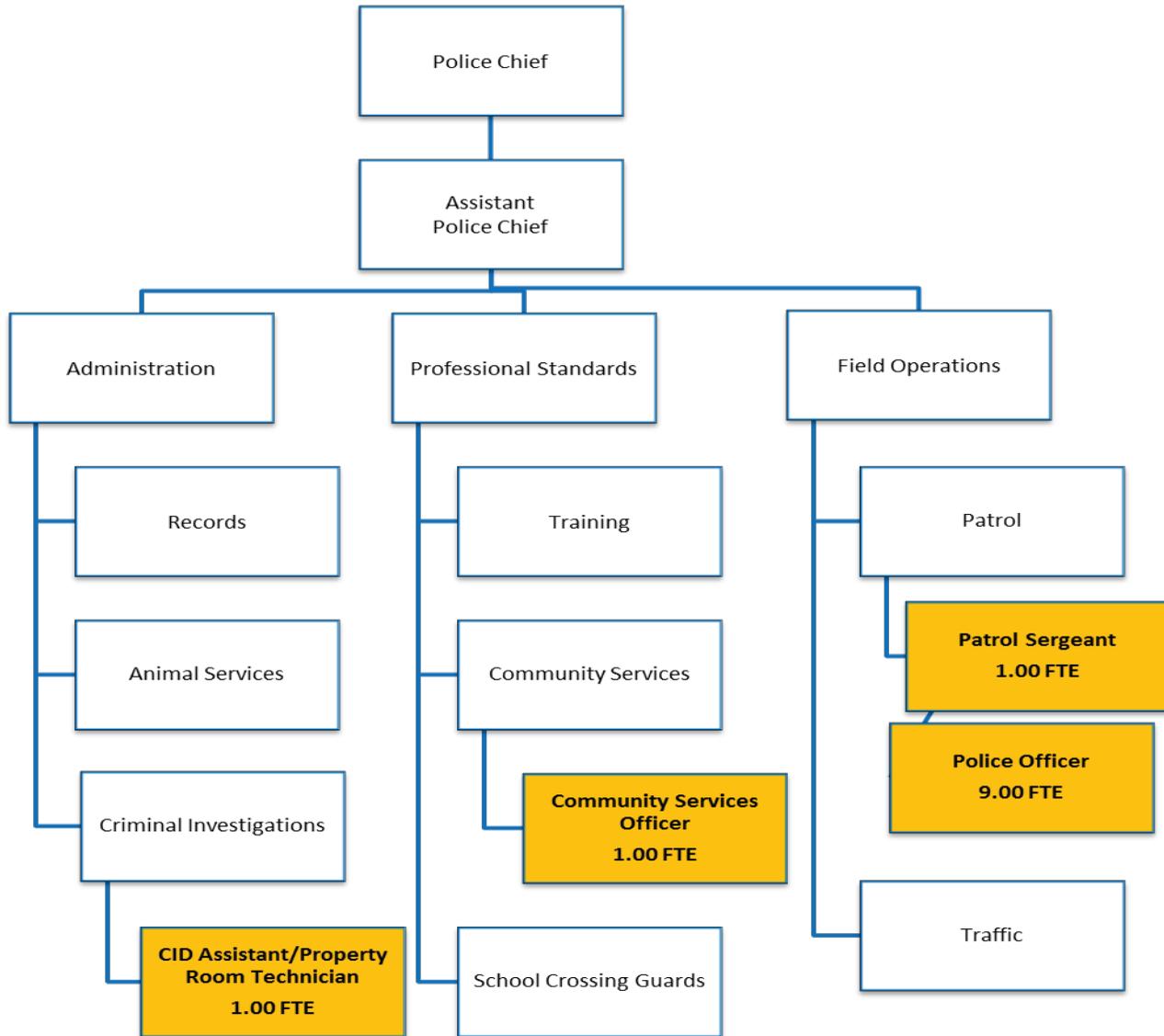


Where Does the Money Go?



SPECIAL REVENUE FUNDS

**Crime Control District
Fund 18-080**



SPECIAL REVENUE FUNDS

DEPARTMENT: POLICE

DIVISION / ACTIVITY: CRIME CONTROL AND PREVENTION DISTRICT – FUND 18

LOCATION:

7101 Whitley Road
Watauga, Texas 76148

HOURS OF OPERATION:

24 hours a day

MISSION / PROGRAMS / SERVICES:

The mission of the Watauga Police Department is to provide the highest quality services while safeguarding individual liberties and building positive community relationships.

FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:

The WCCPD is primarily used for Crime Control & Prevention Programs and supporting equipment purchases.

- The Community Services Officer is funded by the WCCPD. This officer creates and implements community outreach programs such as Block Parties and neighborhood Crime Watch Groups. The Community Services Officer also performs home and business safety inspections as well as citizen training and volunteer programs such as the Watauga Citizen's Police Academy. In demonstration of our community outreach, we have Citizens/Police Department Town Hall meetings twice a year.
- Implemented a Cops Program of volunteers averaging over 100 hours per month.
- To support our mission of providing the latest advances in technology, we purchased an Automated License Plate Reader (ALPR) system, as well as six (6) new ticket writing machines. The upgrade of the In-Car video system has been installed and new radios have been purchased and calibration completed.
- To insure our commitment to excellence in performance, WCCPD funds have been used to address training needs in all areas of operations from legal and technical issues to management and leadership. In support of our operations, we have initiated Lexipol; a Policy Manual specifically designed for the Watauga Police Department. The Manual provides for daily mandated Training Bulletins.
- Five (5) new Tahoe Police vehicles were purchased to update our aging fleet.
- Working toward TPCA (Texas Police Chiefs Association) Recognition.

SPECIAL REVENUE FUNDS

DEPARTMENT: POLICE DIVISION / ACTIVITY: CRIME CONTROL AND PREVENTION DISTRICT – FUND 18
--

LOCATION: 7101 Whitley Road Watauga, Texas 76148	HOURS OF OPERATION: 24 hours a day
---	--

- FY2014 GOALS/ OBJECTIVES:**
- Obtain full staffing to ensure sufficient personnel to quickly and effectively respond to community needs.
 - Continue to be good stewards of citizen’s tax dollars by constantly examining and implementing new service delivery processes and technology advancements.
 - Enhance our community outreach through citizen recognition programs, volunteer opportunities and Police/Community Town Hall meetings.
 - Implement a Career Development/Succession Planning Program for personnel to identify and support employee’s goals. Career paths will be identified and training programs designed with both the department’s and the employee’s future in mind.
 - Create a Crime Management Plan that will identify crime and traffic trends and assign detailed plans of action, affixing responsibility for community issues and corresponding accountability for successfully dealing with those issues.

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

The operational and budgetary trends in the Watauga Police Department are accountability and stewardship. We must address the issue of crime in our city and accept the responsibility for developing and implementing strategies to deal with it. We must also accept our role in financial issues. We must find new ways to exercise stewardship with the taxpayer’s dollar.

SPECIAL REVENUE FUNDS

DEPARTMENT: POLICE
DIVISION / ACTIVITY: WATAUGA CRIME CONTROL AND PREVENTION DISTRICT - FUND 18

EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$575,574	\$544,942	\$633,259	\$765,399	\$658,992	\$813,600
Supplies	\$154,683	\$168,769	\$203,897	\$220,540	\$211,540	\$216,540
Maintenance	\$81,592	\$77,118	\$99,910	\$170,000	\$145,700	\$146,000
Contractual/Sundry	\$114,891	\$92,352	\$156,936	\$188,000	\$173,000	\$214,000
Capital Outlay	\$114,650	\$116,238	\$459,761	\$273,085	\$265,085	\$50,000
Transfers	\$11,500	\$22,485	\$510,600	\$28,000	\$28,000	\$128,000
TOTAL	\$1,052,890	\$1,021,902	\$2,064,363	\$1,645,024	\$1,482,317	\$1,568,140

PERSONNEL WCCPD SPECIAL SERVICES						
Officer	4.00	4.00	4.00	10.00	9.00	9.00
Sergeant	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Enforcement	3.00	3.00	3.00	0.00	0.00	0.00
Community Resources Officer	0.00	0.00	0.00	0.00	1.00	1.00
School Resource Officer (SRO)	1.00	1.00	1.00	0.00	0.00	0.00
CID Secretary/Property Tech	0.00	0.00	0.00	1.00	1.00	1.00
TOTAL	9.00	9.00	9.00	12.00	12.00	12.00

PERFORMANCE MEASURES / SERVICE LEVELS

<i>Input / Demand</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of Sworn Police Officers	9	11	11

<i>Efficiency Measures / Impact</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M&O Budget per Capita	\$84.26	\$63.09	\$65.34
M&O Percentage of City Budget	5.66%	3.73%	5.18%
Number of Sworn Officers Per 1000 Population from WCCPD	0.37	0.47	0.46

<i>Effectiveness Measures / Outcomes</i>	<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
SRO presentations	1, 6, 7	0	0	0
SRO student contacts	1, 6, 7	0	0	0
Crime Prevention Training - Community Service	1, 6, 7, 10	2	0	24
Business contacts - Community Service	1, 6, 9	312	40	325
Neighborhood Watch Meetings - Community Service	1, 6, 10	14	18	36
Town Hall Meetings	6	1	2	2

SPECIAL REVENUE FUNDS

Account Number Account Name		LINE ITEM BUDGET DETAILS			FY2013	FY2013	FY2014
		FY2010 Actual	FY2011 Actual	FY2012 Actual	Current Budget	Projected year end	Budget
18 - CRIME PREVENTION FUND							
REVENUE							
TAXES							
18-000-30510	1/2 CENT SALES TAX	1,153,971	1,350,599	1,413,831	1,400,000	1,400,000	1,414,000
Total TAXES		1,153,971	1,350,599	1,413,831	1,400,000	1,400,000	1,414,000
MISCELLANEOUS							
18-000-36600	INTEREST EARNINGS	2,051	1,552	1,552	1,200	1,200	1,100
18-000-36700	OTHER REVENUE	42,016	24,305	36,906	-	-	-
Total MISCELLANEOUS		44,066	25,857	38,458	1,200	1,200	1,100
Total REVENUE		1,198,037	1,376,455	1,452,289	1,401,200	1,401,200	1,415,100
EXPENSE							
POLICE							
PERSONNEL SERVICES							
18-080-40010	SUPERVISION	65,984	68,653	70,906	66,201	74,000	75,000
18-080-40020	CLERICAL	-	-	28,860	30,015	30,000	31,000
18-080-40030	OPERATIONS	377,786	336,585	361,534	431,338	380,000	496,200
18-080-40100	OVERTIME	10,093	11,757	12,195	25,000	25,000	25,000
18-080-40250	CERTIFICATION PAY	4,765	5,088	4,725	5,500	5,000	5,000
18-080-40300	LONGEVITY	4,356	4,299	7,287	6,912	2,592	4,600
18-080-41000	RETIREMENT	60,077	60,906	72,648	72,731	67,000	78,300
18-080-41020	HOSPITAL & GROUP LIFE	45,760	49,387	65,621	82,357	62,000	79,500
18-080-41030	MEDICARE	6,752	6,111	6,354	7,190	7,400	8,800
18-080-41050	VACATION/COMP TIME/RET/LONG	-	2,155	3,129	20,000	6,000	10,200
18-080-41070	SALARY ADJUSTMENTS	-	-	-	18,155	-	-
Total PERSONNEL SERVICES		575,574	544,942	633,259	765,399	658,992	813,600
SUPPLIES							
18-080-52010	OFFICE SUPPLIES	4,028	3,901	3,581	4,840	4,840	4,840
18-080-52030	PUBLICATIONS	324	63	439	500	500	500
18-080-52040	WEARING APPAREL	29,100	30,687	39,374	64,000	55,000	60,000
18-080-52050	VEHICLES PARTS & SUPPLIES	4,731	3,938	6,912	6,000	6,000	6,000
18-080-52060	VEHICLES FUEL & LUBRICANTS	59,632	78,218	104,506	92,000	92,000	92,000
18-080-52070	MINOR TOOLS & APPARATUS	5,608	3,925	5,908	6,200	6,200	6,200
18-080-52130	EVENT REFRESHMENTS / MEALS	362	573	1,010	2,000	2,000	2,000
18-080-52140	JAIL SUPPLIES	9,056	8,564	(224)	-	-	-
18-080-52160	EDUCATIONAL SUPPLIES	6,516	3,919	5,438	7,000	7,000	7,000
18-080-52200	COMPUTER SUPPLIES	-	-	238	-	-	-
18-080-52250	UNIFORM CLEANING SUPPLIES	11,462	11,666	9,867	13,000	13,000	13,000
18-080-52330	WEAPONS/AMMUNITIONS	23,864	23,315	26,848	25,000	25,000	25,000
Total SUPPLIES		154,683	168,769	203,897	220,540	211,540	216,540

SPECIAL REVENUE FUNDS

Account Number Account Name		LINE ITEM BUDGET DETAILS			FY2013	FY2013	FY2014
		FY2010 Actual	FY2011 Actual	FY2012 Actual	Current Budget	Projected year end	Budget
MAINTENANCE							
18-080-63010	FURNITURE & FIXTURES	270	-	182	500	200	500
18-080-63020	OFFICE EQUIPMENT	8,746	12,553	6,891	10,000	10,000	10,000
18-080-63040	VEHICLE MAINTENANCE	17,276	22,950	21,880	30,000	20,000	20,000
18-080-63050	RADIO MAINTENANCE	19,973	6,365	45,463	35,000	45,000	45,000
18-080-63060	ELECTRICAL EQUIPMENT MAINT	787	162	248	500	500	500
18-080-63510	SOFTWARE MAINTENANCE	34,540	35,089	25,247	94,000	70,000	70,000
Total MAINTENANCE		81,592	77,118	99,910	170,000	145,700	146,000
CONTRACTUAL/SUNDRY							
18-080-74010	COMMUNICATIONS	13,735	11,860	18,359	23,000	23,000	23,000
18-080-74030	SUNDRY	18,944	13,440	15,990	17,000	17,000	41,000
18-080-74040	SPECIAL SERVICES	11,650	4,378	19,257	18,000	18,000	18,000
18-080-74050	ADVERTISING	413	70	1,519	2,000	2,000	2,000
18-080-74060	TRAVEL EXPENSE	3,561	3,368	5,543	10,000	10,000	10,000
18-080-74070	DUES & SUBSCRIPTIONS	7,023	14,021	11,819	12,000	12,000	12,000
18-080-74100	TRAINING	22,051	22,052	31,942	35,000	25,000	35,000
18-080-74101	ADMINISTRATIVE TRAINING	2,000	515	4,598	10,000	10,000	10,000
18-080-74190	PRINTING & BINDING	1,978	1,802	2,569	2,000	2,000	2,000
18-080-74300	LEASE/PURCHASE COST	10,655	-	15,000	15,000	15,000	27,000
18-080-74450	INVESTIGATION EXPENSE	6,626	6,480	11,144	12,000	12,000	12,000
18-080-74560	WORKERS COMPENSATION	12,278	10,811	15,596	17,000	17,000	17,000
18-080-74960	CONTINGENCY	3,978	3,554	3,600	15,000	10,000	5,000
Total CONTRACTUAL/SUNDRY		114,891	92,352	156,936	188,000	173,000	214,000
CAPITAL OUTLAY							
18-080-85040	COMPUTER HARDWARE	15,552	13,403	6,480	53,000	45,000	35,000
18-080-85050	COMPUTER SOFTWARE	-	-	13,210	15,000	15,000	15,000
18-080-85120	MAJOR TOOLS & APPARATUS	-	-	-	5,085	5,085	-
18-080-85130	MOTOR VEHICLES	99,098	102,835	289,889	200,000	200,000	-
18-080-85170	OTHER EQUIPMENT	-	-	150,182	-	-	-
Total CAPITAL OUTLAY		114,650	116,238	459,761	273,085	265,085	50,000
Total POLICE		1,041,390	999,417	1,553,764	1,617,024	1,454,317	1,440,140
TRANSFERS							
TRANSFERS							
18-999-77010	TRANSFER TO GENERAL FUND	11,500	22,485	25,700	28,000	28,000	28,000
18-999-77070	TRANSFER TO CAPITAL PROJECTS	-	-	484,900	-	-	-
18-999-77220	TRANSFER TO INTERNAL SERVICE	-	-	-	-	-	100,000
Total TRANSFERS		11,500	22,485	510,600	28,000	28,000	128,000
Total TRANSFERS		11,500	22,485	510,600	28,000	28,000	128,000
Total EXPENSE		1,052,890	1,021,902	2,064,364	1,645,024	1,482,317	1,568,140
Revenues Over/Under		145,147	354,553	(612,074)	(243,824)	(81,117)	(153,040)

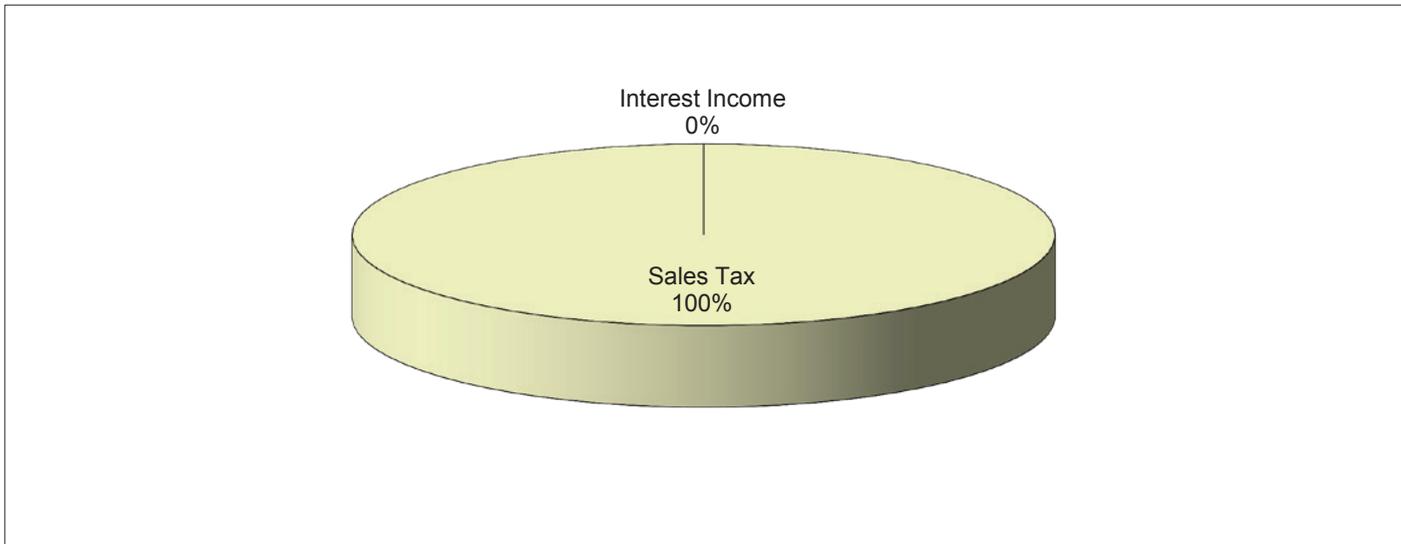
SPECIAL REVENUE FUNDS

Street Maintenance Fund - 14

Budget Summary

The Street Maintenance Fund was established in FY2013 to account for a 1/4 cent sales tax approved by voters on May 12, 2012 for an initial four years effective October 1, 2012. The purpose of the sales tax is to provide for the maintenance and repair of municipal streets in existence at the time of the vote. The Watauga Parks and Development Corporation sales and use tax was reduced by one-fourth of one percent effective October 1, 2012. Sales Tax revenue for FY2014 is expected to be \$707,000. This is a one-percent increase from FY2013.

Where Does the Money Come From:



	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1*	\$0	\$0	\$0	\$0	\$0	\$100,000
<u>Revenues:</u>						
Sales Tax	-	-	-	700,000	700,000	707,000
Interest Earnings	-	-	-	-	-	-
Total Revenues	-	-	-	700,000	700,000	707,000
Total Available Resources	\$0	\$0	\$0	\$700,000	\$700,000	\$807,000
<u>Expenditures:</u>						
Asphalt Overlay	0	0	0	\$500,000	\$500,000	\$500,000
Street Maintenance	0	0	0	100,000	100,000	100,000
Total Expenditures	\$0	\$0	\$0	\$600,000	\$600,000	\$600,000
Fund Balance, September 30	\$0	\$0	\$0	\$100,000	\$100,000	\$207,000

SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Current Budget	FY2013 Projected year end	FY2014 Budget
14 - STREET MAINTENANCE SALES TAX FUND							
REVENUE							
TAXES							
14-000-30510	1/4 CENT SALES TAX	-	-	-	700,000	700,000	707,000
Total TAXES		-	-	-	700,000	700,000	707,000
MISCELLANEOUS							
14-000-36600	INTEREST EARNINGS	-	-	-	-	150	-
Total MISCELLANEOUS		-	-	-	-	150	-
Total REVENUE		-	-	-	700,000	700,150	707,000
EXPENSE							
PUBLIC WORKS							
MAINTENANCE							
14-090-63210	STREET MAINTENANCE	-	-	-	100,000	100,000	100,000
Total MAINTENANCE		-	-	-	100,000	100,000	100,000
CAPITAL OUTLAY							
14-090-85720	OVERLAY MATERIALS	-	-	-	500,000	500,000	500,000
Total CAPITAL OUTLAY		-	-	-	500,000	500,000	500,000
Total PUBLIC WORKS		-	-	-	600,000	600,000	600,000
Total EXPENSE		-	-	-	600,000	600,000	600,000
Revenues Over/Under		-	-	-	100,000	100,150	107,000

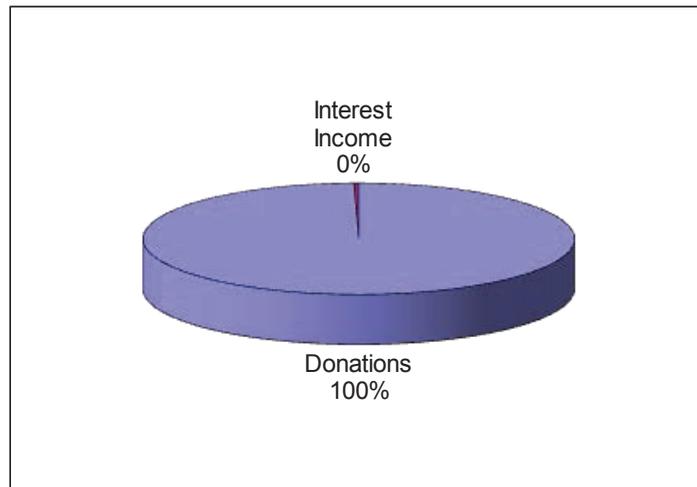
SPECIAL REVENUE FUNDS

LIBRARY DONATION FUND – FUND 23

The Library Donation Fund is a Special Revenue Fund used to account for specific revenues that are legally restricted to expenditures for particular purposes. The Library Donation Fund was established to give Watauga citizens the opportunity to assist the Library in purchasing supplies. Each month, citizens are given the opportunity to donate \$1 when paying their water and sewer bill.

This money is used to purchase additional library supplies such as books, audio and videotapes, periodicals, and other types of supplies.

BUDGET SUMMARY



	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1	\$2,760	\$4,752	\$2,430	\$4,474	\$12,129	\$21,449
<u>Revenue:</u>						
Operating Revenues	12,936	12,340	11,125	13,000	11,000	11,000
Interest Income	28	21	27	40	50	40
Total Revenue	12,964	12,361	11,152	13,040	11,050	11,040
Total Available Resources	\$15,724	\$17,113	\$13,582	\$17,514	\$23,179	\$32,489
<u>Expenditures:</u>						
Total Expenditures	\$10,972	\$12,459	\$1,453	\$13,230	\$1,730	\$13,235
Fund Balance, September 30	\$4,752	\$4,654	\$12,129	\$4,284	\$21,449	\$19,254

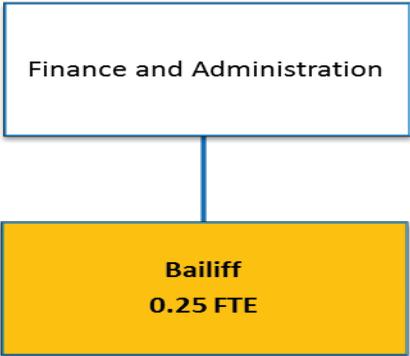
SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
23 - LIBRARY DONATIONS							
REVENUE							
MISCELLANEOUS							
23-000-36150	LIBRARY DONATIONS	12,936	12,340	11,125	13,000	11,000	11,000
23-000-36600	INTEREST EARNINGS	28	21	27	40	50	40
Total MISCELLANEOUS		12,963	12,361	11,153	13,040	11,050	11,040
Total REVENUE		12,963	12,361	11,153	13,040	11,050	11,040
EXPENSE							
LIBRARY							
PERSONNEL SERVICES							
23-060-40030	OPERATIONS	1,197	1,272	1,269	1,500	1,500	1,500
23-060-41000	RETIREMENT	154	173	165	208	208	210
23-060-41030	MEDICARE	19	18	18	22	22	25
Total PERSONNEL SERVICES		1,369	1,463	1,453	1,730	1,730	1,735
SUPPLIES							
23-060-52270	LIBRARY MATERIALS	9,603	10,996	-	11,500	6,000	11,500
Total SUPPLIES		9,603	10,996	-	11,500	6,000	11,500
Total LIBRARY		10,972	12,459	1,453	13,230	7,730	13,235
Total EXPENSE		10,972	12,459	1,453	13,230	7,730	13,235
Revenues Over/Under		1,991	(98)	9,700	(190)	3,320	(2,195)

SPECIAL REVENUE FUNDS

**Municipal Court Security Fund
Fund 25**



SPECIAL REVENUE FUNDS

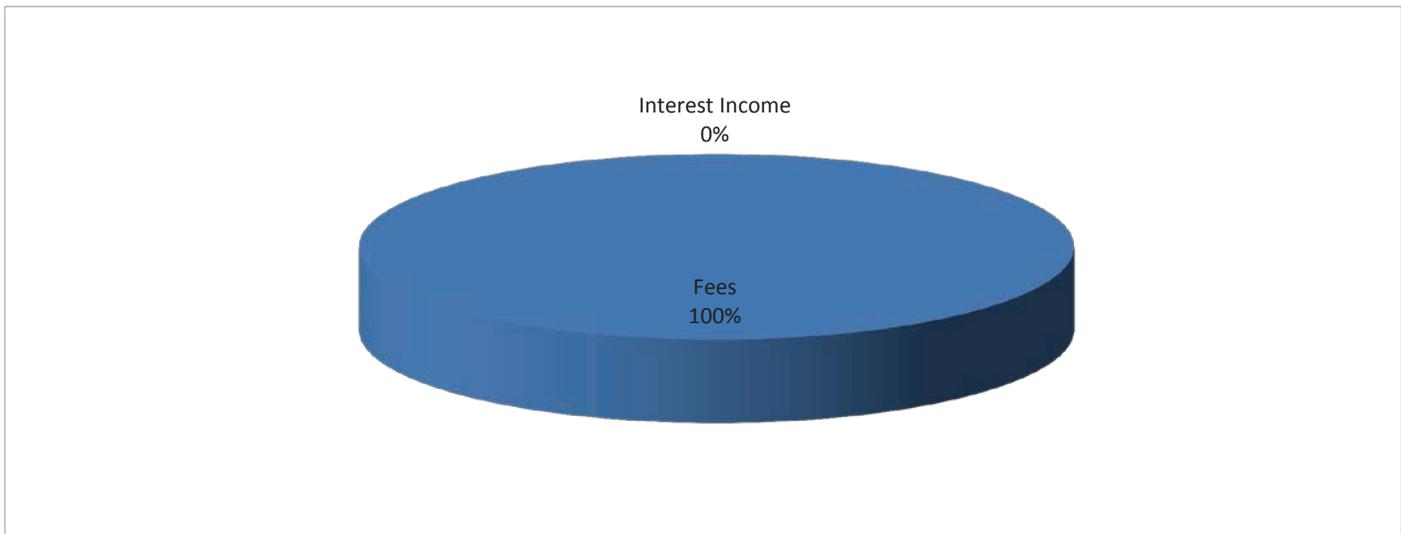
Municipal Court Security Fund 25

Budget Summary

The Municipal Court Security Fund Fee was established in the 1997 Texas Legislative Session to allow a \$3 assessment on all court fines paid. This assessment allows municipalities to purchase security equipment such as surveillance cameras, bulletproof glass, and bailiff costs for Municipal Court areas. The Municipal Building Security Fees were assessed beginning in May, 1999.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

Where Does the Money Come From:



	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1*	\$21,733	\$34,910	\$45,177	\$52,495	\$52,599	\$50,380
Revenues:						
Municipal Bldg Security Fees	17,365	13,510	12,864	10,200	13,200	15,500
Interest Earnings	132	119	72	0	80	0
Total Revenues	\$17,497	\$13,629	\$12,936	\$10,200	\$13,280	\$15,500
Total Available Resources	\$39,230	\$48,539	\$58,113	\$62,695	\$65,879	\$65,880
Expenditures:						
Personnel	4,052	3,362	5,416	12,315	12,315	15,450
Supplies	275	0	0	0	0	0
Contractual/Sundry	0	0	98	0	0	0
Capital	0	0	0	0	0	0
Total Expenditures	\$4,327	\$3,362	\$5,514	\$12,315	\$12,315	\$15,450
Fund Balance, September 30	\$34,910	\$45,177	\$52,599	\$50,380	\$53,564	\$50,430

SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

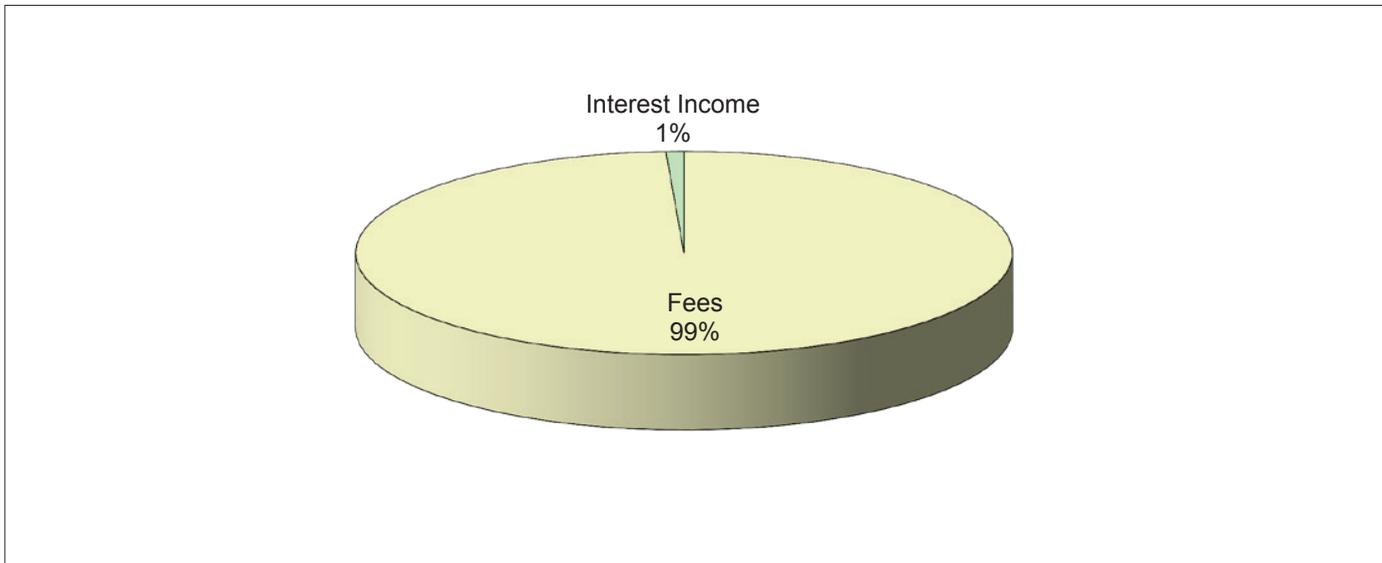
Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
25 - MUN CT BLDG SECURITY FUND							
REVENUE							
FINES & FORFEITURES							
25-000-32200	BLDG SECURITY FEE	17,365	13,510	12,864	10,200	13,200	15,500
Total FINES & FORFEITURES		17,365	13,510	12,864	10,200	13,200	15,500
MISCELLANEOUS							
25-000-36600	INTEREST EARNINGS	132	119	73	-	80	-
Total MISCELLANEOUS		132	119	73	-	80	-
Total REVENUE		17,497	13,629	12,936	10,200	13,280	15,500
EXPENSE							
FINANCE							
PERSONNEL SERVICES							
25-040-40030	OPERATIONS	3,938	3,249	5,253	7,800	20,000	13,500
25-040-40100	OVERTIME	-	-	-	2,000	2,000	-
25-040-41000	RETIREMENT	-	-	-	-	-	1,750
25-040-41030	MEDICARE	114	112	163	215	500	200
Total PERSONNEL SERVICES		4,052	3,361	5,416	10,015	22,500	15,450
SUPPLIES							
25-040-52040	WEARING APPAREL	-	-	-	500	1,000	-
25-040-52260	MISC. EQUIPMENT/FURNITURE	275	-	-	1,000	-	-
Total SUPPLIES		275	-	-	1,500	1,000	-
CONTRACTUAL/SUNDRY							
25-040-74060	TRAVEL EXPENSE	-	-	-	500	500	-
25-040-74100	TRAINING	-	-	98	300	300	-
Total CONTRACTUAL/SUNDRY		-	-	98	800	800	-
Total FINANCE		4,326	3,361	5,514	12,315	24,300	15,450
Total EXPENSE		4,326	3,361	5,514	12,315	24,300	15,450
Revenues Over/Under		13,171	10,268	7,423	(2,115)	(11,020)	50

SPECIAL REVENUE FUNDS

Municipal Court Technology Fund - 26
Budget Summary

The Municipal Court Technology Fee was established in the 1997 Texas Legislative session to allow a \$4 assessment on all court fines paid. This assessment allows municipalities to purchase and maintain technology equipment for the Municipal Court areas. This equipment includes computer hardware and software. In 2003 this fee was updated to include the maintenance of such technology improvements. The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, the expenditures are recorded when the liability is incurred.

Where Does the Money Come From:



	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1*	\$51,869	\$58,809	\$76,848	\$67,998	\$74,645	\$80,295
<u>Revenues:</u>						
Municipal Court Technology Fee	23,138	18,000	18,003	13,600	17,000	20,900
Interest Earnings	247	207	110	150	150	150
Total Revenues	23,385	18,207	18,113	13,750	17,150	21,050
Total Available Resources	\$75,254	\$77,016	\$94,961	\$81,748	\$91,795	\$101,345
<u>Expenditures:</u>						
Total Expenditures	16,445	168	20,316	27,438	11,500	5,000
	\$16,445	\$168	\$20,316	\$27,438	\$11,500	\$5,000
Fund Balance, September 30	\$58,809	\$76,848	\$74,645	\$54,310	\$80,295	\$96,345

*The Municipal Court Technology Fees were assessed beginning October, 1999.

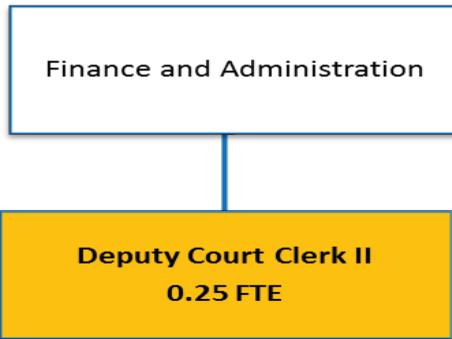
SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
26 - MUN CT TECHNOLOGY FUND							
REVENUE							
<u>FINES & FORFEITURES</u>							
26-000-32210	TECHNOLOGY FEE	23,138	18,000	18,003	13,600	17,000	20,900
Total FINES & FORFEITURES		23,138	18,000	18,003	13,600	17,000	20,900
<u>MISCELLANEOUS</u>							
26-000-36600	INTEREST EARNINGS	247	206	110	150	150	150
Total MISCELLANEOUS		247	206	110	150	150	150
Total REVENUE		23,385	18,207	18,113	13,750	17,150	21,050
EXPENSE							
FINANCE							
<u>SUPPLIES</u>							
26-040-52010	OFFICE SUPPLIES	-	-	-	-	-	500
26-040-52260	MISC. EQUIPMENT/FURNITURE	-	168	-	-	-	1,500
Total SUPPLIES		-	168	-	-	-	2,000
<u>CONTRACTUAL/SUNDRY</u>							
26-040-74040	SPECIAL SERVICES	-	-	-	3,720	1,500	1,500
26-040-74630	EQUIPMENT/ROLLING STOCK INSURANCE	-	-	-	3,000	-	1,500
Total CONTRACTUAL/SUNDRY		-	-	-	6,720	1,500	3,000
<u>CAPITAL OUTLAY</u>							
26-040-85170	OTHER EQUIPMENT	16,445	-	20,316	20,718	10,000	-
Total CAPITAL OUTLAY		16,445	-	20,316	20,718	10,000	-
Total FINANCE		16,445	168	20,316	27,438	11,500	5,000
Total EXPENSE		16,445	168	20,316	27,438	11,500	5,000
Revenues Over/Under		6,940	18,039	(2,203)	(13,688)	5,650	16,050

SPECIAL REVENUE FUNDS

**Juvenile Case Manager
Fund 27-040**



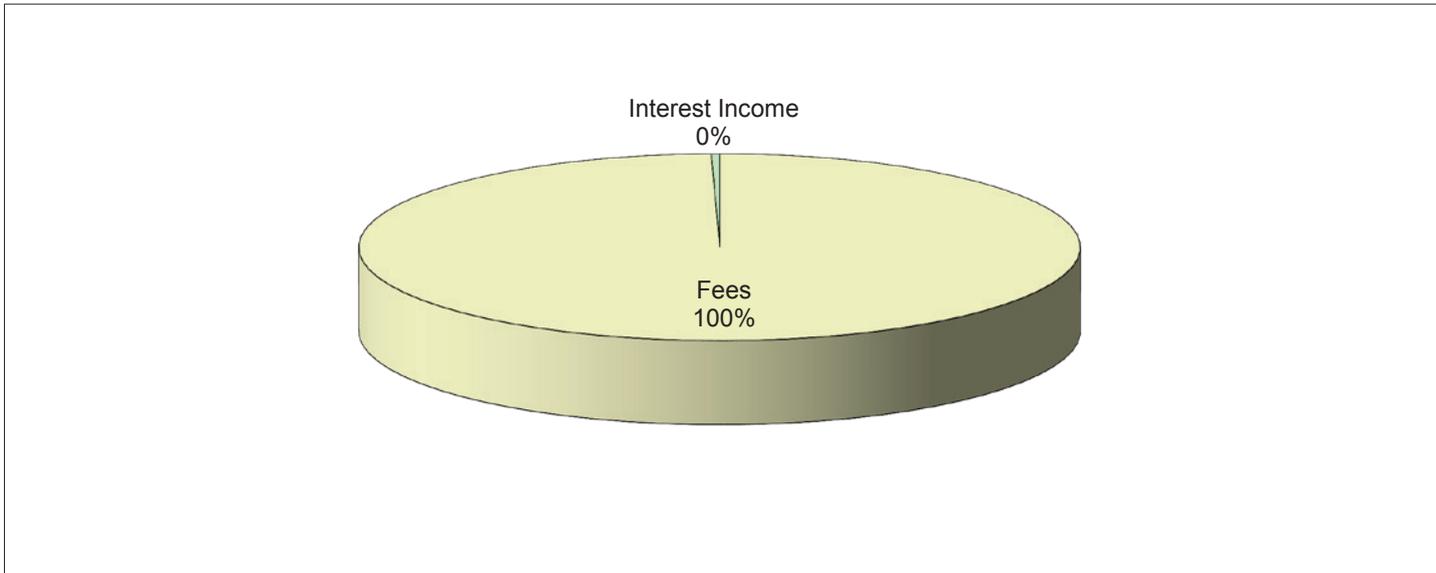
SPECIAL REVENUE FUNDS

Municipal Court Juvenile Case Manager Fund - 27

Budget Summary

The Municipal Court Juvenile Case Manager Fee was established in the Texas Legislative session to allow a \$5 assessment on fines for misdemeanor offenses. This assessment allows municipalities to fund the salaries for a juvenile case manager. The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

Where Does the Money Come From:



	2009-10 Actual	2010-11 Actual	2010-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1*	\$32,347	\$57,780	\$69,063	\$76,851	\$81,769	\$91,832
<u>Revenues:</u>						
Juvenile Case Manager Fee	26,961	22,138	22,243	17,000	20,275	26,500
Interest Earnings	211	185	116	100	100	100
Total Revenues	27,172	22,323	22,359	17,100	20,375	26,600
Total Available Resources	\$59,519	\$80,103	\$91,422	\$93,951	\$102,144	\$118,432
<u>Expenditures:</u>						
	1,739	11,040	9,653	12,755	5,260	16,350
Total Expenditures	\$1,739	\$11,040	\$9,653	\$12,755	\$10,312	\$16,350
Fund Balance, September 30	\$57,780	\$69,063	\$81,769	\$81,196	\$91,832	\$102,082

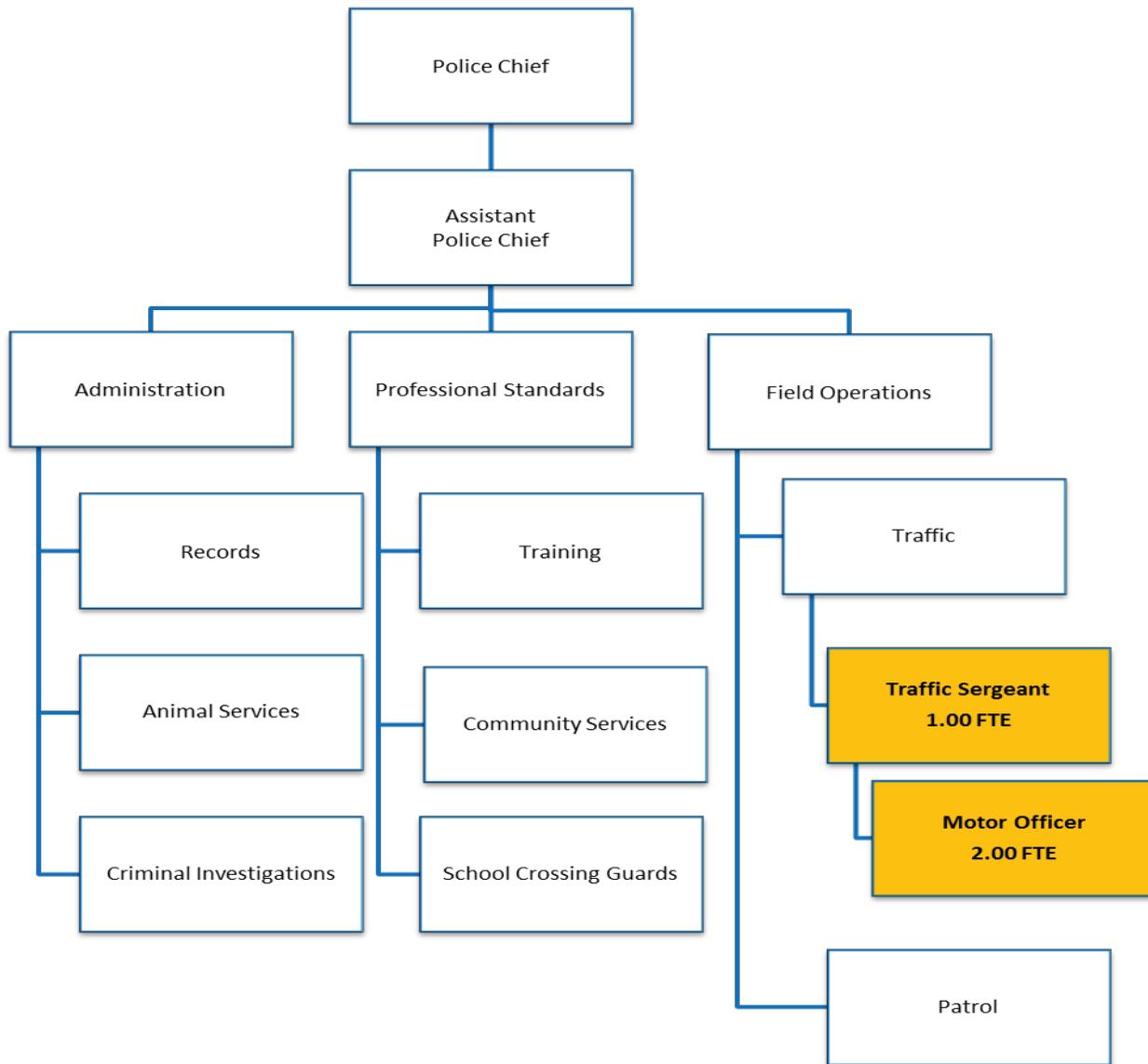
SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
27 - MUN CT JUVENILE CASE MANAGER FUND							
REVENUE							
FINES & FORFEITURES							
27-000-32220	JUV. CASE MANAGER FEE	26,961	22,138	22,243	17,000	20,275	26,500
Total FINES & FORFEITURES		26,961	22,138	22,243	17,000	20,275	26,500
MISCELLANEOUS							
27-000-36600	INTEREST EARNINGS	211	186	116	100	100	100
Total MISCELLANEOUS		211	186	116	100	100	100
Total REVENUE		27,172	22,324	22,359	17,100	20,375	26,600
EXPENSE							
FINANCE							
PERSONNEL SERVICES							
27-040-40020	CLERICAL	1,446	7,940	6,710	7,727	4,000	9,600
27-040-40030	OPERATIONS	-	-	30	-	-	-
27-040-40100	OVERTIME	72	310	319	500	700	500
27-040-40300	LONGEVITY	-	36	72	108	-	200
27-040-41000	RETIREMENT	200	1,132	918	1,019	500	1,300
27-040-41020	HOSPITAL & GROUP LIFE	-	1,503	1,502	1,637	-	2,000
27-040-41030	MEDICARE	22	119	101	114	60	200
Total PERSONNEL SERVICES		1,739	11,040	9,653	11,105	5,260	13,800
CONTRACTUAL/SUNDRY							
27-040-74060	TRAVEL EXPENSE	-	-	-	600	-	1,000
27-040-74070	DUES & SUBSCRIPTIONS	-	-	-	50	-	50
27-040-74100	TRAINING	-	-	-	1,000	-	1,500
Total CONTRACTUAL/SUNDRY		-	-	-	1,650	-	2,550
Total FINANCE		1,739	11,040	9,653	12,755	5,260	16,350
Total EXPENSE		1,739	11,040	9,653	12,755	5,260	16,350
Revenues Over/Under		25,432	11,284	12,706	4,345	15,115	10,250

SPECIAL REVENUE FUNDS

**Traffic Safety
Fund 28-080**



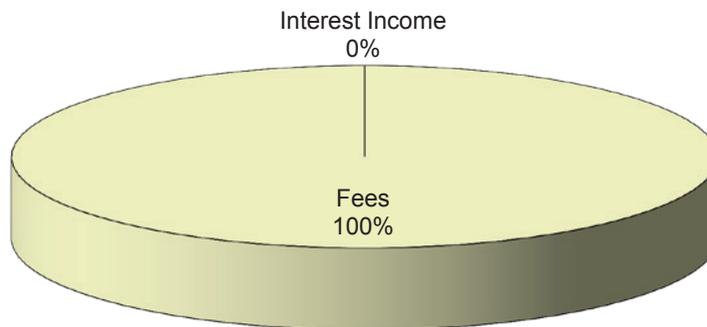
SPECIAL REVENUE FUNDS

Traffic Safety Fund - 28

Budget Summary

To account for a civil or administrative penalties to no more than \$75 and late penalties to no more than \$25. Legislation passed by 80th Texas Legislature allows a local government entity to use a photographic traffic signal enforcement system. 1/2 the net revenue from this fund is remitted to the Texas Comptroller for deposit into a Regional Trauma Account. The City's traffic signal enforcement system was established December, 2010.

Where Does the Money Come From:



	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1*	\$0	\$0	\$241,436	\$756	\$23,220	\$42,949
<u>Revenues:</u>						
Traffic Safety Fee	-	694,793	822,240	800,000	725,000	800,000
Interest Earnings	-	-	-	-	-	-
Total Revenues	-	694,793	822,240	800,000	725,000	800,000
Total Available Resources	\$0	\$694,793	\$1,063,676	\$800,756	\$748,220	\$842,949
<u>Expenditures:</u>						
Transfer to Gen Cap Projects	-	\$0	\$290,000	\$0	\$0	\$0
Transfer to State Trauma Center	-	\$241,436	\$288,893	\$285,000	\$285,000	\$285,000
Personnel Expenses	-	\$22,079	\$233,563	\$240,315	\$190,271	\$253,100
Lease - Motorcycles/Equipment	-	-	-	-	-	\$19,060
Traffic Safety Fees	-	189,842	228,000	230,000	230,000	230,000
Total Expenditures	\$0	\$453,357	\$1,040,456	\$755,315	\$705,271	\$787,160
Fund Balance, September 30	\$0	\$241,436	\$23,220	\$45,441	\$42,949	\$55,789
					(\$19,729)	(\$12,840)

SPECIAL REVENUE FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
28 - TRAFFIC SAFETY							
REVENUE							
FINES & FORFEITURES							
28-000-32000	FINES AND FORFEITS	-	694,793	822,240	800,000	725,000	800,000
Total FINES & FORFEITURES		-	694,793	822,240	800,000	725,000	800,000
Total REVENUE		-	694,793	822,240	800,000	725,000	800,000
EXPENSE							
NON-DEPARTMENTAL							
CONTRACTUAL/SUNDRY							
28-020-74691	TRAFFIC LIGHT FEES	-	189,842	228,000	230,000	230,000	230,000
Total CONTRACTUAL/SUNDRY		-	189,842	228,000	230,000	230,000	230,000
Total NON-DEPARTMENTAL		-	189,842	228,000	230,000	230,000	230,000
POLICE							
PERSONNEL SERVICES							
28-080-40010	SUPERVISION	-	-	74,716	68,183	71,820	70,300
28-080-40030	OPERATIONS	-	22,079	103,897	84,436	55,000	98,500
28-080-40100	OVERTIME	-	-	6,640	5,000	12,000	10,000
28-080-40110	STEP PROGRAM TRAFFIC	-	-	-	25,000	5,000	15,000
28-080-40250	CERTIFICATION PAY	-	-	2,446	2,500	1,600	2,500
28-080-40300	LONGEVITY	-	-	2,592	2,880	2,160	2,500
28-080-41000	RETIREMENT	-	-	22,678	21,905	17,000	23,600
28-080-41020	HOSPITAL & GROUP LIFE	-	-	18,121	19,968	18,124	20,000
28-080-41030	MEDICARE	-	-	2,474	2,443	2,567	2,700
28-080-41050	VACATION/COMP TIME/RET/LONG	-	-	-	5,000	2,000	3,000
Total PERSONNEL SERVICES		-	22,079	233,563	237,315	187,271	248,100
SUPPLIES							
28-080-52040	WEARING APPAREL	-	-	-	3,000	3,000	3,000
Total SUPPLIES		-	-	-	3,000	3,000	3,000
CONTRACTUAL/SUNDRY							
28-080-74040	SPECIAL SERVICES	-	241,436	288,893	285,000	285,000	285,000
28-080-74060	TRAVEL EXPENSE	-	-	-	-	-	1,000
28-080-74100	TRAINING	-	-	-	-	-	1,000
28-080-74300	LEASE/PURCHASE COST	-	-	-	-	-	19,060
Total CONTRACTUAL/SUNDRY		-	241,436	288,893	285,000	285,000	285,000
Total POLICE		-	263,515	522,456	525,315	475,271	557,160
TRANSFERS							
TRANSFERS							
28-999-77070	TRANSFER TO CAPITAL PROJECTS	-	-	290,000	-	-	-
Total TRANSFERS		-	-	290,000	-	-	-
Total TRANSFERS		-	-	290,000	-	-	-
Total EXPENSE		-	453,357	1,040,456	755,315	705,271	787,160
Revenues Over/Under		-	241,436	(218,216)	44,685	19,729	12,840

PROPRIETARY FUNDS



**Water and Sewer Utility
Enterprise Fund**

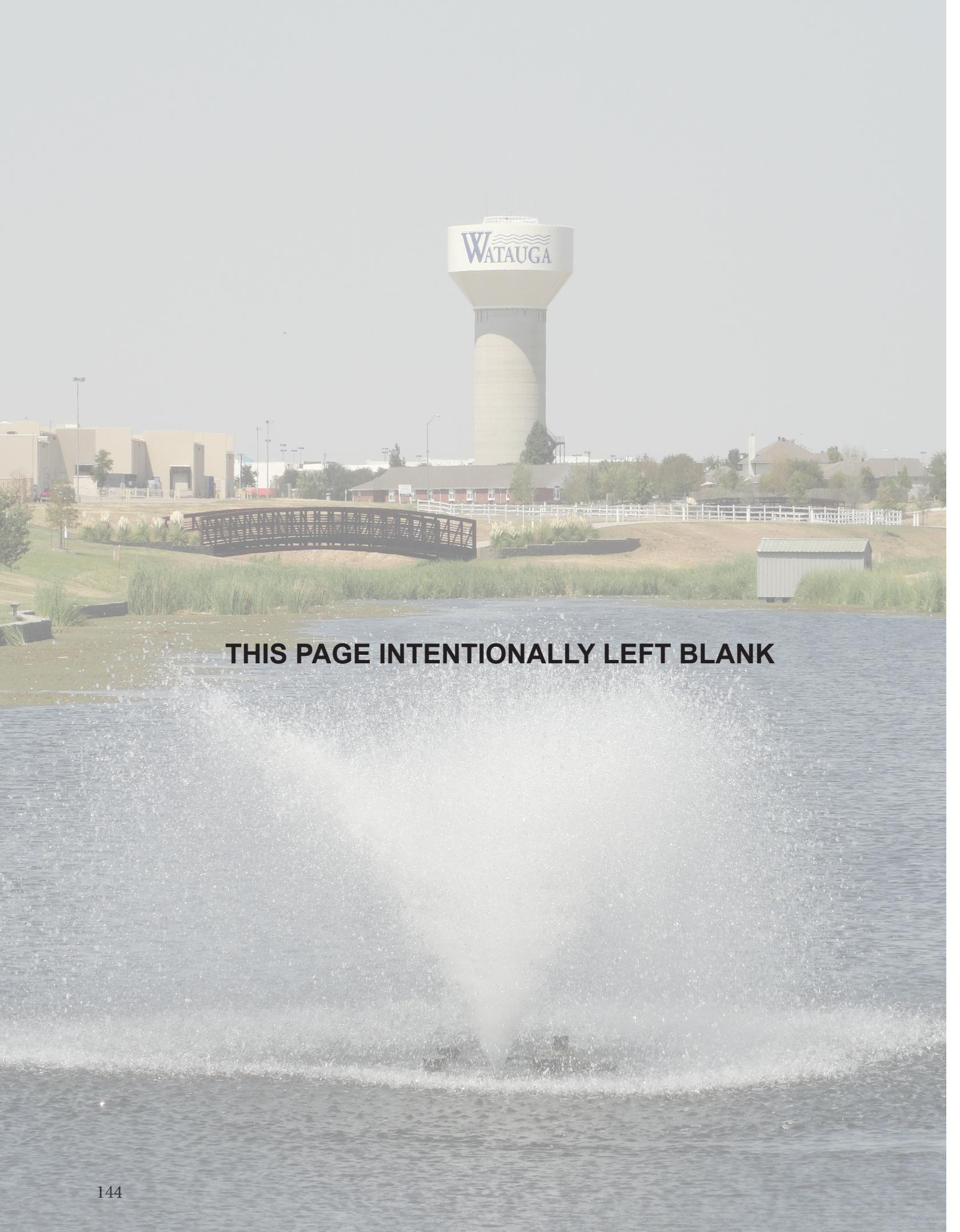
Fund 40

Storm Drain Fund

Fund 15

Equipment Replacement Fund

Fund 22



THIS PAGE INTENTIONALLY LEFT BLANK

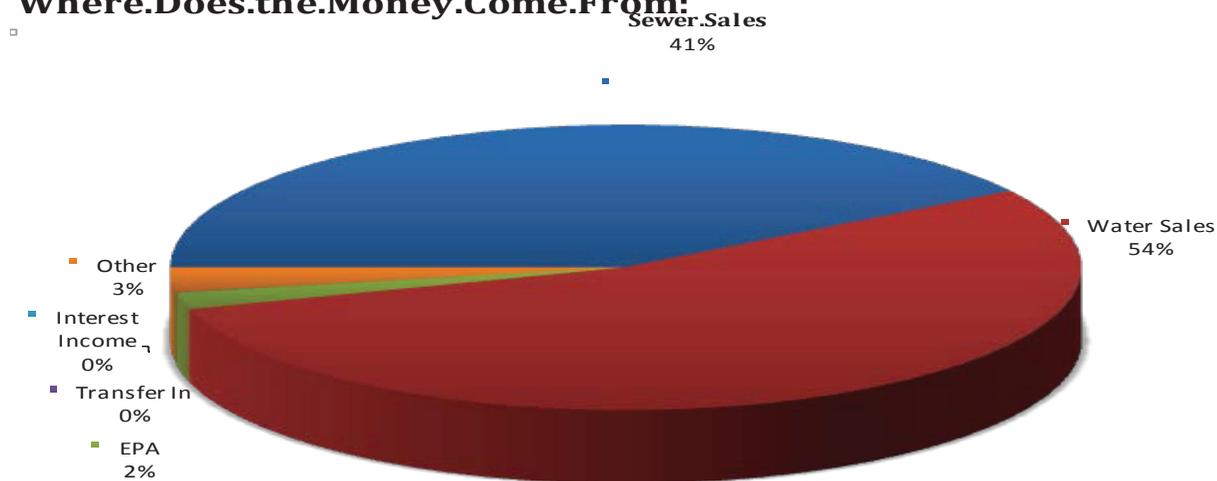
PROPRIETARY FUNDS

Water and Sewer Utility Operating Fund

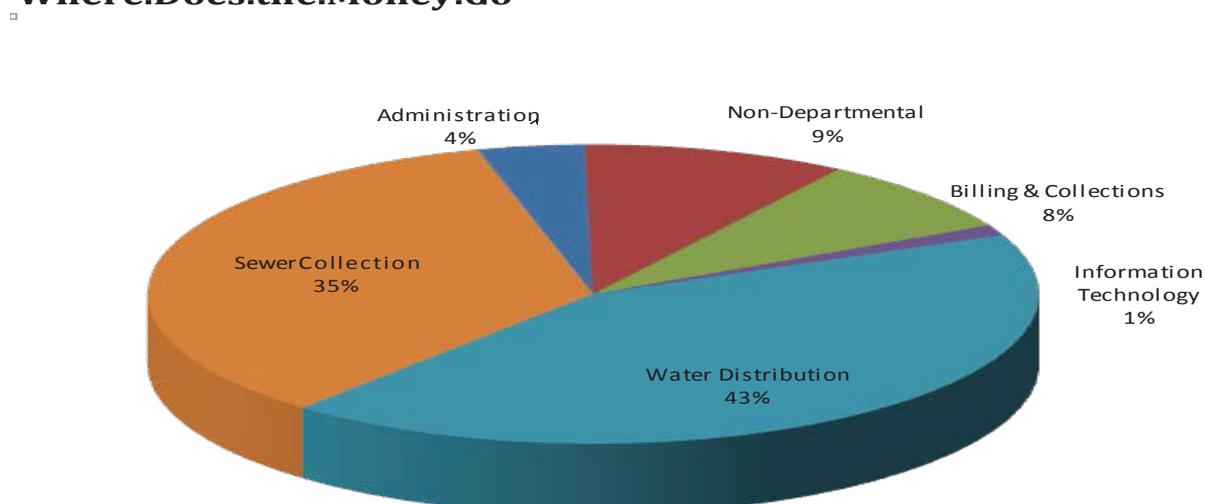
The Water and Sewer Utility Fund is one of two enterprise funds of the City. Its purpose is to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the City Council is that cost of providing services to the general public on a continuing basis be financed or recovered primarily through user charges. Watauga implemented Water and Sewer rates in 1996 as a result of the system purchase from North Richland Hills. Rates were not raised until October 2001 when a tiered rate system was put into effect. Rates were again changed in April 2002 to a flat rate structure due to the difficulty in regulating a tiered rate structure. Sewer rates were also increased during October 2001. A pass-through rate change was also made effective at that time based on actual charges incurred by wholesalers. In December, 2011, rates were increased by 30% in order to make this fund self-sustaining and to acquire enough working capital for various projects in future years.

This fund is used to account for user fees charged to residential and commercial units located within the City of Watauga. All activities necessary to providing such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, and billing and collections. Accounting records for the Water and Sewer Utility Fund are maintained on the accrual basis.

Where Does the Money Come From:



Where Does the Money Go



PROPRIETARY FUNDS

**WATER AND SEWER UTILITY OPERATING FUND
Budget Summary**

	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Budget	FY2013 Estimate	FY2014 Budget	%change
Retained Earnings, 10/1	\$3,428,170	\$2,585,610	\$1,727,437	\$2,432,263	\$2,432,263	\$2,219,891	-8.7%
<u>Revenue</u>							
Water Sales	3,731,225	4,103,856	4,577,874	4,450,267	4,400,000	4,500,000	1.1%
Sewer Sales	2,581,752	2,551,766	3,227,828	3,677,312	3,400,000	3,400,000	-7.5%
Penalty Revenue	155,971	158,452	189,404	160,000	185,000	185,000	15.6%
Other Revenue	8,360	31,276	59,166	15,000	14,000	5,000	-66.7%
Water Taps	2,150	300	850	0	900	0	0.0%
Sewer Taps	150	0	50	0	100	0	0.0%
Service Charges	45,064	41,735	43,275	42,200	42,800	43,000	1.9%
EPA Revenues	158,202	153,268	160,850	156,000	156,000	156,000	0.0%
Water Inspection Fees	174	0	0	0	0	0	0.0%
Sewer Inspection Fees	364	0	0	0	0	0	0.0%
Transfer In	34,237	1,264	912	0	700	0	0.0%
Interest Income	16,625	5,397	3,655	7,500	4,000	5,000	-33.3%
Total Revenue	6,734,274	7,047,314	8,263,864	8,508,279	8,203,500	8,294,000	-2.5%
Total Available Resources	10,162,444	9,632,924	9,991,301	10,940,542	10,635,763	10,513,891	-3.9%
<u>Expenditures:</u>							
Administration	214,654	215,039	223,376	221,426	200,168	219,600	-0.8%
Non-Departmental	449,242	621,278	597,757	581,788	622,900	540,000	-7.2%
Billing & Collections	413,925	454,248	449,578	488,134	457,182	457,450	-6.3%
Information Technology	55,921	58,337	61,817	62,744	62,708	64,600	3.0%
Water Distribution	2,325,262	2,451,971	2,333,149	2,477,579	2,429,055	2,411,850	-2.7%
Sewer Collection	2,008,148	1,663,426	1,780,553	1,912,402	1,901,358	1,952,700	2.1%
Total Expenditures	5,467,152	5,464,299	5,446,230	5,744,073	5,673,371	5,646,200	-1.7%
Net Income	1,267,122	1,583,015	2,817,634	2,764,206	2,530,129	2,647,800	-4.2%
<u>Transfer Out:</u>							
General Fund	326,228	335,375	395,736	424,288	413,000	413,000	-2.7%
Joint Use Facilities Fund	59,796	74,131	74,131	175,000	145,000	75,000	-57.1%
Bunker Hill Fund	0	80	0	0	0	0	0.0%
Cert. Obligation Debt Svc	1,160,634	1,115,502	1,158,013	1,699,089	1,699,089	1,678,825	-1.2%
Revenue Bond Debt Svc	343,024	344,100	344,928	345,412	345,412	340,662	-1.4%
W/S Construction	220,000	572,000	140,000	140,000	140,000	140,000	0.0%
Other Sources(Uses)	2,109,682	2,441,188	2,112,808	2,783,789	2,742,501	2,647,487	-4.9%
Retained Earnings 9-30	\$2,585,610	\$1,727,437	\$2,432,263	\$2,412,680	\$2,219,891	\$2,220,204	-8.0%

Retained Earnings Required @ 20%

Over/Under required 20%

\$1,658,737

\$561,467

PROPRIETARY FUND

DEPARTMENT: ADMINISTRATION	
DIVISION / ACTIVITY: ADMINISTRATIVE – FUND 40-010	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5800	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M.
MISSION / PROGRAMS / SERVICES: <ul style="list-style-type: none">• Responsible for the planning, development, programming and management of activities and services provided to the citizens of Watauga through the City Manager’s office, Personnel Director/Public Information Office, HR Coordinator’s Office and Finance Department.• This department includes only personnel costs associated with these services provided.	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: See Fund 01-010, Fund 01-011, and Fund 01-040	
FY2014 GOALS/ OBJECTIVES: See Fund 01-010, Fund 01-011, and Fund 01-040	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: See Fund 01-010, Fund 01-011, and Fund 01-040	

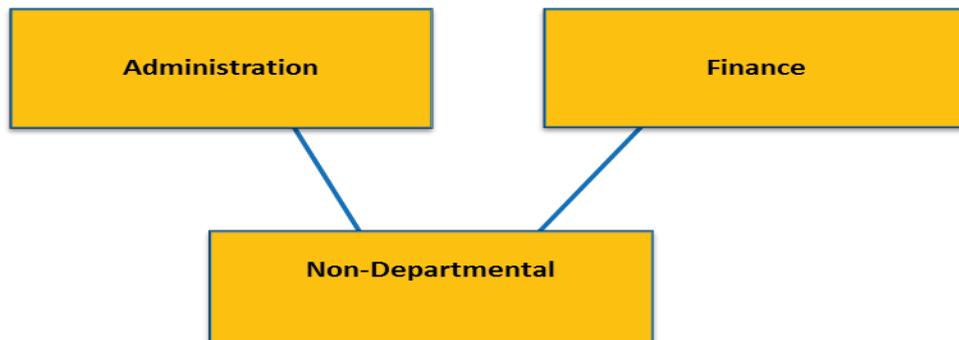
PROPRIETARY FUNDS

DEPARTMENT: FINANCE AND ADMINISTRATION
DIVISION / ACTIVITY: WATER AND SEWER - FUND 40-010

EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$214,654	\$215,039	\$223,376	\$221,426	\$200,168	\$219,600
Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
Contractual/Sundry	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$214,654	\$215,039	\$223,376	\$221,426	\$200,168	\$219,600
PERSONNEL						
City Manager	0.50	0.50	0.50	0.50	0.50	0.50
Director of Finance & Admin.	0.25	0.25	0.25	0.25	0.25	0.25
Asst. Finance Director / Purch.	0.50	0.50	0.50	0.50	0.50	0.50
HR & CS Director / PIO	0.50	0.50	0.50	0.50	0.50	0.50
TOTAL	1.75	1.75	1.75	1.75	1.75	1.75

PROPRIETARY FUNDS

Water and Sewer Fund Non-Departmental Fund 40-020



PROPRIETARY FUND

DEPARTMENT: NON-DEPARTMENTAL

DIVISION / ACTIVITY: NON-DEPARTMENTAL – FUND 40-020

LOCATION:

7105 Whitley Road
Watauga, Texas 76148
Phone Number: 817-514-5800

HOURS OF OPERATION:

Monday – Friday 8:00 A.M. – 5:00 P.M.
Extended hours for meetings and elections.

MISSION / PROGRAMS / SERVICES:

- Management has initiated programs to define the costs in this budget that may not be specifically identifiable to any operational budget.
- Examples of costs here include:
 - general liability insurance
 - city-wide computer leases
 - copier costs
 - merchant fees
 - contingency
 - worker’s compensation
 - vacation buy-back
 - retirement costs
 - general administrative costs

FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:

- This year there was a continued increase in the amount of retirees and vacation buyback occurrences

FY2014 GOALS/ OBJECTIVES:

- Fund 3% Merit increase for employees in order to remain competitive in the current market

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

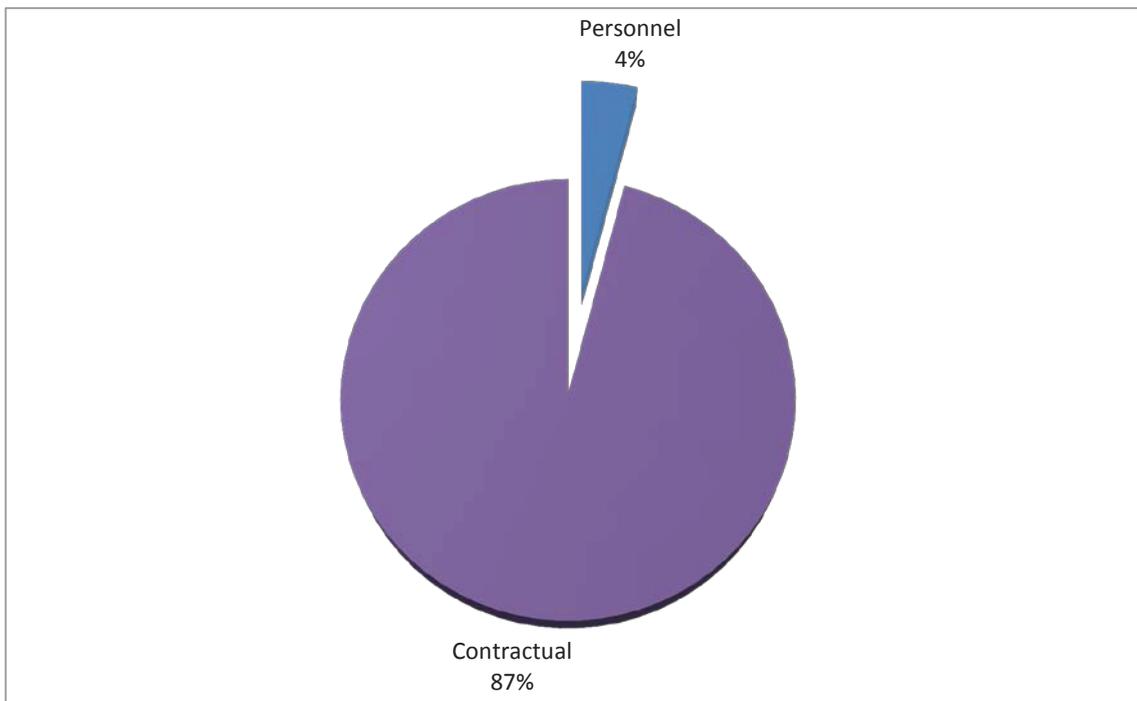
- In order to recruit and retain a solid workforce, the City will continually review and revise the current employee pay plan to remain competitive in the current market

PROPRIETARY FUNDS

DEPARTMENT: NON-DEPARTMENTAL
DIVISION / ACTIVITY: WATER AND SEWER - FUND 40-020

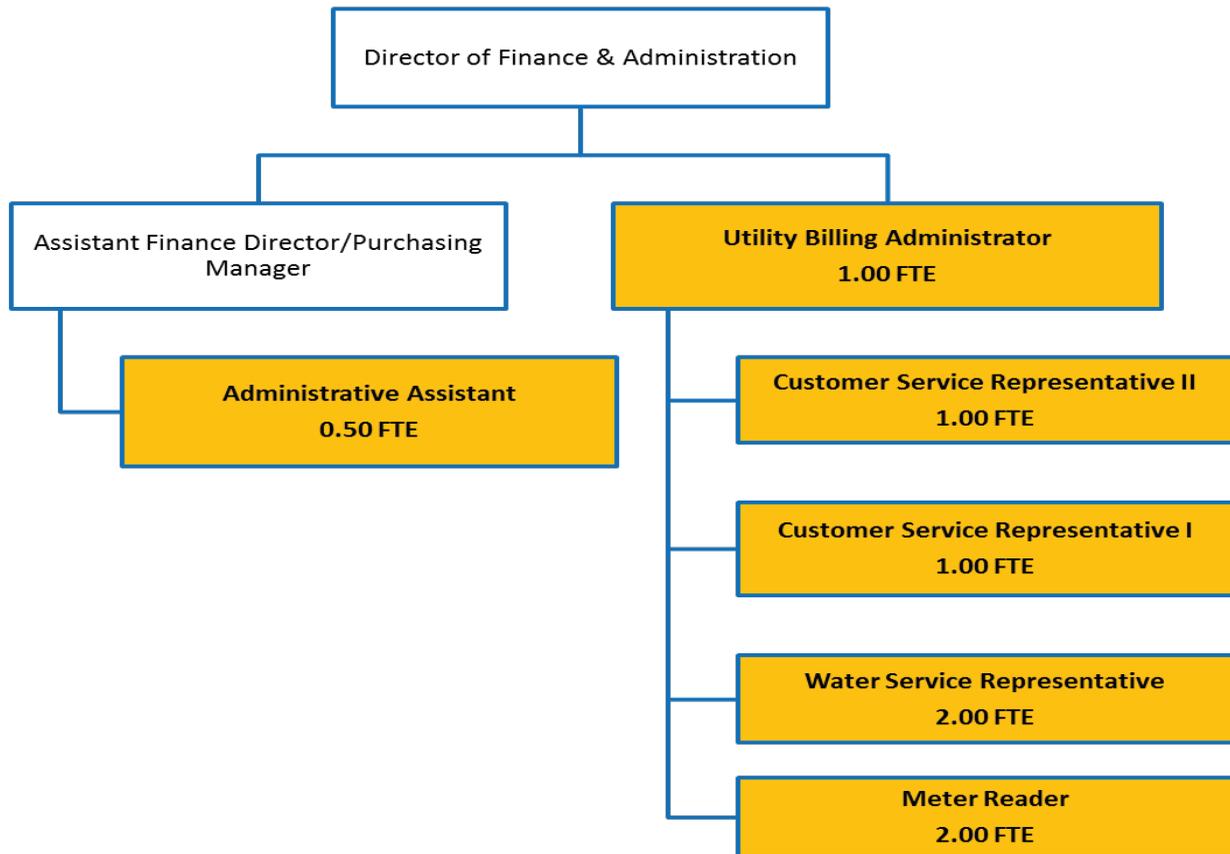
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$0	\$93,623	\$18,510	\$18,000	\$100,400	\$22,000
Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance	\$0	\$0	\$151	\$400	\$0	\$0
Contractual/Sundry	\$449,242	\$527,654	\$579,096	\$563,388	\$522,500	\$517,000
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$449,242	\$621,277	\$597,757	\$581,788	\$622,900	\$539,000
PERSONNEL						
TOTAL	0.00	0.00	0.00	0.00	0.00	0.00

PROPRIETARY FUND NON-DEPARTMENTAL 2013-2014 BUDGET



PROPRIETARY FUNDS

Utility Billing & Collections Fund 40-045



PROPRIETARY FUNDS

DEPARTMENT: FINANCE AND ADMINISTRATION

DIVISION / ACTIVITY: UTILITY BILLING & COLLECTIONS – FUND 40-045

LOCATION:

7105 Whitley Road
Watauga, Texas 76148
Phone Number: 817-514-5820

HOURS OF OPERATION:

Monday – Friday 8:00 A.M. – 5:00 P.M.

MISSION / PROGRAMS / SERVICES:

This office strives to provide all customers with the best service possible for prompt administration of their utility accounts. We will perform our duties in such a way as to protect the assets of the City and its citizens. We will continue to seek ways to raise the level and quality of customer service provided by this office through continuous training. We will ensure accurate reading of meters by properly maintaining meters and correctly read water customers' meters in a timely manner to meet billing cycle schedules.

Provided services include:

- Establishing new accounts and updating existing accounts.
- Handle customer inquiries.
- Meter reading.
- Initiate work orders.
- Process delinquent accounts.
- Bill and process customer payments.
- Receipting and posting the financial activity for other City departments.
- Our Field Service Representatives change out meters, perform meter box maintenance and installations, as well as assist with other departments.

FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:

- Initiated a meter and meter lid replacement program
- Began cross-training the field personnel with the customer service personnel
- Encouraged more credit card transactions by removing the credit card convenience fee

FY2014 GOALS/ OBJECTIVES:

- Continue with the meter and meter lid replacement program
- Increase training for customer service representatives and field personnel
- Encourage customer service representatives to network with others within the same industry to help better serve our customers, both internally and externally

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

- Monitor monthly water and waste water consumption to stay apprised of year-to-date revenue

PROPRIETARY FUNDS

DEPARTMENT: FINANCE AND ADMINISTRATION						
DIVISION / ACTIVITY: UTILITY BILLING AND COLLECTIONS - FUND 40-045						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$312,509	\$354,458	\$349,416	\$354,634	\$338,632	\$336,200
Supplies	\$72,370	\$69,103	\$70,011	\$93,700	\$86,200	\$83,500
Maintenance	\$2,940	\$3,751	\$3,128	\$4,700	\$3,500	\$3,700
Contractual/Sundry	\$26,105	\$26,935	\$27,023	\$35,100	\$28,850	\$34,050
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$413,924	\$454,248	\$449,578	\$488,134	\$457,182	\$457,450
PERSONNEL						
Utility Billing Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Customer Service Rep I	1.00	1.00	1.00	1.00	1.00	1.00
Customer Service Rep II	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.50	0.50	0.50	0.50
Water Service Rep	2.00	2.00	2.00	2.00	2.00	2.00
Meter Reader	2.00	2.00	2.00	2.00	2.00	2.00
TOTAL	7.00	7.00	7.50	7.50	7.50	7.50
PERFORMANCE MEASURES / SERVICE LEVELS						
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14
Service orders				4,283	4,500	4,550
Number of water billings				99,145	99,200	99,250
Number of wastewater billings				96,923	9,700	97,250
Number of water account				8,167	8,180	8,180
Number of wastewater accounts				8,077	8,100	8,100
Meters read annually				98,864	99,000	99,100
Output/Workload				Actual 11-12	Estimated 12-13	Budget 13-14
New accounts				1,174	1,200	1,210
Transfers				47	50	55
Billing cycles				5	5	5
Meters replaced				309	300	350
Cu. Ft. billed - water				98,726,366	99,100,000	99,750,000
Cu. Ft. billed - wastewater				71,070,512	75,000,000	77,000,000
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14
M & O budget per capita				\$18.35	\$19.46	\$19.06
M & O percentage of city budget				1.23%	1.15%	1.51%
Delinquent cut-off water customer				1,643	1,338	1,650
Percentage of billings that go to bad debt				1%	2%	2%
Effectiveness Measures / Outcomes			Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
Percentage of same day service			5	100%	100%	100%
Percentage of accurate readings			5	98%	99%	100%
Percentage of revenues recorded within 24 hours			5	100%	100%	100%
Percentage of complaints resolved / addressed within 3 days			2, 5	100%	100%	100%

PROPRIETARY FUNDS

**Information Technology
Fund 40-050**



PROPRIETARY FUNDS

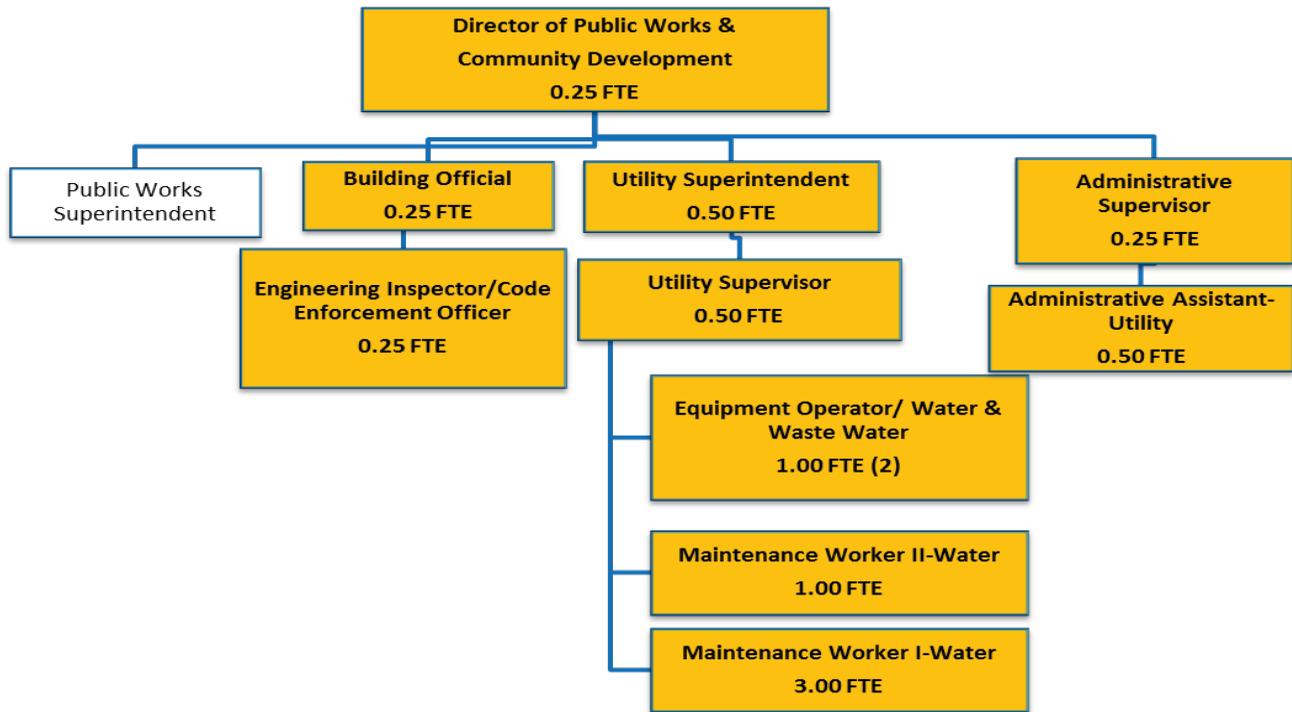
DEPARTMENT: ADMINISTRATION	
DIVISION / ACTIVITY: INFORMATION TECHNOLOGY – FUND 40-050	
LOCATION: 7105 Whitley Road Watauga, Texas 76148 Phone Number: 817-514-5800	HOURS OF OPERATION: Monday – Friday 7:00 A.M. – 5:00 P.M. Continuous on-call service
MISSION / PROGRAMS / SERVICES:	
<p>Mission: To provide for the operations and development of the City through the implementation and support of cost effective technologies which enhance the efficiencies of City staff while facilitating effective information flow between the City and its citizens.</p> <p>Programs and Services:</p> <ul style="list-style-type: none">• Networking, Hardware and Software, Telecommunications, Web Site, Cable Channel, Audio/Video, Building Security and Technical Support.	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:	
<ul style="list-style-type: none">• Installation of new IP based phone system with integrated voicemail• Implementation of new MyGov Public Works Software• Implementation of new Recreation software• Implementation of new I.T. Help Desk software• Implementation of Advanced Authentication and CJIS security compliance for PD• Implementation of TxDot Crash interface• Web Site Content Development• Filmed and streamed all Council and Board meetings• Implemented new internal controls• Provided daily support	
FY2014 GOALS/ OBJECTIVES:	
<ul style="list-style-type: none">• Improve internal work-flow• Provide staff training• Produce monthly news program and other Departmental content for Web Site and Cable Channel• Develop comprehensive Disaster Recovery Plan• Complete internal audit and update all documentation	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:	
<ul style="list-style-type: none">• Printing costs and usage continues to rise• IT supply costs continue to rise	

PROPRIETARY FUNDS

DEPARTMENT: ADMINISTRATION						
DIVISION / ACTIVITY: INFORMATION TECHNOLOGY - FUND - 40-050						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$50,881	\$52,793	\$56,485	\$56,644	\$56,608	\$58,500
Supplies	\$0	\$84	\$292	\$500	\$500	\$500
Maintenance	\$5,040	\$5,460	\$5,040	\$5,600	\$5,600	\$5,600
Contractual/Sundry	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$55,921	\$58,337	\$61,817	\$62,744	\$62,708	\$64,600
PERSONNEL						
Chief Information Officer	0.50	0.50		0.50	0.50	0.50
TOTAL	0.50	0.50	0.00	0.50	0.50	0.50
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>			
PC workstations	163	163	165			
LAN servers	22	24	24			
Printers	75	79	80			
Laptops	52	52	52			
Digital signage or conference displays	9	9	10			
Audio / Video systems	3	3	3			
Smart boards	2	3	3			
PBX switches	4	1	1			
Telephones	110	120	122			
<i>Output / Workload</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>			
Number of help desk calls	728	732	850			
Number of other service calls	1,530	1,188	1,200			
<i>Efficiency Measures / Impact</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>			
M & O budget per capita	\$2.52	\$2.67	\$2.69			
M & O budget percentage of city budget	0.17%	0.16%	0.21%			
<i>Effectiveness Measures / Outcomes</i>	<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>		
Survey satisfaction rate	5, 6	90%	90%	95%		
Problem resolution / repair of systems:						
Percent completed within 1 business day	5, 6	90%	90%	95%		
Percent completed in greater than 1 business day	5, 6	10%	10%	5%		
Percent of priority service calls closed within 4 hours	5, 6	98%	98%	98%		
Public safety dispatch system up time	1, 5, 6	99%	99%	99%		
Computer systems & networks up time	1, 5, 6	99%	99%	99%		

PROPRIETARY FUNDS

Water Distribution Fund 40-093



PROPRIETARY FUNDS

DEPARTMENT: PUBLIC WORKS

DIVISION / ACTIVITY: WATER DISTRIBUTION – FUND 40-093

LOCATION:

7800 Virgil Anthony Sr. Blvd.
Watauga, Texas 76148
Phone Number: 817-514-5806

HOURS OF OPERATION:

Monday – Friday 7:00 A.M. – 4 P.M.

MISSION / PROGRAMS / SERVICES:

The mission of the City of Watauga Water Department is to provide the highest quality and quantity of water by collecting bacteriological water samples and flushing mains to ensure safe drinking water while providing world class customer service to our citizens.

- The City's water quality meets or exceeds requirements set forth by the Texas Commission on Environmental Quality (TCEQ)
- The City of Watauga Water Department repairs leaks on mains and service lines to prevent loss of water and revenues
- Strive to provide a world class customer service attitude

FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:

- The Water Department collected 300 routine bacteriological water samples
- Maintained 85 miles of water mains in the system
- Flushed dead end water mains to ensure a high quality of water on dead ends and exercised water main valves
- Delivered the Consumer Confidence Report to our citizens as well as posted in public places
- Monitored disinfection levels daily as required by the Texas Commission on Environmental Quality (TCEQ) as well as provided customer service to our citizens

FY2014 GOALS/ OBJECTIVES:

- The City of Watauga's superior water system is regulated by the Texas Commission of environmental Quality (TCEQ). Compliance with the regulations will be through continued quarterly and annual operating reports, the Consumer Confidence Report, bacteriological water sampling, dead end water main flushing and valve exercising
- Water leaks will be repaired in a timely manner
- The Water Department will continue to provide the highest quality drinking water possible combined with World Class customer service

MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:

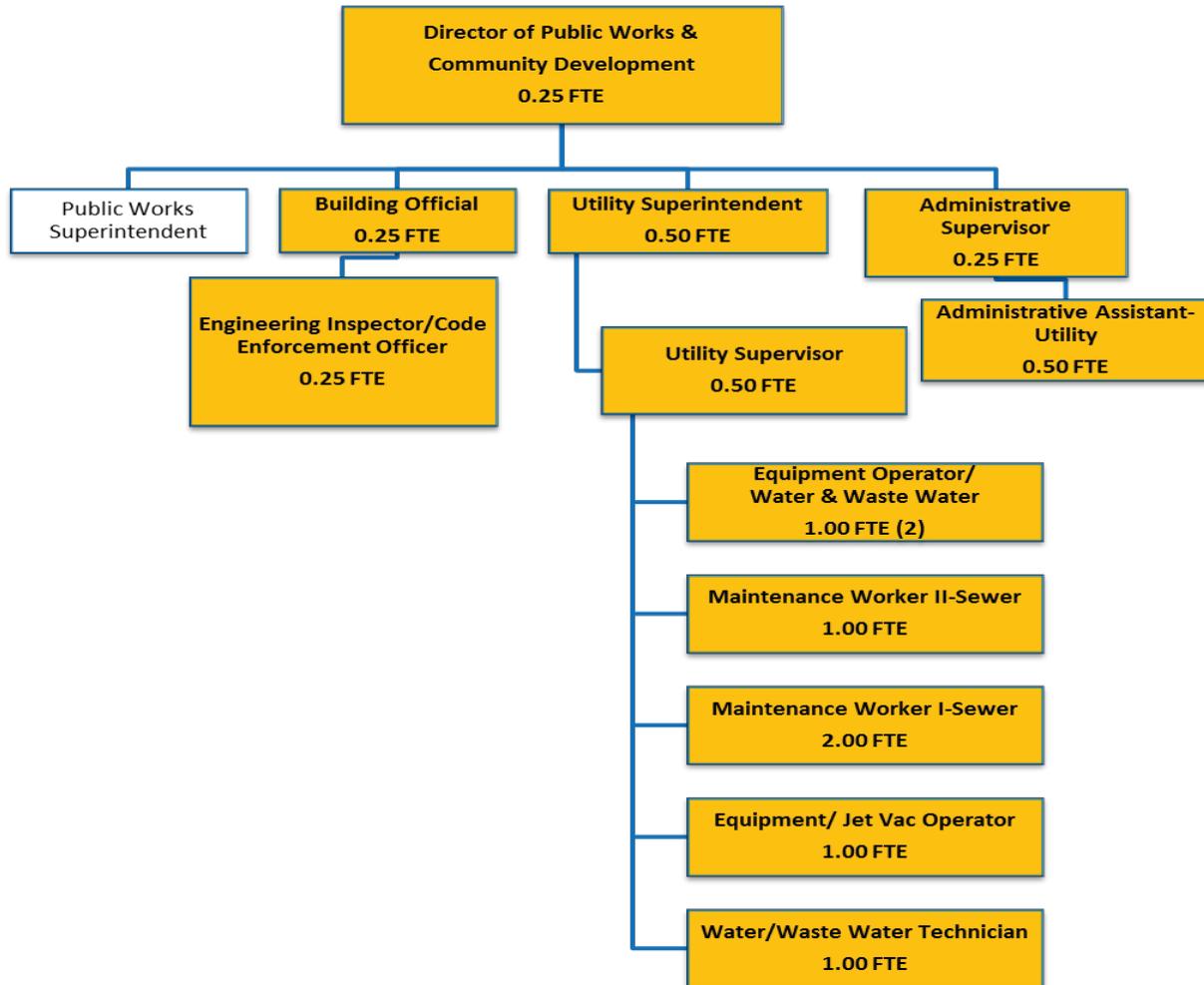
- The Water Department must maintain compliance with the Texas Commission of Environmental Quality (TCEQ) regulations to ensure the citizens of Watauga receive the highest quality and quantity of water possible
- Maintaining our superior water system rating will be accomplished through continued water sampling and water main repair to prevent water and revenue loss

PROPRIETARY FUNDS

DEPARTMENT: PUBLIC WORKS						
DIVISION / ACTIVITY: WATER DISTRIBUTION - FUND 40-093						
EXPENDITURES	2009-10 ACTUAL	2010-10 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$361,196	\$362,332	\$365,193	\$395,690	\$361,312	\$391,500
Supplies	\$22,863	\$19,631	\$22,391	\$56,189	\$51,793	\$33,600
Maintenance	\$39,504	\$23,547	\$26,365	\$55,750	\$49,750	\$46,250
Contractual/Sundry	\$1,883,867	\$2,028,161	\$1,891,234	\$1,944,950	\$1,941,200	\$1,936,500
Capital Outlay	\$17,832	\$18,300	\$27,965	\$25,000	\$25,000	\$5,000
TOTAL	\$2,325,262	\$2,451,971	\$2,333,148	\$2,477,579	\$2,429,055	\$2,412,850
PERSONNEL						
PW & Comm. Dev. Director	0.50	0.50	0.50	0.25	0.25	0.25
Inspection Foreman	0.25	0.25	0.25	0.00	0.00	0.00
Code Enforcement Officer/Engineer	0.00	0.00	0.00	0.25	0.25	0.25
Building Official	0.00	0.00	0.00	0.25	0.25	0.25
Utility Superintendent	0.50	0.50	0.50	0.50	0.50	0.50
PW Utilities Foreman	0.50	0.50	0.50	0.00	0.00	0.00
Utilities Supervisor	0.00	0.00	0.00	0.50	0.50	0.50
Equipment Operator (2)	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I / Water	3.00	3.00	3.00	3.00	3.00	3.00
Administrative Supervisor	0.00	0.00	0.00	0.25	0.25	0.25
Maintenance Worker II / Water	1.00	1.00	1.00	1.00	1.00	1.00
Utilities Administrative Assistant	0.50	0.50	0.50	0.50	0.50	0.50
TOTAL	7.25	7.25	7.25	7.50	7.50	7.50
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Number of water service calls				415	425	425
Miles of water lines maintained				88	88	88
Number of fire hydrants maintained				626	635	650
<i>Output / Workload</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Percent of dead-end lines flushed monthly				100%	100%	100%
Percent of fire hydrants inspected, lubricated, and tested				80%	80%	80%
Number of water samples taken				300	300	300
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M & O percentage of city budget				6.40%	6.12%	7.97%
M & O budget per capita				\$95.23	\$103.38	\$100.54
<i>Effectiveness Measures / Outcomes</i>			<i>Goal (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Percent of water unaccounted for (water loss rate)			8	12%	12%	12%
Percent of emergency shut-off/on calls responded w/n 30 min			5	98%	98%	98%
Percent of non-emergency calls responded within 1 hour			5	99%	99%	99%
Percent of surveys completely satisfied with services			5	100%	100%	100%

PROPRIETARY FUNDS

Sewer Collection Fund 40-094



PROPRIETARY FUNDS

DEPARTMENT: PUBLIC WORKS	
DIVISION / ACTIVITY: SEWER COLLECTION – FUND 40-094	
LOCATION: 7800 Virgil Anthony Sr. Blvd. Watauga, Texas 76148 Phone Number: 817-514-5806	HOURS OF OPERATION: Monday – Friday 7:00 A.M. – 4 P.M.
MISSION / PROGRAMS / SERVICES: The City of Watauga Sewer Department: <ul style="list-style-type: none"> • Maintains 88 miles of sewer mains • Compliance with the Texas Commission on Environmental Quality regulations in monitoring and reporting overflows • Replace and repair sewer mains and service lines • Perform video inspections to locate deficiencies for repair or replacement • Inspect sewer mains installed by contractors • Inspect grease and grit traps to ensure customers are in compliance with City ordinances • Provide world class customer service to citizens 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS: <ul style="list-style-type: none"> • The Sewer Department performed preventative flushing of sewer mains to prevent blockages and unauthorized sewage bypass • Video inspected 8,500 feet of sewer mains to locate problem areas to be repaired or replaced. • Replaced 4 brick manholes with new concrete manholes • Replaced 3 sewer main cleanouts with new concrete manholes • Repaired and replaced numerous customer sewer service lines in streets and right-of-ways • Inspected manholes monthly to locate inflow/infiltration and repair where necessary • Inspected grease and grit traps to ensure grease generators are cleaning their traps and remain in compliance with City Ordinance # 1060 to prevent Biochemical Oxygen Demand (BOD) and Total Suspended Solids (TSS) as well as unauthorized discharge • Provide world class customer service to our citizens 	
FY2014 GOALS/ OBJECTIVES: <ul style="list-style-type: none"> • The Sewer Department will continue video inspections, manhole inspections for inflow/infiltration and preventative maintenance flushing of sewer mains to unstop and prevent sewer main blockages as well as locate problem areas and repair as necessary • Areas with major problems will be listed for inclusion in the Capital Improvement Plan • Grease and grit traps will be inspected monthly to ensure compliance with City Ordinances • The Sewer Department will continue to repair or replace old deteriorated sewer mains • Continue to provide world class customer service 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS: <ul style="list-style-type: none"> • The Sewer Department must remain in compliance with the Texas Commission on Environmental Quality (TCEQ) regulations • The Sewer Department performs routine sewer main cleaning to prevent blockages and unauthorized sewage bypass • Repair or replace damaged sewer mains and sewer service lines within the City • Perform video inspections to locate problem areas needing repair or replacement • Perform manhole inspections to prevent inflow infiltration • Perform grease and grit trap inspections to ensure customers remain in compliance with City Ordinance # 1060 	

PROPRIETARY FUNDS

DEPARTMENT: PUBLIC WORKS						
DIVISION / ACTIVITY: SEWER COLLECTION - FUND 40-094						
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET
Personnel	\$347,601	\$342,283	\$334,379	\$450,450	\$393,708	\$440,000
Supplies	\$41,614	\$46,111	\$52,151	\$48,452	\$44,650	\$44,900
Maintenance	\$4,882	\$4,094	\$3,362	\$6,000	\$4,500	\$6,000
Contractual/Sundry	\$1,614,051	\$1,270,938	\$1,390,661	\$1,407,500	\$1,458,500	\$1,461,800
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$2,008,148	\$1,663,426	\$1,780,553	\$1,912,402	\$1,901,358	\$1,952,700
PERSONNEL						
Building Official	0.00	0.00	0.00	0.25	0.25	0.25
PW & Comm. Dev. Director	0.00	0.00	0.00	0.25	0.25	0.25
Code Enforcement Officer/Engineer	0.00	0.00	0.00	0.25	0.25	0.25
Inspection Foreman	0.25	0.25	0.25	0.00	0.00	0.00
Utility Superintendent	0.50	0.50	0.50	0.50	0.50	0.50
PW Utilities Foreman	0.50	0.50	0.50	0.00	0.00	0.00
Utility Supervisor	0.00	0.00	0.00	0.50	0.50	0.50
Equipment Operator (2)	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Operator / Jet Vac	1.00	1.00	1.00	1.00	1.00	1.00
Wastewater Technician	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I / Sewer	2.00	2.00	2.00	2.00	2.00	2.00
Maintenance Worker II / Sewer	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Supervisor	0.00	0.00	0.00	0.25	0.25	0.25
Utilities Administrative Assistant	0.50	0.50	0.50	0.50	0.50	0.50
TOTAL	7.75	7.75	7.75	8.50	8.50	8.50
PERFORMANCE MEASURES / SERVICE LEVELS						
<i>Input / Demand</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Linear feet of sewer line fully inspected				8,500	13,000	13,000
Linear feet of sewer line cleaned				191,955	200,000	225,000
Number of manholes maintained				1389	1390	1395
Miles of sewer lines maintained				88	88	88
<i>Output / Workload</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Linear feet of sewer line repaired				500	250	500
Number of manholes set				4	4	5
Number of manholes repaired				40	40	40
Number of manholes cleaned				110	125	150
<i>Efficiency Measures / Impact</i>				<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
M & O percentage of city budget				4.88%	4.79%	6.45%
M & O budget per capita				\$72.68	\$80.92	\$81.36
<i>Effectiveness Measures / Outcomes</i>			<i>Goals (COWs)</i>	<i>Actual 11-12</i>	<i>Estimated 12-13</i>	<i>Budget 13-14</i>
Percent of backup calls responded to within 30 minutes			1, 2	98%	98%	98%
Average BOD strength			1, 8	251	240	240
Average TSS strength			1, 8	254	200	200
Percent of surveys satisfied with sewer related services			5	100%	100%	100%

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
40 - WATER AND SEWER FUND							
REVENUE							
MISCELLANEOUS							
40-000-36600	INTEREST EARNINGS	16,630	5,397	3,655	7,500	4,000	5,000
40-000-36700	OTHER REVENUE	8,360	-	-	-	-	-
40-000-36710	CASH OVER/UNDER	(5)	-	-	-	-	-
40-000-36720	CONVENIENCE FEE REVENUE	-	31,411	21,636	15,000	14,000	5,000
40-000-36800	PROCEEDS FROM SALE OF ASSETS	-	-	37,530	-	-	-
Total MISCELLANEOUS		24,985	36,808	62,820	22,500	18,000	10,000
WATER SEWER REVENUE							
40-000-38000	WATER SALES	3,731,225	4,103,856	4,577,874	4,450,267	4,400,000	4,500,000
40-000-38010	PENALTY REVENUE	155,971	158,452	189,404	160,000	185,000	185,000
40-000-38200	SEWER SALES	2,581,752	2,551,766	3,227,828	3,677,312	3,400,000	3,400,000
40-000-38300	WATER TAPS	2,150	300	850	-	900	-
40-000-38350	SEWER TAPS	150	-	50	-	100	-
40-000-38450	EPA REVENUE	158,202	153,268	160,850	156,000	156,000	156,000
40-000-38700	WATER INSPECTION FEES	174	-	-	-	-	-
40-000-38750	SEWER INSPECTION FEES	364	-	-	-	-	-
40-000-38900	SERVICE CHARGES	37,460	36,025	37,970	35,000	37,000	37,000
40-000-38920	METER TESTING CHARGES	(45)	(135)	(45)	-	-	-
40-000-38930	RETURNED CHECK FEES	3,404	2,900	2,600	3,000	3,000	3,000
40-000-38950	DAMAGED / TAMPERING FEES	4,200	2,810	2,750	4,200	2,800	3,000
Total WATER SEWER REVENUE		6,675,007	7,009,241	8,200,131	8,485,779	8,184,800	8,284,000
TRANSFERS							
40-000-39111	TRANS FROM REV BOND RESERVE	14,000	-	-	-	-	-
40-000-39180	TRANSFER FROM JUF	16,737	1,264	912	-	700	-
40-000-39191	TRANS FROM WATER IMPACT FEE	3,500	-	-	-	-	-
Total TRANSFERS		34,237	1,264	912	-	700	-
Total REVENUE		6,734,229	7,047,314	8,263,864	8,508,279	8,203,500	8,294,000
EXPENSE							
ADMINISTRATION							
PERSONNEL SERVICES							
40-010-40010	SUPERVISION	165,587	160,016	163,846	162,506	150,000	165,400
40-010-40300	LONGEVITY	1,116	2,406	1,116	1,368	1,368	1,300
40-010-40350	CAR ALLOWANCE	5,000	4,661	4,292	4,200	3,000	4,200
40-010-41000	RETIREMENT	22,847	29,543	27,824	26,998	22,000	27,400
40-010-41010	DEFERRED COMPENSATION	5,202	3,175	5,506	4,844	3,500	4,400
40-010-41020	HOSPITAL & GROUP LIFE	12,237	12,657	18,168	19,006	17,300	14,300
40-010-41030	MEDICARE	2,666	2,580	2,624	2,504	3,000	2,600
Total PERSONNEL SERVICES		214,654	215,039	223,376	221,426	200,168	219,600
Total ADMINISTRATION		214,654	215,039	223,376	221,426	200,168	219,600
NON-DEPARTMENTAL							
PERSONNEL SERVICES							
40-020-41000	RETIREMENT	-	2,983	2,084	3,000	8,900	5,000
40-020-41030	MEDICARE	-	1,007	235	-	1,500	2,000
40-020-41050	VACATION/COMP TIME/RET/LONG	-	73,084	16,191	15,000	90,000	15,000
40-020-41070	SALARY ADJUSTMENTS	-	16,549	-	-	-	-
Total PERSONNEL SERVICES		-	93,623	18,510	18,000	100,400	22,000
MAINTENANCE							
40-020-63020	OFFICE EQUIPMENT	-	-	151	400	-	-
Total MAINTENANCE		-	-	151	400	-	-

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
CONTRACTUAL/SUNDRY							
40-020-74020	RENTAL OF EQUIPMENT	6,675	6,835	6,491	6,600	6,000	6,000
40-020-74040	SPECIAL SERVICES	242	-	-	18,000	18,000	18,000
40-020-74160	BANK CHARGES	38,999	31,031	27,829	34,000	28,000	28,000
40-020-74440	PYMT TO INTERNAL SERVICE FUND	17,500	17,500	17,500	17,500	17,500	25,000
40-020-74560	WORKERS COMPENSATION	16,610	14,626	21,101	23,000	23,000	23,000
40-020-74960	CONTINGENCY	16,146	101,811	81,148	40,000	20,000	4,000
40-020-75020	BAD DEBT EXPENSE	26,842	20,476	29,292	-	-	-
40-020-75150	PAYMENT IN LIEU OF TAXES	326,228	335,375	395,736	424,288	410,000	413,000
Total CONTRACTUAL/SUNDRY		449,242	527,654	579,096	563,388	522,500	517,000
Total NON-DEPARTMENTAL		449,242	621,278	597,757	581,788	622,900	539,000
BILLING & COLLECTIONS							
PERSONNEL SERVICES							
40-045-40010	SUPERVISION	59,170	61,951	61,714	61,714	55,000	51,600
40-045-40020	CLERICAL	80,013	96,526	94,964	91,386	91,200	86,100
40-045-40030	OPERATIONS	100,761	105,081	102,201	104,105	100,900	104,500
40-045-40100	OVERTIME	1,416	248	940	2,000	2,000	2,000
40-045-40300	LONGEVITY	4,464	5,952	7,032	7,632	7,632	6,600
40-045-41000	RETIREMENT	31,937	37,026	34,639	34,689	34,200	32,600
40-045-41020	HOSPITAL & GROUP LIFE	31,096	43,890	44,171	49,239	44,000	49,100
40-045-41030	MEDICARE	3,653	3,784	3,755	3,869	3,700	3,700
Total PERSONNEL SERVICES		312,509	354,458	349,416	354,634	338,632	336,200
SUPPLIES							
40-045-52010	OFFICE SUPPLIES	1,125	773	1,317	1,500	1,500	1,500
40-045-52020	POSTAGE	56,386	52,891	46,991	65,000	58,000	58,000
40-045-52030	PUBLICATIONS	78	360	460	500	500	500
40-045-52040	WEARING APPAREL	926	990	544	2,000	1,500	2,000
40-045-52050	VEHICLES PARTS & SUPPLIES	1,812	1,714	5,856	2,700	2,700	2,500
40-045-52060	VEHICLES FUEL & LUBRICANTS	10,185	11,809	14,094	20,000	20,000	17,000
40-045-52070	MINOR TOOLS & APPARATUS	1,858	566	749	2,000	2,000	2,000
Total SUPPLIES		72,370	69,103	70,011	93,700	86,200	83,500
MAINTENANCE							
40-045-63040	VEHICLE MAINTENANCE	-	-	-	500	500	500
40-045-63050	RADIO MAINTENANCE	100	762	-	1,000	-	-
40-045-63101	METER READING SYSTEM	2,840	2,989	3,128	3,200	3,000	3,200
Total MAINTENANCE		2,940	3,751	3,128	4,700	3,500	3,700
CONTRACTUAL/SUNDRY							
40-045-74010	COMMUNICATIONS	267	300	279	300	300	2,500
40-045-74040	SPECIAL SERVICES	24,446	25,374	25,340	30,000	27,000	28,000
40-045-74060	TRAVEL EXPENSE	460	62	737	1,600	500	1,000
40-045-74070	DUES & SUBSCRIPTIONS	620	450	229	750	300	300
40-045-74100	TRAINING	312	750	308	2,200	500	2,000
40-045-74190	PRINTING & BINDING	-	-	129	250	250	250
Total CONTRACTUAL/SUNDRY		26,105	26,935	27,023	35,100	28,850	34,050
Total BILLING & COLLECTIONS		413,925	454,248	449,578	488,134	457,182	457,450
INFORMATION TECHNOLOGY							
PERSONNEL SERVICES							
40-050-40010	SUPERVISION	41,094	41,788	45,500	45,500	45,500	46,900
40-050-40300	LONGEVITY	792	864	936	1,008	1,008	1,100
40-050-41000	RETIREMENT	5,427	6,264	5,990	6,046	6,050	6,300
40-050-41020	HOSPITAL & GROUP LIFE	2,937	3,212	3,386	3,416	3,400	3,500
40-050-41030	MEDICARE	630	664	673	674	650	700
Total PERSONNEL SERVICES		50,881	52,793	56,485	56,644	56,608	58,500

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
SUPPLIES							
40-050-52200	COMPUTER SUPPLIES	-	84	292	500	500	500
Total SUPPLIES		-	84	292	500	500	500
MAINTENANCE							
40-050-63510	SOFTWARE MAINTENANCE	5,040.00	5,460.00	5,040.00	5,600.00	5,600.00	5,600.00
Total MAINTENANCE		5,040.00	5,460.00	5,040.00	5,600.00	5,600.00	5,600.00
Total INFORMATION TECHNOLOGY		55,921	58,337	61,817	62,744	62,708	64,600
WATER DISTRIBUTION							
PERSONNEL SERVICES							
40-093-40010	SUPERVISION	113,213	111,548	117,435	100,341	88,500	105,400
40-093-40020	CLERICAL	15,399	15,514	15,454	15,455	15,500	16,000
40-093-40030	OPERATIONS	135,526	131,395	129,774	148,052	144,500	146,600
40-093-40100	OVERTIME	11,532	15,611	12,921	32,250	20,000	25,000
40-093-40200	TEMPORARY/PT TIME HELP	150	225	-	-	-	-
40-093-40300	LONGEVITY	6,648	4,788	5,184	6,624	6,012	6,000
40-093-41000	RETIREMENT	36,974	38,423	36,703	39,354	38,500	38,900
40-093-41020	HOSPITAL & GROUP LIFE	37,462	40,778	43,654	49,224	44,000	49,200
40-093-41030	MEDICARE	4,291	4,050	4,069	4,390	4,300	4,400
Total PERSONNEL SERVICES		361,196	362,332	365,193	395,690	361,312	391,500
SUPPLIES							
40-093-52010	OFFICE SUPPLIES	529	390	479	1,000	800	1,000
40-093-52030	PUBLICATIONS	-	-	-	250	-	-
40-093-52040	WEARING APPAREL	3,195	3,042	3,198	3,600	3,600	3,600
40-093-52050	VEHICLES PARTS & SUPPLIES	9,940	6,778	9,054	9,500	8,500	9,500
40-093-52060	VEHICLES FUEL & LUBRICANTS	779	574	267	31,893	30,893	10,000
40-093-52070	MINOR TOOLS & APPARATUS	2,931	3,015	2,949	3,000	3,000	3,000
40-093-52090	CHEMICALS	-	342	333	500	500	500
40-093-52210	EQUIPMENT PARTS & SUPPLIES	5,488	5,489	6,111	6,446	4,500	6,000
Total SUPPLIES		22,863	19,631	22,391	56,189	51,793	33,600
MAINTENANCE							
40-093-63040	VEHICLE MAINTENANCE	2,069	589	2,078	2,500	1,500	2,000
40-093-63050	RADIO MAINTENANCE	230	-	-	250	250	250
40-093-63070	MINOR TOOLS & APPARATUS	882	853	932	1,000	1,000	1,000
40-093-63210	STREET MAINTENANCE	32,922	16,693	21,198	35,000	30,000	30,000
40-093-63230	SIGN MAINTENANCE	-	-	472	500	500	500
40-093-63410	BARRICADE MAINTENANCE	988	994	55	1,500	1,500	1,500
40-093-63501	JUF MAINTENANCE	-	-	-	5,000	5,000	5,000
40-093-63610	VALVES & HYDRANTS	2,412	4,418	1,630	10,000	10,000	6,000
Total MAINTENANCE		39,504	23,547	26,365	55,750	49,750	46,250
CONTRACTUAL/SUNDRY							
40-093-74010	COMMUNICATIONS	704	990	1,015	2,000	2,000	2,000
40-093-74020	RENTAL OF EQUIPMENT	(1,599)	-	893	1,000	1,000	1,000
40-093-74040	SPECIAL SERVICES	191	73	38	1,000	200	300
40-093-74060	TRAVEL EXPENSE	164	311	420	1,000	500	1,000
40-093-74070	DUES & SUBSCRIPTIONS	364	437	248	700	500	700
40-093-74100	TRAINING	1,005	1,748	580	2,000	1,000	2,000
40-093-74110	ELECTRICITY	94,620	87,810	87,810	95,000	95,000	95,000
40-093-74190	PRINTING & BINDING	1,129	694	1,416	6,250	2,000	3,500
40-093-74280	LABORATORY TESTING	7,048	6,021	7,884	20,000	14,000	15,000
40-093-75050	WATER PURCHASES	1,780,241	1,930,077	1,790,930	1,816,000	1,825,000	1,816,000
Total CONTRACTUAL/SUNDRY		1,883,867	2,028,161	1,891,234	1,944,950	1,941,200	1,936,500
CAPITAL OUTLAY							
40-093-86050	WATER METERS	17,832	18,300	27,965	25,000	25,000	5,000
Total CAPITAL OUTLAY		17,832	18,300	27,965	25,000	25,000	5,000
Total WATER DISTRIBUTION		2,325,262	2,451,971	2,333,149	2,477,579	2,429,055	2,412,850

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
SEWER COLLECTION							
PERSONNEL SERVICES							
40-094-40010	SUPERVISION	67,143	57,651	60,486	100,341	78,500	105,400
40-094-40020	CLERICAL	15,763	15,514	15,454	15,455	15,500	16,000
40-094-40030	OPERATIONS	161,256	159,916	150,383	186,304	173,700	182,000
40-094-40100	OVERTIME	18,789	21,769	20,512	32,250	20,000	25,000
40-094-40300	LONGEVITY	6,540	4,500	4,680	10,872	7,308	7,200
40-094-41000	RETIREMENT	35,216	35,666	32,543	44,879	41,500	43,700
40-094-41020	HOSPITAL & GROUP LIFE	35,303	43,613	46,834	55,818	52,700	55,800
40-094-41030	MEDICARE	7,591	3,655	3,486	4,531	4,500	4,900
Total PERSONNEL SERVICES		347,601	342,283	334,379	450,450	393,708	440,000
SUPPLIES							
40-094-52010	OFFICE SUPPLIES	15	-	151	200	150	200
40-094-52040	WEARING APPAREL	4,481	4,026	2,239	5,200	5,000	5,200
40-094-52050	VEHICLES PARTS & SUPPLIES	2,248	2,484	348	3,000	3,000	3,000
40-094-52060	VEHICLES FUEL & LUBRICANTS	29,521	35,168	42,190	32,602	30,000	30,000
40-094-52070	MINOR TOOLS & APPARATUS	888	823	920	1,000	1,000	1,000
40-094-52090	CHEMICALS	1,026	604	42	1,500	1,500	1,500
40-094-52210	EQUIPMENT PARTS & SUPPLIES	3,436	3,006	6,262	4,950	4,000	4,000
Total SUPPLIES		41,614	46,111	52,151	48,452	44,650	44,900
MAINTENANCE							
40-094-63020	VIDEO EQUIPMENT MAINTENANCE	1,499	190	150	1,500	500	1,500
40-094-63040	VEHICLE MAINTENANCE	903	1,441	994	1,500	1,000	1,500
40-094-63050	RADIO MAINTENANCE	520	145	177	500	500	500
40-094-63070	MINOR TOOLS & APPARATUS	962	889	587	1,000	1,000	1,000
40-094-63410	BARRICADE MAINTENANCE	999	1,429	1,454	1,500	1,500	1,500
Total MAINTENANCE		4,882	4,094	3,362	6,000	4,500	6,000
CONTRACTUAL/SUNDRY							
40-094-74010	COMMUNICATIONS	277	283	253	1,000	1,000	1,000
40-094-74020	RENTAL OF EQUIPMENT	-	790	577	3,000	1,500	2,000
40-094-74100	TRAINING	565	1,169	168	1,750	500	1,750
40-094-74261	SEWAGE DISPOSAL FEES	1,860	1,695	1,400	3,000	3,000	3,300
40-094-74280	LABORATORY TESTING	1,560	1,920	1,855	3,750	2,500	3,750
40-094-75060	SEWER COSTS	1,609,788	1,265,080	1,386,408	1,550,000	1,450,000	1,450,000
Total CONTRACTUAL/SUNDRY		1,614,051	1,270,938	1,390,661	1,562,500	1,458,500	1,461,800
Total SEWER COLLECTION		2,008,148	1,663,426	1,780,553	2,067,402	1,901,358	1,952,700
TRANSFERS							
TRANSFERS							
40-999-77010	TRANSFER TO GENERAL FUND	326,228	335,375	395,736	424,288	413,000	413,000
40-999-77070	TRANSFER TO CAPITAL PROJECTS	-	80	-	-	-	-
40-999-77132	TRANSFER TO W/S REV BD I&S '96	343,024	344,132	344,928	345,412	345,412	340,662
40-999-77141	TRANSFER TO W/S C.O. I&S '96	1,160,634	1,115,502	1,158,013	1,699,089	1,699,089	1,678,825
40-999-77170	TRANSFER TO W/S CONSTRUCTION	220,000	572,000	140,000	140,000	140,000	140,000
40-999-77200	TRANSFER TO JSF REPLACEMENT FD	59,796	74,131	74,131	175,000	145,000	75,000
Total TRANSFERS		2,109,682	2,441,220	2,112,807	2,783,789	2,742,501	2,647,487
Total TRANSFERS		2,109,682	2,441,220	2,112,807	2,783,789	2,742,501	2,647,487
Total EXPENSE		7,576,833	7,905,519	7,559,037	8,682,862	8,415,872	8,293,687
Revenues Over/Under		(842,604)	(858,205)	704,827	(174,583)	(212,372)	313

PROPRIETARY FUNDS

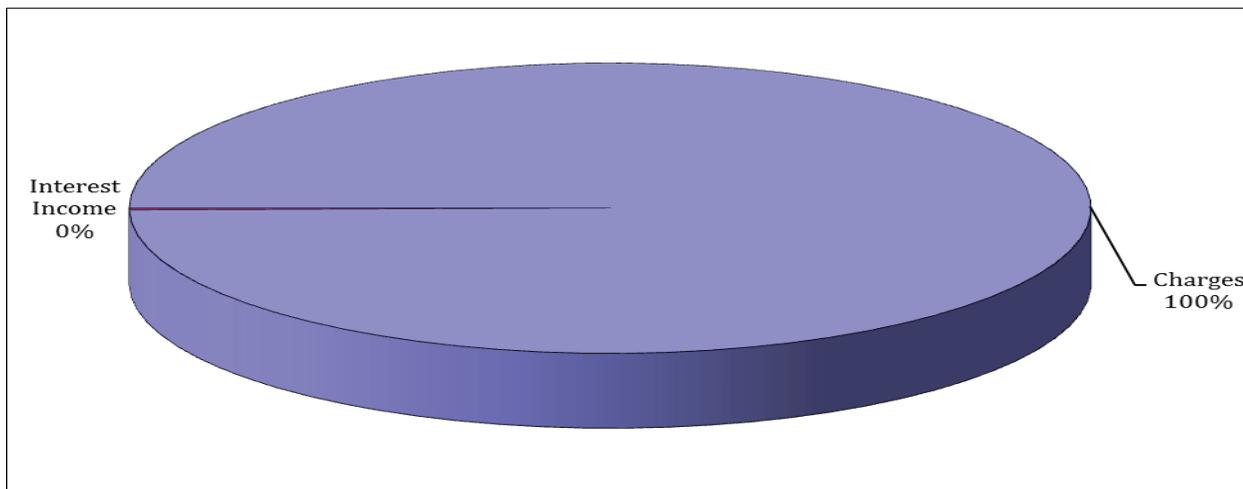
Storm Drain Utility Enterprise Fund 15

The Storm Drain Utility Enterprise Fund is a proprietary fund. Its purpose is to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the City Council is that cost of providing services to the general public on a continuing basis be financed or recovered primarily through use charges.

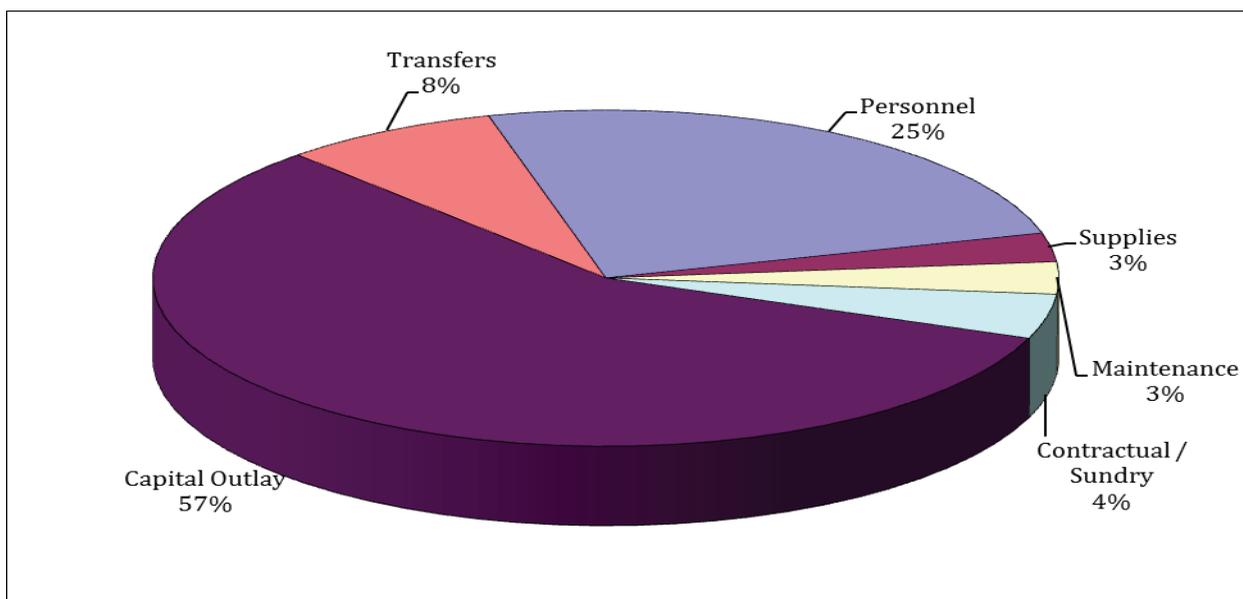
This fund is used to account for user fees charged per residential and commercial unit to enhance drainage of properties within the City. All activities necessary to provide such services are accounted for in this fund, including but not limited to, administration, operations, and maintenance.

Accounting records for the Storm Drain Utility Fund are maintained on the accrual basis.

Where Does the Money Come From?



Where Does the Money Go?



PROPRIETARY FUNDS

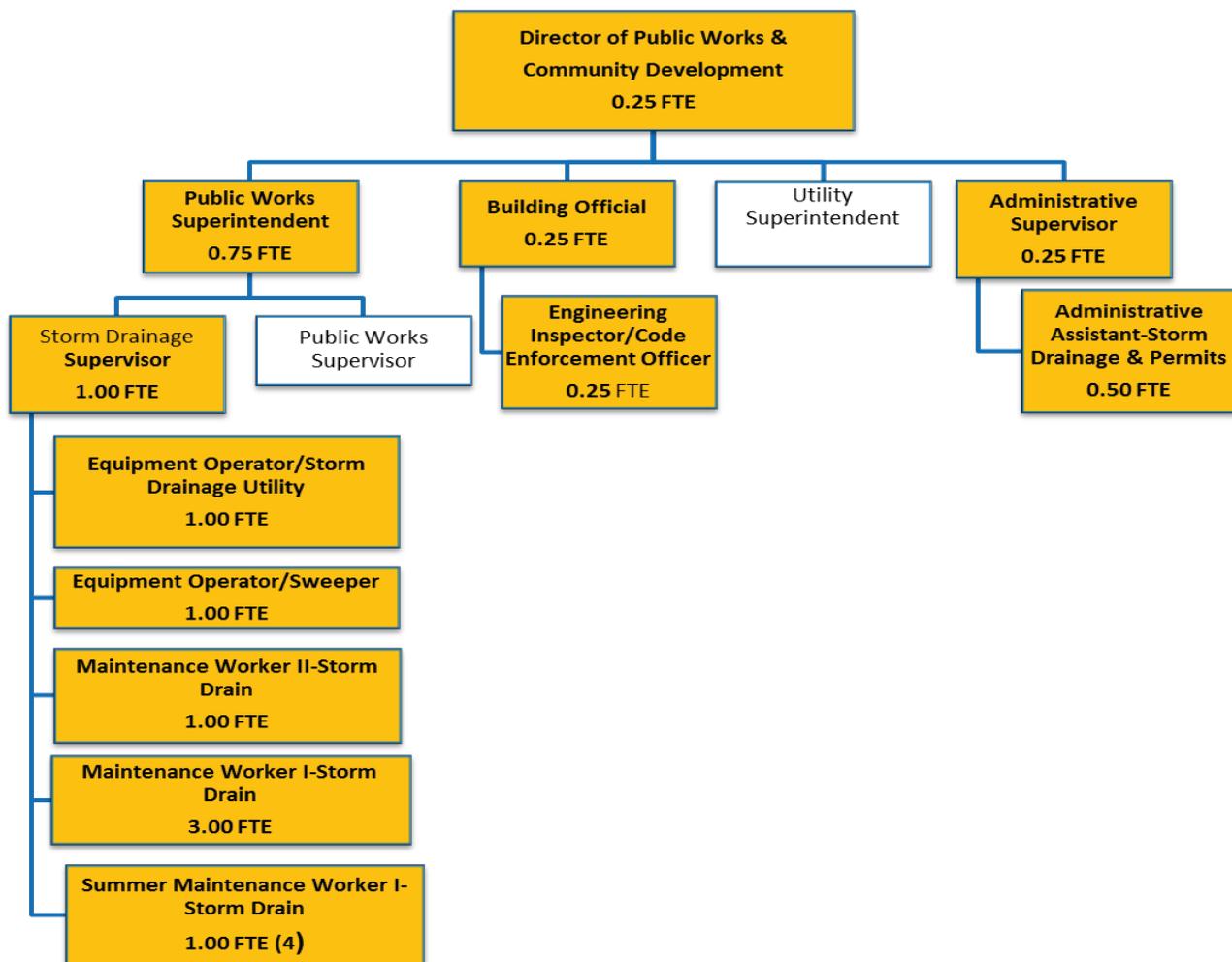
Storm Drain Utility Enterprise Fund 15 Budget Summary

	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Budget	FY2012 Estimate	FY2014 Budget
Working Capital, October 1	\$ 905,458	\$ 1,046,586	\$ 1,168,620	\$ 1,560,354	\$ 1,622,470	\$ 1,611,431
<u>Revenue:</u>						
Operating Revenues	700,295	702,665	1,296,024	1,394,000	1,400,000	1,410,000
Interest Income	4,646	3,139	2,365	3,000	2,500	3,000
Transfers In	0	0	0	0	0	0
Other Revenues	0	0	13,590	0	0	0
Total Revenue	\$704,941	\$705,804	\$1,311,979	\$1,397,000	\$1,402,500	\$1,413,000
Total Available Resources	\$1,610,399	\$1,752,390	\$2,480,599	\$2,957,354	\$3,024,970	\$3,024,431
<u>Expenditures:</u>						
Personnel	370,698	397,827	412,121	497,104	527,564	499,100
Supplies	37,487	45,266	55,021	57,550	55,775	55,700
Maintenance	46,329	49,487	58,893	67,200	67,200	62,200
Contractual/Sundry	30,619	65,970	89,087	102,660	87,000	86,100
Capital Outlay	3,590	0	75,000	500,000	490,000	1,150,000
Depreciation	345,969	347,435	347,496	0	0	0
Transfers Out	43,700	43,700	182,801	187,400	186,000	155,500
Total Expenditures	\$878,392	\$949,685	\$1,220,419	\$1,411,914	\$1,413,539	\$2,008,600
Net Change in Working Capital	(173,451)	(243,881)	91,560	(14,914)	(11,039)	(595,600)
Working Capital, September 30	\$ 732,007	\$ 802,705	\$ 1,260,180	\$ 1,545,440	\$ 1,611,431	\$ 1,015,831
20% Working Capital Target						\$171,720

* Working Capital adjusted to CAFR first of year.

PROPRIETARY FUNDS

Storm Drain Fund 15



PROPRIETARY FUNDS

DEPARTMENT: PUBLIC WORKS	
DIVISION / ACTIVITY: STORM DRAIN UTILITY – FUND 15	
LOCATION: 7800 Virgil Anthony Sr. Blvd. Watauga, Texas 76148 Phone Number: 817-514-5806	HOURS OF OPERATION: Monday – Friday 8:00 A.M. – 5:00 P.M.
MISSION / PROGRAMS / SERVICES:	
<ul style="list-style-type: none"> • Our mission is to provide maintenance for our concrete and earthen channels, along with the maintenance of ditches on the city owned right of ways • We will clean and maintain our curb and gutters, storm drain inlets, junction boxes and underground storm system boxes • Our Drainage Crew mows all city (right of ways), on major streets and oversees all new sidewalk installation and repair • This department is also responsible for the sweeping of our city streets along with debris and trash removal on city right of ways 	
FY2013 HIGHLIGHTS / ACCOMPLISHMENTS:	
<ul style="list-style-type: none"> • All city channels were maintained by mowing and weed eating. All right-of-way mowing of major streets is accomplished on a monthly basis • Street sweeping is scheduled and accomplished in sections • The city will replace or install approximately 4,000 linear feet of sidewalk • We inspect all new construction sites that are under the Storm Water Phase II Plan for compliance • The drainage crew removed any storm damage that impaired traffic or pedestrian traffic in city streets or city sidewalks • They maintained 19 miles of right-of-way and 7 miles of drainage channels. The cleaning of our channels, right-of-ways and streets, is part of the requirements of the Storm Water Phase II compliance plan for EPA • The drainage crew checks the spillway valve at Capp Smith Lake on a monthly basis to insure proper operation to prevent damage to the dam during high water levels • We completed paving our equipment parking lot at the Public Works Facility to fulfill our Storm Water Phase II Permit compliance obligation 	
FY2014 GOALS/ OBJECTIVES:	
<ul style="list-style-type: none"> • To maintain all channels, storm drains and ditches. This protects our city from liability due to damage from flooding. This also keeps us compliant with our Storm Water Phase II Plan • We will continue to maintain our city’s sidewalks and the mowing and cleaning of major city right-of-ways along with sweeping of our city streets • If approved in the new budget, we will be adding new sidewalks in areas that promote safe walking for pedestrians and school children 	
MAJOR BUDGETARY ISSUES AND OPERATIONAL TRENDS:	
<ul style="list-style-type: none"> • We must continue funding the Storm Drain Department to stay compliant with the EPA storm water issues which include sweeping our city streets, the maintenance of our city channels and storm water system along with flooding protection for our citizens • By the continued support for our Storm Drain Department we will be able to repair problems that may occur before they become costly major issues 	

PROPRIETARY FUNDS

DEPARTMENT: PUBLIC WORKS							
DIVISION / ACTIVITY: STORM DRAIN UTILITY - FUND 15							
EXPENDITURES	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 ACTUAL	2012-13 BUDGET	2012-13 ESTIMATED	2013-14 BUDGET	
Personnel	\$370,698	\$397,827	\$412,121	\$497,104	\$527,564	\$499,100	
Supplies	\$37,487	\$45,266	\$55,021	\$57,550	\$55,775	\$55,700	
Maintenance	\$46,329	\$49,487	\$58,893	\$67,200	\$67,200	\$62,200	
Non-Departmental	\$25,070	\$61,073	\$81,730	\$87,560	\$72,400	\$75,500	
Contractual/Sundry	\$5,549	\$4,897	\$7,357	\$15,100	\$12,100	\$10,600	
Transfers	\$43,700	\$43,700	\$182,801	\$187,400	\$186,000	\$155,500	
Capital Outlay	\$349,559	\$347,435	\$347,496	\$500,000	\$490,000	\$1,150,000	
TOTAL	\$878,392	\$949,685	\$1,145,419	\$1,411,914	\$1,411,039	\$2,008,600	
PERSONNEL							
PW & Comm. Dev. Director	0.25	0.25	0.25	0.25	0.25	0.25	
Building Official	0.00	0.00	0.00	0.25	0.25	0.25	
Inspection Foreman	0.25	0.25	0.25	0.00	0.00	0.00	
Code Enforcement Officer/Engineer	0.00	0.00	0.00	0.25	0.25	0.25	
PW Superintendent	0.50	0.50	0.50	0.75	0.75	0.75	
Storm Drain Foreman	1.00	1.00	1.00	0.00	0.00	0.00	
Storm Drain Supervisor	0.00	0.00	0.00	1.00	1.00	1.00	
Equipment Operator	1.00	1.00	1.00	1.00	1.00	1.00	
Equipment Operator / Sweeper	1.00	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker I / S. Drain	3.00	3.00	3.00	3.00	3.00	3.00	
Maintenance Worker II / S. Drain	1.00	1.00	1.00	1.00	1.00	1.00	
Administrative Assistant/Permits	0.50	0.50	0.50	0.50	0.50	0.50	
Administrative Supervisor	0.00	0.00	0.00	0.25	0.25	0.25	
Summer Temp. Help	1.00	1.00	1.00	1.00	1.00	1.00	
TOTAL	9.50	9.50	9.50	10.25	10.25	10.25	
PERFORMANCE MEASURES / SERVICE LEVELS							
Input / Demand				Actual 11-12	Estimated 12-13	Budget 13-14	
Number of right of way miles mowed / weeded				19 miles	19 miles	19 miles	
Percentage of curb & gutter cleaned				100%	100%	100%	
Number of miles of drainage channels mowed / weeded				7 miles	7 miles	7 miles	
Output / Workload				Actual 11-12	Estimated 12-13	Budget 13-14	
Employee hours spent mowing and cutting weeds				4,900	4,900	4,900	
Employee hours spent in repairing rock				200	200	200	
Efficiency Measures / Impact				Actual 11-12	Estimated 12-13	Budget 13-14	
M & O percentage of city budget				3.14%	3.55%	6.64%	
M & O budget per capita				\$14.18	\$20.85	\$47.92	
Effectiveness Measures / Outcomes				Goals (COWs)	Actual 11-12	Estimated 12-13	Budget 13-14
% of channels mowed and weeded on monthly basis				1, 3	100%	100%	100%
% of storm drain structural projects completed within a month				1, 2	100%	100%	100%
% of curb and gutters cleaned on monthly basis				1, 2, 3	100%	100%	100%
Number of weed-abated sites				1, 3, 9	27	27	27

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
15 - STORM DRAIN UTILITY FUND							
REVENUE							
<u>TAXES</u>							
15-000-30150	USERS FEE	700,295	702,665	1,296,024	1,394,000	1,400,000	1,410,000
Total TAXES		700,295	702,665	1,296,024	1,394,000	1,400,000	1,410,000
<u>MISCELLANEOUS</u>							
15-000-36600	INTEREST EARNINGS	4,646	3,139	2,365	3,000	2,500	3,000
15-000-36800	PROCEEDS FROM SALE OF ASSETS	-	-	13,590	-	-	-
Total MISCELLANEOUS		4,646	3,139	15,955	3,000	2,500	3,000
Total REVENUE		704,941	705,804	1,311,979	1,397,000	1,402,500	1,413,000
EXPENSE							
NON-DEPARTMENTAL							
<u>CONTRACTUAL/SUNDRY</u>							
15-020-74960	CONTINGENCY	(9,630)	26,373	16,929	18,160	3,000	5,000
15-020-75150	PAYMENT IN LIEU OF TAXES	34,700	34,700	64,801	69,400	69,400	70,500
Total CONTRACTUAL/SUNDRY		25,070	61,073	81,730	87,560	72,400	75,500
Total NON-DEPARTMENTAL		25,070	61,073	81,730	87,560	72,400	75,500
PUBLIC WORKS							
<u>PERSONNEL SERVICES</u>							
15-090-40010	SUPERVISION	101,820	110,375	116,458	143,954	136,000	141,100
15-090-40020	CLERICAL	17,648	15,458	15,007	15,008	15,000	16,300
15-090-40030	OPERATIONS	145,285	156,259	152,306	176,923	172,000	179,900
15-090-40100	OVERTIME	2,709	618	2,579	4,400	4,400	4,400
15-090-40200	TEMPORARY/PT TIME HELP	10,007	15,254	12,202	17,160	17,160	17,700
15-090-40300	LONGEVITY	6,192	4,428	5,148	7,344	6,804	7,100
15-090-41000	RETIREMENT	35,577	39,472	38,874	45,192	50,000	45,400
15-090-41020	HOSPITAL & GROUP LIFE	47,052	48,647	57,469	60,769	55,000	60,700
15-090-41030	MEDICARE	4,408	4,658	4,651	6,354	6,200	6,500
15-090-41050	VACATION/COMP TIME/RET/LONG	-	2,657	7,427	20,000	65,000	20,000
Total PERSONNEL SERVICES		370,698	397,827	412,121	497,104	527,564	499,100
<u>SUPPLIES</u>							
15-090-52010	OFFICE SUPPLIES	108	55	-	275	275	100
15-090-52040	WEARING APPAREL	2,984	2,883	2,347	5,400	4,400	4,000
15-090-52050	VEHICLES PARTS & SUPPLIES	1,899	2,001	1,958	2,000	2,000	2,000
15-090-52060	VEHICLES FUEL & LUBRICANTS	22,423	30,219	38,443	37,275	37,000	37,000
15-090-52070	MINOR TOOLS & APPARATUS	4,716	4,502	5,342	5,500	5,000	5,500
15-090-52120	AGRICULTURAL/BOTANICAL SUPP	270	388	384	500	500	500
15-090-52190	FLOOD CONTROL	299	296	600	600	600	600
15-090-52210	EQUIPMENT PARTS & SUPPLIES	4,787	4,920	5,947	6,000	6,000	6,000
Total SUPPLIES		37,487	45,266	55,021	57,550	55,775	55,700
<u>MAINTENANCE</u>							
15-090-63040	VEHICLE MAINTENANCE	20,819	24,854	18,924	25,000	25,000	20,000
15-090-63050	RADIO MAINTENANCE	350	-	-	350	350	350
15-090-63070	MINOR TOOLS & APPARATUS	702	787	951	1,000	1,000	1,000
15-090-63200	STORM SEWERS & DRAINAGE MAINT.	23,854	23,172	38,555	40,000	40,000	40,000
15-090-63410	BARRICADE MAINTENANCE	341	304	-	350	350	350
15-090-63410	FENCING	264	371	463	500	500	500
Total MAINTENANCE		46,329	49,487	58,893	67,200	67,200	62,200
<u>CONTRACTUAL/SUNDRY</u>							
15-090-74010	COMMUNICATIONS	199	304	582	1,100	1,100	600
15-090-74020	RENTAL OF EQUIPMENT	-	-	-	500	500	500

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
15-090-74100	TRAINING	143	459	990	1,000	1,000	1,000
15-090-74250	ENGINEERING FEES / SERVICES	-	-	-	2,000	1,000	-
15-090-74280	LABORATORY TESTING	-	-	-	500	500	500
15-090-74960	CONTINGENCY	962	-	-	5,000	3,000	3,000
15-090-75020	BAD DEBT EXPENSE	1,345	1,052	1,868	-	-	-
15-090-76800	COG STORM WATER PHII	2,901	3,082	3,917	5,000	5,000	5,000
Total CONTRACTUAL/SUNDRY		5,549	4,897	7,357	15,100	12,100	10,600
CAPITAL OUTLAY							
15-090-85030	BUILDING IMPROVEMENTS	(30)	-	-	-	-	-
15-090-85060	DEPRECIATION EXPENSE	345,969	347,435	347,496	-	-	-
15-090-85140	HEAVY EQUIPMENT	-	-	-	100,000	90,000	-
15-090-85671	STORM DRAIN IMPROVEMENTS	3,620	-	-	400,000	400,000	1,150,000
Total CAPITAL OUTLAY		349,559	347,435	347,496	500,000	490,000	1,150,000
Total PUBLIC WORKS		809,622	844,912	880,889	1,136,954	1,152,639	1,777,600
TRANSFERS							
TRANSFERS							
15-999-77010	TRANSFER TO GENERAL FUND	34,700	34,700	64,801	69,400	68,000	70,500
15-999-77150	TRANSFER TO INTERNAL SERV FUND	9,000	9,000	118,000	118,000	118,000	85,000
Total TRANSFERS		43,700	43,700	182,801	187,400	186,000	155,500
Total TRANSFERS		43,700	43,700	182,801	187,400	186,000	155,500
Total EXPENSE		878,392	949,685	1,145,420	1,411,914	1,411,039	2,008,600
Revenue Over/Under		(173,451)	(243,881)	166,560	(14,914)	(8,539)	(595,600)

PROPRIETARY FUNDS
EQUIPMENT REPLACEMENT FUND
Internal Service Fund – 22
Budget Summary

The Internal Service Fund is used to account for the acquisition of various replacement capital items in the City. The objective of the fund is to accumulate sufficient funds to meet the capital needs of the City.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

In the FY2013-14 Budget Year, the use of the Equipment Replacement Fund was enhanced for all the City' one-time purchases for all funds. Transfers of \$100,000 from the Oil/Gas Fund and \$100,000 from the Crime Control District were used to help implement this program. Transfers for capital financing of major equipment purchases will be made from funds on an annual basis based on the purchases made per fund.

	2009-10	2010-11	2011-12	2013-13	2012-13	2013-14
	Actual	Actual	Actual	Budget	Estimated	Budget
Working Capital	321,984	350,185	377,779	78,129	46,259	182,309
<u>Revenues:</u>						
Pmt from General Fund	0	0	0	0	0	11,300
Pmt from W/S Operating Fund	17,500	17,500	17,500	17,500	17,500	25,000
Pmt from CCD	0	0	0	0	0	27,000
Pmt from Storm Drain	9,000	9,000	118,000	118,000	118,000	85,000
Pmt from Traffic Safety	0	0	0	0	0	4,060
Rental of Facilities	0	0	0	0	0	0
Total Charges for Service:	\$26,500	\$26,500	\$135,500	\$135,500	\$135,500	\$152,360
<u>Other Revenues:</u>						
Transfer from Oil Gas Fund	0	0	0	0	0	100000
Transfer from CCD	0	0	0	0	0	100000
Interest Income	1,701	1,094	467	1,000	550	500
Total Other Revenue	\$ 1,701	\$ 1,094	\$ 467	\$ 1,000	\$ 550	\$ 200,500
Total Revenues:	\$28,201	\$27,594	\$135,967	\$136,500	\$136,050	\$352,860
<u>Expenditures:</u>						
Motor Vehicles - CCD	0	0	75,061	0	0	120,000
Motor Vehicles - Water&Sewer	0	0	0	0	0	36,000
Heavy Equipment	0	0	321,577	0	0	0
Technology Replacement GF	0	0	0	0	0	5,000
Technology Replacement TS	0	0	0	0	0	20,300
Sign Replacement Program	0	0	11,255	0	0	24,500
Recreation Other Equipment	0	0	0	0	0	15,000
Water Meter Program	0	0	0	0	0	38,000
Codification Program	0	0	0	0	0	10,000
Building/HVAC/Contingency	0	0	0	0	0	30,000
Depreciation Expense	136,249	113,319	59,594	0	0	0
Total Expenditures:	\$136,249	\$113,319	\$467,487	\$0	\$0	\$298,800
Revenues Over(Under) Expenses	(\$108,048)	(\$85,725)	(\$331,520)	\$136,500	\$136,050	\$54,060
Est. Ending Working Capital	\$350,185	\$377,779	\$46,259	\$214,629	\$182,309	\$236,369

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013	FY2013	FY2014
					Current Budget	Projected year end	Budget
22 - INTERNAL SERVICE FUND							
REVENUE							
CHARGES FOR SERVICES							
22-000-33050	PYMT FROM WATER/SEWER OP.FUND	17,500	17,500	17,500	17,500	17,500	25,000
22-000-33070	PYMT FROM CCD	-	-	-	-	-	27,000
Total CHARGES FOR SERVICES		17,500	17,500	17,500	17,500	17,500	52,000
INTERGOVERNMENTAL							
22-000-35010	PYMT FROM GENERAL FUND	-	-	-	-	-	11,300
22-000-35020	PYMT FROM STORM DRAIN FUND	9,000	9,000	118,000	118,000	118,000	85,000
22-000-35070	PYMT FROM TRAFFIC SAFETY FUND	-	-	-	-	-	4,060
Total INTERGOVERNMENTAL		9,000	9,000	118,000	118,000	118,000	100,360
MISCELLANEOUS							
22-000-36600	INTEREST EARNINGS	1,701	1,094	467	1,000	550	500
Total MISCELLANEOUS		1,701	1,094	467	1,000	550	500
TRANSFERS							
22-000-39060	TRANSFER FROM CRIME PREVENTION	-	-	-	-	-	100,000
22-000-39190	TRANSFER FROM OIL GAS FUND	-	-	-	-	-	100,000
Total TRANSFERS		-	-	-	-	-	200,000
Total REVENUE		28,201	27,594	135,967	136,500	136,050	352,860
EXPENSE							
NON-DEPARTMENTAL							
CONTRACTUAL/SUNDRY							
22-020-74500	CONTINGENCY	-	-	-	-	-	30,000
Total CONTRACTUAL/SUNDRY		-	-	-	-	-	30,000
CAPITAL OUTLAY							
22-020-85060	DEPRECIATION EXPENSE	136,249	113,319	59,594	-	-	-
22-020-85120	MAJOR TOOLS & APPARATUS	-	-	-	-	-	30,300
22-020-85130	MOTOR VEHICLES	-	-	-	-	-	36,000
22-020-85140	HEAVY EQUIPMENT	-	-	11,255	-	-	-
22-020-85170	OTHER EQUIPMENT	-	-	-	-	-	24,500
Total CAPITAL OUTLAY		136,249	113,319	70,849	-	-	90,800
Total NON-DEPARTMENTAL		136,249	113,319	70,849	-	-	120,800
BILLING & COLLECTIONS							

PROPRIETARY FUNDS

LINE ITEM BUDGET DETAILS

Account Number	Account Name	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Current Budget	FY2013 Projected year end	FY2014 Budget
CAPITAL OUTLAY							
22-045-86050	WATER METERS	-	-	-	-	-	38,000
Total CAPITAL OUTLAY		-	-	-	-	-	38,000
Total BILLING & COLLECTIONS		-	-	-	-	-	38,000
INFORMATION TECHNOLOGY							
CAPITAL OUTLAY							
22-050-85170	OTHER EQUIPMENT	-	-	-	-	-	5,000
Total CAPITAL OUTLAY		-	-	-	-	-	5,000
Total INFORMATION TECHNOLOGY		-	-	-	-	-	5,000
RECREATION							
CAPITAL OUTLAY							
22-070-85170	OTHER EQUIPMENT	-	-	-	-	-	15,000
Total CAPITAL OUTLAY		-	-	-	-	-	15,000
Total RECREATION		-	-	-	-	-	15,000
POLICE							
CAPITAL OUTLAY							
22-080-85030	BUILDING IMPROVEMENTS	-	-	-	-	-	-
22-080-85130	MOTOR VEHICLES	-	-	-	-	-	120,000
Total CAPITAL OUTLAY		-	-	-	-	-	120,000
Total POLICE		-	-	-	-	-	120,000
Total EXPENSE		136,249	113,319	70,849	-	-	298,800
Revenues Over/Under		(108,048)	(85,725)	65,118	136,500	136,050	54,060

PROPRIETARY FUNDS

FY2013-2014 EQUIPMENT REPLACEMENT FUND

	Total Project	Originating Department
Codification of Ordinances	\$ 10,000	City Secretary
Touch Panel Replacement	\$ 5,000	Information Technology
Bleacher Replacement	\$ 15,000	Recreation & Community Services
Sign Maintenance Budget	\$ 16,000	Public Works
Plotter	\$ 8,500	Public Works
Police Tahoes (3)	\$ 120,000	Police
Mapping Station	\$ 13,000	Traffic Safety
Ticketwriter Printers	\$ 7,300	TrafficSafety
Ford F150 Pickups (2)	\$ 36,000	Finance - Utility Billing
Meter Replacement Program	\$ 38,000	Finance - Utility Billing
Building/HVAc/ Contingency	\$ 30,000	Public Works - Building
TOTAL	\$ 298,800	

PROPRIETARY FUNDS

Water/Sewer Joint Use Facility

Budget Summary

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1	\$642,526	\$686,849	\$760,628	\$890,716	\$834,794	\$965,794
<u>Revenue:</u>						
Transfer from W/S Utility Fund	59,796	74,131	74,131	175,000	130,000	75,000
Interest Earnings	1,264	912	947	1,000	1,000	1,000
Total Revenues:	\$61,060	\$75,043	\$75,078	\$176,000	\$131,000	\$76,000
Available Resources	\$703,586	\$761,892	\$835,706	\$1,066,716	\$965,794	\$1,041,794
<u>Expenditures:</u>						
Engineering	0	0	0	0	0	0
Construction Costs	0	0	0	0	0	0
Transfers to W/S Operations 40	16,737	1,264	912	0	0	0
Total Expenditures:	16,737	1,264	912	0	0	0
Fund Balance, September 30	\$686,849	\$760,628	\$834,794	\$1,066,716	\$965,794	\$1,041,794
Net Change	\$44,323	\$73,779	\$74,166	\$176,000	\$131,000	\$76,000



THIS PAGE INTENTIONALLY LEFT BLANK

CIP AND CAPITAL PROJECTS FUNDS



General Capital Fund

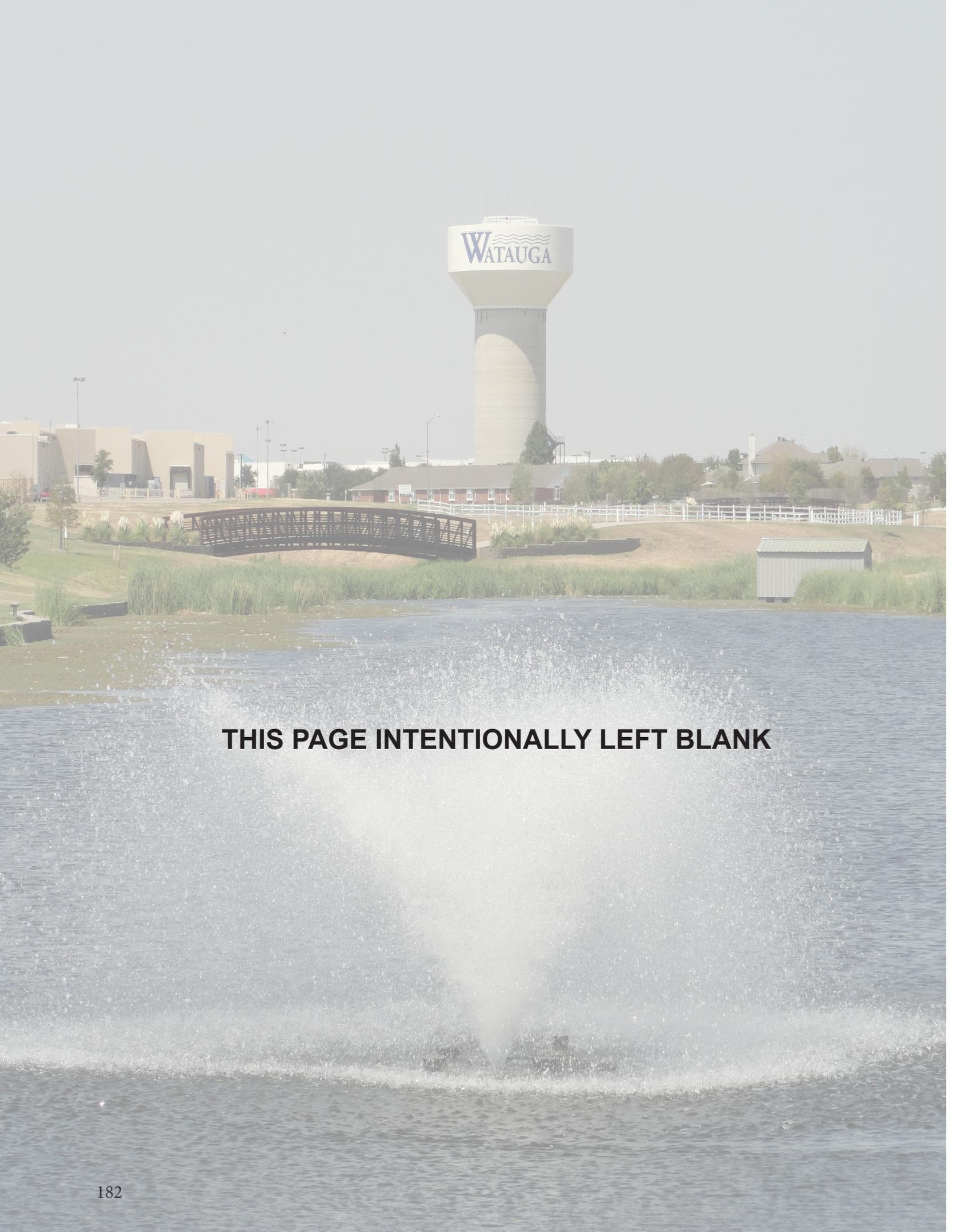
Fund 07

**Watauga Parks Development
Capital Fund**

Fund 05

Utility Construction Fund

Fund 45



THIS PAGE INTENTIONALLY LEFT BLANK

CIP AND CAPITAL PROJECTS FUNDS

The Capital Projects Fund accounts for the acquisition of and construction or reconstruction of major capital facilities, infrastructure, and equipment. The projects are financed with resources allocated to the General Capital Projects Fund, Watauga Parks Development Corporation Capital Fund, and the Water and Sewer Capital Projects Fund.

The City of Watauga updates its 5-year Capital Improvement Program (CIP) annually. The objective continues to be to match capital expenditures with available resources and that will satisfy City tax rate objectives. The Capital Improvements Program attempts to identify and plan for all major capital needs and deals with capital items that are different from those which are covered under the capital outlay category in each department's budget and in the Internal Service (Equipment Replacement) Fund. Generally, the CIP includes improvements that are relatively expensive, are non-recurring, have a multi-year useful life, and, like capital outlay items, result in fixed assets. Programs the City of Watauga currently identifies include:

Drainage Projects – Such projects include several drainage channels throughout the City that have been identified as known problem areas. All developed property owners within the City pay a monthly drainage utility fee, which is utilized for drainage development, redevelopment, and maintenance. The City has significantly lessened flooding along smaller channels and ditches throughout the City by keeping these facilities free of foliage and debris. These projects are included in the Operating Storm Drainage Fund and any long-term projects can be carried under General Capital or Water and Sewer Capital funds, depending on project goals.

Signalization Projects - Such projects include the construction or redevelopment of traffic light signalization needs for the City. These projects are included in the General Capital Fund.

Special Building Projects – Such projects include the construction or major renovations of special facilities owned by the City. These projects can be included in any of the three capital funds, depending on project purpose.

Street Projects – Such projects include construction or major redevelopment of the 301 current streets in the City. Street projects do not include normal repair and maintenance on sub-grades, milling, and overlay. Both street projects and normal repair and maintenance activities of street are included in the General Capital Fund.

Wastewater Projects – Such projects include improvements, expansions, or construction of wastewater lines in the City. Many of these projects are implemented to stay within EPA Administrative Orders. These projects are included in the Water and Sewer Capital Fund.

Water Projects – Such projects include new waterlines or improvements to existing waterlines for future development or existing customer needs. These projects are included in the Water and Sewer Capital Fund.

CIP AND CAPITAL PROJECTS FUNDS

CAPITAL IMPROVEMENTS PROGRAM (CIP)

It is the goal of the City of Watauga to have a Capital Improvements Program that is focused on adding value and extending the life of City infrastructure with no increase in operating costs or property tax. Consideration is given to debt issuance only if the overall tax rate remains unchanged and to prioritizing projects that will either decrease operational costs or have no operational cost impact.

The funds are accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

During FY2003-FY2011, the City was focused on an aggressive facilities campaign. During this time, we have constructed a new City Hall and Animal Shelter, and upgraded facilities for the Police and Recreation departments, along with upgrades to major streets. The new Fire/EMS facility, was completed in FY2011, for just under \$3.8 million dollars.

This campaign was funded through CBDG funds and the issuance of \$10,700,000 debt in three issues – See Debt Model on next page:

- \$2,300,000 in 2003
- \$5,000,000 in 2005
- \$3,400,000 in 2007

In FY2011, the City's focus began to move from constructing and renovating facilities to the city's infrastructure and the need for replacement of outdated equipment and vehicles city-wide. In July of 2011, in order to fund future capital projects and needed equipment, the City issued \$7,365,000 in Combination and Limited Pledge Revenue Certificates of Obligation. This new issuance was designed to fund the following:

- street improvements, curb, gutter, and sidewalks
- drainage projects
- renovation of public buildings
- purchase of new equipment and vehicles
- traffic lights and traffic safety equipment
- vehicles and machinery, and
- improvements to the City's utility system
- hardware, software and other technology

This bond issuance is payable by ad valorem taxes and additionally payable from and secured by a lien on and pledged revenues in the amount of \$4.5M. The issuance was timed in FY2011 as a portion of debt was paid off. This timing allowed the City to maintain relatively the same amount of debt service as prior years.

CIP AND CAPITAL PROJECTS FUNDS

The new bond issuance for the utility fund was also issued in July, 2011 for approximately \$2.8 million. The fund was able to maintain relatively the same amount of debt service as prior years.

In the Spring of 2012, the City staff and Council began discussions on a possible debt issuance for large water and sewer infrastructure projects and related street projects. These discussions resulted in an issuance of \$7.73 million in new debt for the utility fund in July, 2012. The new issuance will fund:

- constructing, renovating, and improving the City's utility system
- street improvements including utilities repair, replacement and relocation
- curb, gutters, and sidewalk improvements and drainage incidental
- improvements to the storm water and drainage system
- purchase of materials, supplies and equipment relating to the water and sewer and drainage improvements

The above projects began in FY2013 and are currently underway. These projects will continue through FY2017.

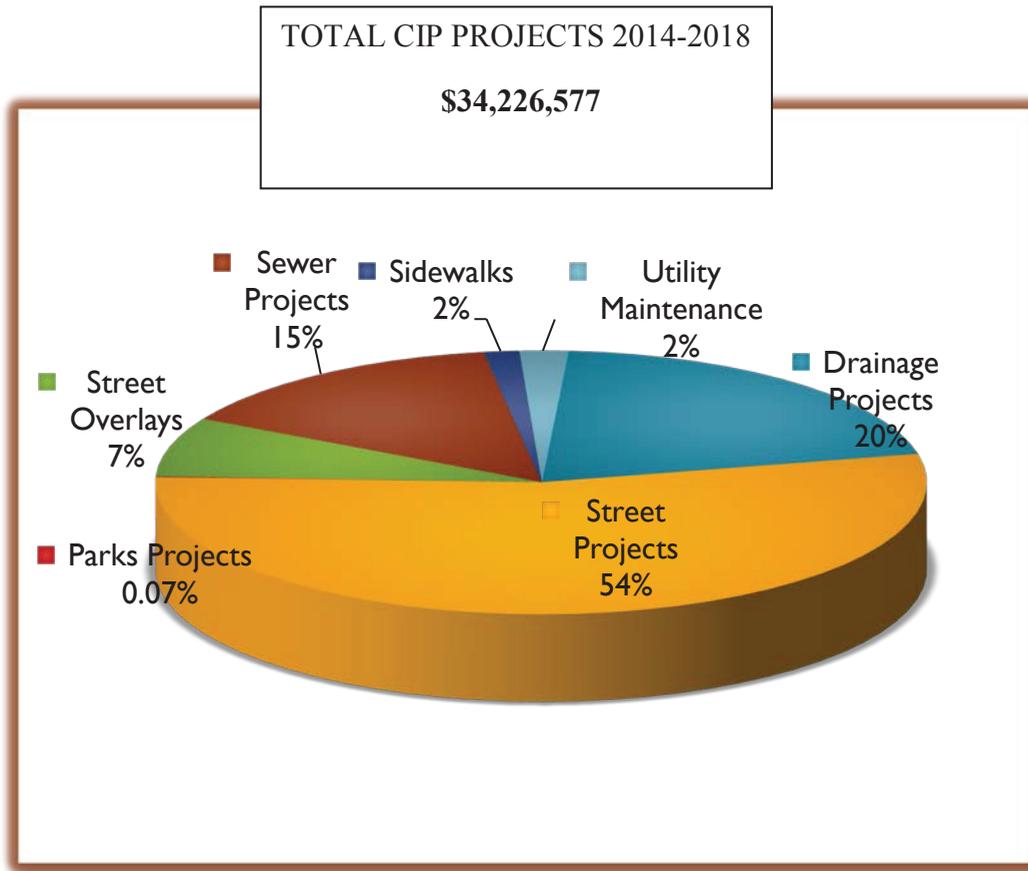
With this \$7.73 million issuance, the City has embarked on major improvements in the City's water and sewer infrastructure. However, additional bonds will be necessary to complete the CIP program identified needs in future years. The CIP program for the current year is funded, along with projects that have been prioritized for the Utility System. However, the overall economy and projections of revenues for subsequent years will have a significant impact on the scope of our projects. The City has identified approximately \$18.5 million in street projects and \$7.0M in drainage projects. The funding source on many of these projects are in a "to be determined" status at this time. The bulk of these projects are scheduled for FY 2018 when the City will have more debt capacity since some current issuances will be paid off.

As can be seen on the CIP summary schedule and detail schedule on the following pages, the City will focus on major infrastructure upgrades, as well as continuing our street overlay program. The total five-year estimate for CIP projects is an investment of \$34,226,557. Actual program expenditures may vary depending on changes in priority or addition or deletion of projects or emergencies.

In the current schedule, there are projects for FY 2014 totaling \$3,765,000. Included in this amount for the General Capital Projects Fund is \$350,000 for the Watauga Road Street Overlay Project, \$1.15M for the Watauga Heights drainage project, \$500,000 for street overlays, and \$1.5M in Sewer Projects continuing from FY 2013. In addition, there is \$100,000 of sidewalk repair/replacements scheduled this year. The Parks Development Corporation has one irrigation project in the amount of \$25,000 scheduled for the Foster Village and Birdville Parks.

CIP AND CAPITAL PROJECTS FUNDS

The below graph depicts the City's 5-year Capital Improvement Projects:



Street Projects consist of 54% of the total CIP projects. These projects include major streets in Watauga such as Watauga Road, Chapman, Hightower, Whitley Road and Bursey Road. Much of the funding for these street projects are in a to be determined status due to the high cost of the projects. The below table shows the CIP funding sources for the above projects:

CIP 5-YEAR MASTER PLAN FUNDING SOURCES	
2011 CO BONDS	\$950,000
STREET SALES TAX FUND	\$2,500,000
STORM DRAIN FEES	\$3,460,000
UTILITY FUND	\$1,243,578
GENERAL FUND	\$900,000
PDC SALES TAX	\$25,000
TO BE DETERMINED	\$19,847,979
CIP 2014-2018	\$34,226,557

16.3M of the To be Determined funding is street related. The City staff and Council will hold a strategic planning session in January, 2014 that will address the funding options for the street and drainage projects.

CIP AND CAPITAL PROJECTS FUNDS

CIP PROJECT PROJECTION

CAPITAL IMPROVEMENTS PLAN

FY13-14 THROUGH FY17-18

Project/Location	Cost	FUNDING SOURCE	FUNDING				
			FY13-14	FY14-15	FY15-16	FY16-17	FY17-18& FUTURE
PARKS PROJECTS							
Irrigation Foster Village/BISD	\$25,000	PDC Sales Tax	\$25,000				
DRAINAGE PROJECTS							
Watauga Heights	\$2,150,000	Storm Drain Fee	\$1,150,000	\$1,000,000			
Bunker Hill	\$1,310,000	Storm Drain Fee			\$276,000	\$1,034,000	
Astor Heights	\$2,820,209	TBD					\$2,820,209
Sunny Brook South	\$713,170	TBD					\$713,170
STREET PROJECTS							
Carousel Dr. Phase II,III,IV(FY19)	\$843,578	CDBG/Utility Fees		\$273,000		\$281,076	\$289,502
Watauga Road	\$650,000	C.O. 2011	\$350,000	\$300,000			
Chapman-377 - Whitley	\$3,375,600	TBD		\$1,395,600	\$1,980,000		
Chapman-Whitley-Brookdale	\$1,500,000	TBD				\$1,500,000	
Chapman-Brookdale - Bridge	\$1,020,000	TBD					\$1,020,000
Chapman-Bridge to Rufe Sn	\$1,500,000	TBD					\$1,500,000
Hightower West	\$300,000	GF Revenues			\$300,000		
Hightower East	\$400,000	GF Revenues				\$400,000	
Whitley North	\$2,590,000	TBD					\$2,590,000
Whitley Middle	\$2,030,000	TBD					\$2,030,000
Whitley South	\$2,380,000	TBD					\$2,380,000
Bursey Rd. West	\$758,000	TBD					\$758,000
Bursey Rd. East	\$1,161,000	TBD					\$1,161,000
STREET OVERLAYS							
	\$2,500,000	Street Sales Tax	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
VARIOUS SEWER PROJECTS							
Ongoing from FY12-13	\$5,000,000	C.O. 2012	\$1,500,000	\$3,500,000			
SIDEWALKS							
	\$500,000	C.O. 2011 & GF	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
UTILITY LINE MAINTENANCE							
	\$700,000	Utility Fees	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000
Total	\$34,226,557		\$3,765,000	\$7,208,600	\$3,296,000	\$3,955,076	\$16,001,881

DID YOU KNOW?

Capital Project Expenditures are 12% of the total budget expenditures for FY2014.

CIP AND CAPITAL PROJECTS FUNDS

CIP 2014-2018		PARKS		FUNDING SOURCE	YEAR OF PROPOSED CONSTRUCTION				
TYPE BUILDING/PARK	Location	Cost			2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Irrigation	Foster Village	\$12,500	Revenues	\$12,500					
Irrigation	Birdville Park	\$12,500	Revenues	\$12,500					
Total		\$25,000		\$25,000	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	

FY2013-2014 PARKS PROJECTS DISCUSSION

Description: This project provides for improvement to the parks outdated irrigation systems.

Justification: Field maintenance will be improved due to more efficient water delivery and will enable the City to manage water use and cost more effectively.

Operating Impact: Savings in water usage are anticipated from completion of this project due to breaks and malfunctions of the old system being resolved.

CIP 2014-2018 STREET/SIDEWALK PROJECTS			FUND SOURCE	YEAR OF PROPOSED CONSTRUCTION				
STREET	Location	Cost			2013-2014	2014-2015	2015-2016	2016-2017
Street/WW	Carousel Drive	\$843,578	CDBG/Rev		\$273,000		\$281,000	\$289,502
Street Overlays	Various throughout City	\$2,500,000	¼ cent Sales Tax	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Street Overlay	Watauga Road	\$650,000	CO 2011	\$350,000	\$300,000			
Street	Chapman Rd.	\$7,395,600	TBD		\$1,395,600	\$1,020,000	\$1,500,000	\$3,480,000
Street	Hightower	\$700,000	GF Revenues			\$300,000	\$400,000	
Street	Whitley	\$7,000,000	TBD					\$7,000,000
Street	Bursey	\$1,919,000	TBD					\$1,919,000
Sidewalk	Various	\$500,000	CO 2011	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total		\$21,516,178		\$950,000	\$2,568,600	\$1,920,000	\$2,781,000	\$13,288,502

CIP AND CAPITAL PROJECTS FUNDS

FY2013-14 STREETS/SIDEWALKS DISCUSSION

FY2013-2014 STREET OVERLAY

Description: This project provides for the curb and gutter, subgrade, milling and asphalt overlay for 7-8 streets annually.

Justification: The existing asphalt pavement for certain streets is deteriorating. The asphalt overlay will provide an improved riding surface and will extend the life of the roadways and will enhance the appearance of the streets.

Operating Impact: Savings in annual street maintenance costs for streets are anticipated from completion of this project.

FY2013-2014 WATAUGA ROAD STREET OVERLAY

Description: The Watauga Road Overlay Project provides for the milling, asphalt overlay, and restriping of Watauga Road. This project is in conjunction with the Tarrant County paving program in which the County provides equipment and labor and the City of Watauga pays for materials.

Justification: Watauga Road is a major thoroughfare of the City. The existing asphalt pavement is deteriorating. The asphalt overlay will provide an improved riding surface and will extend the life of the roadway and enhance the appearance.

Operating Impact: Savings in annual street maintenance costs are anticipated from completion of this project.

FY2013-2014 SIDEWALK PROGRAM

Description: Approximately 5,000 square feet of sidewalks will be maintained this fiscal year. The City identifies various sidewalks annually for replacement.

Justification: Safe, pedestrian-friendly neighborhoods are a priority of our community. An important component of this is the City's Sidewalk Program which is developed to provide for the maintenance of sidewalks within the City of Watauga.

Operating Impact: Little to no impact upon operations is anticipated. This project is funded through 2011 Certificate of Obligation proceeds for FY2014-FY2016.

CIP AND CAPITAL PROJECTS FUNDS

CIP 2013-2017 DRAINAGE PROJECTS			FUNDING SOURCE	YEAR OF PROPOSED CONSTRUCTION				
	LOCATION	Cost		2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
	Watauga Heights	\$2,150,000	Storm Drain Fee	\$1,150,000	\$1,000,000			
	Astor Heights	\$2,820,209	TBD					\$2,820,209
	Sunny Brook South	\$713,170	TBD					\$713,170
	Bunker Hill	\$1,310,000	Storm Drain Fee			\$276,000	\$1,034,000	
Total		\$6,993,379		\$1,150,000	\$1,000,000	\$276,000	\$1,034,000	\$3,533,379

FY2013-2014 STORM DRAIN PROJECTS DISCUSSION

Description: The Watauga Heights project will make major storm drain improvements to prevent reoccurring flooding of homes in the Watauga Heights neighborhood.

Justification: Homes in the Watauga Heights have experienced drainage problems for several years. Chronic flooding lowers property values and these improvements will provide drainage relief to prevent flooding and damage to residential homes in the area.

Operating Impact: Little to no impact upon operations is anticipated.

CIP 2014-2018 WASTEWATER PROJECTS				FUNDING SOURCE	YEAR OF PROPOSED CONSTRUCTION				
	LOCATION	Cost			2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
SSSES1	City-Wide, TBD by Engineering/Design	\$5,000,000	CO Bonds 2012	\$1,500,000	\$3,500,000				
Total		\$5,000,000		\$1,500,000	\$3,500,000				

FY2013-2014 WASTEWATER PROJECTS DISCUSSION

Description: This project is Sanitary Sewer Line Replacements in the southern part of the City. This replaces the aging clay piping with Polyvinylchloride (PVC) piping in the older parts of the City.

Justification: The aging wastewater lines throughout the City are 30+ years old. The lines are subject to ground movement, pulled joints, root infiltration and deterioration. Many have inflow and infiltration problems. Systematic replacement will reduce maintenance costs and customer problems.

CIP AND CAPITAL PROJECTS FUNDS

Operating Impact: Savings are expected in decreased wastewater fees paid due to prevention of inflow and infiltration into the system.

OTHER PROJECTS

CIP 2014-2018 UTILITY MAINTENANCE				FUNDING SOURCE	YEAR OF PROPOSED CONSTRUCTION				
TYPE	LOCATION	Cost			2013- 2014	2014- 2015	2015- 2016	2016- 2017	2017- 2018
WW	City-Wide	\$700,000	Utility Revenues	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	

FY2013-2014 UTILITY MAINTENANCE PROJECTS

Description: This project includes small, previously unidentified wastewater and water line problems detected and repaired throughout the fiscal year.

Justification: The aging wastewater lines throughout the City are 30+ years old. The lines are subject to ground movement, pulled joints, root infiltration and deterioration. Many have inflow and infiltration problems. Systematic replacement will reduce maintenance costs and customer problems.

Operating Impact: Savings are expected in decreased wastewater fees paid due to prevention of inflow and infiltration into the system.

CIP AND CAPITAL PROJECTS FUNDS

General Capital Projects Fund

CAPITAL PROJECTS SUMMARY

BUDGET SUMMARY

07 - GENERAL CAPITAL PROJECTS FUND

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Beginning Fund Balance*	\$3,129,872	\$2,969,134	\$4,987,251	\$2,608,394	\$2,608,394	\$1,117,542
Revenues:						
Transfer from General Fund	1,420,000	438,000	210,000	312,200	312,200	100,000
Transfer from Crime Control District			477,900	0	0	0
Transfer from Traffic Safety			297,000	0	0	0
Grants	77,917	168,941	0	100,000	114,000	0
2011 Certificate of Obligation		4,666,836	0	0	0	0
2011 Radio Lease		618,051	0	0	0	0
Interest Income / Misc.	17,625	7,318	8,732	4,000	9,500	4,000
Total Revenue:	\$1,515,542	\$5,899,146	\$993,632	\$416,200	\$435,700	\$104,000
Total Available Resources	\$4,645,414	\$8,868,280	\$5,980,883	\$3,024,594	\$3,044,094	\$1,221,542
Budget Adjustment - Fire House						
Expenditures:						
Public Works:						
Asphalt Maintenance	97,584	151,051	188,019	100,000	100,000	0
Bond Issuance	0	83,186	0	0	0	0
Building Improvements		0	0	0	0	0
Building Improvements - Fire House - Budg Adj	793,640	2,340,597	0	0	0	0
CDBG 38th Year/39th year	0	0	0	195,200	175,000	0
CDBG 33rd /34th /35th /36th /37th Years	208,163	467,784	12,320	173,730	165,000	0
Contingency	13,467	5,249	16,285	20,000	10,000	10,000
Engineering	4,500	6,000	11,500	12,000	8,000	10,000
Pmt to NRH for Rufe Snow	82,852	82,853	82,852	85,000	82,852	82,852
Sidewalk Replacement	99,609	0	91,220	100,000	100,000	100,000
Street Overlays	376,465	0	240,751	254,800	255,000	350,000
Other Equipment - Telephone & Proximity Badge	0	0	14,793	188,400	120,000	
Radios (Public Works)	0	0	64,982	0	0	0
Motor Vehicles - 2011 Bonds	0	0	167,660	0	0	0
Major Equip 2011 Bonds	0	0	514,347	289,000	150,000	0
Fuel Tank Barrier - 2011 Bonds	0	0	0	0	0	0
Fleet Maintenance - 2011 Bonds	0	0	13,692	0	0	0
Building Maintenance - 2011 Bonds	0	0				
Library Roof	0	0	84,500	0	0	0
Carpet/Painting	0	123,485	38,618	159,600	159,600	0
Motor Vehicles	0	0	22,382	0	0	0
Equipment - Video	0	0	0	31,000	31,000	0
MIS - Hardware/Software - 2011 Bonds	0	0	59,739	95,100	95,100	0
Police - Animal Shelter Software - 2011 Bond	0	0	17,660	0	0	0
Equipment (Radios) Lease Pay-off (xfer CCD)	0	0	484,900	0	0	0
Fire/EMS - 2011 Bonds						
Motor Vehicles (Quint, Ambulance)	0	0	966,368	0	0	0
Equipment (Radios) Lease Pay-off	0	618,051	199,941	0	0	0
Traffic Signal/Safety - 2011 Bonds & Traffic Safety	0	2,773	79,960	545,040	475,000	0
Bursey & Whitley						
Whitley & Hightower						
Opticom						
Total Fund Expenditures:	\$1,676,280	\$3,881,029	\$3,372,489	\$2,248,870	\$1,926,552	\$552,852
Ending Fund Balance	\$2,969,134	\$4,987,251	\$2,608,394	\$775,724	\$1,117,542	\$668,690

CIP AND CAPITAL PROJECTS FUNDS

Parks Development Corporation - Fund 05 CAPITAL PROJECTS SUMMARY

	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Budget	FY2013 Estimate	FY2014 Budget
Fund Balance, October 1	\$732,222	\$1,035,222	\$981,908	\$100,907	\$368,016	\$329,316
Revenue:						
Interest Earnings	4,186	2,890	845	500	650	500
Proceeds From the Sale of Assets	0	0	0	0	0	0
Transfer From PDC Sales Tax Fund	302,000	0	250,000	810,000	810,000	0
Other Financing Sources	0	0	0	0	0	0
Matching Grants	0	0	0	0	0	0
	\$306,186	\$2,890	\$250,845	\$810,500	\$810,650	\$500
Total Available Resources	\$1,038,408	\$1,038,112	\$1,232,753	\$911,407	\$1,178,666	\$329,816
Expenditures:						
Non-Departmental	0	0	0	0	0	0
Skate Park	0	0	0	250,000	250,000	0
Building Improvements	0	0	0	300,000	100,000	0
Capp Smith Park Project	0	56,500	586,862	219,350	219,350	0
Contingency (Non-Departmental)	0	0	0	0	0	0
Trail System Improvements	0	0	179,075	170,900	200,000	0
Playground Equipment	0	0	95,588	80,000	80,000	0
Irrigation	0	0	0	0	0	25,000
Linda Drive Parks Dept. Facility	1,000	1,905	3,212	0	0	0
Total Expenditures:	\$1,000	\$58,405	\$864,737	\$1,020,250	\$849,350	\$25,000
Other Expenditures:						
Transfer to G. O. Debt Service	0	0	0	0	0	0
Total Other Sources (Uses):	\$0	\$0	\$0	\$0	\$0	\$0
Revenues Over (Under) Expenses	\$305,186	(\$55,515)	(\$613,892)	(\$209,750)	(\$38,700)	(\$24,500)
Fund Balance, September 30	\$1,037,408	\$979,707	\$368,016	-\$108,843	\$329,316	\$304,816

CIP AND CAPITAL PROJECTS FUNDS

Utility Capital Projects Budget Summary

45 - UTILITY CONSTRUCTION FUND	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Working Capital, at October 1	(\$360,215)	(\$362,606)	\$2,853,790	\$9,775,259	\$9,775,259	\$85,302
<u>Revenue:</u>						
Interest Income	(1,649)	1,613	231	0	0	0
Bond Proceeds	0	2,780,000	8,025,267	0	0	0
Transfer from Water Sewer Operating	220,000	572,000	140,000	140,000	140,000	140,000
Transfer from Other Funds	0	0	0	0	0	0
Total Revenue/Other Sources	\$218,351	\$3,353,613	\$8,165,498	\$140,000	\$140,000	\$140,000
Total Available Resources	(\$141,864)	\$2,991,007	\$11,019,288	\$9,915,259	\$9,915,259	\$225,302
<u>Expenditures:</u>						
Building Improvements	0	0	0	45,947	45,947	0
Water & Sewer Mains	74,471	74,452	69,802	80,000	80,000	80,000
SSES Repairs	53,579	62,765	54,025	60,000	60,000	60,000
2011/2012 Bond Expenditures:						
Heavy Equipment	0	0	658,225	0	0	0
Motor Vehicles	0	0	106,648	0	0	0
CDBG Year 39	0	0	0	0	0	0
Construction/Improvements	0	0	355,329	9,644,010	9,644,010	0
Total Expenditures	\$128,050	\$137,217	\$1,244,029	\$9,829,957	\$9,829,957	\$140,000
<u>Transfers:</u>						
Transfer	0	0	0	0	0	0
Total Transfers	\$0	\$0	\$0	\$0	\$0	\$0
Cash Balance, September 30	(\$269,914)	\$2,853,790	\$9,775,259	\$85,302	\$85,302	\$85,302

DEBT SERVICE

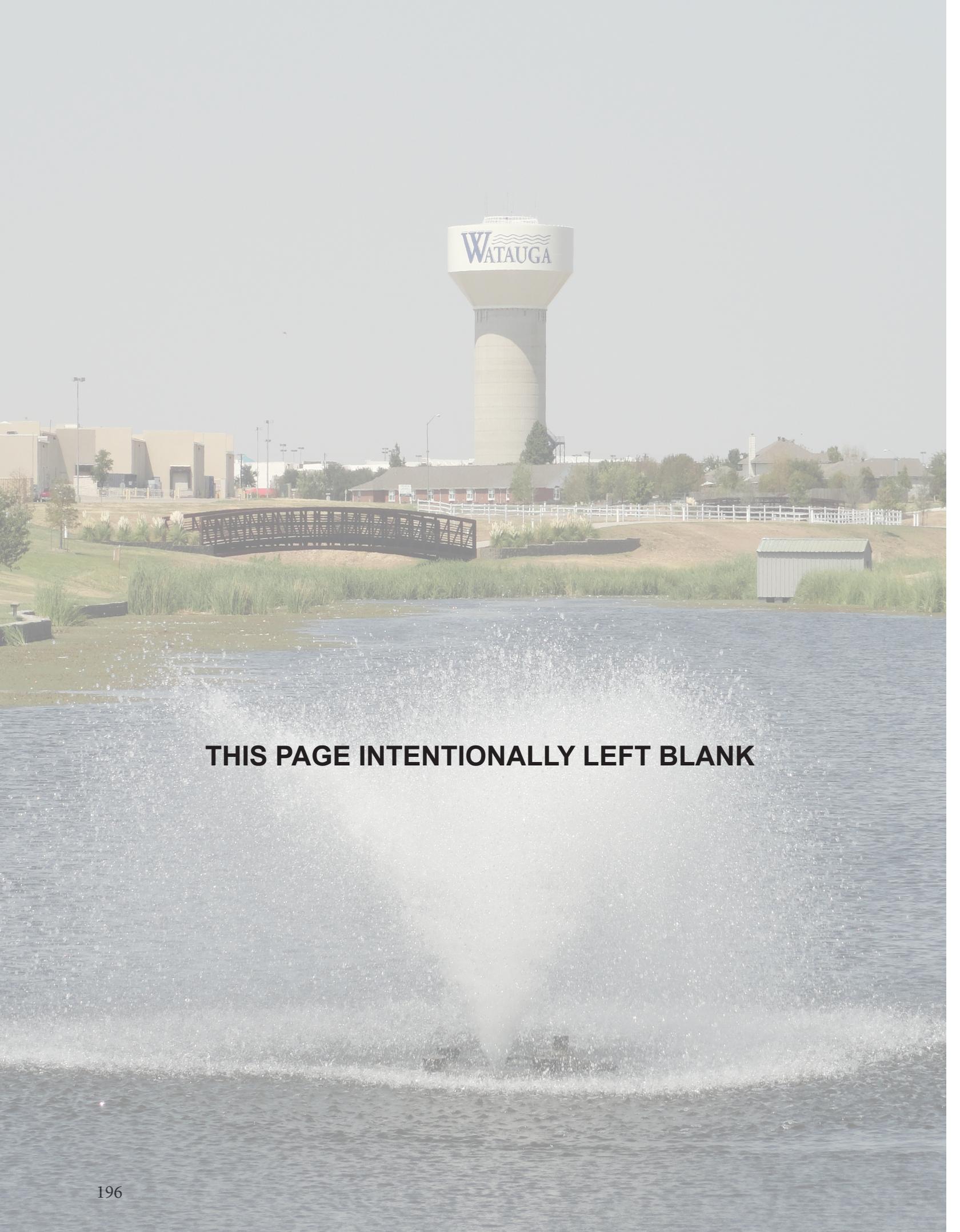


General Debt Service Fund Fund 03

Watauga Parks Development Debt Service Fund Fund 06/08

Water And Sewer Certificates of Obligation Debt Service Fund Fund 44

Water And Sewer Revenue Bond Debt Service Fund Fund 42/43



THIS PAGE INTENTIONALLY LEFT BLANK

DEBT SERVICE

DEBT SERVICE FUND - 03

The Debt Service Fund, also known as General Obligation Interest and Sinking Fund, was established to provide for the payment of bond principal and interest and for the payment of fiscal agent fees as they come due. Property tax rates and tax levy are required to be computed and levied to provide the money required to pay principal and interest as it comes due. Revenues are collected in the General Obligation Interest and Sinking Fund for the payment of general long-term debt, principal, and interest. The General Obligation debt is financed by property taxes and interest earned on investments. Of the approved \$0.591216 tax rate, an amount of \$0.180697 funds the property tax share of the 2013-2014 debt payment. This is 30.6% of the overall tax rate. Debt issuance finances the City's purchase of land, buildings, land improvements, and the construction and reconstruction of streets and drainage facilities.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

Debt Management

The Watauga Charter provides that any limitation on the tax rate shall be determined in accordance with the statutory provisions of the Texas Property Tax Code, as now or hereafter amended by the state legislature, but does not set a limitation on the debt component. Prior to 1998, the last debt issuance was in 1994. In 1998, \$2,000,000 was issued to pay for a drainage management lake to control flooding in the southern portion of the city. It was determined that for the first few years of debt payments, funding for this 1998 debt would come from the Bunker Hill Drainage Impact Fee Fund and, in a limited amount, from the Watauga Parks Development Corporation Sales Tax operating fund.

A preliminary Capital Improvements Plan identified approximately \$11,800,000 in unfunded street construction and reconstruction. The preferred position of "pay-as-you-go" was reconsidered due to the number of streets identified and the dollar amount of the projections. As a result of being able to maintain a constant tax rate in FY 1999-2000 and the ability to lower future tax rates, the City issued debt in the amount of \$4,060,000 in December 1999. Lower interest rate did make it possible for the City to refinance the majority of this debt (\$2,855,000) in FY2005-06.

The lowering of interest rates and market conditions in 2001 did make conditions possible for the City to refinance Series 1992 General Obligation bonds.

Certificates of Obligation were sold in the amount of \$2,300,000 in 2003 for construction of a city hall and an animal shelter, as well as for additional street reconstruction money. This debt is repayable within fifteen years.

DEBT SERVICE

During FY 2004 the City was once again able to take advantage of low interest rates and refunded the General Obligation Debt Series 1994 and advance refunded the Watauga Parks Development 1995 Sales Tax Revenue Bonds.

During FY 2005 the City issued \$5,000,000 of Certificates of Obligation for construction, purchasing, renovating, and improving the City's public safety facilities, expansion of the City library, and construction or improvements to streets, curbs, and sidewalks within the City.

During FY 2007, the City issued \$3,400,000 of Combination Tax and Limited Pledge Revenue Certificates of Obligation for the purpose of paying contractual obligations for constructing, purchasing, renovating, and improving the City's public safety facilities, including police, fire, and emergency medical services, and constructing street improvements and drainage incidental thereto.

In March 2008, the City refinanced the bonds issued in 1996, which were used to pay for acquisition, improvements, and extensions to the Water/Sewer system including payment for professional services related to the construction and financing of water/sewer improvements. The City was able to reduce interest from 4.783% to 3.12%, while also freeing up \$360,000 from the Bond Reserve Fund, which is no longer required.

During FY 2011, The City issued \$7,365,000 Combination Tax and Limited Pledge Revenue Certificate of Obligation Bonds, of which \$4,585,000 are paid from property tax levies. These bonds were issued to finance various equipment needs (i.e., radios, computer hardware), street projects and improvements, specific use vehicles such as a quint fire truck, ambulance, public works heavy equipment, traffic lights and traffic safety equipment, and possible renovation of some buildings. This debt issuance was timed for FY 2012 since the City's total debt obligations decreased the end of FY 2011. The focus for future budgets will be on phasing in portions of the bond program and adopting a combination of bond issuance and cash financing to fit within budgetary (tax rate) constraints. Special consideration will be given to the leveling of City Debt. . For FY 2013, the City Net General Obligation Debt per Capita was \$563 and Net General Obligation Debt to Assessed Taxable Valuation is 1.37%. More needed capital projects will be considered as levels step down in total outstanding debt.

Also during FY 2011, the City refunded \$1,000,000 in Certificates of Obligation, Series 1998. The City was able to reduce interest from 4.6% to 1.95%.

During FY 2012, the City issued \$7,730,000 Combination Tax and Limited Pledge Revenue Certificate of Obligation bonds, which will be paid from water and sewer fund revenues. These bonds were issued to finance various utility system projects, to include street improvements and storm water and drainage system improvements. The City began these projects in FY2013.

DEBT SERVICE

Current Bond Ratings

August 18, 2005, Standard and Poor's raised its underlying rating on Watauga's General Obligation debt outstanding one notch to 'A+' from 'A' based on the expectation that the City will complete its major identified capital items with the proceeds of the series 2005 issuance, coupled with a moderating debt burden, affording management a greater flexibility to fund future capital expenditures with internally generated cash.

Reflecting the City's continued conservative financial management, Standard & Poor's further increased this rating to "AA" from "A+" on February 8, 2009. In addition, on October 5, 2009, Fitch Rating Agency issued an affirmation of bond rating of "A," and provided a comment of "Stable" for their rating outlook. On April 22, 2010, Moody's upgraded their rating from A3 to A2.

Moody's also assigned an Aa3 underlying rating to the City's \$7.36 million Combination Tax and Limited Pledge Revenue Certificates of Obligation, Series 2011. The Aa3 rating reflects the City's stable financial operations and healthy reserve position. In September 2011, Fitch Ratings affirmed the City's \$1 million 1998 Certificate of Obligations at "AA-" with a rating outlook of "Stable."

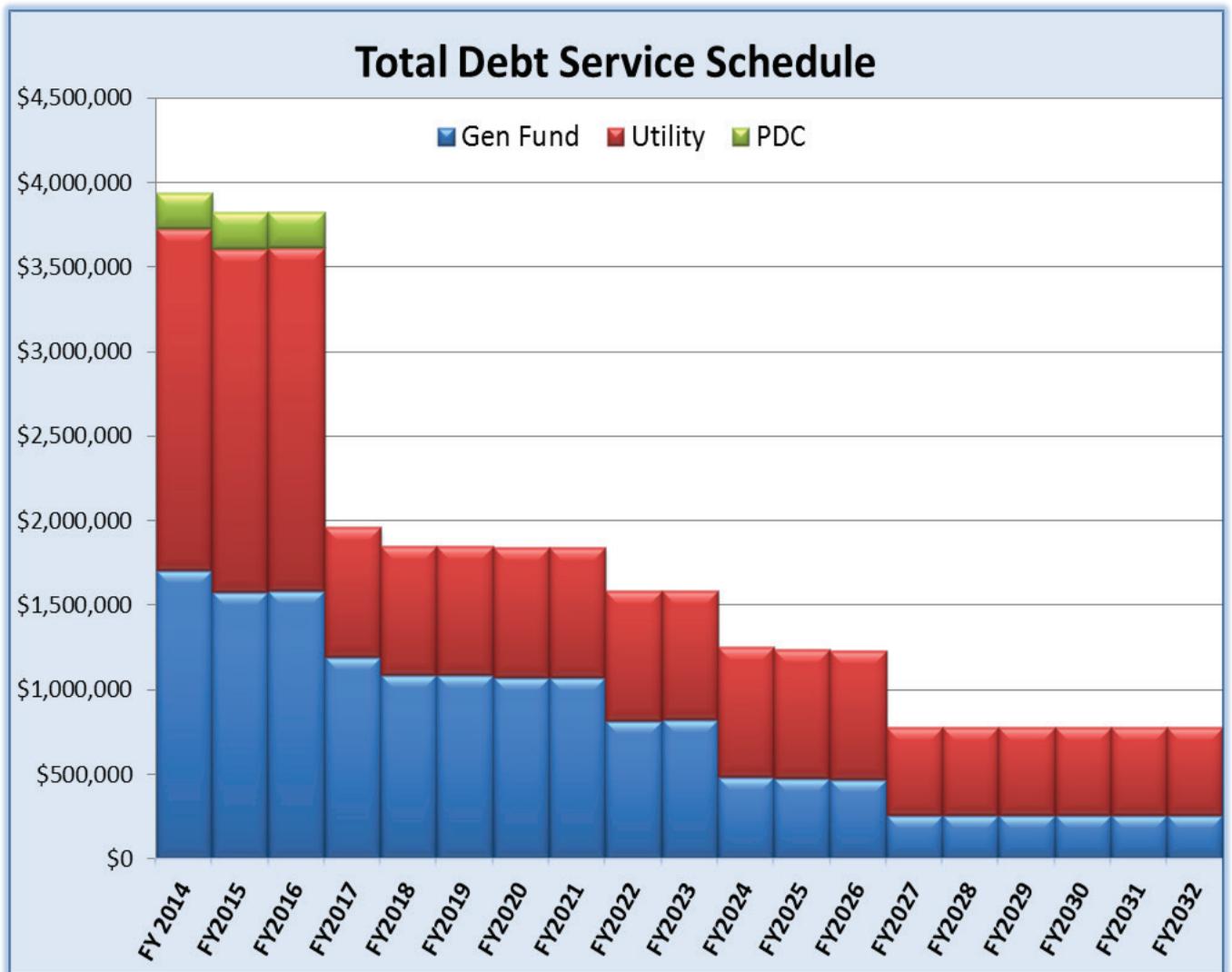
These favorable ratings reflect the City's:

- Stable, yet gradually diversifying, residential property tax base; despite recent declines
- Location in the Dallas – Fort Worth MSA;
- Sound financial operations with strong reserve levels;
- Moderate overall debt burden given the self-support of certain obligations; and
- Limited capital improvement needs beyond basic infrastructure improvements and maintenance.

Moody's also assigned an Aa3 underlying rating the City's \$7.730 million Combination Tax and Limited Pledge Revenue Certificates of Obligation, Series 2012. The rating reinforced the above strengths listed, as well as the solid management practices reflected in an increase in the City's formal fund balance policy and maintenance of ample reserves. Challenges cited include the declines in the city's tax base and the negative five year average annual growth rate in assessed value.

The chart on the following pages show the detail of City bonded debt for all funds as of September 30, 2013.

DEBT SERVICE

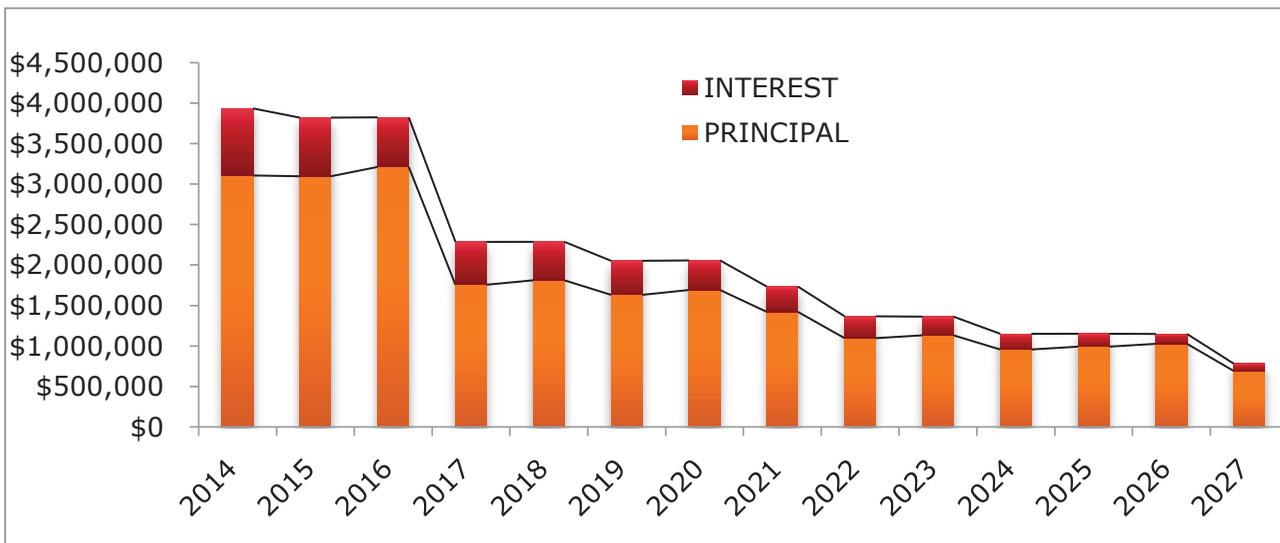


All Debt Service Requirements to Maturity (GF, PDC, Water)

as of October 1, 2013

YEAR ENDING SEPT. 30	DEBT			
	OUTSTANDING OCT. 1	PRINCIPAL	INTEREST	TOTAL
2014	\$ 26,330,000	\$3,105,000	\$827,787	\$3,932,787
2015	\$ 23,225,000	\$3,095,000	\$724,028	\$3,819,028
2016	\$ 20,130,000	\$3,210,000	\$612,966	\$3,822,966
2017	\$ 16,590,000	\$1,755,000	\$529,308	\$2,284,308
2018	\$ 14,835,000	\$1,810,000	\$475,151	\$2,285,151
2019	\$ 13,025,000	\$1,630,000	\$420,737	\$2,050,737
2020	\$ 11,395,000	\$1,690,000	\$365,096	\$2,055,096
2021	\$ 9,705,000	\$1,420,000	\$312,589	\$1,732,589
2022	\$ 8,285,000	\$1,095,000	\$269,989	\$1,364,989
2023	\$ 7,190,000	\$1,130,000	\$230,740	\$1,360,740
2024	\$ 6,060,000	\$955,000	\$193,970	\$1,148,970
2025	\$ 5,105,000	\$990,000	\$159,148	\$1,149,148
2026	\$ 4,115,000	\$1,025,000	\$121,678	\$1,146,678
2027	\$ 3,090,000	\$690,000	\$90,309	\$780,309
2028	\$ 2,400,000	\$450,000	\$70,688	\$520,688
2029	\$ 1,950,000	\$465,000	\$55,819	\$520,819
2030	\$ 1,485,000	\$480,000	\$40,463	\$520,463
2031	\$ 1,005,000	\$495,000	\$24,619	\$519,619
2032	\$ 510,000	\$510,000	\$8,288	\$518,288
		\$26,000,000	\$5,533,373	\$31,533,373

	Year	Total	Principal	Interest
This Year's Requirement	2014	\$3,932,787	\$3,105,000	\$ 827,787
Maximum Requirement	2014	\$3,932,787	\$3,105,000	\$827,787



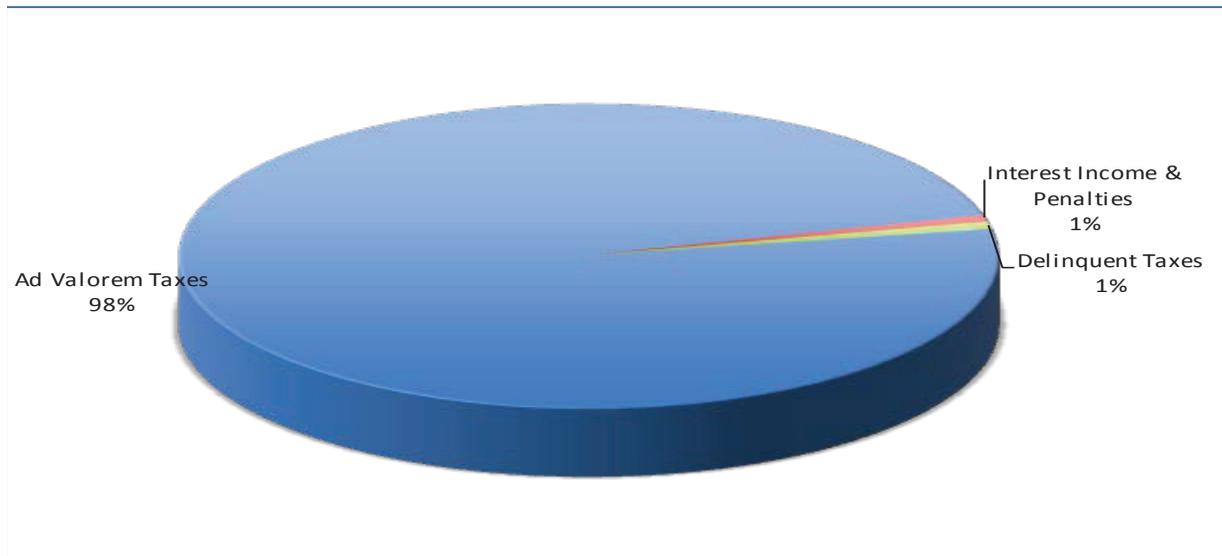
DEBT SERVICE

General Obligation Debt Service – Fund 03

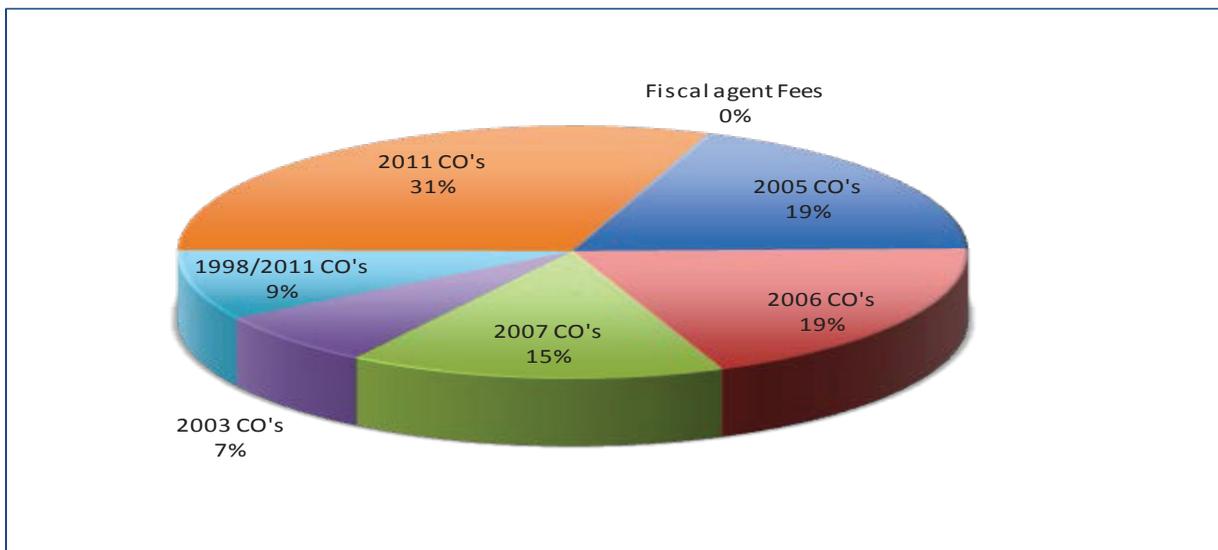
Ordinances authorizing the issuance of tax notes, general, and contractual obligation bonds to provide for the payment of bond principal and interest as they come due established the General Obligation Debt Service Fund. This is also referred to as the Interest and Sinking Fund. A property tax is levied and allocated annually to the General Obligation Bond Debt Service Fund in amounts sufficient to service the debt payments. This fund is also used to provide for the payment of fiscal agent fees.

General Obligation Debt Service - Fund

Where Does the Money Come From:



Where Does the Money Go:



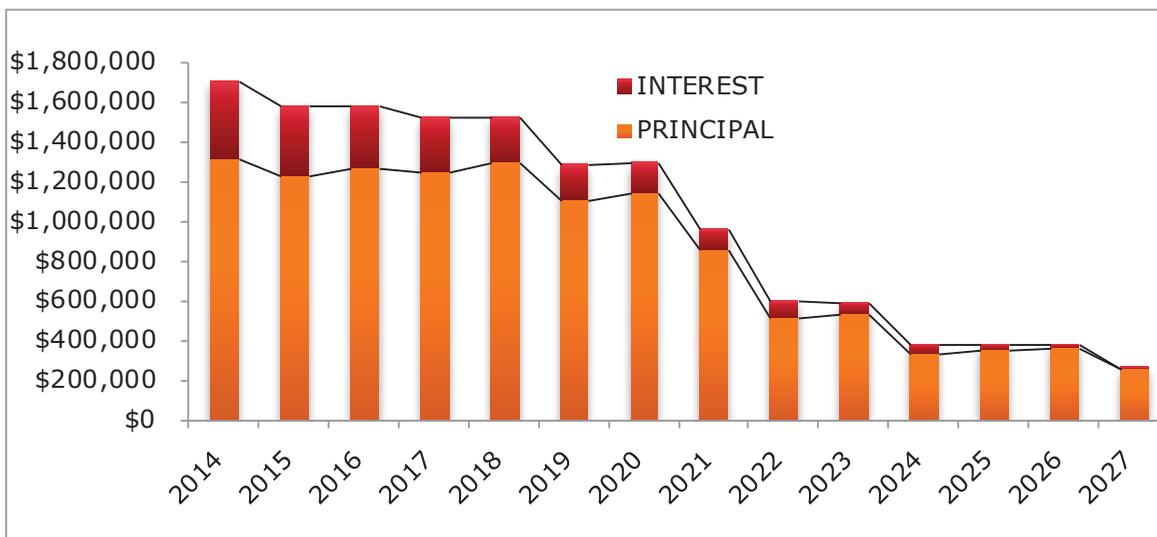
DEBT SERVICE

General Fund Debt Service Requirements to Maturity

as of October 1, 2013

YEAR ENDING SEPT. 30	DEBT			
	OUTSTANDING OCT. 1	PRINCIPAL	INTEREST	TOTAL
2014	\$ 11,810,000	\$1,315,000	\$385,350	\$1,700,350
2015	\$ 10,495,000	\$1,230,000	\$346,131	\$1,576,131
2016	\$ 9,265,000	\$1,270,000	\$308,071	\$1,578,071
2017	\$ 7,995,000	\$1,250,000	\$268,470	\$1,518,470
2018	\$ 6,745,000	\$1,295,000	\$227,063	\$1,522,063
2019	\$ 5,450,000	\$1,100,000	\$186,187	\$1,286,187
2020	\$ 4,350,000	\$1,145,000	\$145,821	\$1,290,821
2021	\$ 3,205,000	\$855,000	\$109,964	\$964,964
2022	\$ 2,350,000	\$515,000	\$84,539	\$599,539
2023	\$ 1,835,000	\$530,000	\$63,527	\$593,527
2024	\$ 1,305,000	\$335,000	\$46,157	\$381,157
2025	\$ 970,000	\$350,000	\$32,479	\$382,479
2026	\$ 620,000	\$365,000	\$17,915	\$382,915
2027	\$ 255,000	\$255,000	\$5,240	\$260,240
	\$11,810,000	\$2,226,914	\$14,036,914	

	Year	Total	Principal	Interest
This Year's Requirement	2014	\$1,700,350	\$1,315,000	\$ 385,350
Maximum Requirement	2014	\$1,700,350	\$1,315,000	\$385,350

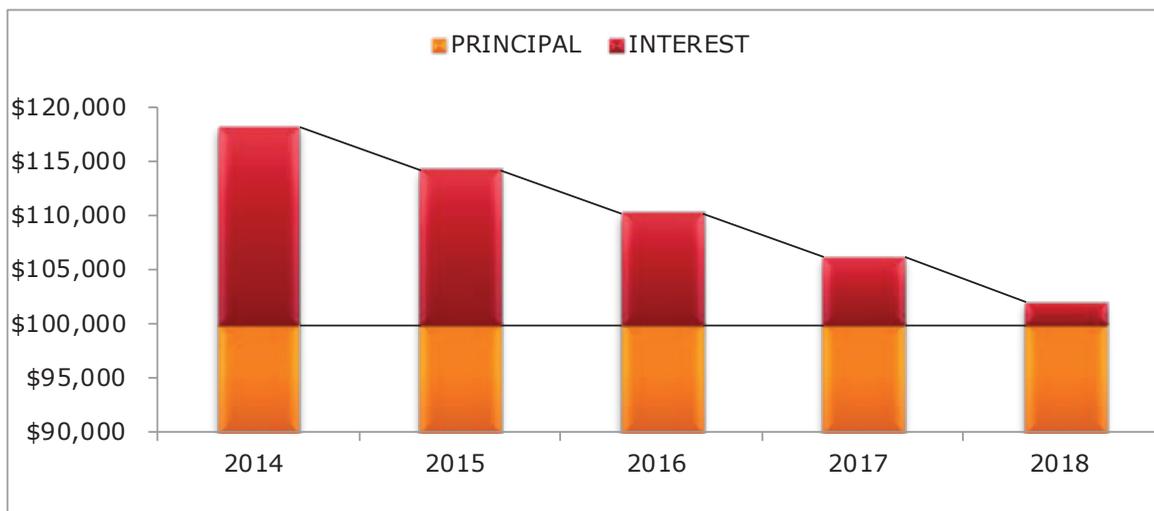


DEBT SERVICE

General Obligation Debt Service Fund Annual Debt Service Requirement Series 2003 (\$2,300,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING OCT. 1	PRINCIPAL	Interest Rate	INTEREST	TOTAL
2014	\$ 500,000	\$100,000	3.85%	\$18,225	\$118,225
2015	\$ 400,000	\$100,000	4.00%	\$14,300	\$114,300
2016	\$ 300,000	\$100,000	4.00%	\$10,300	\$110,300
2017	\$ 200,000	\$100,000	4.10%	\$6,250	\$106,250
2018	\$ 100,000	\$100,000	4.20%	\$2,100	\$102,100
		\$500,000		\$51,175	\$551,175

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$118,225	\$100,000	\$18,225
Maximum Requirement	2014	\$118,225	\$100,000	\$18,225
Total Outstanding Bonds		\$500,000		
Total Original Issue		\$2,300,000		
Issue Date		7/1/2003		
Call Date		2/1/2013		



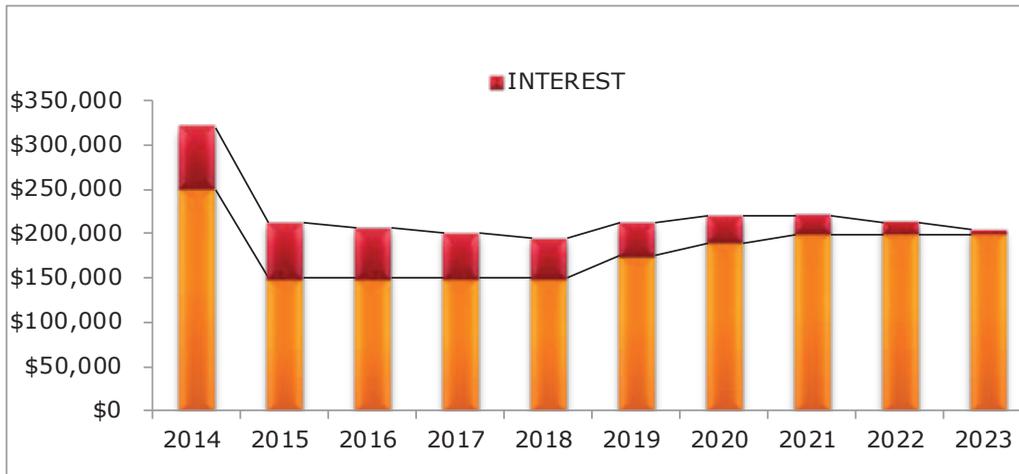
DEBT SERVICE

General Obligation Debt Service Fund Annual Debt Service Requirement Series 2005 Certificates of Obligation (\$5,000,000)

YEAR ENDING SEPT. 30	DEBT		Interest Rate	INTEREST	TOTAL
	OUTSTANDING OCT. 1	PRINCIPAL			
2014	\$1,815,000	\$250,000	4.125%	\$70,719	\$320,719
2015	\$1,565,000	\$150,000	4.000%	\$62,563	\$212,563
2016	\$1,415,000	\$150,000	4.000%	\$56,563	\$206,563
2017	\$1,265,000	\$150,000	4.000%	\$50,563	\$200,563
2018	\$1,115,000	\$150,000	4.125%	\$44,469	\$194,469
2019	\$965,000	\$175,000	4.200%	\$37,700	\$212,700
2020	\$790,000	\$190,000	4.250%	\$29,988	\$219,988
2021	\$600,000	\$200,000	4.300%	\$21,650	\$221,650
2022	\$400,000	\$200,000	4.300%	\$13,050	\$213,050
2023	\$200,000	\$200,000	4.375%	\$4,375	\$204,375
		\$1,815,000		\$391,638	\$2,206,638

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$320,719	\$250,000	\$70,719
Maximum Requirement	2014	\$320,719	\$250,000	\$70,719
Total Outstanding Bonds		\$1,815,000		
Total Original Issue		\$5,000,000		
Issue Date		8/1/2005		

Constructing, purchasing, renovating, and improving the City's public safety facilities' for police, fire, emergency medical, and animal control services. To pay for the expansion of the City's library facility, as well as the construction of street, curb, and sidewalk improvements, including utilities repair, replacement, and relocation as well as incidental drainage related to sidewalk construction.



DEBT SERVICE

General Obligation Debt Service Fund

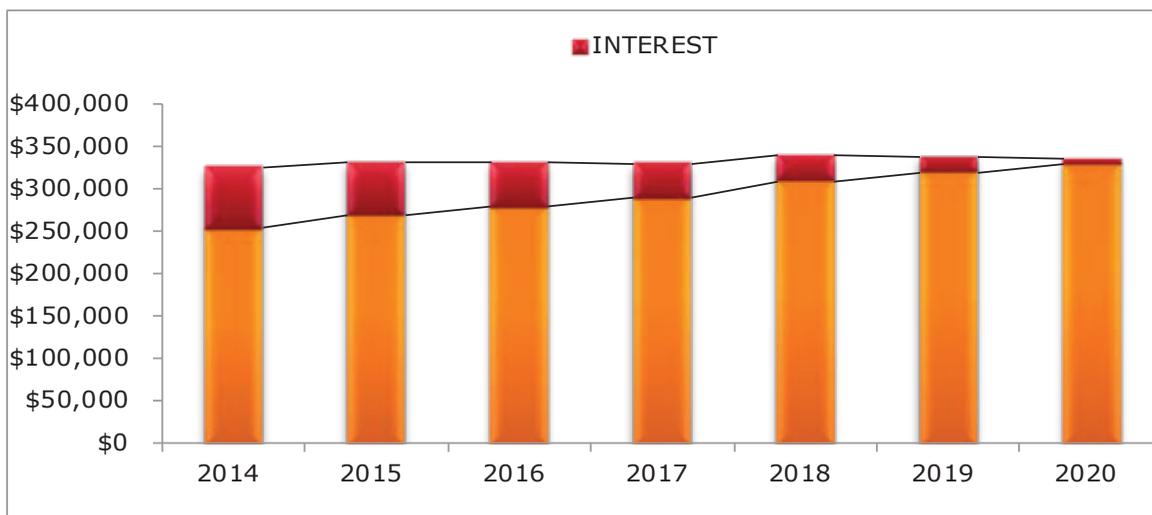
Annual Debt Service Requirement Series 2006 Refunding (\$2,855,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING OCT. 1	PRINCIPAL	Interest Rate	INTEREST	TOTAL
2014	\$2,055,000	\$255,000	3.73%	\$71,896	\$326,896
2015	\$1,800,000	\$270,000	3.73%	\$62,105	\$332,105
2016	\$1,530,000	\$280,000	3.73%	\$51,847	\$331,847
2017	\$1,250,000	\$290,000	3.73%	\$41,217	\$331,217
2018	\$960,000	\$310,000	3.73%	\$30,027	\$340,027
2019	\$650,000	\$320,000	3.73%	\$18,277	\$338,277
2020	\$330,000	\$330,000	3.73%	\$6,155	\$336,155
		\$2,055,000		\$281,522	\$2,336,522

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$326,896	\$255,000	\$71,896
Maximum Requirement	2018	\$340,027	\$310,000	\$30,027
Total Outstanding Note		\$2,055,000		
Total Original Note		\$2,855,000		
Issue Date		11/15/2006		
No Call Date				

Payments due on 10/01 of each year are budgeted in prior fiscal year since that is the year earned.

To refund Series 1999 Certificates of Obligation.



General Obligation Debt Service Fund

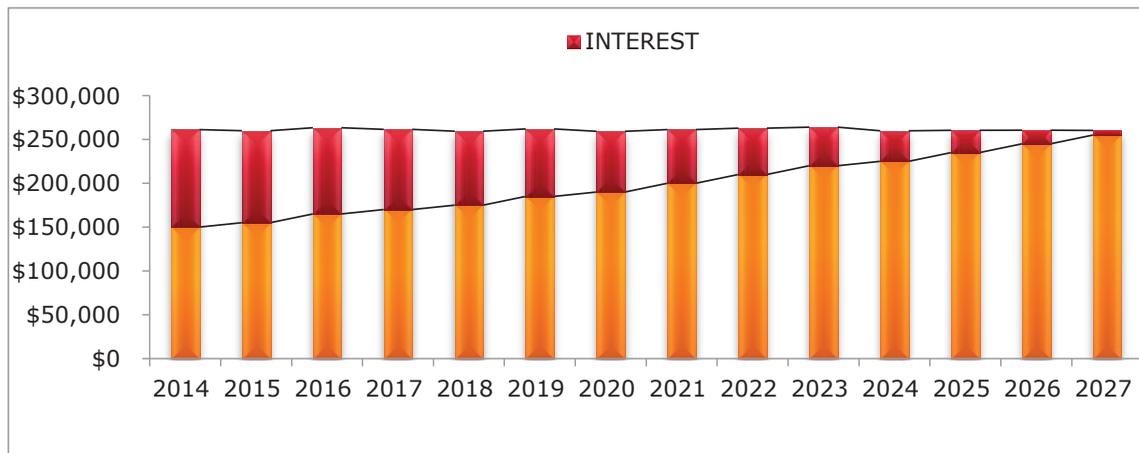
Annual Debt Service Requirement

Series 2007 Certificate of Obligation (\$3,400,000)

YEAR ENDING SEPT. 30	DEBT		Interest Rate	INTEREST	TOTAL
	OUTSTANDING OCT. 1	PRINCIPAL			
2014	\$ 2,780,000	\$150,000	4.11%	\$111,176	\$261,176
2015	\$ 2,630,000	\$155,000	4.11%	\$104,908	\$259,908
2016	\$ 2,475,000	\$165,000	4.11%	\$98,332	\$263,332
2017	\$ 2,310,000	\$170,000	4.11%	\$91,448	\$261,448
2018	\$ 2,140,000	\$175,000	4.11%	\$84,358	\$259,358
2019	\$ 1,965,000	\$185,000	4.11%	\$76,960	\$261,960
2020	\$ 1,780,000	\$190,000	4.11%	\$69,254	\$259,254
2021	\$ 1,590,000	\$200,000	4.11%	\$61,239	\$261,239
2022	\$ 1,390,000	\$210,000	4.11%	\$52,814	\$262,814
2023	\$ 1,180,000	\$220,000	4.11%	\$43,977	\$263,977
2024	\$ 960,000	\$225,000	4.11%	\$34,832	\$259,832
2025	\$ 735,000	\$235,000	4.11%	\$25,379	\$260,379
2026	\$ 500,000	\$245,000	4.11%	\$15,515	\$260,515
2027	\$ 255,000	\$255,000	4.11%	\$5,240	\$260,240
		\$2,780,000		\$875,430	\$3,655,430

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$261,176	\$150,000	\$111,176
Maximum Requirement	2023	\$263,977	\$220,000	\$43,977
Total Outstanding Bonds	\$2,780,000			
Total Original Issue	\$3,400,000			
Issue Date	8/29/2007			

For the purpose of paying contractual obligations of the City to be incurred for making permanent public improvements and for other public purposes, to wit: (1) constructing, purchasing, renovating, and improving the City's public safety facilities, including police, fire, and emergency medical services, (2) constructing street improvements (including utilities repair, replacement, and relocation) and drainage incidental thereto; (3) the purchase of materials, supplies, equipment, machinery, land, rights-of-way for authorized needs and purposes relating to public safety improvement purposes and street improvement purposes, and (4) the payment of professional services related to the construction and financing of the aforementioned projects.



DEBT SERVICE

General Obligation Debt Service Fund - 03

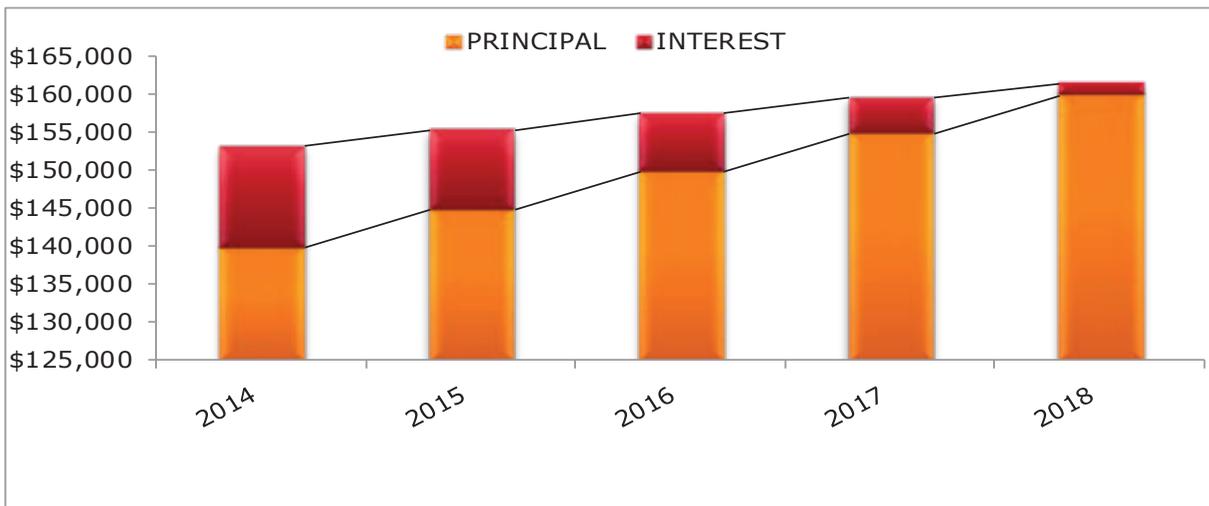
Annual Debt Service Requirement Series 2011 - Refunding (\$1,020,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING OCT. 1	PRINCIPAL	Interest Rate	INTEREST	TOTAL
2014	\$750,000	\$140,000	1.950%	\$13,260	\$153,260
2015	\$610,000	\$145,000	1.950%	\$10,481	\$155,481
2016	\$465,000	\$150,000	1.950%	\$7,605	\$157,605
2017	\$315,000	\$155,000	1.950%	\$4,631	\$159,631
2018	\$160,000	\$160,000	1.950%	\$1,560	\$161,560
		\$750,000		\$37,538	\$787,538

Total Outstanding Bonds **\$750,000**
Total Original Issue **\$1,020,000**
Issue Date **7/27/2011**

To refund Series 1998 Sales Tax Revenue Bonds and related costs of issuance. Series 1998 Bonds were used to purchase land and develop neighborhood parks and improvements to existing neighborhood parks, also pay the cost associated with the sale of the bonds.

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$153,260	\$140,000	\$13,260
Maximum Requirement	2018	\$161,560	\$160,000	\$1,560



DEBT SERVICE

General Obligation Debt Service Fund

Annual Debt Service Requirement - GF (03)

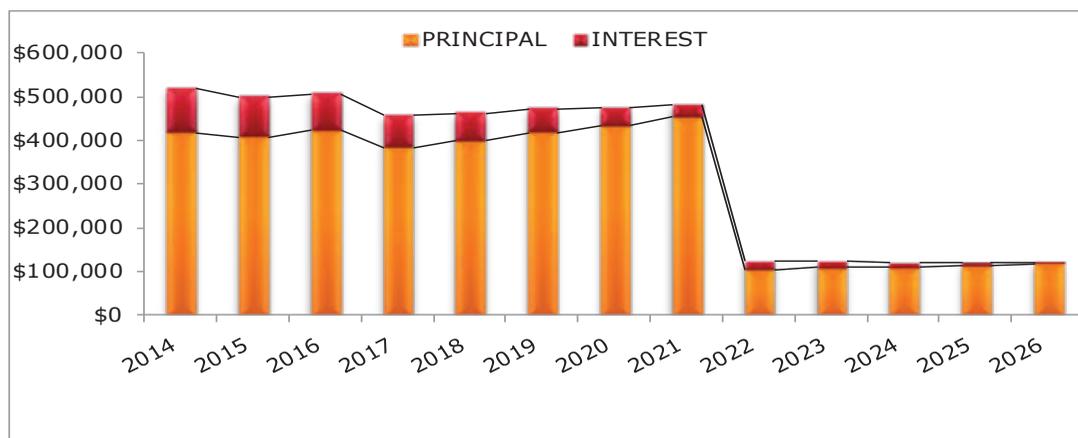
Series 2011 - Certificate of Obligation (\$7,365,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING		Interest		
	OCT. 1	PRINCIPAL	Rate	INTEREST	TOTAL
2014	\$3,910,000	\$420,000	2.00%	\$100,075	\$520,075
2015	\$3,490,000	\$410,000	2.00%	\$91,775	\$501,775
2016	\$3,080,000	\$425,000	2.00%	\$83,425	\$508,425
2017	\$2,655,000	\$385,000	2.50%	\$74,363	\$459,363
2018	\$2,270,000	\$400,000	2.50%	\$64,550	\$464,550
2019	\$1,870,000	\$420,000	3.00%	\$53,250	\$473,250
2020	\$1,450,000	\$435,000	3.00%	\$40,425	\$475,425
2021	\$1,015,000	\$455,000	3.00%	\$27,075	\$482,075
2022	\$560,000	\$105,000	3.00%	\$18,675	\$123,675
2023	\$455,000	\$110,000	3.50%	\$15,175	\$125,175
2024	\$345,000	\$110,000	3.50%	\$11,325	\$121,325
2025	\$235,000	\$115,000	4.00%	\$7,100	\$122,100
2026	\$120,000	\$120,000	4.00%	\$2,400	\$122,400
		\$3,910,000		\$589,613	\$4,499,613

Total Outstanding Bonds **\$3,910,000**
Total Original Issue **\$4,585,000**
Issue Date **7/27/2011**

For the purpose of paying contractual obligations of the City to be incurred for making permanent public improvements and for other public purposes, to wit: (1) constructing, acquiring, purchasing, renovating, enlarging, and improving the System, (2) constructing street improvements (including utility repair, replacement, and relocation), curb, gutters, and sidewalk improvements, (3) constructing, renovating, and improving various City facilities, (4) purchasing a new fire truck, public safety vehicles and ambulance vehicles.

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$520,075	\$420,000	\$100,075
Maximum Requirement	2014	\$520,075	\$420,000	\$100,075



DEBT SERVICE

WATAUGA PARKS DEVELOPMENT CORPORATION Debt Service Fund – 06 and 08

The Watauga Parks Development Corporation (PDC) Sales Tax Special Revenue Debt Service fund is used to account for Sales Tax Revenue Bonds whose principal and interest is payable from a special 1/2 cent sales tax that was adopted by the City of Watauga in May, 1994. This additional sales tax was passed under the 4b Economic Development legislation for the purpose of funding athletic facilities, tourism and entertainment facilities, parks and public space improvements, public facility improvements, commercial facilities, transportation improvements, infrastructure improvements, and other business related improvements. The ½ cent sales tax was reduced to ¼ cent sales tax in October, 2012 due to a voter approved reallocation of ¼ cent to fund street maintenance and repairs.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

During FY 1999, the PDC received \$3,552,150 for the sale of land purchased in FY 1996 from the proceeds of this debt. The Board of Directors discussed several uses for the funds, including provisions for the retirement of the PDC debt, as well as receiving citizen and Council input on projects to be funded. The Board then decided that adding amenities to Capp Smith Lake, such as a walking trail, picnic areas, and pavilions, plus funding a new City Community Center, were appropriate uses for the proceeds from the sale of land. Capp Smith Park was completed during FY 2002 and the new City Community Center was completed during FY 2003. During FY 2004, the PDC was able to take advantage of low interest rates in an advanced refunding issue. The originally issued 1994 Series Revenue Bonds were defeased during FY 2005.

On November 29, 2007 and again on May 21, 2010, Standard & Poor's reaffirmed their PDC Sales Tax Revenue Refunding Bond, Series 2004, rating of A+. In August 21, 2013, Standard & Poor's raised its underlying rating to AA- from A+ with a stable outlook. This was based on the corporation's strong income levels and the steady growth in pledged revenues despite the national economic downturn.

The existing debt payment schedule is level through 2016 with the issuances final payment. No current plans for Parks Development Corporation bonds are being considered.

DEBT SERVICE

Watauga Parks Development Corporation Debt Service Fund 06/08

	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Budget	FY2013 Estimate	FY2014 Budget
Fund Balance, October 1*	\$258,833	\$259,874	\$235,673	\$235,774	\$235,847	\$235,817
Revenues:						
Interest Income	1,439	799	574	700	470	470
Expenditures:						
Principal	175,000	180,000	185,000	190,000	190,000	195,000
Interest	40,460	35,355	29,880	24,136	24,136	17,950
Issuance Costs	\$0	\$0	\$0	\$0	\$0	\$0
Payment to Escrow	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to PDC Operating	\$0	\$24,600	\$0	\$0	\$0	\$0
Bank Charges	400	400	400	500	500	500
Total Expenditures:	<u>\$215,860</u>	<u>\$240,355</u>	<u>\$215,280</u>	<u>\$214,636</u>	<u>\$214,636</u>	<u>\$213,450</u>
Other Financing Sources:						
Bond Sale Proceeds	\$0	\$0	\$0	\$0	\$0	\$0
Transfer In	215,462	215,355	214,880	214,136	214,136	212,950
Fund Balance, September 30	<u>\$259,874</u>	<u>\$235,673</u>	<u>\$235,847</u>	<u>\$235,974</u>	<u>\$235,817</u>	<u>\$235,787</u>

Official Statement Requirement in Reserve is \$219,946 in Fund 06

DEBT SERVICE

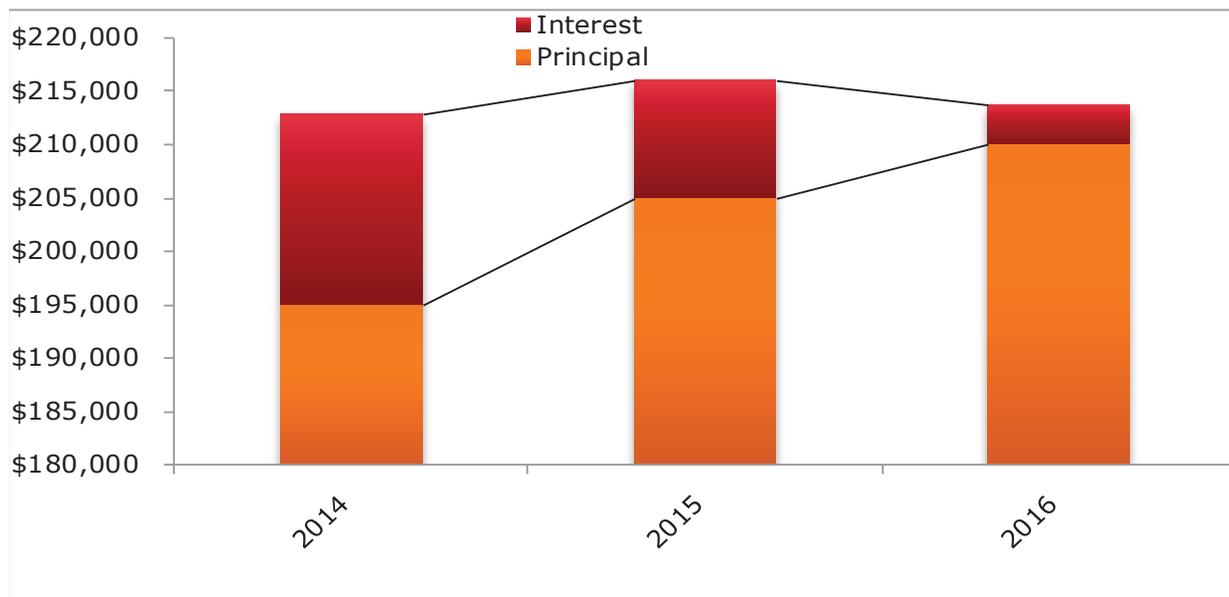
Watauga P.D.C. Debt Service Fund

Annual Debt Service Requirement Series 2004 Refunding (\$2,035,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING OCT. 1	PRINCIPAL	Interest Rate	INTEREST	TOTAL
2014	\$610,000	\$195,000	3.300%	\$17,950	\$212,950
2015	\$415,000	\$205,000	3.550%	\$11,094	\$216,094
2016	\$210,000	\$210,000	3.550%	\$3,728	\$213,728
		\$610,000		\$32,771	\$642,771
Total Outstanding Bonds		\$610,000			
Total Original Issue		\$2,805,000			
Issue Date		4/14/2004			

To refund in advance Series 1995 Sales Tax Revenue Bonds and related costs of issuance. Series 1995 Bonds were used to purchase land and develop neighborhood parks and improvements to existing neighborhood parks, also pay the cost associated with the sale of the bonds.

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$212,950	\$195,000	\$17,950
Maximum Requirement	2015	\$216,094	\$205,000	\$11,094



W/S Certificate of Obligation Bonds

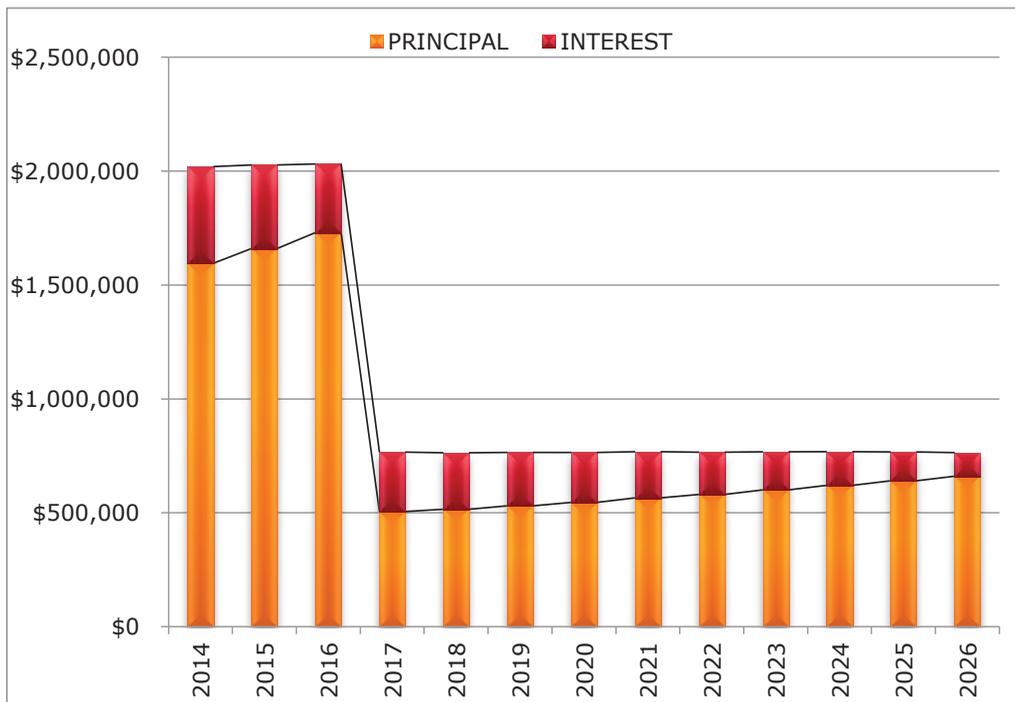
Debt Service Schedule

Requirements to Maturity

All Issues

YEAR ENDING SEPT. 30	DEBT OUTSTANDING OCT.1	PRINCIPAL	INTEREST	TOTAL
2014	\$13,910,000	\$1,595,000	\$424,487	\$2,019,487
2015	\$12,315,000	\$1,660,000	\$366,803	\$2,026,803
2016	\$10,655,000	\$1,730,000	\$301,167	\$2,031,167
2017	\$8,595,000	\$505,000	\$260,838	\$765,838
2018	\$8,090,000	\$515,000	\$248,088	\$763,088
2019	\$7,575,000	\$530,000	\$234,550	\$764,550
2020	\$7,045,000	\$545,000	\$219,275	\$764,275
2021	\$6,500,000	\$565,000	\$202,625	\$767,625
2022	\$5,935,000	\$580,000	\$185,450	\$765,450
2023	\$5,355,000	\$600,000	\$167,213	\$767,213
2024	\$4,755,000	\$620,000	\$147,813	\$767,813
2025	\$4,135,000	\$640,000	\$126,669	\$766,669
2026	\$3,495,000	\$660,000	\$103,763	\$763,763
2027	\$2,835,000	\$435,000	\$85,069	\$520,069
2028	\$2,400,000	\$450,000	\$70,688	\$520,688
2029	\$1,950,000	\$465,000	\$55,819	\$520,819
2030	\$1,485,000	\$480,000	\$40,463	\$520,463
2031	\$1,005,000	\$495,000	\$24,619	\$519,619
2032	\$510,000	\$510,000	\$8,288	\$518,288
		\$13,580,000	\$3,273,687	\$16,853,687

	Year	Total	Principal	Interest
This Year's Requirement	2014	\$2,019,487	\$1,595,000	\$424,487
Maximum Requirement	2016	\$2,031,067	\$1,730,000	\$301,067



DEBT SERVICE

WATER AND SEWER REVENUE BOND Debt Service Fund 42

The Water and Sewer Revenue Bond Debt Service fund is used to account for Revenue Bonds whose principal and interest are payable from earnings of the City of Watauga's Water and Sewer Enterprise Fund. The 1996 debt was used to purchase the Wastewater system from the City of North Richland Hills in October 1996, to build the necessary infrastructure, and to purchase the necessary equipment in order to efficiently run the utility system.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

The existing debt payment schedule is level through the retirement of the bonds in 2016. No current plans for other issues are being considered.

Budget Summary

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1	\$68,075	\$69,192	\$35,791	\$36,129	\$33,049	\$32,969
Revenue:						
Transfer from Construction Fund	0	0	0	0	0	0
Transfer from Operating Fund	343,024	344,132	344,928	345,412	345,412	340,662
Interest income	643	553	338	500	320	340
Total Revenue	\$343,667	\$344,685	\$345,266	\$345,912	\$345,732	\$341,002
Total Available Resources	\$411,742	\$413,877	\$381,057	\$382,041	\$378,781	\$373,971
Debt Service Requirements:						
Principal	280,000	290,000	300,000	310,000	310,000	315,000
Interest	62,150	88,086	48,008	35,412	35,412	25,662
Fiscal Agent Charges	400	0	0	400	400	400
Total Debt Service Requirements	\$342,550	\$378,086	\$348,008	\$345,812	\$345,812	\$341,062
Fund Balance, September 30	\$69,192	\$35,791	\$33,049	\$36,229	\$32,969	\$32,909

Utility Debt Service Fund - 42

Annual Debt Service Requirement

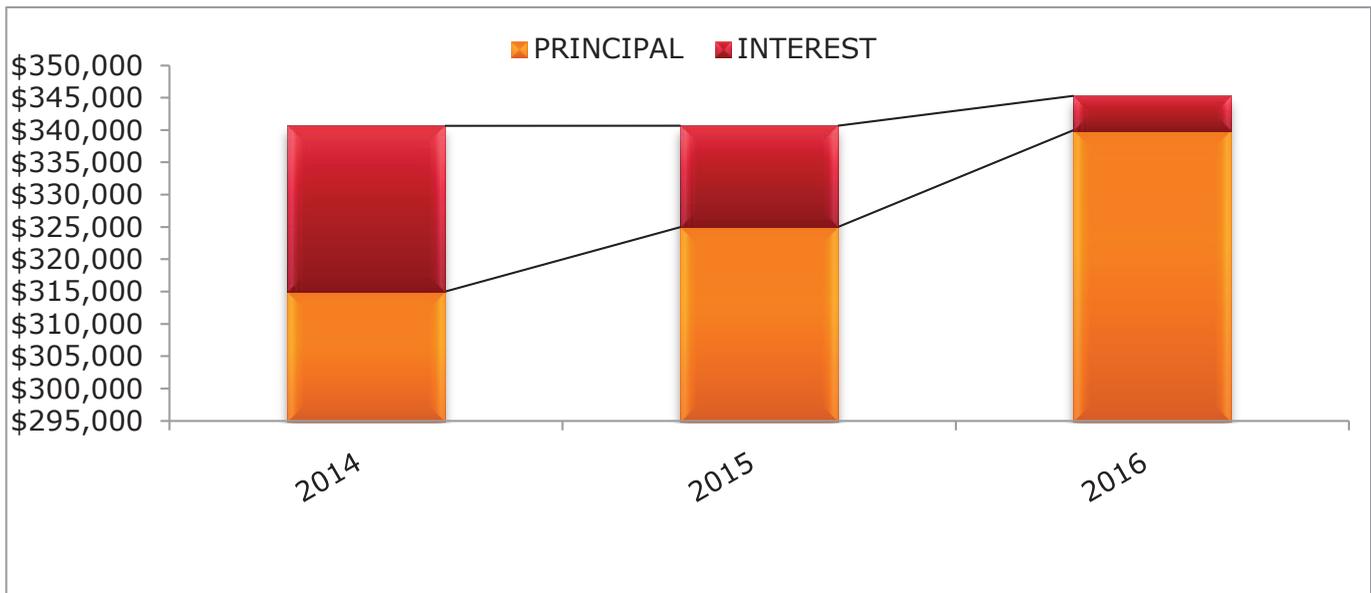
Series 2008 (\$2,430,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING		Interest Rate	INTEREST	TOTAL
	OCT. 1	PRINCIPAL			
2014	\$1,310,000	\$315,000	3.120%	\$25,662	\$340,662
2015	\$995,000	\$325,000	3.120%	\$15,678	\$340,678
2016	\$670,000	\$340,000	3.120%	\$5,304	\$345,304
		\$980,000		\$46,644	\$1,026,644

Total Outstanding Bonds **\$980,000**
Total Original Issue **\$2,430,000**
Issue Date **3/24/2008**

To refinance original bond issued in 1996 to pay for acquisition, improvements, and extensions to the Water/Sewer system including payment for professional services related to the construction and financing of water/sewer improvements. City was able to reduce interest rate from 4.783% to 3.12%, also freeing up \$360,000 from Bond Reserve Fund.

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$340,662	\$315,000	\$25,662
Maximum Requirement	2016	\$345,304	\$340,000	\$5,304



DEBT SERVICE

Water and Sewer Certificates of Obligation Debt Service Fund 44

The Water and Sewer Certificates of Obligation Debt Service fund is used to account for Certificates of Obligation whose principal and interest are payable from earnings of the City of Watauga's Water and Sewer Enterprise Fund. The debt was used to purchase the Water and Sewer system from the City of North Richland Hills in October 1996, to build the necessary infrastructure, including an elevated water tank, and to purchase the necessary equipment in order to efficiently run the utility system. In July of 2001, City engineers, along with the firm of Knowlton - English - Flowers, Inc., produced a Capital Improvement Plan. Over \$2.8 million in water and wastewater needs were detailed in this plan. Due to the urgency of some of these needs, the City issued revenues bonds during FY 2001-2002 to fund \$1.7 million of these projects and will continue to work on the rest of the projects in a "pay-as-you-go" process. Funds will be taken from operating amounts that are annually transferred to water and sewer capital improvement projects to cover these bonds for ten years. Due to low interest rates, the City was able to refund the 1996 Certificates (years 2008 - 2016) in FY 2004-2005 for significant savings. In July 2011, the City issued \$7,365,000 of Combination Tax and Limited Pledge Revenue Certificates of Obligation. Of this amount, \$2,780,000 is payable from and secured by a lien on the net revenues of the City's utility system, and the remaining \$4,585,000 is funded by ad valorem taxes. These bonds will finance heavy equipment for water and sewer operations, and various improvements to the utility system. In July 2012, the City issued \$7,730,000 of Combination Tax and Limited Pledge Revenue Certificates of Obligation. These bonds will finance Water and Sewer Projects to be completed in the next few years.

The fund is accounted for on the modified accrual basis of accounting. Revenues are recorded when available and measurable, and expenditures are recorded when the liability is incurred.

Debt Management

The existing debt payment schedule is level through 2016 when the final payment on the certificates is made.

DEBT SERVICE

Water and Sewer Certificates of Obligation Budget Summary FUND 44

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Estimate	2013-14 Budget
Fund Balance, October 1	\$183,325	\$187,193	\$133,357	\$188,693	\$116,300	\$116,140
<u>Revenue:</u>						
Transfer from W/S Op Fund	1,160,634	1,115,502	1,158,013	1,699,089	1,699,089	1,678,825
Transfer from W/S Constr. Fund	0	0	0	0	0	0
Interest income	1,702	1,765	947	1,000	840	840
Total Revenue	1,162,336	1,117,267	1,158,960	1,700,089	1,699,929	1,679,665
Total Available Resources	1,345,661	1,304,460	1,292,317	1,888,782	1,816,229	1,795,805
<u>Debt Service Requirements:</u>						
Series 1996 CO						
Principal	915,000	955,000	890,000	940,000	940,000	980,000
Interest	242,068	215,703	285,617	217,675	217,675	182,125
Series 2012 CO						
Principal				290,000	290,000	300,000
Interest				251,414	251,414	216,700
Fiscal Agent Charges	1,400	400	400	1,000	1,000	1,000
Total Debt Service Requirements	1,158,468	1,171,103	1,176,017	1,700,089	1,700,089	1,679,825
Fund Balance, September 30	\$187,193	\$133,357	\$116,300	\$188,693	\$116,140	\$115,980
Change in Fund Balance	\$3,868	(\$53,836)	(\$17,057)	\$0	(\$160)	(\$160)

DEBT SERVICE

Water/Sewer Revenue Debt Service Fund - 44

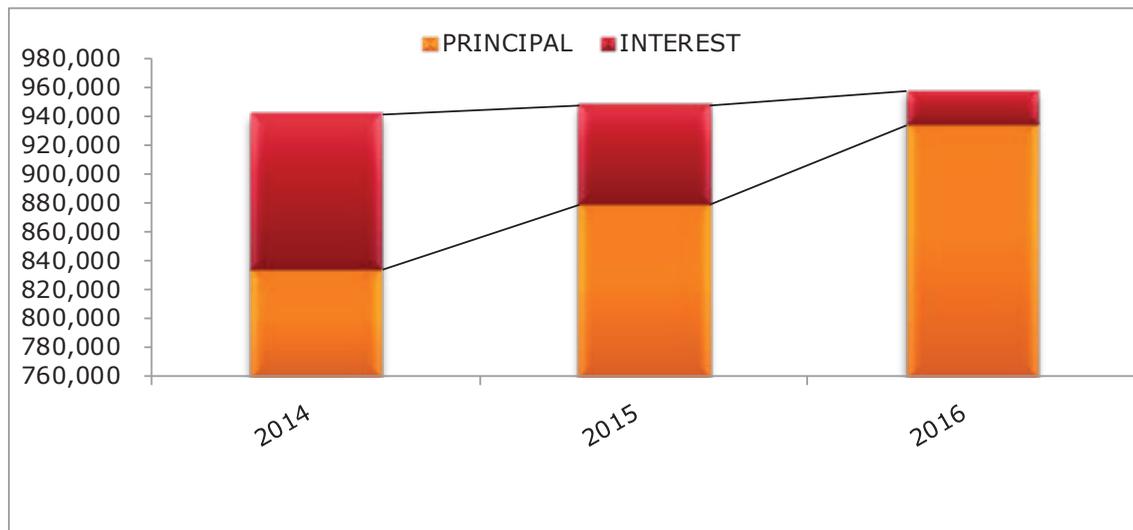
Annual Debt Service Requirement Series 2005 Refunding (\$7,025,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING		Interest		TOTAL
	OCT. 1	PRINCIPAL	Rate	INTEREST	
2014	\$2,650,000	\$835,000	4.00%	\$107,450	\$942,450
2015	\$1,815,000	\$880,000	5.00%	\$68,750	\$948,750
2016	\$935,000	\$935,000	5.00%	\$23,375	\$958,375
		\$2,650,000		\$199,575	\$2,849,575

Total Outstanding Bonds \$7,025,000
Total Original Issue \$11,370,000
Issue Date 3/1/2005

To refund in advance Series 1996, Water and Sewer Certificates of Obligation and related costs of issuance. Series 1996 C.O.'s were used to acquire, improve and extend the water/sewer system as well as pay for professional services related to the construction and financing of City's water and sewer system.

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$942,450	\$835,000	\$107,450
Maximum Requirement	2016	\$958,375	\$935,000	\$23,375



DEBT SERVICE

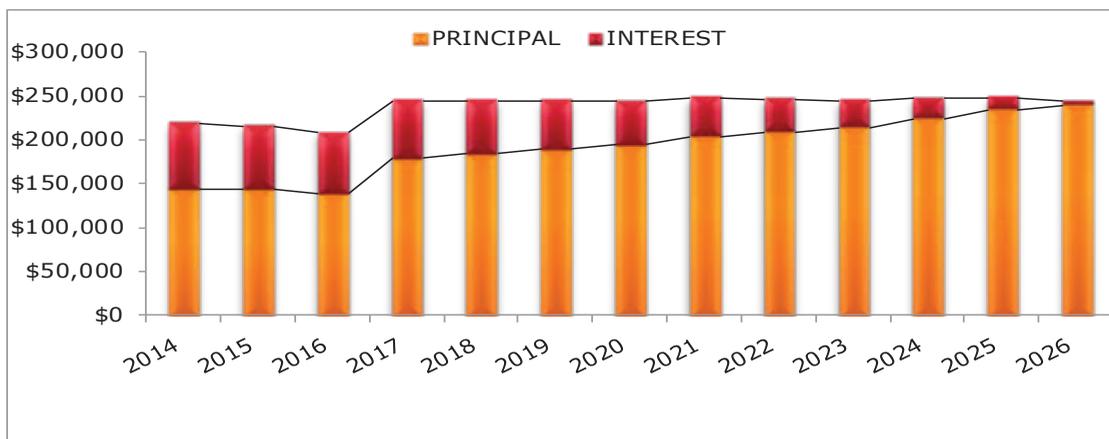
W/S Debt Service Fund - 44 Annual Debt Service Requirement - Utility (44) Series 2011 - Certificate of Obligation (\$7,365,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING OCT. 1	PRINCIPAL	Interest Rate	INTEREST	TOTAL
2014	\$2,510,000	\$145,000	2.00%	\$74,675	\$219,675
2015	\$2,365,000	\$145,000	2.00%	\$71,775	\$216,775
2016	\$2,220,000	\$140,000	2.00%	\$68,925	\$208,925
2017	\$2,080,000	\$180,000	2.50%	\$65,275	\$245,275
2018	\$1,900,000	\$185,000	2.50%	\$60,713	\$245,713
2019	\$1,715,000	\$190,000	3.00%	\$55,550	\$245,550
2020	\$1,525,000	\$195,000	3.00%	\$49,775	\$244,775
2021	\$1,330,000	\$205,000	3.00%	\$43,775	\$248,775
2022	\$1,125,000	\$210,000	3.00%	\$37,550	\$247,550
2023	\$915,000	\$215,000	3.50%	\$30,638	\$245,638
2024	\$700,000	\$225,000	3.50%	\$22,938	\$247,938
2025	\$475,000	\$235,000	4.00%	\$14,300	\$249,300
2026	\$240,000	\$240,000	4.00%	\$4,800	\$244,800
		\$2,510,000		\$600,689	\$3,110,689

Total Outstanding Bonds **\$2,510,000**
Total Original Issue **\$2,780,000**
Issue Date **7/27/2011**

For the purpose of paying contractual obligations of the City to be incurred for making permanent public improvements and for other public purposes, to wit: (1) constructing, acquiring, purchasing, renovating, enlarging, and improving the System, (2) constructing street improvements (including utility repair, replacement, and relocation), curb, gutters and sidewalk improvements, (3) co

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$219,675	\$145,000	\$74,675
Maximum Requirement	2025	\$249,300	\$235,000	\$14,300



DEBT SERVICE

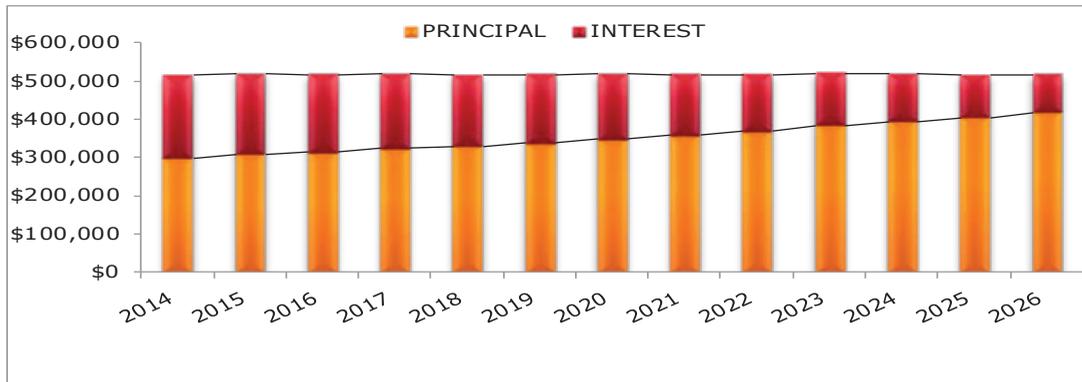
W/S Debt Service Fund 44

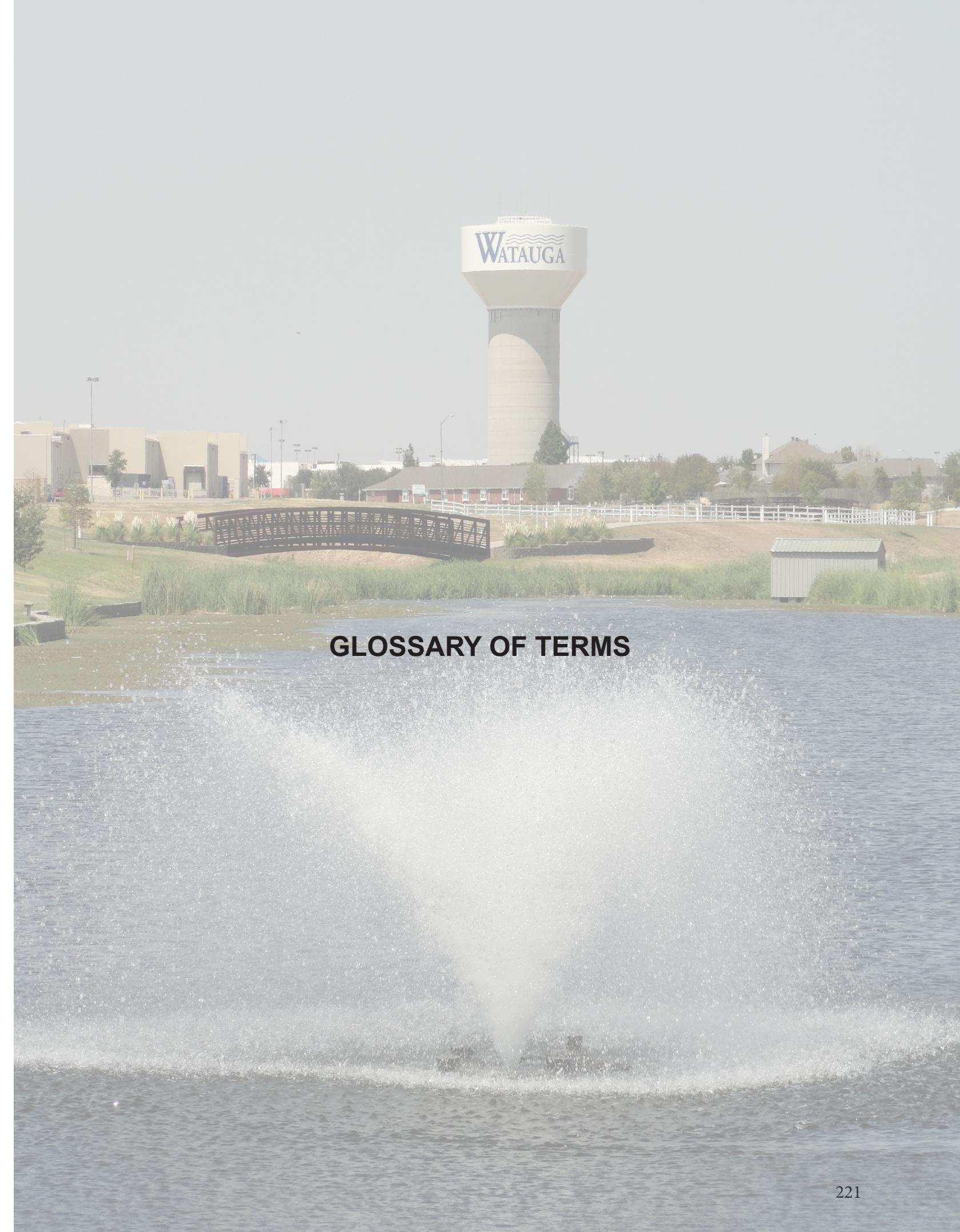
Annual Debt Service Requirement - Utility (44) Series 2012 - Certificate of Obligation (\$7,730,000)

YEAR ENDING SEPT. 30	DEBT OUTSTANDING		Interest		TOTAL
	OCT. 1	PRINCIPAL	Rate	INTEREST	
2014	\$7,440,000	\$300,000	2.00%	\$216,700	\$516,700
2015	\$7,140,000	\$310,000	2.00%	\$210,600	\$520,600
2016	\$6,830,000	\$315,000	2.50%	\$203,563	\$518,563
2017	\$6,515,000	\$325,000	2.50%	\$195,563	\$520,563
2018	\$6,190,000	\$330,000	2.50%	\$187,375	\$517,375
2019	\$5,860,000	\$340,000	2.50%	\$179,000	\$519,000
2020	\$5,520,000	\$350,000	3.00%	\$169,500	\$519,500
2021	\$5,170,000	\$360,000	3.00%	\$158,850	\$518,850
2022	\$4,810,000	\$370,000	3.00%	\$147,900	\$517,900
2023	\$4,440,000	\$385,000	3.00%	\$136,575	\$521,575
2024	\$4,055,000	\$395,000	3.00%	\$124,875	\$519,875
2025	\$3,660,000	\$405,000	3.25%	\$112,369	\$517,369
2026	\$3,255,000	\$420,000	3.25%	\$98,963	\$518,963
2027	\$2,835,000	\$435,000	3.25%	\$85,069	\$520,069
2028	\$2,400,000	\$450,000	3.25%	\$70,688	\$520,688
2029	\$1,950,000	\$465,000	3.25%	\$55,819	\$520,819
2030	\$1,485,000	\$480,000	3.25%	\$40,463	\$520,463
2031	\$1,005,000	\$495,000	3.25%	\$24,619	\$519,619
2032	\$510,000	\$510,000	3.25%	\$8,288	\$518,288
	\$7,440,000			\$2,426,779	\$9,866,779
Total Outstanding Bonds		\$7,440,000			
Total Original Issue		\$7,730,000			
Issue Date		8/27/2012			

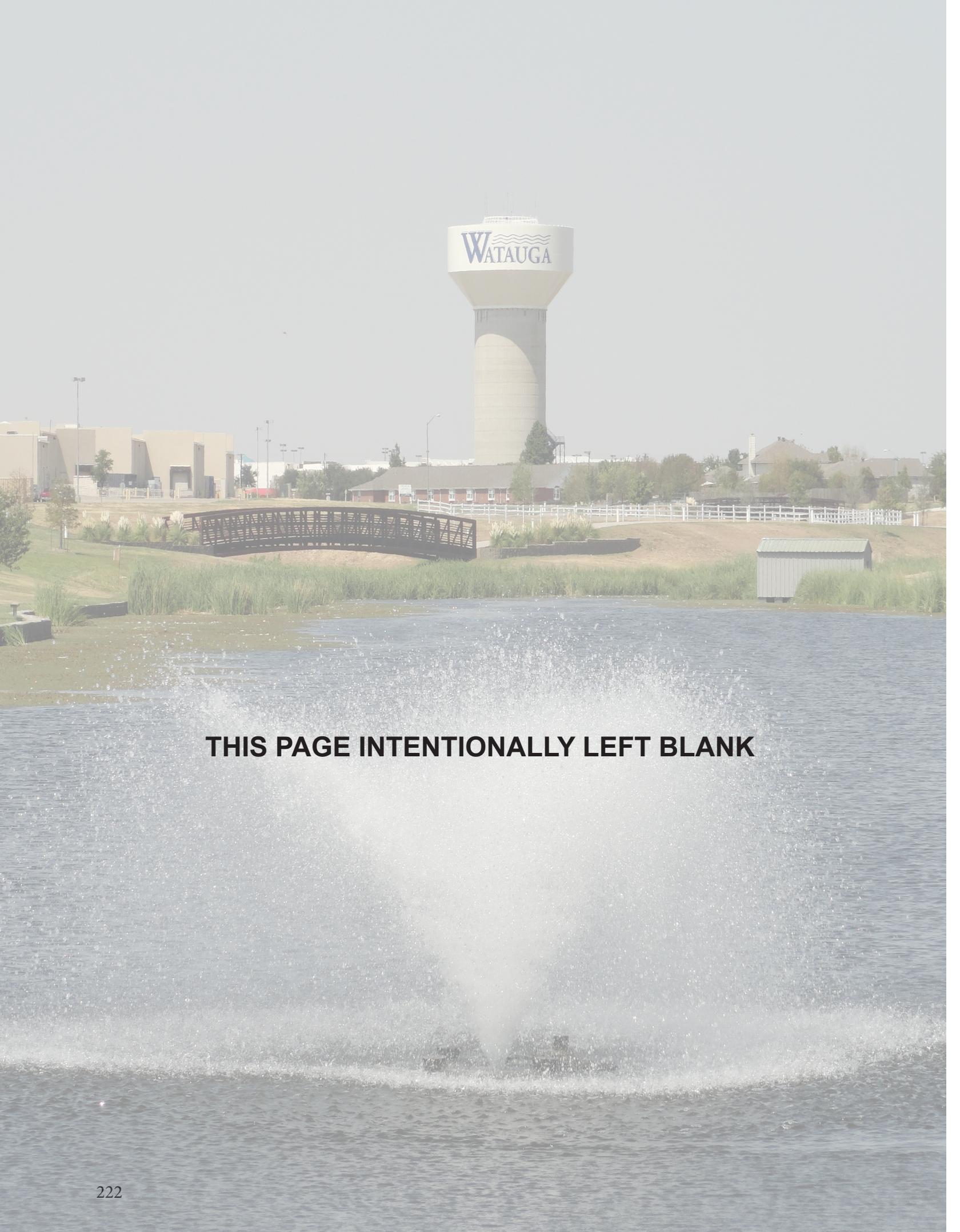
For the purpose of paying contractual obligations of the City to be incurred for making permanent public improvements and for other public purposes, to wit: (1) constructing, acquiring, purchasing, renovating, enlarging, and improving the System, (2) constructing street improvements (including utility repair, replacement, and relocation), curb, gutters, and sidewalk improvements, (3) constructing, acquiring, purchasing, renovating, enlarging and improving the storm water and drainage system.

	<u>Year</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
This Year's Requirement	2014	\$516,700	\$300,000	\$216,700
Maximum Requirement	2023	\$521,575	\$385,000	\$136,575





GLOSSARY OF TERMS



THIS PAGE INTENTIONALLY LEFT BLANK

GLOSSARY OF TERMS

Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

Ad Valorem Tax: A tax assessed against property (land, improvements, and personal property) for the purpose of financing general operations of the City and debt service requirements.

Advanced Refunding: A transaction in which new debt is issued to provide monies to pay interest on old, outstanding debt as it becomes due, and to pay the principal on the old debt either as it matures or at an earlier call date.

Allocation: A part of a lump-sum appropriation, which is designed for expenditures by specific organization units and/or for special purposes, activities, or objects.

Appraised Value: The market value of real and personal property located in the City as of January 1 each year, determined by the Tarrant Appraisal District (TAD).

Appropriation: The maximum level of spending for each fund and for each department as authorized annually by the City Council.

Appropriation Ordinance: The official enactment by the legislative body by means of which appropriations are given legal effect. It is the method by which the expenditure side of the annual operating budget is enacted into law by the legislative body.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. The Tarrant Appraisal District establishes property values in Watauga.

Assessment Ratio: The ratio at which tax rate is applied to tax base. State Law currently sets the assessment ratio at 100%.

Assets: Resources owned or held by the City, which have monetary value.

Balanced Budget: A budget where expenditures are equal to income or sometimes where expenditures are less than income. A balanced budget can include a planned draw down of fund balances within set guidelines.

Basis of Accounting: The timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes.

Bond: A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date in the future, call the maturity date, together with periodic interest at a specified rate. The most common types of bonds are general obligation and

GLOSSARY OF TERMS

revenue bonds. They are most frequently used for construction of large capital projects, such as buildings, streets, and bridges.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

Budgetary Control: The control or management of a governmental or enterprise fund in accordance with an approved budget to keep expenditures within the limitations of available appropriations of revenue.

Capital Budget: A plan for the financing and completion of designated capital projects, financed for the most part with proceeds from general obligation bond issues. The “capital improvements program” is similar multi-year plan, which includes the year covered by the “capital budget”.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay: type of expenditure within the budget, which results in the acquisition of an asset which has a value of at least \$5,000 and a useful life of three years or more.

Certificate of Obligation: A type of municipal debt that is unconditionally backed that can be issued without voter approval, usually by a vote of the City Council. Often used for smaller projects.

City Charter: The document of a home rule City similar to a constitution, which established the City’s government structure and provides for the distribution of powers and duties among the various branches of government.

City Council: The Mayor and seven (7) Council members collectively acting as the legislative and policy-making body of the City.

Comprehensive Annual Financial Report (CAFR): This report is published annually to provide to the Council, the representatives of financial institutions, our citizens, and other interested persons, detailed information concerning the financial condition of the City government.

Contractual Services: The cost related to services performed for the City by individuals, business, or utilities.

GLOSSARY OF TERMS

Crime Control and Prevention District: The State Legislature in 1989 allowed certain cities and counties to establish a district and impose a local sales tax to fund its programs. Since that time, eligibility has been extended.

Current Refunding: A refunding transaction in which the proceeds of the refunding debt are applied immediately to redeem the debt to be refunded.

Current Taxes: Property taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Debt Service Fund: A fund established to account for the accumulation of resources for the payment of principal and interest on long term debt. May also be called Interest and Sinking Fund (I & S).

Delinquent Taxes: Taxes that remain unpaid on and after the date for which penalty for non-payment is attached.

Department: A major administrative organizational unit of the City, which indicates overall management responsibility for one or more divisions.

Depreciation: The portion of the cost of a fixed asset charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Division: A major administrative organizational unit of the City, which indicates overall management responsibility for one or more activities.

Effectiveness: The degree to which an entity, program, or procedure is successful at achieving its goals and objectives.

Effective Tax Rate: The rate that will generate the same revenue as the year before. State law in Texas prescribes a formula for calculating the effective tax rate for cities. The net effect of the formula is to produce a tax rate that decreases when property values rise because of inflation and vice versa. The formula does make adjustments for newly annexed property and newly constructed property for the effective tax rate calculation; however, for notice and hearing requirements, the benefit of new growth is excluded.

Efficiency: The degree to which an entity, program, or procedure is successful at achieving its goals and objectives with the least use of scarce resources.

Encumbrances: Obligations in the form of purchase orders and contracts, which are chargeable to an appropriation and for which a part of the appropriation is reserved

GLOSSARY OF TERMS

because the goods or services have not been received. When paid, the encumbrance is liquidated.

Enterprise Fund: A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Two Enterprise Funds are established for Watauga - one for storm drainage maintenance and one for Water and Sewer Operations.

Estimated Revenue: The amount of projected revenues to be collected during the fiscal year.

Expenditure: Decreases in net financial resources. Expenditures include current operating expenses, which may require the present or future use of net current assets, debt service, and capital outlay.

Expenses: This term refers to the outflows or other using up of assets or incurrence of liabilities from rendering services or carrying out other activities that constitute the City's major operations.

Fiduciary Fund: A fund used to report and record assets held in trust or as in an agency capacity for others.

Financial Policies: Financial policies are used to enable the City to achieve a sound financial position. They are in writing and are periodically updated and endorsed.

Fiscal Year: The 12-month period covered by the budget. For the City of Watauga, the fiscal year begins October 1 and ends September 30.

Fixed Assets: Assets of long-term character, which are intended to continue to be held or used, such as buildings, infrastructure, machinery, and equipment.

Franchise Fee: Fees levied by the City in return for granting a privilege, which permits the continual use of public property, such as city streets, in providing their services to the citizens of the community.

Full-Time Equivalent: Refers to the number of full-time employees, plus all part time and seasonal employees pro-rated to full time increments.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources along with all related liabilities and residual equities or balances and related changes. These accounts are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GLOSSARY OF TERMS

Fund Balance: The assets of a fund less liabilities, as determined at the end of each fiscal period. Any reservations of fund balance are deducted to result in an “unreserved fund balance”.

Fund Type: In governmental accounting, all funds are classified into eight fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GAAP: “Generally Accepted Accounting Principles” as determined through common practice or as promulgated by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), or various other accounting standard setting bodies.

General Fund: The General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, park and recreation, library, public works and general administration.

General Obligation Bonds: Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Governmental Accounting Standards Board (GASB): The ultimate authoritative accounting and financial reporting standard – setting body for state and local governments.

Governmental Fund: A fund used to account for mainly tax-supported activities.

Impact Fees: Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development.

Infrastructure: The underlying permanent foundation or basic framework.

Interest and Sinking Fund (I & S): See Debt Service Fund.

Interest Earnings: The earnings from available funds invested during the year in approved investment vehicles such as U.S. Treasury Bonds, Governmental Agencies, and Certificates of Deposits.

Inter-fund Transfer: Amounts transferred from one fund to another.

Intergovernmental Revenues: Funds received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes (PILOT).

GLOSSARY OF TERMS

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another on a cost reimbursement basis.

Investments: Securities, bonds and real property (land or buildings) held for the production of revenues in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in the normal course of governmental operations.

Joint Use Facility: An agreement between both the City of Watauga and the City of North Richland Hills that establishes the method by which the responsibility to operate and the obligation to provide services related to a particular water facility will be shared until the sole ownership is transferred to the City of Watauga pursuant to the Settlement and Purchase agreement.

Levy: To impose taxes, special assessments, or service charges for the support of the City services.

Liabilities: Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date.

Long-term Debt: Loans and obligations with a maturity of longer than one year; usually accompanied by interest payments; also called funded debt.

Maintenance & Operations (M&O): Represents the portion of taxes assessed for the maintenance and operations of General Fund Services.

Materials and Supplies: Expendable materials and operating supplies necessary to conduct departmental activity.

Modified Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Net Bonded Debt: Gross bonded debt less any cash or other assets available and earmarked for its retirement.

Non-Departmental Expense: Expenses that benefit the fund as a whole rather than a particular department within the fund.

Operating Budget: A financial plan outlining estimated revenues and expenditures and other information for a specified period (usually a fiscal year). The “proposed budget” is the financial plan presented by the City Manager for consideration by the City Council, and the “adopted budget” is the financial plan ultimately approved and authorized by the City Council.

GLOSSARY OF TERMS

Ordinance: A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Overlapping Debt: Proportionate share that property must bear of the debts of other local governments located wholly or in part within the geographic boundaries of the reporting government. Examples include BISD/KISD School Districts and debts related to County.

Parks Development Corporation (PDC): A corporation established to maintain funds and maintenance of city parks.

Paying (Fiscal) Agent Fee: Fee paid to the financial institution that receives and disburses bond payments made on the City's debt obligations.

Per Capita Costs: The cost of service per person. Per capita costs are based on the population estimates provided by the North Texas Council of Governments.

Performance Measures: Specific quantitative measures of work performed within a City department.

Personnel Services: The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Proprietary Fund: A fund to account for activities that focus on operating income and cash flows. Such activities are often business-like, whether internal or external to the organization.

Refunding: The issuance of new debt whose proceeds are used to repay previously issued debt.

Reserve: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

Revenues: All amounts of money earned or received by the City from external sources.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the governmental entity. All or part of the produced revenue is used to pay the principle and interest of the bond.

Revised Budget: A department's authorized budget as modified by City Council action, through new or decreased appropriation or appropriation transfers from contingency, or

GLOSSARY OF TERMS

transfers from or to another department or fund.

Rollback Rate: A Total Tax Rate that incorporates an eight-percent (8%) increase over the calculated effective M&O rate, plus the I&S rate. Any rate proposed above the Rollback Rate is subject to taxpayer petition to “rollback” the rate to the Rollback Rate.

SCADA: Supervisory Control and Data Acquisition is an automated system that is the normal daily means of water system operation. This automated system records flow data and operates pumps and valves.

Special Revenue Fund: A governmental fund, which is used to account for activities in which a specific revenue source is legally restricted for a specific activity.

Tap Fees: Fees charged to join or to extend an existing utility system.

Tax Anticipation Notes: Short-term, interest bearing note issued by a government in anticipation of tax revenues to be received at a later date.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. The term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Tax Levy: The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tax Rate: An amount applied to the taxable value of assessed property, expressed as cents per \$100 of assessed property, e.g. \$0.591216/\$100 of valuation.

Tax Roll: The official list of taxable property for a given tax year and the amount of taxes levied against each taxpayer.

Texas Municipal Retirement System (T.M.R.S.): An agent multiple-employer public retirement system. Watauga provides pension benefits for all permanent employees through a joint contributory plan in the statewide Texas Municipal Retirement System.

Utility Franchise Tax: A tax paid by a utility for a special privilege granted by the Watauga City Council, permitting the continued use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

Warrants: A legal writ authorizing an officer to make an arrest, seizure, or search.

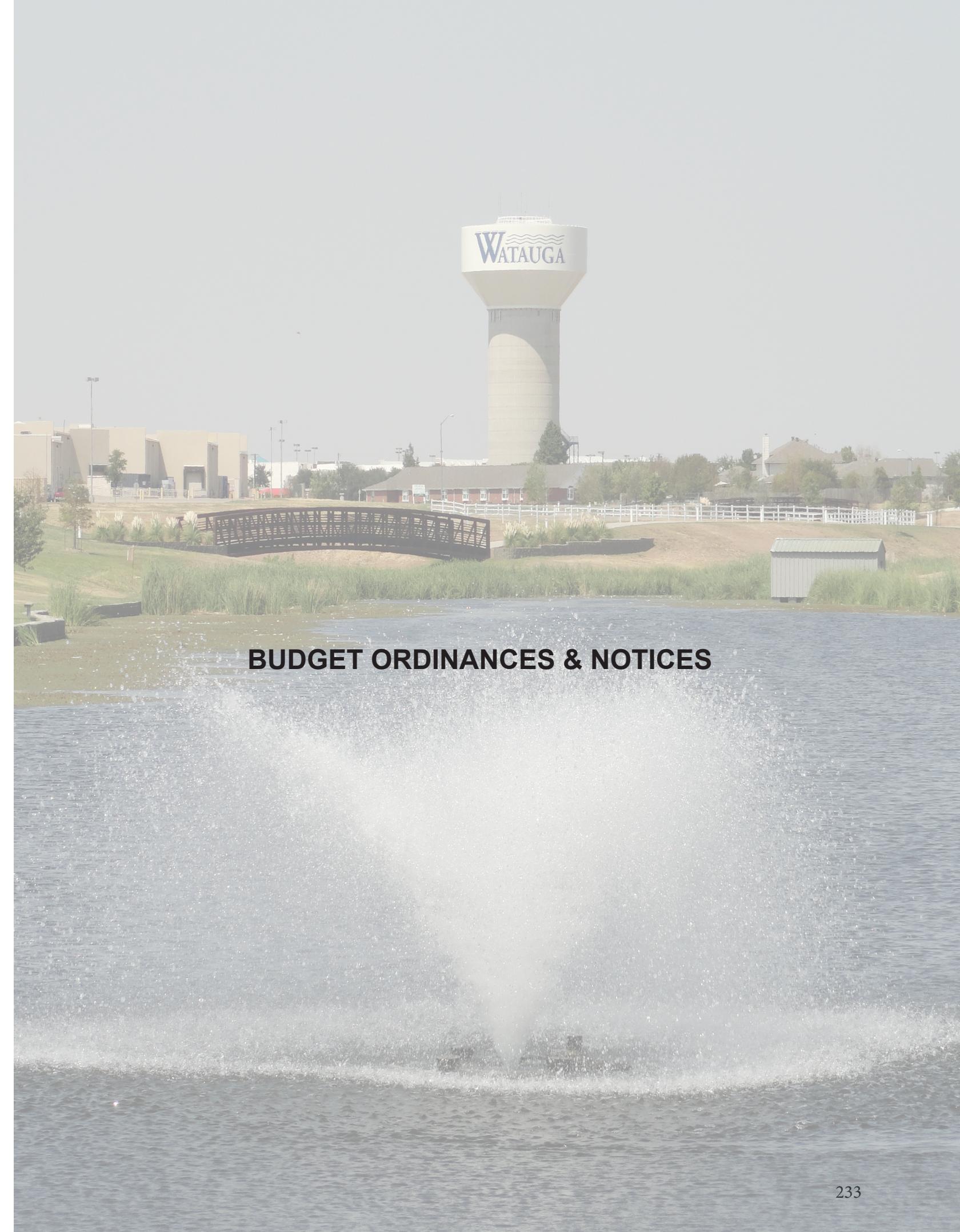
Working Capital: Current assets less current liabilities. The measure of working capital indicates the relatively liquid portion of total enterprise fund capital, which constitutes a margin or buffer for meeting obligations.

GLOSSARY OF TERMS

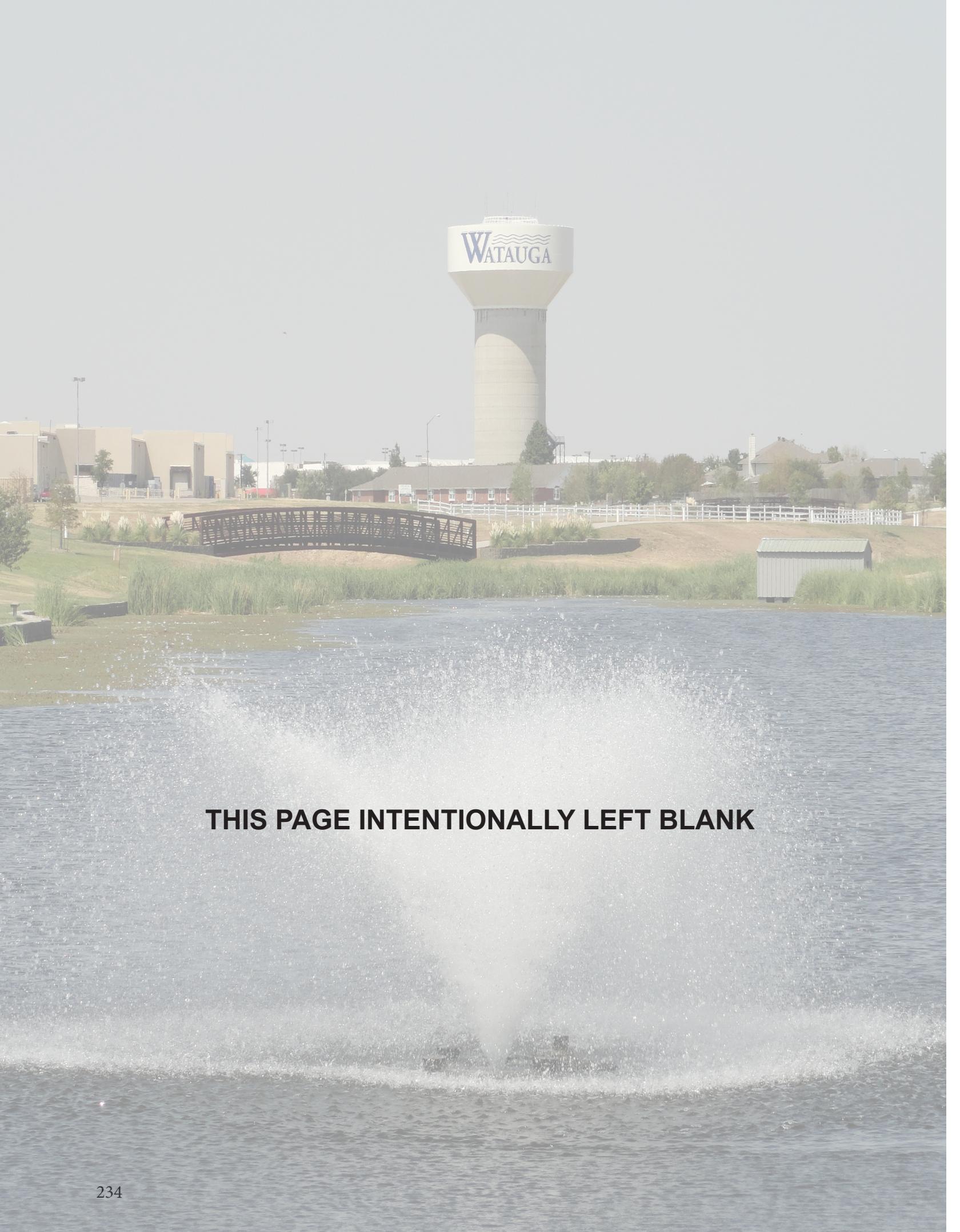
A.C.O.	Animal Control Officer
A.V.	Ad Valorem
A/C	Air Conditioning
B.I.S.D.	Birdville Independent School District
C.A.F.R.	Comprehensive Annual Financial Report
C.C.	City Council
C.C.D.	Crime Control and Prevention District
C.I.D.	Criminal Investigation Division
C.M.O.	City Manager's Office
C.O.	Certificate of Obligation
C.O.W.	City of Watauga
C.O.W. #	City of Watauga Goals as Defined in Budget Overview
C.S.O.	City Secretary's Office
C.S.S.	Customer Service Statement
C.S.S.#	Customer Service Statement as Defined in Budget
D.P.S.	Department of Public Safety – See Police or Fire/EMS
E.M.S.	Emergency Medical Support
F.D.	Finance Director
F.T.E.	Full-Time Equivalent
F/T	Full-Time
G.A.A.P.	Generally Accepted Accounting Principles
G.A.S.B.	Governmental Accounting Standards Board
G.F.	General Fund
G.F.O.A.	Government Finance Officers Association
G.F.O.A.T.	Government Finance Officers Association of Texas
G.O.	General Obligation
H.V.A.C.	Heating Ventilation and Air Conditioning
I & S	Interest and Sinking
I.C.M.A.	International City/County Management Association
J.S.F.	Joint Use Facilities
K-9	Canine
K.I.S.D.	Keller Independent School District
L.O.M.R.	Letter of Map Revisions

GLOSSARY OF TERMS

M&O	Maintenance and Operations
M.I.S.	Management Information Services
N.C.T.C.O.G.	North Central Texas Council of Governments
N.E.T.C.	Northeast Tarrant County
N.E.T.S.	Northeast Tarrant Street Crimes Unit
N.R.H.	North Richland Hills
P.D.C.	Parks Development Corporation
P.G.A.	Professional Golf Association
P/T	Part-Time
R.O.W.	Right of Way
T.C.M.A.	Texas City Management Association
U.C.R.	Uniform Crime Report
W/S	Water and Sewer



BUDGET ORDINANCES & NOTICES



THIS PAGE INTENTIONALLY LEFT BLANK

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

BUDGET RESOLUTIONS

Resolution 13-09-04-02 – Tax Assessment Roll

**Resolution 13-09-04-01 – Fiscal Year 2014 Continuation of Park Vista
Public Improvement District**

BUDGET ORDINANCES

Ordinance Number 1528 – Fiscal Year 2014 Ad Valorem Tax Levy

**Ordinance Number 1526 – Fiscal Year 2014 Levy Park Vista Public
Improvement Assessment Fee**

Ordinance Number 1527 - October 1, 2013 Budget Adoption

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

CITY OF WATAUGA, TEXAS
RESOLUTION NO. 13-09-04-02

A RESOLUTION APPROVING THE TAX ASSESSMENT
ROLL FOR 2013

WHEREAS, Section 26.09, sub-section (e) of the Texas Property Tax Code, provides that the tax assessor for each taxing unit shall submit the unit's tax assessment roll to the government body for approval.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF WATAUGA, TEXAS that:

I.

The tax assessment roll for 2013 for the City of Watauga, Texas, based on appraised values provided by the Tarrant Appraisal District, is hereby approved.

II.

This Resolution shall become effective and be in full force and effect from and after the date of passage and adoption by the City Council and upon approval thereof by the Mayor of the City of Watauga, Texas.

PASSED AND ADOPTED by the City Council of the City of Watauga, Texas this the 4th day of September 2013.

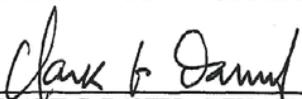
APPROVED:


HECTOR F. GARCIA

ATTEST:


ZOLAINA R. REYES, CITY SECRETARY

APPROVED AS TO FORM AND LEGALITY:


MARK G. DANIEL, CITY ATTORNEY



**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

CITY OF WATAUGA, TEXAS
RESOLUTION NO. 13-09-04-01

A RESOLUTION BY THE CITY COUNCIL OF THE CITY OF WATAUGA AUTHORIZING THE CONTINUATION OF THE PARK VISTA PUBLIC IMPROVEMENT DISTRICT ESTABLISHED JANUARY 1999 AS PROVIDED BY CHAPTER 372 OF THE LOCAL GOVERNMENT CODE; DESCRIBING THE METHOD OF ASSESSMENT; PROVIDING THAT ALL RESOLUTIONS IN CONFLICT HERewith ARE HEREBY REPEALED TO THE EXTENT THAT THEY ARE IN CONFLICT; PROVIDING A SAVINGS CLAUSE; PROVIDING AN EFFECTIVE DATE

WHEREAS, the City Council of the City of Watauga, Texas, adopted Resolution No. 98-12-14-3 which authorized the establishment of the Park Vista Public Improvement District as provided by Chapter 372 of the Local Government Code on December 14, 1998; and

WHEREAS, the City Council adopted Resolution No. 99-1-19-3 on January 19, 1999 adopting a service plan and budget for Fiscal Years 1998-99 and 1999-2000; and

WHEREAS, the City Council adopted Resolution No. 00-9-25-7 on September 25, 2000 adopting a service plan and budget for Fiscal Years 2000-2001, 2001-2002, and 2002-2003; and

WHEREAS, the City Council adopted Resolution No. 03-09-18-03 on September 18, 2003, adopting a service plan and budget for Fiscal Year 2003-2004; and

WHEREAS, the City Council adopted Resolution No. 04-09-13-04 on September 13, 2004, adopting a service plan and budget for Fiscal Year 2004-2005; and

WHEREAS, the City Council adopted Resolution 05-09-12-02 on September 12, 2005, adopting a service plan and budget for Fiscal Year 2005-2006; and

WHEREAS, the City Council adopted Resolution 06-09-11-04 on September 11, 2006, adopting a service plan and budget for Fiscal Year 2006-2007; and

WHEREAS, the City Council adopted Resolution 07-09-10-05 on September 10, 2007, adopting a service plan and budget for Fiscal Year 2007-2008; and

WHEREAS, the City Council adopted Resolution 08-09-08-02 on September 8, 2008, adopting a service plan and budget for Fiscal Year 2008-2009; and

WHEREAS, the City Council adopted Resolution 09-09-07-03 on September 7, 2009, adopting a service plan and budget for Fiscal Year 2009-2010.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

WHEREAS, the City Council adopted Resolution 10-09-08-03 on September 8, 2010, adopting a service plan and budget for Fiscal Year 2010-2011.

WHEREAS, the City Council adopted Resolution 11-09-07-02 on September 7, 2011, adopting a service plan and budget for Fiscal Year 2011-2012.

WHEREAS, the City Council adopted Resolution 12-09-05-01 on September 5, 2012, adopting a service plan and budget for Fiscal Year 2012-2013.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Watauga, Texas as follows:

I.

- (a) It is not advisable for the Park Vista Public Improvement District to continue to provide services during the fiscal year 2013-2014.
- (b) The City will furnish or pay for standard improvements and/or services in Park Vista Public Improvement District at the same level as they would be provided to the taxpayers generally.

TOTAL COST FOR FISCAL YEAR 2013-2014

(1) Cost of Maintenance & Operating Expense	\$0.00
TOTAL	\$0.00

The cost of constructing additional improvements and/or providing additional supplemental services in subsequent years will be determined in the annual service plan to be adopted and amended from time to time by the City Council.

- (c) The boundaries of the Park Vista Public Improvement District are set forth in Exhibits "A" and "B" attached hereto and incorporated by references for all purposes as is set forth at length herein.
- (d) The method of assessment is:
 - (1) A service plan is approved and adopted by the City Council for a period of one year. The plan will be reviewed and updated annually by the City Council to determine the annual budget for improvements and/or services within Park Vista Public Improvement District.
 - (2) The cost of an improvement and/or special services will be assessed against real property within Park Vista Public

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

Improvement District according to value of the property with improvements as determined by the Tarrant Appraisal District.

- (e) The apportionment of costs between the Park Vista Public Improvement District and the City as a whole shall be:
 - (1) All of the cost of an improvement and/or service shall be paid by special assessments against real property in Park Vista Public Improvement District.
 - (2) The City Council of the City of Watauga will be authorized to establish by Ordinance reasonable classifications and formulas for the apportionment of costs between the City and the property to be assessed.
 - (3) The City as a whole will continue to provide standard improvements and services to Park Vista Public Improvement District at the same level as they are provided to other areas in the City and the taxpayers generally.
- (f) The probably maximum benefits to be conferred on each tract in Park Vista Public Improvement District because of the improvements and/or services shall be greater than the amount of the assessment against such tract and the owners thereof.
- (g) The City Council Resolution of December 14, 1998 and Interlocal Agreement with the City of Fort Worth dated July 13, 1998 authorizing establishment of Park Vista Improvement District provides that the Park Vista Public Improvement District will exist for five (5) years and for an indefinite term thereafter unless the Park Vista Improvement District is terminated as provided by law.
- (h) The City Secretary is hereby directed to give notice of authorization for the Park Vista Public Improvement District to provide services during Fiscal Year 2013-2014 by publishing a copy of this Resolution once in a newspaper of general circulation in the City of Watauga.

II.

The service plan for Fiscal Year 2013-2014 is hereby adopted by the City Council.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

III.

The Park Vista Public Improvement District shall be a complete alternate to other methods by which the City of Watauga may finance public improvements and/or special supplemental services by assessing property owners.

IV.

This Resolution shall be and is hereby cumulative of all other resolutions of the City of Watauga, Texas and this Resolution shall not operate to repeal or affect any such other resolutions except insofar as the provisions thereof might be inconsistent or in conflict with the provisions of this Resolution, in which event such conflicting provisions, if any, in such other resolution or resolutions are hereby repealed.

V.

If any section, subsection, sentence, clause, or phrase of this Resolution shall for any reason be held to be invalid, such decision shall not affect the validity of the remaining portions of this Resolution.

VI.

This Resolution shall become effective and shall be in full force and effect from and after the date of passage and adoption by the City Council of the City of Watauga, Texas, and upon approval thereof by the Mayor of the City of Watauga, Texas.

PASSED AND ADOPTED by the City Council of the City of Watauga, Texas this 4th day of September 2013.

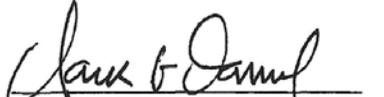
APPROVED:


Hector F. Garcia, Mayor

ATTEST:


Zolaina Reyes, City Secretary



APPROVED AS TO FORM AND LEGALITY

Mark G. Daniel, City Attorney

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

CITY OF WATAUGA, TEXAS
ORDINANCE NO. 1528

AN ORDINANCE LEVYING AD VALOREM TAXES FOR USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF WATAUGA, TEXAS FOR THE 2013-2014 FISCAL YEAR; PROVIDING FOR APPORTIONING EACH LEVY FOR SPECIFIC PURPOSES; PROVIDING FOR A STATEMENT REQUIRED BY SECTION 26.05(b) OF PROPERTY TAX CODE; AND PROVIDING WHEN TAXES SHALL BECOME DELINQUENT IF NOT PAID

WHEREAS, the City of Watauga, Texas has previously complied with all notice, publications and public hearing requirements of the City Charter of the City of Watauga, and with such requirements of the laws of the State of Texas including notice and publication of calculation of the effective tax rate; and

WHEREAS, pursuant to Section 26.05(b) of the Property Tax Code, a statement is not required since this year's tax levy to fund maintenance and operations expenditures does not exceed last year's maintenance and operations tax levy.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WATAUGA, TEXAS:

I.

There is hereby levied and there shall be collected for the use and support of the municipal government of the City of Watauga, Texas, and to provide an Interest and Sinking Fund for the 2013-2014 fiscal year, upon all property, real, personal and mixed, within the corporate limits of said City subject to taxation, a tax of \$0.591216 on each \$100.00 valuation of property, said tax being so levied and apportioned to the specific purposes herein set forth:

1. For the maintenance and support of the general government (General Fund), \$0.410519 on each \$100.00 valuation of property; and
2. For the Interest and Sinking Fund, \$0.180697 on each \$100.00 valuation of property.

II.

Taxes levied under the Ordinance shall be due October 1, 2013, and if not paid on or before January 31, 2014 shall immediately become delinquent.

III.

All taxes shall become a lien upon the property against which assessed, and the City assessor and collector of the City of Watauga, Texas, shall by virtue of the tax rolls, fix and establish a lien by levying upon such property, whether real or personal, for the

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

payment of said taxes, penalty and interest, and the interest and penalty collected from such delinquent taxes shall be apportioned to the General Fund of the City of Watauga, Texas. All delinquent taxes shall bear interest from the date of delinquency at the rate as prescribed by State Law.

IV.

The City assessor and collector of the City of Watauga, Texas is hereby directed to assess for the 2013-2014 fiscal year the rates and amounts herein levied and when such taxes are collected, to distribute the collections in accordance with this Ordinance.

V.

This Ordinance shall become effective and be in full force and effect from and after the date of passage and adoption by the City Council and upon approval thereof by the Mayor of the City of Watauga, Texas, and publication hereof as prescribed by law.

PASSED AND ADOPTED by the City Council of the City of Watauga, Texas this 4th day of September 2013.

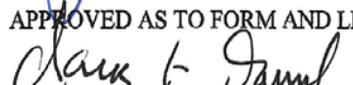
APPROVED:


Hector F. Garcia, Mayor

ATTEST:


Zolaina Reyes, City Secretary



APPROVED AS TO FORM AND LEGALITY:

Mark G. Daniel, City Attorney

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

CITY OF WATAUGA, TEXAS
ORDINANCE NO. 1526

AN ORDINANCE BY THE CITY COUNCIL OF THE CITY OF WATAUGA, TEXAS
LEVYING ASSESSMENTS FOR USE AND SUPPORT OF THE PARK VISTA
PUBLIC IMPROVEMENT DISTRICT OF THE CITY OF WATAUGA, TEXAS FOR
THE 2013-2014 FISCAL YEAR; PROVIDING THAT ALL ORDINANCES IN
CONFLICT HERewith ARE HEREBY REPEALED TO THE EXTENT THAT THEY
ARE IN CONFLICT; PROVIDING A SAVINGS CLAUSE; PROVIDING AN
EFFECTIVE DATE

WHEREAS, the City Council of the City of Watauga, Texas adopted Resolution No. 98-12-14-3 which created the Park Vista Public Improvement District on December 14, 1998; and

WHEREAS, the City Council adopted Ordinance No. 1035 on September 25, 2000 levying assessments for use and support of the Park Vista Public Improvement District for the 2000-2001, 2001-2002, and 2002-2003 fiscal years; and

WHEREAS, the City Council adopted Ordinance No. 1166 on September 18, 2003 levying assessments for use and support of the Park Vista Public Improvement District for the 2003-2004 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1205 on September 13, 2004 levying assessments for use and support of the Park Vista Public Improvement District for the 2004-2005 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1242 on September 12, 2005 levying assessments for use and support of the Park Vista Public Improvement District for the 2005-2006 fiscal year; and

WHEREAS the City Council adopted Ordinance No. 1290 on September 11, 2006 levying assessments for use and support of the Park Vista Public Improvement District for the 2006-2007 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1377 on September 10, 2007 levying assessments for use and support of the Park Vista Public Improvement District for the 2007-2008 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1388 on September 8, 2008 levying assessments for use and support of the Park Vista Public Improvement District for the 2008-2009 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1424 on September 7, 2009 levying assessments for use and support of the Park Vista Public Improvement District for the 2009-2010 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1451 on September 8, 2010 levying assessments for use and support of the Park Vista Public Improvement District for the 2010-2011 fiscal year; and

WHEREAS, the City Council adopted Ordinance No. 1471 on September 7, 2011 levying assessments for use and support of the Park Vista Public Improvement District for the 2011-2012 fiscal year; and

PROPERTY TAX RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS

WHEREAS, the City Council adopted Ordinance No. 1507 on September 5, 2012 levying assessments for use and support of the Park Vista Public Improvement District for the 2012-2013 fiscal year; and

WHEREAS, the City Council finds it necessary to levy the assessment rate of \$0.00 on each \$100.00 valuation for the use and support of the Park Vista Public Improvement District in the City of Watauga.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Watauga, Texas, as follows:

I.

In accordance with Local Government Code 372.017, there is hereby levied and there shall be collected for the use and support of the Park Vista Public Improvement District in the City of Watauga, Texas, for the 2013-2014 fiscal year, upon all real property within the Park Vista Public Improvement District subject to taxation, an assessment of \$0.00 on each \$100.00 valuation of property, said assessments being so levied and apportioned to the specific purposes set forth in the resolution by the City Council of the City of Watauga, authorizing the establishment of the Park Vista Public Improvement District as provided by Chapter 372 of the Local Government Code.

II.

Assessments levied under the Ordinance shall be due October 1 of the respective year and if not paid on or before January 31 of the respective year, shall immediately become delinquent.

III.

All assessments shall become a lien upon the property against which assessed, and the city assessor and collector of the City of Watauga, Texas, shall by virtue of the tax rolls, fix and establish a lien by levying upon such property for the payment of said assessments, penalty and interest, and the interest and penalty collected from such delinquent assessments shall be apportioned to the Park Vista Public Improvement District. All delinquent assessments shall bear interest from the date of delinquency at the rate as prescribed by state law.

IV.

The City assessor and collector of the City of Watauga, Texas is hereby directed and authorized to assess for the 2013-2014 fiscal year, the rates and amounts herein levied, and when such assessments are collected, and to distribute the collections to the Park Vista Public Improvement District in accordance with this Ordinance,

V.

This Ordinance shall be and is hereby cumulative of all other ordinances of the City of Watauga, Texas and this Ordinance shall not operate to repeal or affect any such other ordinances except insofar as the

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

provisions thereof might be inconsistent or in conflict with the provisions of this Ordinance, in which event such conflicting provisions, if any, in such other ordinance or ordinances are hereby repealed.

VI.

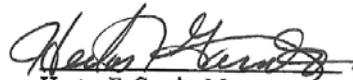
If any section, subsection, sentence, clause, or phrase of this Ordinance shall for any reason be held invalid, such decision shall not affect the validity of the remaining portions of this Ordinance.

VII.

This Ordinance shall become effective and shall be in full force and effect after passage and adoption by the City Council of the City of Watauga, Texas, and upon approval thereof by the Mayor of the City of Watauga, Texas and publication hereof as prescribed by law.

PASSED AND ADOPTED by the City Council of the City of Watauga, Texas, this 4th day of September 2013.

APPROVED:


Hector F. Garcia, Mayor

ATTEST:


Zolaina Reyes, City Secretary



APPROVED AS TO FORM AND LEGALITY:


Mark G. Daniel, City Attorney

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

CITY OF WATAUGA, TEXAS
ORDINANCE NO. 1527

AN ORDINANCE ADOPTING AND APPROVING A BUDGET FOR FISCAL YEAR BEGINNING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014 IN ACCORDANCE WITH THE CHARTER OF THE CITY OF WATAUGA, APPROPRIATING THE VARIOUS AMOUNTS THEREOF, AND REPEALING ALL ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT HEREWITH

WHEREAS, an annual budget for the fiscal year beginning October 1, 2013 and ending September 30, 2014 was duly presented to the City Council by the City Manager in accordance with the City Charter; and

WHEREAS, a public hearing notice was published and said public hearing was held, the subject of which was the proposed budget submitted by the City Manager; and

WHEREAS, after full and final consideration, it is the consensus of the City Council that the budget, as hereinafter set forth, should be approved and adopted.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WATAUGA, TEXAS, THAT:

I.

Subject to applicable provisions of the City Charter, the budget for the fiscal year beginning October 1, 2013 and ending September 30, 2014 is hereby approved and adopted, and appropriations are made as follows:

1.	General Fund Operating Appropriations – Fund 01	\$10,787,648
2.	General Obligation Debt Service Fund – Fund 03	\$1,703,367
3.	Storm Drain Utility Enterprise Fund – Fund 15	\$2,008,600
4.	Parks Development Corporation Fund – Fund 04	\$980,485
5.	Capital Projects (Plus Prior Appropriations) – Fund 07	\$552,852
6.	Crime Control and Prevention District – Fund 18	\$1,568,140
7.	Park Development Corporation Debt Service Fund – Fund 08	\$213,450
8.	Park Development Corporation Capital Projects – Fund 05 (Plus Prior Appropriations)	\$25,000

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

9.	Water Impact Fee – Fund 47	\$0
10.	Sewer Impact Fee – Fund 48	\$0
11.	Water/Sewer Joint Use Facilities – Fund 46	\$0
12.	Water/Sewer Capital Projects (Plus Prior Appropriations) – Fund 45	\$140,000
13.	Water and Sewer Operating Fund – Fund 40	\$8,293,687
14.	Internal Service Fund – Fund 22	\$298,800
15.	Water and Sewer Certificates of Obligation Debt Service Fund – Fund 44	\$1,679,825
16.	Water and Sewer Revenue Bond Debt Service Fund – Fund 42	\$341,062
17.	Water and Sewer Debt Reserve Fund – Fund 43	\$0
18.	Library Donation Fund – Fund 23	\$13,235
19.	Bunker Hill Drainage Fund – Fund 16	\$0
20.	Municipal Court Security Fee – Fund 25	\$15,450
21.	Municipal Court Technology Fund – Fund 26	\$5,000
22.	Municipal Court Juvenile Fund – Fund 27	\$16,350
23.	Park Vista Public Improvement District – Fund 30	\$0
24.	Traffic Safety Fund – Fund 28	\$787,160
25.	Oil Gas Fund – Fund 12	\$234,000
26.	Street Maintenance Fund – Fund 14	\$600,000

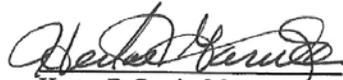
II.

This Ordinance shall become effective and be in full force and effect from and after the date of passage and adoption by the City Council and upon approval thereof by the Mayor of the City of Watauga, Texas and publication hereof as prescribed by law.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

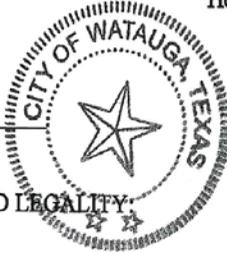
PASSED AND ADOPTED by the City Council of the City of Watauga, Texas this 4th day of September 2013.

APPROVED:

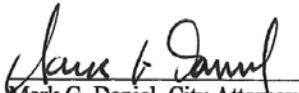

Hector F. Garcia, Mayor

ATTEST:


Zolaina Reyes, City Secretary



APPROVED AS TO FORM AND LEGALITY


Mark G. Daniel, City Attorney

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

Notice of Adopted 2013 Tax Rate

2013 Property Tax Rates in City of Watauga

Notice of Public Hearing on Tax Increase

2013 Effective Tax Rate Worksheet

2013 Rollback Tax Rate Worksheet

*Texas Property Tax Law, under the Truth in Taxation statutes, requires that whenever a City has an increase in taxes, special notification is required for all property owners. This year, the property taxes decreased due to lower property valuations. Although not required, the City held two Public Hearings to provide more transparency in the Budget Process. The tax rate calculation forms are available for the reader of this document. The City adopted the tax rate on September 4, 2013.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

**NOTICE
OF TAX REVENUE INCREASE**

The City of Watauga conducted public hearings on August 14, 2013 and August 21, 2013 on a proposal to increase the total tax revenues of the City of Watauga from properties on the tax roll in the preceding year by 0.01 percent.

The total tax revenue proposed to be raised last year at last year's tax rate of \$0.591216 for each \$100 of taxable value was \$5,326,762.

The total tax revenue proposed to be raised this year at the proposed tax rate of \$0.591216 for each \$100 of taxable value, excluding tax revenue to be raised from new property added to the tax roll this year, is \$5,319,544.

The total tax revenue proposed to be raised this year at the proposed tax rate of \$0.591216 for each \$100 of taxable value, including tax revenue to be raised from new property added to the tax roll this year, is \$5,327,787.

The CITY OF WATAUGA of City of Watauga is scheduled to vote on the tax rate that will result in that tax increase at a public meeting to be held on September 4, 2013 at CITY HALL, 7105 WHITLEY ROAD, WATAUGA, TEXAS 76148 at 6:30 PM.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

Section 26.05(b) of Property Tax Code

Worksheet for Determination of Steps Required for Adoption of Tax Rate

M&O Tax Increase in Current Year	
1. Last year's taxable value, adjusted for court-ordered reductions. Enter Line 6 of the Effective Tax Rate Worksheet.	\$900,411,821
2. Last year's M&O tax rate. Enter Line 26 of the Rollback Tax Rate Worksheet.	\$0.412107/\$100
3. M&O taxes refunded for years preceding tax year 2012. Enter Line 28E of the Rollback Tax Rate Worksheet.	\$0
4. Last year's M&O tax levy. Multiply line 1 times line 2 and divide by 100. To the result, add line 3.	\$3,710,660
5. This year's total taxable value. Enter line 19 of the Effective Tax Rate Worksheet.	\$901,157,485
6. This year's proposed M&O tax rate Enter the proposed M&O tax rate approved by the Governing Body.	\$0.410519/\$100
7. This year's M&O tax levy. Multiply line 5 times line 6 and divide by 100.	\$3,699,423
8. M&O Tax Increase (Decrease). Subtract line 4 from line 7.	\$-11,237
Comparison of Total Tax Rates	
9. Effective Total Tax Rate.	\$0.591152/\$100
10. This year's proposed total tax rate.	\$0.591216/\$100
11. This year's rate minus effective rate. Subtract line 9 from line 10.	\$0.000064
12. Percentage change in total tax rate. Divide Line 11 by line 9.	0.01%
Comparison of M&O Tax Rates	
13. Effective M&O Tax Rate. Enter line 30 of the Rollback Tax Rate Worksheet. Adjust for Sales Tax using Line 44 of the Sales Tax Worksheet, if necessary.	\$0.411801/\$100
14. This year's proposed M&O tax rate.	\$0.410519/\$100
15. This year's rate minus effective rate. Subtract line 13 from line 14.	\$-0.001282
16. Percentage change in M&O tax rate. Divide line 15 by line 13.	-0.31%
Raised M&O Taxes on a \$100,000 Home	
17. This year's taxable value on a \$100,000 home.	\$100,000
18. Last year's M&O tax rate.	\$0.412107/\$100
19. This year's proposed M&O tax rate.	\$0.410519/\$100
20. This year's raised M&O taxes. Subtract line 18 from line 19 and multiply result by line 17.	\$-1.59

PROPERTY TAX RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS

2013 Property Tax Rates in City of Watauga

This notice concerns the 2013 property tax rates for City of Watauga. It presents information about three tax rates. Last year's tax rate is the actual tax rate the taxing unit used to determine property taxes last year. This year's *effective* tax rate would impose the same total taxes as last year if you compare properties taxed in both years. This year's *rollback* tax rate is the highest tax rate the taxing unit can set before taxpayers start rollback procedures. In each case these rates are found by dividing the total amount of taxes by the tax base (the total value of taxable property) with adjustments as required by state law. The rates are given per \$100 of property value.

Last year's tax rate:

Last year's operating taxes	\$3,713,018
Last year's debt taxes	\$1,613,744
Last year's total taxes	\$5,326,762
Last year's tax base	\$900,984,074
Last year's total tax rate	\$0.591216/\$100

This year's effective tax rate:

Last year's adjusted taxes (after subtracting taxes on lost property)	\$5,318,975
÷ This year's adjusted tax base (after subtracting value of new property)	\$899,763,188
=This year's effective tax rate	\$0.591152/\$100

(Maximum rate unless unit publishes notices and holds hearings.)

This year's rollback tax rate:

Last year's adjusted operating taxes (after subtracting taxes on lost property and adjusting for any transferred function, tax increment financing, state criminal justice mandate, and/or enhanced indigent healthcare expenditures)	\$3,705,232
÷ This year's adjusted tax base	\$899,763,188
=This year's effective operating rate	\$0.411801/\$100
x 1.08 =this year's maximum operating rate	\$0.444745/\$100
+ This year's debt rate	\$0.180697/\$100
= This year's total rollback rate	\$0.625442/\$100

Statement of Increase/Decrease

If City of Watauga adopts a 2013 tax rate equal to the effective tax rate of \$0.591152 per \$100 of value, taxes would increase compared to 2012 taxes by \$448.

Schedule A - Unencumbered Fund Balance

The following estimated balances will be left in the unit's property tax accounts at the end of the fiscal year. These balances are not encumbered by a corresponding debt obligation.

Type of Property Tax Fund	Balance
GENERAL FUND DEBT SERVICE	229,762

PROPERTY TAX RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS

Schedule B - 2013 Debt Service

The unit plans to pay the following amounts for long-term debts that are secured by property taxes. These amounts will be paid from property tax revenues (or additional sales tax revenues, if applicable).

Description of Debt	Principal or Contract Payment to be Paid from Property Taxes	Interest to be Paid from Property Taxes	Other Amounts to be Paid	Total Payment
1998/CO 2011	140,000	13,260	716	153,976
2003 CO	100,000	18,225	500	118,725
2005 CO	250,000	70,719	0	320,719
1999/2006 GO	255,000	71,896	800	327,696
2007 CO	150,000	111,176	0	261,176
2011 CO	420,000	100,075	1,000	521,075
Total required for 2013 debt service			\$1,703,367	
- Amount (if any) paid from Schedule A			\$75,000	
- Amount (if any) paid from other resources			\$0	
- Excess collections last year			\$0	
= Total to be paid from taxes in 2013			\$1,628,367	
+ Amount added in anticipation that the unit will collect only 100.00% of its taxes in 2013			\$0	
= Total debt levy			\$1,628,367	

This notice contains a summary of actual effective and rollback tax rates' calculations. You can inspect a copy of the full calculations at 7105 WHITLEY ROAD, WATAUGA, TEXAS 76148.

Name of person preparing this notice: SANDRA GIBSON

Title: DIRECTOR OF FINANCE

Date Prepared: 07/26/2013

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

Notice of Public Hearing on Tax Increase

The City of Watauga will hold two public hearings on a proposal to increase total tax revenues from properties on the tax roll in the preceding tax year by 0.01 percent (percentage by which proposed tax rate exceeds lower of rollback tax rate or effective tax calculated under Chapter 26, Tax Code). Your individual taxes may increase at a greater or lesser rate, or even decrease, depending on the change in the taxable value of your property in relation to the change in taxable value of all other property and the tax rate that is adopted.

The first public hearing will be held on August 14, 2013 at 6:30PM at CITY HALL COUNCIL CHAMBERS, 7105 WHITLEY ROAD, WATAUGA, TEXAS 76148.

The second public hearing will be held on August 21, 2013 at 6:30PM at CITY HALL COUNCIL CHAMBERS, 7105 WHITLEY ROAD, WATAUGA, TEXAS 76148.

The members of the governing body voted on the proposal to consider the tax increase as follows:

FOR:

Mike Steele, Place 1

Jo Lynn Hausmann, Place 3

Melva Clark, Place 5

Robert Davis, Place 7

Brandon Krausse, Place 2

James Wright, Place 4

Patrick Shelbourne, Place 6

AGAINST: NONE

PRESENT and not voting: Hector F. Garcia, Mayor

ABSENT: NONE

The average taxable value of a residence homestead in City of Watauga last year was \$88,275. Based on last year's tax rate of \$0.591216 per \$100 of taxable value, the amount of taxes imposed last year on the average home was \$521.90.

The average taxable value of a residence homestead in City of Watauga this year is \$88,595. If the governing body adopts the effective tax rate for this year of \$0.591152 per \$100 of taxable value, the amount of taxes imposed this year on the average home would be \$523.73.

If the governing body adopts the proposed tax rate of \$0.591216 per \$100 of taxable value, the amount of taxes imposed this year on the average home would be \$523.79.

Members of the public are encouraged to attend the hearings and express their views.

Published on Wednesday, August 7, 2013 in the Fort Worth Star Telegram.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

2013 Effective Tax Rate Worksheet
City of Watauga

Date: 07/26/2013

1. 2012 total taxable value. Enter the amount of 2012 taxable value on the 2012 tax roll today. Include any adjustments since last year's certification; exclude Section 25.25(d) one-third over-appraisal corrections from these adjustments. This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (will deduct taxes in Line 14).	\$956,655,483
2. 2012 tax ceilings. Counties, cities and junior college districts. Enter 2012 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other units enter 0. If your taxing units adopted the tax ceiling provision in 2012 or a prior year for homeowners age 65 or older or disabled, use this step.	\$60,676,892
3. Preliminary 2012 adjusted taxable value. Subtract Line 2 from Line 1.	\$895,978,591
4. 2012 total adopted tax rate.	\$0.591216/\$10 0
5. 2012 taxable value lost because court appeals of ARB decisions reduced 2012 appraised value.	
A. Original 2012 ARB Values.	\$50,883,230
B. 2012 values resulting from final court decisions.	\$46,450,000
C. 2012 value loss. Subtract B from A.	\$4,433,230
6. 2012 taxable value, adjusted for court-ordered reductions. Add Line 3 and Line 5C.	\$900,411,821
7. 2012 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2012. Enter the 2012 value of property in deannexed territory.	\$0
8. 2012 taxable value lost because property first qualified for an exemption in 2013. Note that lowering the amount or percentage of an existing exemption does not create a new exemption or reduce taxable value. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost to freeport or goods-in-transit exemptions.	
A. Absolute exemptions. Use 2012 market value:	\$0
B. Partial exemptions. 2013 exemption amount or 2013 percentage exemption times 2012 value:	\$1,317,159
C. Value loss. Add A and B.	\$1,317,159
9. 2012 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2013. Use only properties that qualified in 2013 for the first time; do not use properties that qualified in 2012.	
A. 2012 market value:	\$0
B. 2013 productivity or special appraised value:	\$0

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

C. Value loss. Subtract B from A.	\$0
10. Total adjustments for lost value. Add lines 7, 8C and 9C.	\$1,317,159
11. 2012 adjusted taxable value. Subtract Line 10 from Line 6.	\$899,094,662
12. Adjusted 2012 taxes. Multiply Line 4 by line 11 and divide by \$100.	\$5,315,591
13. Taxes refunded for years preceding tax year 2012. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2012. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2012. This line applies only to tax years preceding tax year 2012.	\$3,384
14. Taxes in tax increment financing (TIF) for tax year 2012. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the unit has no 2013 captured appraised value in Line 16D, enter 0.	\$0
15. Adjusted 2012 taxes with refunds and TIF adjustment. Add Lines 12 and 13, subtract Line 14.	\$5,318,975
16. Total 2013 taxable value on the 2013 certified appraisal roll today. This value includes only certified values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 18). These homesteads include homeowners age 65 or older or disabled.	
A. Certified values:	\$941,095,867
B. Counties: Include railroad rolling stock values certified by the Comptroller's office:	\$0
C. Pollution control exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control property (use this line based on legal counsel's advice):	\$0
D. Tax increment financing: Deduct the 2013 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2013 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 21 below.	\$0
E. Total 2013 value. Add A and B, then subtract C and D.	\$941,095,867
17. Total value of properties under protest or not included on certified appraisal roll.	
A. 2013 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value.	\$13,104,468
B. 2013 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about, but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and	\$8,567,153

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value.	
C. Total value under protest or not certified: Add A and B.	\$21,671,621
18. 2013 tax ceilings. Enter 2013 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other units enter 0. If your taxing units adopted the tax ceiling provision in 2012 or a prior year for homeowners age 65 or older or disabled, use this step.	\$61,610,003
19. 2013 total taxable value. Add Lines 16E and 17C. Subtract Line 18.	\$901,157,485
20. Total 2013 taxable value of properties in territory annexed after Jan. 1, 2012. Include both real and personal property. Enter the 2013 value of property in territory annexed.	\$0
21. Total 2013 taxable value of new improvements and new personal property located in new improvements. "New" means the item was not on the appraisal roll in 2012. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2012, and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2013.	\$1,394,297
22. Total adjustments to the 2013 taxable value. Add Lines 20 and 21.	\$1,394,297
23. 2013 adjusted taxable value. Subtract Line 22 from Line 19.	\$899,763,188
24. 2013 effective tax rate. Divide Line 15 by Line 23 and multiply by \$100.	\$0.591152/\$100
25. COUNTIES ONLY. Add together the effective tax rates for each type of tax the county levies. The total is the 2013 county effective tax rate.	

See Chapter 2 of the Texas Comptroller's 2013 Manual for Taxing Units Other than Schools for an explanation of the effective tax rate.

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

**2013 Rollback Tax Rate Worksheet
City of Watauga**

Date: 07/26/2013

26. 2012 maintenance and operations (M&O) tax rate.	\$0.412107/\$100
27. 2012 adjusted taxable value. Enter the amount from Line 11.	\$899,094,662
28. 2012 M&O taxes.	
A. Multiply Line 26 by Line 27 and divide by \$100.	\$3,705,232
B. Cities, counties and hospital districts with additional sales tax: Amount of additional sales tax collected and spent on M&O expenses in 2012. Enter amount from full year's sales tax revenue spent for M&O in 2012 fiscal year, if any. Other units enter 0. Counties exclude any amount that was spent for economic development grants from the amount of sales tax spent.	\$0
C. Counties: Enter the amount for the state criminal justice mandate. If second or later year, the amount is for increased cost above last year's amount. Other taxing units enter 0.	\$0
D. Transferring function: If discontinuing all of a department, function or activity and transferring it to another unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the unit operated the function. The taxing unit discontinuing the function will subtract this amount in H below. The taxing unit receiving the function will add this amount in H below. Other units enter 0.	\$0
E. Taxes refunded for years preceding tax year 2012: Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2012. This line applies only to tax years preceding tax year 2012.	\$0
F. Enhanced indigent health care expenditures: Enter the increased amount for the current year's enhanced indigent health care expenditures above the preceding tax year's enhanced indigent health care expenditures, less any state assistance.	\$0
G. Taxes in TIF: Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2013 captured appraised value in Line 16D, enter 0.	\$0
H. Adjusted M&O Taxes. Add A, B, C, E and F. For unit with D, subtract if discontinuing function and add if receiving function. Subtract G.	\$3,705,232
29. 2013 adjusted taxable value. Enter Line 23 from the Effective Tax Rate Worksheet.	\$899,763,188
30. 2013 effective maintenance and operations rate. Divide Line 28H by Line 29 and multiply by \$100.	\$0.411801/\$100
31. 2013 rollback maintenance and operation rate. Multiply Line 30 by 1.08.	\$0.444745/\$100

**PROPERTY TAX
RESOLUTIONS, ORDINANCES, REPORTS AND CALCULATIONS**

<p>32. Total 2013 debt to be paid with property taxes and additional sales tax revenue. "Debt" means the interest and principal that will be paid on debts that:</p> <ul style="list-style-type: none"> (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year and (4) are not classified in the taxing unit's budget as M&O expenses <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue (or additional sales tax revenue). Do not include appraisal district budget payments. List the debt in Schedule B: Debt Service.</p> <p>B. Subtract unencumbered fund amount used to reduce total debt.</p> <p>C. Subtract amount paid from other resources.</p> <p>D. Adjusted debt. Subtract B and C from A.</p>	<p>\$1,703,367</p> <p>\$75,000</p> <p>\$0</p> <p>\$1,628,367</p>
33. Certified 2012 excess debt collections. Enter the amount certified by the collector.	\$0
34. Adjusted 2013 debt. Subtract Line 33 from Line 32D.	\$1,628,367
35. Certified 2013 anticipated collection rate. Enter the rate certified by the collector. If the rate is 100 percent or greater, enter 100 percent.	100.00%
36. 2013 debt adjusted for collections. Divide Line 34 by Line 35	\$1,628,367
37. 2013 total taxable value. Enter the amount on Line 19.	\$901,157,485
38. 2013 debt tax rate. Divide Line 36 by Line 37 and multiply by \$100.	\$0.180697/\$100
39. 2013 rollback tax rate. Add Lines 31 and 38.	\$0.625442/\$100
40. COUNTIES ONLY. Add together the rollback tax rates for each type of tax the county levies. The total is the 2013 county rollback tax rate.	

See Chapter 3 of the Texas Comptroller's 2013 Manual for Taxing Units Other than School Districts for an explanation of the rollback tax rate.

A taxing unit that adopted the additional sales tax must complete the lines for the Additional Sales Tax Rate. A taxing unit seeking additional rollback protection for pollution control expenses completes the Additional Rollback Protection for Pollution Control.



THIS PAGE INTENTIONALLY LEFT BLANK